

The Metropolitan Government
of Nashville & Davidson County

FY22

Operating Budget

John Cooper, Mayor

July 2021

FY 2021-2022

Recommended Operating Budget

(July 1, 2021 - June 30, 2022)



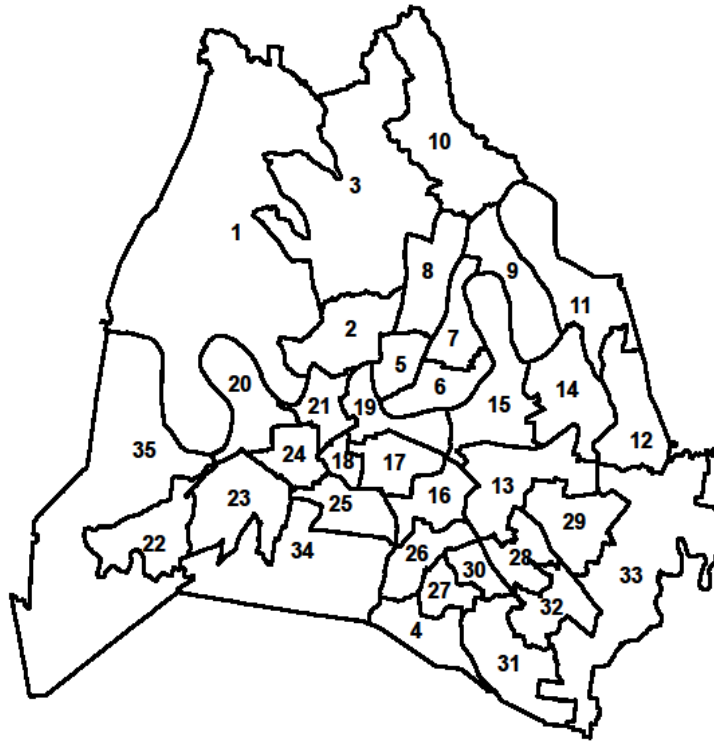
John Cooper, Mayor

Jim Shulman, Vice Mayor

Members of the Metropolitan Council:

At Large	Bob Mendes	District #16	Ginny Welsch
At Large	Sharon Hurt	District #17	Colby Sledge
At Large	Burkley Allen	District #18	Tom Cash
At Large	Steve Glover	District #19	Freddie O'Connell
At Large	Zulfat Suara	District #20	Mary Carolyn Roberts
District # 1	Jonathan Hall	District #21	Brandon Taylor
District # 2	Kyonzté Toombs	District #22	Gloria Hausser
District # 3	Jennifer Gamble	District #23	Thom Druffel
District # 4	Robert Swope	District #24	Kathleen Murphy
District # 5	Sean Parker	District #25	Russ Pulley
District # 6	Brett Withers	District #26	Courtney Johnston
District # 7	Emily Benedict	District #27	Robert Nash
District # 8	Nancy VanReece	District #28	Tanaka Vercher
District # 9	Tonya Hancock	District #29	Delishia Porterfield
District #10	Zach Young	District #30	Sandra Sepulveda
District #11	Larry Hagar	District #31	John Rutherford
District #12	Erin Evans	District #32	Joy Styles
District #13	Russ Bradford	District #33	Antoinette Lee
District #14	Kevin Rhoten	District #34	Angie Henderson
District #15	Jeff Syracuse	District #35	Dave Rosenberg

Council Districts



Interim Director of Finance: Saul Solomon
 Deputy Finance Director and Budget Officer: Tom Eddlemon
 Assistant Budget Officer: Kathy King
 Deputy Finance Director: Jenneen Kaufman
 Deputy Finance Director: Talia Lomax-O'dneal
 Deputy Finance Director: Kim McDoniel
 Deputy Finance Director: Mary Jo Wiggins

Finance Manager:
 Finance Manager:

Ken Hartlage
 Brandon Hess

Finance Manager:
 Finance Manager:
 Finance Administrator:

Greg McClarin
 Rose Wood
 Kati Guenther

Office of Management and Budget Staff:

Ernest Franklin

Necol Lyons

Rachel Jones

Dustin Owens

Leah Moore

Fiscal Year 2021-2022 Operating Budget Book

The Metropolitan Government of Nashville and Davidson County
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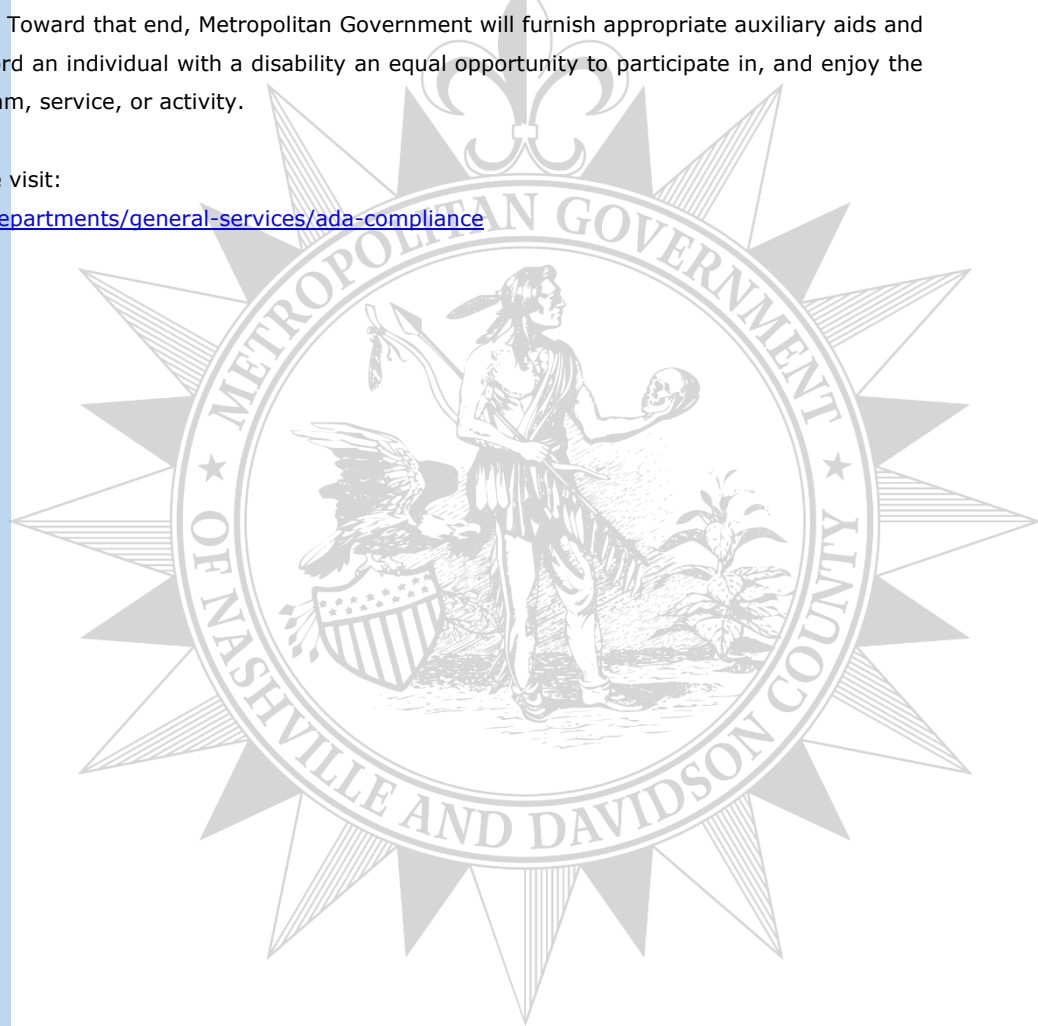
Cover Image Credit: Greenways for Nashville

Americans with Disabilities Act

It is the policy of the Metropolitan Government of Nashville and Davidson County to ensure that program, service, and activity communications with participants and members of the public with disabilities are as effective as communications with others. Toward that end, Metropolitan Government will furnish appropriate auxiliary aids and services as necessary to afford an individual with a disability an equal opportunity to participate in, and enjoy the benefits of, any Metro program, service, or activity.

For more information, please visit:

<https://www.nashville.gov/departments/general-services/ada-compliance>



For an ADA accommodation, please contact
Kimberly Northern at 615-880-1710
or by email at
kimberly.northern@nashville.gov

Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Nashville/Davidson County Metropolitan Government

Tennessee

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Metropolitan Government of Nashville and Davidson County, Tennessee for its annual budget for the fiscal year July 1, 2020 to June 30, 2021 (FY 2020-21).

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY2021 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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How to Use this Book

Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Section B is the Budget Ordinance and Tax Levy filed as required by Metro Code.

Section C is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

Sections D-J present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

Section K (electronic) presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

Format and Organization of the Department Pages

Sections D-J of this book contains information at the department level about the:

Mission – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "Why does this department exist?"

Budget summary – Following the mission statement is a table that summarizes the department's financial information for all its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains *per capita* expenditure information at the department level.

Organizational structure – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

Listing of the programs and lines of business – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

Budget highlights – Budget highlights summarize changes between the FY21 and FY22 budgets. Changes in funding and FTEs are noted, along with the impact of that funding change on performance.

Financial – This table includes a difference column and a % change column for each expenditure listed. At the bottom of the financial page is the *per capita* expenditure information for the department.

FTE information – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Budget and performance information by program – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget; full-time equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose Funds). This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY21 – FY22.

Examples are provided following the How to Read Budget Book Financial Schedules and Financial Pages.

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have several BUs, but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page and the next page describe, in order, what is represented by the rows of the expenditure and revenue financial tables.

Operating Expense

Personal Services – Salaries and wages (regular, holiday, injured on duty, leave, longevity, shift differential, out of class pay, open range increases, overtime, and perfect attendance); fringe benefits (auto allowance, dental, group health, group life, social security, pension, and FSA pre-tax savings); and per diem and other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, and witness fees)

Other Services

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, and towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, and tuition

Communications – Pagers, postage and delivery, telephones, and subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets; electrical, mechanical & plumbing systems; and other items

How to Use this Book

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, and radio shop

Other Expenses

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware and software, food and ice, furniture, paint, repair & maintenance parts and supplies, signs, uniforms); miscellaneous other expenses and payments (bad debt, council reimbursements, court costs, damages and small claims, parking violation fees, refund errors); fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds); licenses, permits, and fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees); taxes paid by Metro agencies (business, demolition, nursing home, personalty, professional privilege, and sales taxes); and grant contributions and awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend); printing, advertising, promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

Transfers to Other Funds/Units – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

Program Revenue - Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Federal (Direct and Pass Through) – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants, Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare, Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare and Medicare

State Direct – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas and fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

Non-Program Revenue – Revenues that are recorded by the EBS accounting system in the department's business units but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility *ad valorem* taxes and payments in lieu of them.

Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building and excavation permits, business tax, taxicab and wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction and street closure permits, sidewalk and right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation and DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance and external source recovery, rent, subrogation recovery

Transfers from Other Funds/Units – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers' Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.

Department Name-At a Glance

Each department's budget pages include the department's **mission statement**.

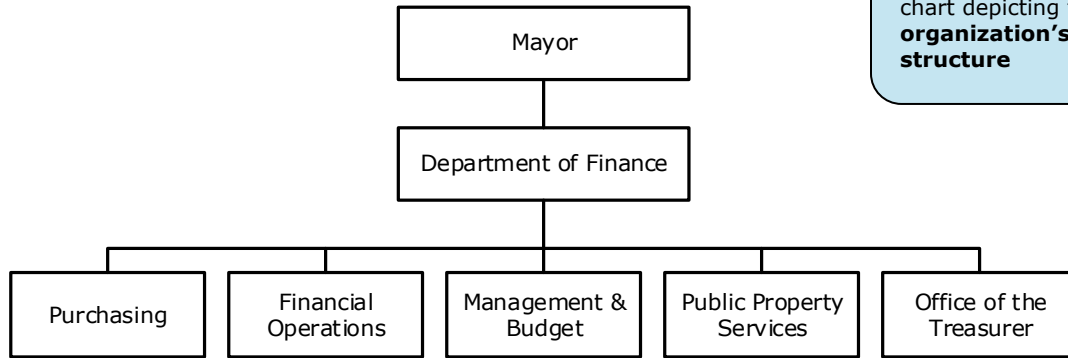
Mission	To provide financial management, information, and business products to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.			
Budget Summary		<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
	Expenditures and Transfers:			
		\$ 10,516,400	\$ 10,759,300	\$ 12,317,000
		909,600	914,400	1,166,600
		52,600	2,600	2,600
	and Transfers	<u>\$ 11,478,600</u>	<u>\$ 11,676,300</u>	<u>\$ 13,486,200</u>
	fers:			
	ons, and Fees	\$ 875,400	\$ 914,400	\$ 1,166,600
	s and Agencies	0	0	0
	enue	52,600	2,600	2,600
	hne	<u>\$ 928,000</u>	<u>\$ 917,000</u>	<u>\$ 1,169,200</u>
	Non-program Revenue	\$ 0	\$ 0	\$ 0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	<u>\$ 928,000</u>	<u>\$ 917,000</u>	<u>\$ 1,169,200</u>
	Expenditures Per Capita	<u>\$ 16.54</u>	<u>\$ 16.55</u>	<u>\$ 18.96</u>
Positions	Total Budgeted Positions			128
Contacts	Interim Director: Saul Solomon Finance Administrator: Loan Huynh 106 Metro Courthouse 37201			nashville.gov nashville.gov

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

The table includes **expenditures per capita** information. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2020 was used for FY22, 2019 was used for FY21, and Census Data from 2018 was used for FY20.

Department Name-At a Glance

Organizational Structure



Every department section includes a chart depicting the **organization's structure**

Programs are listed for every department.

Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
 Business Assistance Office
 Cash Operations
 Financial Accounting and Reporting
 Payroll Operations
 Purchasing
 Real Estate Management
 Tourism Tax

Executive Leadership

Executive Leadership
 Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
 Grants Assessment and Resource
 Investment Committee Support
 Investor Relations

Department Name - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Diversity Equity and Inclusion			
Finance Administrator	GSD	142,500 1.00 FTE	To provide funding for administrative costs to support
Finance Operations - Accounting			
Reallocation Decrease	GSD	(150,100) (1.00 FTE)	Decrease in funding, replacing one Finance Manager position with two Accountant 3 positions
Reallocation Increase	GSD	171,700 2.00 FTEs	Increase in funding, replacing one Finance Manager position with two Accountant 3 positions
Finance Operations - Payroll			
Consulting and Support	GSD	100,000	To provide funding for R12 payroll consulting and support costs previously funded by capital funding
Printing and Distribution	GSD	30,000	To provide funding for printing and distribution of ACA forms previously funded by capital funding
Application Tech 2 positions	GSD	133,900 2.00 FTEs	To provide funding for additional positions in the Payroll Division focusing on customer support
Office of Management and Budget			
Information Systems App Analyst 3	GSD	85,900 1.00 FTE	To provide funding to implement, improve and maintain Office of Management and Budget information technology applications and processes
Procurement			
Procurement Analysis Software	GSD	9,000	To provide funding for software that will allow for efficient sourcing research that will assist in ongoing contract negotiations
Software Increase	GSD	35,000	To increase availability for other Metro agencies to have access to DocuSign as the demand for electronic signatures has grown
Public Property			
Finance Manager	GSD	143,600 1.00 FTE	To provide funding for an Assistant Public Property Officer to implement best practices and cross training in the office and to address increased workload
Treasury- Compliance			
Information Systems Advisor 1	ISF	\$207,500 1.00 FTE	To provide funding for payment card industry (PCI) compliance, planning, and monitoring
Treasury- Collections			
Metropolitan Treasurer - Assistant	GSD	144,600 1.00 FTE	To provide funding for an Assistant Metropolitan Treasurer to implement best practices and cross training in the office and to address increased workload
Reallocation Decrease	GSD	(195,000)	Reduce funding for Host Compliance Contract which is transferring to Codes due to state law changes around short-term rental fee collections
Non-allocated Financial Transactions			
Insurance Billings	ISF	100	Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	68,600 (5,400)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD ISF	61,100 6,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD ISF	776,900 43,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,557,700 7.00 FTEs	
Internal Service Funds Total		\$252,200 1.00 FTEs	
TOTAL		\$1,809,900 8.00 FTEs	

The department's highlights present changes in funding and FTEs along with the impact on performance.

* See Internal Service Charges section for details
GSD - General Services District
ISF - Internal Service Funds

Department Name-Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,754			0	1,476,900	15.25%
OTHER SERVICES:						
Utilities	900	734	900	1,400	500	55.56%
Professional & Purchased Services	75,700	28,745	74,700	175,200	100,500	134.54%
Travel, Tuition, and Dues	41,500	23,052	37,800	62,600	24,800	65.61%
Communications	78,900	81,565	80,000	117,300	37,300	46.63%
Repairs & Maintenance Services	5,100	187	2,600	0	(2,600)	-100.00%
Internal Service Fees	261,900	261,900	354,900	423,500	68,600	19.33%
Other Expenses	297,500	398,362	524,500	376,200	(148,300)	-28.27%
TOTAL OTHER SERVICES	761,500	794,545	1,075,400	1,156,200	80,800	7.51%
TOTAL OPERATING EXPENSES	10,516,400	9,608,959	10,759,300	12,317,000	1,557,700	14.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	10,516,400	9,608,959	10,759,300	12,317,000	1,557,700	14.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes				0	0	0.0%
Lottery				0	0	0.0%
Capital				0	0	0.0%
Fees				0	0	0.0%
Other				0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$15.15	\$13.84	\$15.25	\$17.31	\$2.06	13.51%

This table includes a difference column and a % change column for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2020 was used for FY22, 2019 was used for FY21, and Census Data from 2018 was used for FY20.

Department Name-Financial

Title	Grade	Job Class	FY 2020 Budgeted		FY 2021 Budgeted		FY 2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General										
Accountant			4	4.00	4	4.00	4	4.00	0	0.00
Accountant			4	4.00	4	4.00	6	6.00	2	2.00
Accountant			0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs			6	6.00	6	6.00	6	6.00	0	0.00
Admin Svcs Officer 2			1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	OR03	07244	7	7.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	5	5.00	5	5.00	0	0.00
Application Tech 2	ST08	10102	5	5.00	5	5.00	7	7.00	2	2.00
Application Tech 3	ST09	10103	6	6.00	4	4.00	4	4.00	0	0.00
Budget Officer Assistant	OR10	10942	0	0.00	1	1.00	1	1.00	0	0.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Chief Accountant - Asst	OR10	10943	0	0.00	1	1.00	1	1.00	0	0.00
Chief Diversity and Equity Inclusion	OR11	11104	0	0.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	10	10.00	8	8.00	9	9.00	1	1.00
Finance Asst Dir	OR11	06108	3	2.25	2	1.25	2	1.25	0	0.00
Finance Deputy Dir	OR13	07704	5	4.25	5	4.25	5	4.25	0	0.00
Finance Dir	NS	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	8	8.00	9	9.00	9	9.00	0	0.00
Finance Officer 1	OR01	10150	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	6	6.00	6	6.00	6	6.00	0	0.00
Finance Officer 3	OR05	10152	6	6.00	5	5.00	5	5.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 2	OR03	03455	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	0	0.00	0	0.00	1	1.00	1	1.00
Information Sys Oper Analyst 1	OR03	10475	1	1.00	1	1.00	1	1.00	0	0.00
Management & Budget Analyst 2	OR03	10874	2	2.00	5	5.00	5	5.00	0	0.00
Management & Budget Analyst 3	OR06	10875	4	4.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer - Asst	OR10	10944	0	0.00	0	0.00	1	1.00	1	1.00
Procurement Officer 1	OR01	10876	2	2.00	2	2.00	2	2.00	0	0.00
Procurement Officer 2	OR03	10877	9	9.00	10	10.00	10	10.00	0	0.00
Procurement Officer 3	OR05	10878	5	5.00	5	5.00	5	5.00	0	0.00
Purchasing Agent	OR11	04000	1	1.00	1	1.00	1	1.00	0	0.00
Purchasing Agent - Asst	OR10	10946	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	4	1.00	4	1.00	4	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	4	4.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			112	107.50	113	108.50	120	115.50	7	7.00
Treasury Management 51180										
Admin Svcs Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	2	2.00	2	2.00	0	0.00
Info Sys Advisor 1	OR07	07234	0	0.00	0	0.00	1	1.00	1	1.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	8	8.00	1	1.00
Department Totals			119	114.50	120	115.50	128	123.50	8	8.00

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Department Name

**** Program Budgets are only included in online documents ****

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide information to the Mayor, Council, and Metro departments and agencies so they can make better informed decisions and to assist departments in effectively developing and managing their budgets.

Each program includes a purpose statement that describes what the program does and provides to its customers.

Budget & Performance		2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,528,100	1,460,935	1,456,400	1,456,400	0	0.0%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,456,400	\$0	0.0%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

The table includes information about the program's budget and FTEs.

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance		2020 Budget	2020 Actuals	2021 Budget	2021 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	119,800	123,260	125,200	125,200	0	0.0%
	Total	\$119,800	\$123,260	\$125,200	\$125,200	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%



METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

JOHN COOPER
MAYOR

OFFICE OF THE MAYOR
METROPOLITAN COURTHOUSE
NASHVILLE, TENNESSEE 37201
PHONE: (615) 862-6000
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Fellow Nashvillians,

Last year, in the face of long-standing financial challenges and a COVID-19 induced recession, I presented a “crisis” budget. Over the course of FY21, we implemented a hiring freeze, a non-essential capital spending freeze, and a non-essential operational spending reduction. We also made the difficult—but necessary—decision to increase property tax rates.

Strong fiscal stewardship, a growing economy, and collective sacrifice made this year’s “investment” budget possible. In this budget, we are making historic commitments to public education, transportation, community safety, economic opportunity, and Metro’s workforce. At the heart of our budget, we’re putting people first, fixing problems, and investing in our neighborhoods.

With our strong growth in property values, the effective property tax rate is dramatically falling back to \$3.288 after equalization. In fact, Nashville will have the lowest tax rate of any major city in Tennessee, and our new tax rate will be more than one dollar (\$1.00) less than our own average rate over the past 25 years.

When activities taxes, such as sales and business taxes, are factored in, Metro’s overall revenues for FY21 are expected to exceed budget projections by nearly 5%, at the time budget submission. This better than expected budget environment, along with federal stimulus funds, enables Metro to make \$180 million in strategic investments in FY22.

No one could have predicted the events of the past year, but I’m grateful for Nashville’s resiliency. Despite a period of difficulty and loss, we remain a city on the rise. Our local economy is rebounding, and more and more companies and families are eager to call Nashville home. My job as your mayor is to ensure Nashville’s prosperity is felt by every resident in every neighborhood. This budget reflects that commitment. The work ahead will be difficult, but together, I know we can make Nashville a city that works for everyone.

Sincerely,

A handwritten signature in blue ink that reads "John Cooper".

John Cooper
Mayor
Metropolitan Government of Nashville and Davidson County





Executive Summary

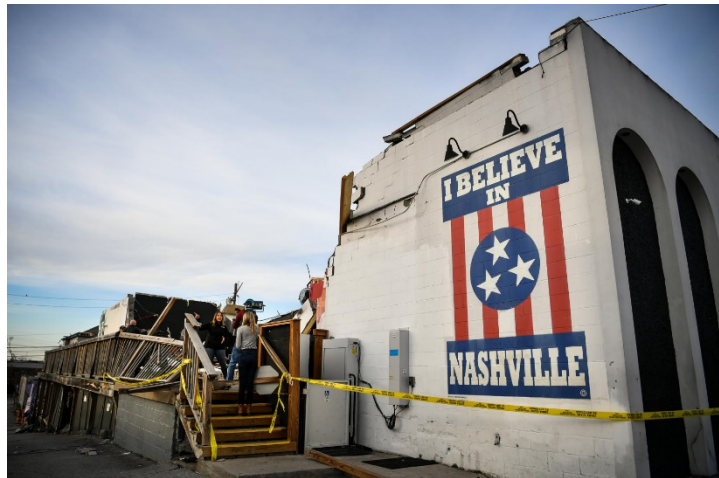
Introduction

The Operating Budget for Fiscal Year 2022 was created in a different environment than the FY 2021 Operating Budget when the world was still beginning to understand the impact of COVID-19. That budget was developed as Nashville was implementing plans to manage health, safety and economic impacts of the virus while focused on developing a more fiscally sound government. In addition, Nashville was beginning to recover from the immediate aftermath of a severe tornado that traversed the county.

Since that time Nashville has managed several other emergency responses- a derecho & civil unrest in May 2020, a December 2020 bombing, a February 2021 ice storm and March 2021 wind and hailstorm, followed by severe flooding. As a government, Nashville has proven to be both adaptable and resilient. Departments and agencies actively engaged with each other and the community to employ the best skills and specialties of each. Partnerships with various non-profits and the broader Nashville community were integral to meeting the immediate needs of Nashvillians in response to each emergency.

Available outside funding resources including Federal Emergency Management Agency (FEMA) funding, insurance claims and other grants have been utilized to respond to the emergencies. Remaining costs have been covered by capital spending and the rainy-day fund established in the FY 2021 budget.

Nashville's current financial position is stable and looking ahead to FY 2022. Core trends regarding revenue, spending, debt, cash & fund balances, and other post-employment benefit liabilities are favorable. The final FY 2022 Operating Budget reflects the recent history and looks forward to a successful future.



The summary and the remainder of this book present the Metropolitan Government's balanced \$2.465 billion operating budget for FY2022. All funds balance as required, and total revenues equal total expenditures.

Budget Approach

Development of the FY 2021 Operating Budget was hampered by uncertainty and focused on establishing fiscal stability. Now looking ahead to FY 2022 with the goals of the FY 2021 budget accomplished, Metro is on firm financial footing and able to resume investments for the growing city.

At the beginning of each budget cycle, main priorities for investments are outlined for departments and agencies in building the budget. The main priorities outlined for FY 2022 are:

- Ensure Emergency Response to Pandemic
- Investment in Key Recovery Priorities
- Sustain and Further Neighborhood Infrastructure.

One year ago Metro faced its greatest level of uncertainty with respect to revenues. The pandemic was in its infancy, with limited information available on estimated impacts to all aspects of everyday life; this, of course, extended to Metro's operations and its revenue collections.

While economic recovery is still ongoing, with expectations for pre-pandemic revenue levels remaining uncertain, Metro's revenues, particularly its activity-based taxes, have rebounded from the lows experienced during the height of necessary stay-at-home orders, but are not expected to completely rebound in FY 2022.

Stability, with a focus on moving toward sustainability, is the central theme of FY 2022's revenue outlook. Due to property reappraisals in 2021, FY 2021's property tax rate, a critical component in reestablishing Metro's fiscal

Executive Summary

stability, reset at an equalized rate of \$3.288 in FY 2022. This rate has been approved by the State Board of Equalization. A product of revenue neutrality requirements, this rate ensures that additional revenue will not be generated due to appreciating values tied to this year's reappraisal. Metro will look to a combination of its most stable source, property taxes, and the continued recovery of activity taxes to bolster its financial position and achieve sustainability.

Budget Priorities

Ensure Emergency Response to Pandemic

Throughout the FY 2022 budget preparation, a primary goal was to ensure that funding remains available for government response to the pandemic as well as recovery for the community. Since the pandemic began, Nashville has utilized outside grants and aid for pandemic needs to protect the fiscal stability of the government.

The CARES Act provided \$121.1 million in support of the Nashville' emergency response, Metro Nashville Public Schools (MNPS), the health & economic welfare of individuals, and the infrastructure of Nashville's economy. The CARES Act funds were allocated and approved through a collaboration process by the COVID-19 Financial Oversight Committee.

Metro agencies such as MNPS, WeGo, Metropolitan Development and Housing Agency (MDHA), and others received additional grants in direct support of their operations in response to COVID-19. Nashville's response could not have been successful without teamwork across the government agencies, healthcare providers, and nonprofit providers.

Looking ahead, the next significant federal investment through the American Rescue Plan will provide additional support in response to the negative impacts of COVID-19 pandemic on the government and citizens. A preliminary framework of the use of funds is:

- Continued response to public health response related to pandemic,
- Minimal support of FY 2022 Operating Budget,
 - Funding for community nonprofits
 - Subsidies for Enterprise Funds
- Replenishment and reinvestment in Metro's emergency response infrastructure,
- Filling gaps in community needs caused by and exacerbated by the pandemic,
- Other one-time expenses, studies, and projects.



Executive Summary

Invest in Key Recovery Priorities

Metro Government & MNPS Fiscal Sustainability and Strengthening

It continues to be our primary charge to deliver a structurally balanced budget. This includes matching recurring expenses with recurring revenues and maintaining fund balances at least at minimum policy level. The FY 2021 budget focused on restoring fund balances up to a minimum of 5% of expected expenditures. This, combined with current year revenues exceeding expectations, has allowed for significant improvement in Nashville’s fund balance position. The FY 2022 budget includes neutral fund balance projections, indicating neither use of nor building of fund balances. While a large increase over recent history is represented here, this fund balance projection is still slightly below recommended best practices and do not represent excess.

Fund Balance				
(in millions)	FY2020 Year Amount	FY2021 Projected	FY2022 Projected	FY2021-2022 Variance
GSD	\$52.3	\$143.8	\$143.8	\$0
GSD Debt	17.0	22.4	22.4	0
MNPS	27.7	95.1	95.1	0
MNPS Debt	16.4	41.7	41.7	0
USD	8.8	9.0	9.0	0
USD Debt	.9	2.3	2.3	0
Total	\$123.1	\$314.3	\$314.3	\$0

A second key factor to fiscal sustainability is ensuring Metro’s obligations on all outstanding debt, all debt service - including both principal and interest - is fully funded in this budget. Additional details on Debt Service can be found beginning on page J-90-1.

Debt Service Budget			
(in millions)	FY2021*	FY2022	FY2021-2022 Variance
GSD Debt	\$213.5	\$225.1	\$11.6
MNPS Debt	119.5	115.9	(3.6)
USD Debt	21.0	19.0	(2.0)
Total	\$354.0	\$360.0	\$6.0
<i>* Includes Cash & Fund Balance Restoration</i>			

Executive Summary

Education



The FY 2022 Operating Budget will strengthen Nashville’s public schools by addressing needs highlighted and challenged by our emergencies, supporting our teachers, and ensuring all students from every neighborhood have access to quality educational experiences. The increase in MNPS’s Operating Budget for FY 2022 is \$81 million. The Operating Budget provides funding for the Board of Education’s requested continuity budget, which was the minimum needed to maintain existing operations. Costs included in the continuity budget include increased fringe benefit costs, insurance premiums, and payments to charter schools. On top of the continuity budget, an investment of \$2.5 million for Social Emotional Learning Advocacy Centers and Specialists is also included in the budget.

Most importantly, the FY 2022 Operating Budget funds targeted investments in employee pay. The investments also funds steps and a cost of living adjustment for support staff. The total cost of the salary investment in MNPS is \$55.8 million.

Upon Council approval, the Board of Education will approve the line-item budget for MNPS.

MNPS Operating Budget FY2022	
Operating Funds	\$1,007,601,900
Property Tax Increment	7,059,700
Total Operating	\$1,014,661,600

Public Safety and Justice

The second key recovery priority of the FY 2022 Operating Budget is targeted investments in public safety and justice. These investments will help ensure community safety by meeting the needs of our first responders, reducing crime, and quickly responding to emergencies. What follows are selected highlights for the departments that support the public safety and justice system in Nashville.

FIRE As the population of Nashville continues to grow, it is integral for public safety that additional resources are invested in the fire department. As such, this budget includes funding for 40 additional firefighting personnel at a cost of \$3.5 million. This additional staff will reduce response times as well as improving responder safety and response quality. The second major function of the fire department is to provide countywide emergency medical services (EMS) this budget includes 20 new employees to staff EMS units at a cost of \$1.8 million, this investment will reduce response times and improve patient care. Additionally, partial year funding of \$1.1 million was added by Council action for 25 additional fire fighters, paramedics, and EMTs.

Additional investments for the fire department to support efficient operations, includes six instructors at a cost of \$635 thousand to train employees on a regular basis and eliminate the need to reassign field staff to lead classes. This also includes a new information technology analyst to support use of technology in field operations as well as contractual increases for software at a cost of \$511 thousand.

OFFICE OF EMERGENCY MANAGEMENT (OEM) The vital role of OEM has never been more clear as Nashville has weathered the previously mentioned series of emergencies, the budget includes an additional \$276 thousand for four FTEs to ensure that their mission is supported into the future. The additional staff will enable OEM to respond to emergencies and coordinate more effectively with all stakeholders. Also, OEM will receive \$130 thousand to replace reliance on grant funding and provide fiscal stability for agency.

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DEPARTMENT OF EMERGENCY COMMUNICATIONS (DEC) This operating budget includes additional overtime expenses of \$254 thousand for DEC, these costs are associated with implementation of paid family leave and will guarantee the department is fully staffed around the clock and able to promptly respond to emergency calls. To allow DEC to integrate with HUBNashville and improve Metro wide coordination, the department is receiving \$184 thousand for 110 software licenses.



STATE TRIAL COURTS The operating budget adds one FTE to provide technical support to address the increasing needs for technology during courtroom proceedings at a cost of \$74,100.

CRIMINAL COURT CLERK To bolster staff coverage at the Warrant & Bond Office, the Criminal Court Clerk is receiving 2 more FTEs to effectively maintain 24/7 operations at a cost of \$115 thousand. This improvement will contribute to the goal of ensuring a fair and equitable justice system.

OFFICE OF FAMILY SAFETY The operating budget adds 5 FTEs to its general staff as Victims Advocates that were previously funded by expiring grants at a cost of \$389 thousand.



POLICE The Operating Budget for FY 2022 includes an initial funding of \$4.2 million for the new 9th Precinct to build infrastructure and adds 40 FTEs dedicated to this project. More resources are expected to be deployed in future fiscal years as the Precinct gets closer to opening.

This budget also includes a commitment for an additional 9 FTEs for bringing supervisory and technical support to the ongoing deployment of the Body-Worn Camera Program. As the deployment continues to expand into more Precincts, the budget adds \$3 million for implementation costs and administration of smartphone technology for all Metro Police Officers.

To reduce backlogs, the Operating Budget includes an investment of \$589 thousand to add 2 more forensic scientists to the Crime Lab to enhance operational efficiency and additional supplies for the lab.

To enhance the efficacy of ongoing recruitment efforts, the Police budget includes \$824 thousand for continued funding for background investigators and psychological evaluations for new recruits.

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Sustain and Further Neighborhood Infrastructure

Transportation

Metro is in process of restructuring Public Works as a Department of Transportation to bring greater focus and accountability to how we connect our residents, businesses, schools, and neighborhoods

DEVELOPMENT AND DELIVERY A critical component of this work is an increased focus on planning, designing, and delivering improved mobility for all residents and visitors. This \$1.4 million investment includes 22 new employees, primarily engineers, and supplies to support their work. This staff expansion will allow for the implementation the transportation plan and provide additional support for ongoing programs, including permitting and right of way inspections.

OPERATIONS AND ASSET MANAGEMENT The second component of transportation that needs significant investment is the operation and management of transportation assets. The addition of 20 employees and \$1.6 million will improve service and response times for services related to pavement, signs, signals, poles, culverts, guardrails, etcetera throughout the county.

WeGo The Operating Budget includes \$53.4 million funding allotment for WeGo Public Transit services and will provide better service for Nashvillians. WeGo emphasizes equity in the operations of the public transit system in Nashville. Operations of WeGo are also in alignment with the recently adopted Nashville Transportation Plan.

Neighborhoods

The FY 2022 Operating Budget makes strategic investment that will ensure we are getting the basics right to foster livable communities. Nashville is a vibrant city due to the unique character of its neighborhoods, where citizens live, work, and play. As such, this budget includes significant investment for expanded services in across the county.

PARKS AND RECREATION After years of under investment concurrent with system expansion, a \$3 million investment in the park system is include in this budget. This will fund 32.19 additional FTEs in a wide variety of positions across the dynamic system for direct program expansions, including: DisABILITIES program, community sports, nature centers, park police, Sportsplex, and golf courses. Additional positions and supply funding are also includes for maintenance of facilities and land for adequate safety and full enjoyment of patrons. Additionally, partial year funding of \$663 thousand was added by Council action for 21.55 additional FTEs for maintenance staff and other programs that will improve quality of service for Nashvillians.



Executive Summary

PUBLIC LIBRARY The Public Library consistently proves adept at pivoting to changing service demands of citizens and harnessing technology to meet those needs. The improvements for the library system reflect the broad range of programs offered. Investments are included to provide an additional 9.49 FTE's for \$522 thousand at branch libraries across the county for circulation and children's librarians; these branches are in neighborhoods and provide easy access for the public to the library's services. As more content moves align, one additional staff member is recommended for the NPL Universe to produce online programming that proved popular during COVID-19 closures and one additional staff member to digitize materials in the library's collection and create multi-media exhibits, for a cost of \$131 thousand. Additionally, partial year funding of \$644 thousand was added by Council action for 24.49 additional FTEs for curbside service and to open community branches on Fridays.



PLANNING As Nashville continues to experience high rates of development, continued investment in the planning department is integral to managing the development so that it reflects the values of the neighborhoods and is completed with environmental sustainability in mind. As such, this budget includes five additional staff members for \$508 thousand to devote time to community plan updates, specialized reviews of hillside developments, and landscaping standards.

CODES A second department that faces significant increases in demand due to the high levels of development and population growth and therefore requires significant investment is the Codes, which is responsible for property code enforcement. In the past year a pilot program has been underway to utilize rental cars instead of fleet vehicles for the inspectors, this program has proven extremely successful at improving inspection response times, \$481 thousand is included in this budget to continue the program. Due to the growth, \$601 thousand for ten additional staff members for the department to cover a wide range of programs in order to keep up with increased demand, including: translation assistance, building safety inspectors, property standards enforcement, public information, zoning and plans examination.



PUBLIC HEALTH The COVID-19 pandemic has shown everyone the critical services that are provided by public health agencies across the world, and Nashville is no exception; therefore, this budget includes continued investment in public health. Access to mental healthcare continues to be a problem across the nation, to address the issue in Nashville, this budget includes a \$2.1million investment in mental health through a partnership with the Mental Health Co-op for expanded services in the crisis treatment center and the crisis stabilization unit.

An existing need that was pushed to the forefront by the pandemic, is the need for the public health department to implement electronic health records to provide improved and efficient care of patients, this \$306 thousand investment for software expenses and add one additional staff member. The pandemic has further exposed health inequities in several specific communities, to begin to address those inequities and engage with stakeholders, \$220 thousand is being invested in three staff members are to work specifically with the communities.

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Affordable Housing



Key to maintaining vibrant communities in years ahead, is the support of building, funding, and preserving of housing options via implementation of recommendations from the Affordable Housing Task Force. The Operating Budget is just one of many methods for accomplishing this goal. Within the Operating Budget, the Barnes fund is the primary funding source for affordable housing. The FY 2022 budget includes continuing existing momentum in the successful program, by contributing an additional \$12.5 million to the fund in FY 2022. Additionally, to further affordable housing planning efforts, two new positions are included for the Planning Department's staff at a cost of \$317 thousand.

Sustainability

The FY 2022 Operating Budget makes additional strides in ongoing effort to implement recommendations of the Sustainability Advisory Committee. These investments will strengthen preservation of our natural resources and position Metro for a healthy future. Alignment with sustainability goals was a factor in decision making throughout the budget process. A significant investment to meeting demand for increased frequency of curbside recycling pick up, to accomplish this goal, the budget includes, 14 new employees and \$920 thousand dollars to increase the recycling services to every other week.

Changes from the FY 2021 operating budget are detailed in the "Highlights" of each department's narrative in this document. This information is also accessible online via the Citizens' Guide to the Budget at <https://www.nashville.gov/departments/finance/management-and-budget/citizens-guide-budget>.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts for FY 2020 through FY 2022 budget for positions funded by the general funds.

For the first time in several years, a significant increase in Metro staffing is being included, these increases will result in higher quality of services for citizens throughout the county. While several departments received significant increases, the majority of the increases are driven by additional investment in Fire & EMS, Transportation, and Police.

FTE by Fund Group				
	FY2020	FY2021	FY2022	FY2021-2022 Variance
GSD	6,655.88	6,708.69	7,088.89	380.20
USD	734.49	740.49	752.49	12.00
Total	7,390.37	7,449.18	7,841.38	392.2

Fifty five additional fire firefighters were approved, as well as 30 additional staff for EMS units. As Metro works towards emphasizing improvements in transportation services, 42 FTEs across a wide range of disciplines, including engineers and maintenance workers, are funded. The increase in staffing is driven by 40 new FTEs to staff a new police precinct in Southeast Nashville. Remaining FTE increases are targeted for positions that would result in direct improvement in existing services offered to the public or that would provide expanded or new services.

Additional position details can be found with each department's pages as well as Appendix 1.

Executive Summary

Revenues

The feasibility of any government's budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing. The largest sources of revenue are property taxes and sales taxes, which are discussed below.

Property Reappraisal

The Assessor's Office conducts a property reappraisal every four years under Tennessee state law, with FY 2022 serving as the most recent. The reappraisal estimates the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflect market values.

Exclusive of new construction, state law requires that this reappraisal be revenue neutral for local governments. This means that as the aggregate value of existing property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. So, if the property in the county collectively increases in value, the actual property tax rate needs to drop so that the revenue collected remains the same. The FY 2022 reappraisal's results are representative of the exceptional growth that has occurred throughout the county, nearly matching the historic growth of its predecessor in FY 2018. Due to this appreciation, FY 2022's rate will decrease considerably, falling to \$3.288.

Property Taxes

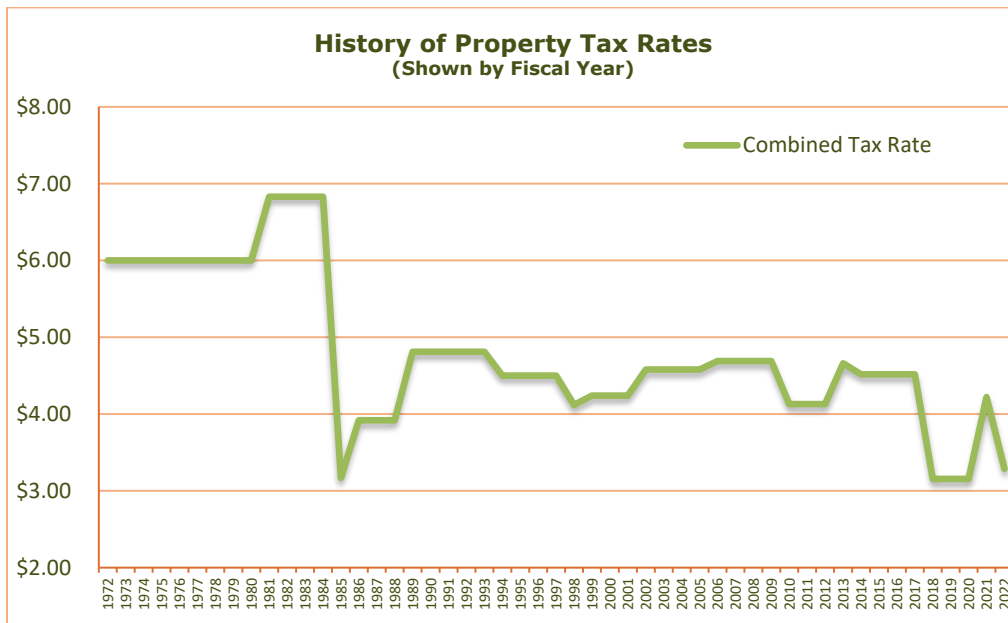
Property Tax Budget	
FY 2021	\$1,457.0M
FY 2022	1,504.8M
Change	\$47.8M

Property taxes are Metro's predominant, and most stable, source of revenue. FY 2022's projected increase is a combination of better than anticipated projected collections during FY 2021 and the continued boon of new construction throughout the city.

The combined USD-GSD rate is the total paid for property in the USD; property outside of the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

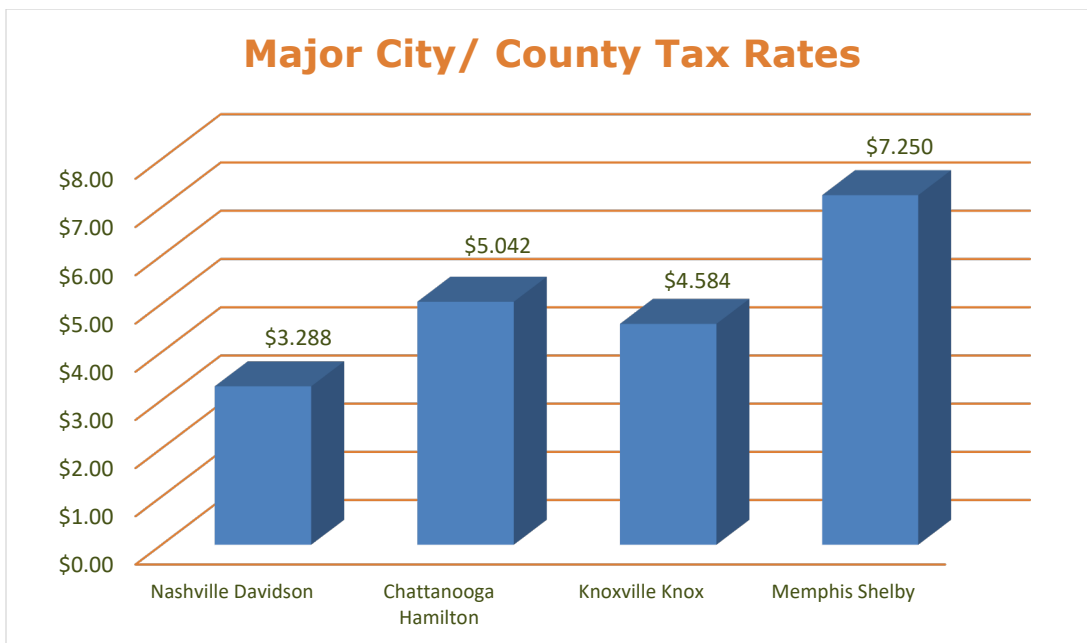
FY 2022 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2021 Rate	2022 Rate
GSD (General Service District)	General	\$1.725	\$1.296
	Schools General Purpose	1.290	1.030
	General Debt Service	0.567	0.467
	Schools Debt Service	0.206	0.160
	Subtotal- GSD	\$3.788	\$2.953
USD (Urban Service District)	General	\$0.359	\$0.283
	General Debt Service	0.074	0.052
	Subtotal- USD	\$0.433	\$0.335
Combined USD/GSD Rate		\$4.221	\$3.288

Executive Summary



Over the course of the last 50 years, as with any major city, Metro has seen changes in its property tax rate. The need to stabilize overall revenues, fund critical initiatives and weather economic downturns have each served as driving factors. COVID-19's occurrence, in the face of existing financial challenges, necessitated the most recent increase, which occurred in FY 2021.

FY 2022's reappraisal has resulted in a Certified Tax Rate of \$3.288, which makes it the third lowest in Metro's history. This mark would also be \$1.00 less than the average rate over the previous quarter century and maintains Metro's highly competitive rate relative to other major cities in Tennessee.



Executive Summary

Local Option Sales Tax

Sales Tax Budget	
FY 2021	\$352.1M
FY 2022	454.6M
Change	\$102.5M

At the onset of the pandemic, the general consensus among economists apparent to us pointed to a prolonged recovery, one marred with concerns over virus containment and vaccine development. Many factors contributed to a quicker than expected recovery, chief among them, record federal stimulus, vaccine deployment and consumption shifts.

FY 2022's budget assumes continued source stability, rather than the run of impressive prepandemic growth.

Federal, State and Other Revenues

Federal, State, & Other Gov't Agencies Budget	
FY 2021	\$420.2M
FY 2022	415.4M
Change	\$(4.8)M

Budgeted Federal, State and Other revenues are based on our best estimates of revenues from specific sources, to include state-shared revenues, reimbursements, and grants from various other organizations.

COVID related revenue increases in State Sales Taxes (\$16.7M) and Excise Tax (\$9.8M), combine with revenue from the Metro Detention Facility absorbing Core Civic Operations (\$11.7M), to offset eliminated revenues from the Convention Center Authority MOU (\$35.0M) and the Hall Income Tax (\$6.9M).

Other Local Revenues

Other Revenues Budget	
FY 2021	\$236.9M
FY 2022	271.7M
Change	\$34.8M

Other local revenues include a variety of sources ranging from taxes, licenses and permits to revenues from services provided to the public. Transfers from other funds are also included in this category.

COVID's impact is also prominent in this category's projected increase, driven by anticipated additional collections of Business Taxes (\$26.1M) and various Construction Activity Permits (\$8.2M).

Economic Trends

The resources available to Metro are directly and indirectly dependent on the strengths of the national and state economies. Given these relationships, the status of these economies and their expected impact on Metro's revenues are reviewed prior to setting funding levels.

For many reasons, 2020 has made a lasting impact in the minds of most, particularly those in Middle Tennessee. Difficult as it may be, setting aside the human element to focus on the economic implications of the COVID-19 pandemic, an EF3 tornado, derecho storm, flooding and civil rights protests, reveals a litany of fiscal results that staked claim to record-breaking levels of volatility. Without question, the public health response necessary to reduce virus transmission, and in turn save lives, was the principal driver of the abrupt halt in economic activity, with the remaining events merely exacerbating pandemic-related difficulties and presenting Metro with unforeseen financial challenges.

Executive Summary

For perspective, prior to lockdowns that began in March of 2020, the nation experienced its longest economic expansion on record, stretching back to mid-2009, until mandatory business closures resulted in an immediate, and sharp, contraction. This is highlighted by an annualized 2nd quarter decline in US GDP of 31.4%, a swing in stark contrast to what had previously been positive single-digit quarterly growth since Q1 2014. Although remarkable, this historically unprecedented decline was, to some degree, relatively unsurprising, as many once thriving prepandemic local economies across the country transformed into virtual ghost towns overnight. Few sectors of the economy escaped unscathed, as the virus altered previously entrenched societal norms regarding work, education, social gatherings and consumer spending.

Nearly equal to the velocity of the pandemic-induced economic decline of the 2nd quarter, was the positive momentum of the 3rd quarter, as GDP nationwide expanded 33.1%. This drastic swing is indicative of the extraordinary stop-start economic pressures applied by the pandemic. At the state level, Tennessee experienced more pronounced volatility, with an annualized 2nd quarter GDP decline of 40.4%, followed by 3rd quarter growth of 46.5%. In the span of one month, the state's record low unemployment of 3.3% ballooned to 15.5%, as nearly 400,000 residents lost their jobs. Despite this, personal income across the state more than tripled during the 2nd quarter, as combined salary and other labor income declines of 49% were offset by a 463% increase in income associated with federal stimulus. This federal cash infusion worked as intended, as taxable sales that dropped 14.3% statewide during the 1st quarter, despite only one month of stay-at-home measures, fell just 2.1% in Q2, before ultimately growing 24.4% in Q3.

Assessing the macro level effects of COVID-19 experienced by the state is integral to understanding any potential downward pressure for Metro; however, as the ever-growing economic engine of the state, it's important not to overlook Nashville's unique exposure given its industry composition, specifically its tourism component. Data published by the Tennessee Department of Labor & Workforce Development (TDLWD) reports that statewide nearly four times as many jobs were lost in service-providing industries versus the goods producing sector, with the largest losses for the former occurring in leisure and hospitality, which accounted for nearly one out of every two jobs lost.

In reviewing the TDLWD's Davidson County unemployment rate estimates for January 2020 versus January 2021, this impact becomes apparent, as the former stood at 2.7% and the latter nearly twice as high, at 4.9%. Looking to available statewide data, this significant increase in unemployment correlates to 2020 Q2 taxable sales decreases at restaurants and hotels of 24% and 65%, respectively; of note however, is that these categories represented nearly 14% of taxable sales statewide in 2019, compared to roughly 25% of sales taxes generated locally during the same period. This notable difference speaks to the importance of Nashville's robust tourism industry relative to the city's overall economic performance, and sheds light on its role in the city's continuing recovery. While the economic outlook currently projects to be more positive than that of a year ago, it is decidedly tied to influences such as less restrictive public health measures, ongoing vaccine deployment, and both fiscal and monetary policy decisions.

Strategic & Long-Term Planning

Fundamentally, the Mayor and Metro Council set the vision for the city and the government's priorities. These priorities inform the strategies deployed by each Metro department and agency. Each year specific priorities are outlined in the budget letter that is sent to department heads and elected officials to commence the budget cycle. The priorities selected set the basis for the budget cycle and consider fiscal health as well as priority areas for increased investment.

The budget improvements outlined above were carefully selected for their alignment with long term priorities that, when combined, will allow Nashville to emerge from recent emergencies stronger than before. Encompassing all budget priorities is an enhanced and consistent focus on correlating spending to improved services for the residents of Nashville. Each investment request made by agencies at the beginning of the budget process was required to include an alignment with a long-term priority and a plan to measure positive performance if the request was approved.

Responding to residents' interest in greater government accountability and visibility, Metro has implemented a new strategic management system, which provides opportunities to give feedback, sheds light on the cost of government, and allows the community to engage in the governing process. Metro is responding with new and improved processes to develop, measure, and report the results of its operations and strategic initiatives. In FY 2020 Metro established the Office of Performance Management (OPM) to work with departments to build accountability and promote greater efficiency, providing guidance and support to improve programming and

Executive Summary

serving as a bridge between budgeting and operational management using performance data. After one year, OPM has created tools and resources that measure and report the status of Metro operations on an open platform.

With over 11,000 data points, 368 department metrics, and four dashboards, OPM has established the baseline system for tracking operating performance variations, identifying items that require immediate attention, and supporting data-based decision making. Currently, OPM works with departments to submit data on each service provided to residents to ensure that Metro remains on a firm fiscal foundation while managing its economic challenges and continuing to serve residents at current or improved levels. Every year, as part of the budgeting process, departments will set metric targets for the upcoming fiscal year by strengthening transparency and accountability within Metro as well as setting service level expectations to the public.

Metro is fully committed to deliver on the demand for greater government accountability, transparency, and to give feedback in avenues to engage the governing process. With initiatives like OPM and HubNashville, Metro allows residents to connect to the government and have visibility to its operating performance.

Several departments will continue to spearhead key strategic plans such as Parks' "Plan to Play", Public Works' sidewalk and bikeway plan "WalknBike". Simultaneously, new plans will arise gaining strategic relevance in areas such as transportation, infrastructure, education, and public safety which aligns with the Mayor's priorities. Metro's Transportation Plan proposes investments that reflect our communities' and the region's stated priorities: Mass transit, neighborhood infrastructure (sidewalks, bikeways, greenways), a "state of good repair" for roads and bridges, traffic operations and signals, and safety/Vision Zero. Departments will be delivering on recommendations made in the Sustainability Advisory Committee 2021 Report, including the Energy Savings Program supporting energy-efficiency retrofits in Metro General Government facilities.

More information on departmental data, including dashboards allow the public to view performance of standard services, see the Office of Performance Management [website](#).

Conclusion

Having achieved its goals of maintaining essential services through the pandemic and other natural disasters, replenishing critical cash and fund balances, and servicing debt and other contractual obligations in FY 2021, the overall operating budget looks forward to a successful FY 2022 that maintains Metro's reestablished strong fiscal foundation while also delivering on key investments that will enable improved departmental operations and that directly improve quality of life for all Nashvillians.

Metro Nashville and Its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, forward thinking city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, the largest city in the mid-state, and the hub of a state of nearly 6.9 million residents.

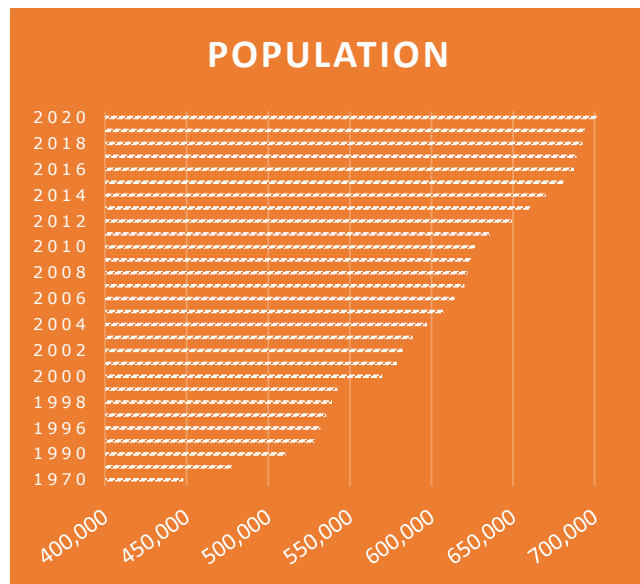
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.



About Nashville - The city was founded on Christmas Day of 1779 on the banks of the Cumberland River as Fort Nashborough. The community changed its name to Nashville in 1784, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843.

The city is a center for music, healthcare, hospitality, publishing, banking, and transportation industries. It is also home to some of the top U.S. universities, notable among which are Vanderbilt University and Belmont University. Nashville was the second hottest job market in 2019 according to *The Wall Street Journal*, one of the 15 best U.S. cities to live according to U.S. News & World Report and ranked among the 15 best places for business and careers in 2019 by *Forbes* magazine. Frequently cited are the area's low cost of living, a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways (I-65, I-40, and I-24) that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

Nashville's weather and temperature range are fairly moderate compared to many other cities in the United States, and while Nashville has recorded temperatures as low as -17°F and as high as 109°F, that is not the norm—temperatures in Nashville typically range from an average low of 28°F in January to an average high of 89°F in July. The best seasons to visit this Tennessee city are spring, summer, and fall, especially between the months of April and October when the Music City comes to life with a variety of outdoor events and attractions.



Source: U.S. Census Bureau QuickFacts

RACIAL AND AGE COMPOSITION

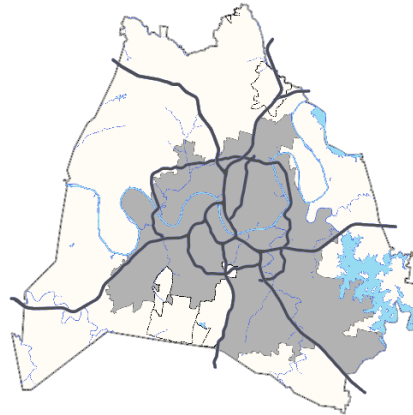
White	55.4%
Black or African American	27.6%
Hispanic or Latino (of any race)	10.5%
Asian	3.7%
American Indian and Alaska Native	0.2%
Native Hawaiian and Other Pacific Islander	0.1%
Other or Two or More Races	2.6%
0-19 Years	23.4%
20-29 Years	17.9%
30-39 Years	17.2%
40-49 Years	12.1%
50-64 Years	17.2%
65+ Years	12.2%

Metro Nashville and Its Budget

Services Districts

The Charter requires that Metro’s operating budget be divided into two districts: The General Services District (GSD) and the Urban Services District (USD). The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.



General Service District (GSD)	Urban Service District (USD)
327.4 Square Miles 208,570* people General government, financial management, schools, justice administration, law enforcement and incarceration, basic fire and ambulance, regulation and inspection, social services, health, hospitals, libraries, public works, traffic control, recreation.	197.8 Square Miles 507,314* people GSD Services plus additional police protection, additional fire protection, and additional public works services including trash and recycling collection and street lighting.
*Source: U.S. Census Bureau American Community Survey 5-year estimates, the 2020 Decennial Census	

Other Governments

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government site at www.usa.gov/.
- For state services, see www.tn.gov
- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 2). For more current and detailed information, contact the satellite city directly.
- For additional information on the Board of Education budget, see their website at www.mnps.org

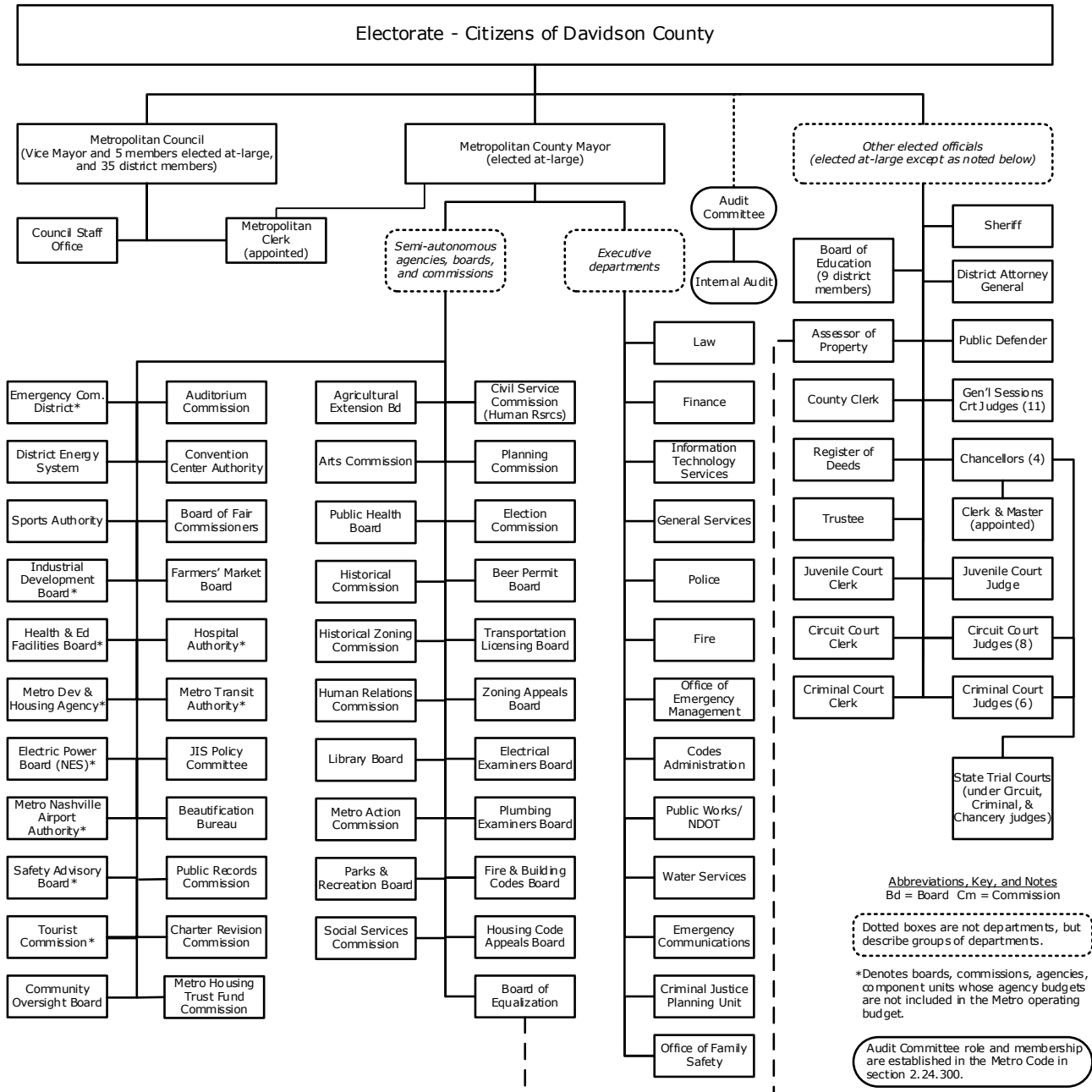
Metro Nashville and Its Budget

Organization Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly elected mayor is the city's chief executive and is independent of the Council. Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and Its Budget

Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund (s)	Proprietary Fund (s)
Administrative	01	✓	✓	✓	
Agricultural Extension	35	✓			
Arts Commission	41	✓		✓	
Assessor of Property	16	✓			
Beer Board	34	✓			
Circuit Court Clerk	23	✓			
Clerk and Master	25	✓			
Codes Administration	33	✓		✓	
Community Oversight Board	52	✓			
County Clerk	18	✓		✓	
Criminal Court Clerk	24	✓		✓	
Criminal Justice Planning	47	✓			
DES- District Energy System	68				✓
District Attorney	19	✓		✓	
Department of Emergency Communications	91	✓			
Election Commission	05	✓			
Farmers' Market	60				✓
Finance	15	✓		✓	✓
Fire	32	✓	✓	✓	
General Services	10	✓			✓
General Sessions Court	27	✓		✓	
Health	38	✓		✓	
Historical Commission	11	✓		✓	
Human Relations Commission	44	✓			
Human Resources	08	✓			
Information Technology Systems	14				✓
Internal Audit	48	✓			
Justice Integration Services	29	✓			
Juvenile Court	26	✓		✓	
Juvenile Court Clerk	22	✓		✓	
Law	06	✓			
Mayor's Office	04	✓		✓	
Metro Action Commission	75			✓	
Metropolitan Clerk	03	✓			
Metropolitan Council	02	✓			
Metropolitan Nashville Public Schools	80	✓		✓	✓
Municipal Auditorium	61				✓
Music City Center	71				✓
Office of Emergency Management	49	✓		✓	
Office of Family Safety	51	✓		✓	
Parks	40	✓		✓	
Planning Commission	07	✓		✓	
Police	31	✓	✓	✓	✓
Public Defender	21	✓			
Public Library	39	✓		✓	
Public Works / NDOT	42	✓	✓	✓	
Register of Deeds	09	✓		✓	
Sheriff	30	✓		✓	
Social Services	37	✓		✓	
Sports Authority	64	✓			✓
State Fair Board	62				✓
State Trial Courts	28	✓		✓	
Trustee	17	✓			
Water and Sewer	65			✓	✓
Waste Services				✓	

Metro Nashville and Its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object accounts, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. Per the Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Comparison of the FY2021 and FY2022 Budget Ordinances - Six Budgetary Funds				
	FY2021	FY2022 Operating	Change	% Change
GSD General Fund	1,056,008,000	1,135,078,000	79,070,000	7.49%
GSD Debt Service Fund	213,492,000	225,074,700	11,582,700	5.43%
GSD School Fund	922,470,600	1,014,661,600	92,191,000	9.99%
GSD Schools Debt Service Fund	119,492,000	115,942,200	(3,549,800)	(2.97%)
USD General Fund	139,476,600	140,832,000	1,355,400	0.97%
USD Debt Service Fund	20,984,500	19,053,700	(1,930,800)	(9.20%)
Duplicated by Interfund Transfers	(5,661,500)	(4,061,900)	1,599,600	(28.25%)
Total Budget	2,466,262,200	2,646,580,300	180,318,100	7.31%

Metro Nashville and Its Budget

Summary of the FY2022 Budget – Six Budgetary Funds

Per Budget Ordinance

	GSD General Fund	GSD Debt Service	GSD School Debt Svc	GSD School Fund	USD General Fund	USD Debt Services	Duplicated by Interfund Transfers	Total
Property Taxes	\$621,435,200	\$206,117,900	\$70,832,100	\$458,308,900	\$131,050,500	\$17,019,300	-	\$1,504,763,900
Local Option Sales Tax	161,049,600	-	43,510,500	250,083,200	-	-	-	454,643,300
Grants & Contributions	123,937,400	4,843,400	-	286,129,700	522,600	-	-	415,433,100
All Other Revenues	228,655,800	14,113,400	1,599,600	20,139,800	9,258,900	2,034,400	(4,061,900)	271,740,000
Reserves								-
Fund Balance Appropriated								-
Total Revenues	<u>\$1,135,078,000</u>	<u>\$225,074,700</u>	<u>115,942,200</u>	<u>\$1,014,661,600</u>	<u>\$140,832,000</u>	<u>19,053,700</u>	<u>(4,061,900)</u>	<u>2,646,580,300</u>
General Government								
General Government	283,082,500	-	-	-	27,162,200	-	-	310,244,700
Fiscal Administration	30,024,000	-	-	-	-	-	-	30,024,000
Public Safety								
Administration of Justice	77,558,300	-	-	-	-	-	-	77,558,300
Law Enforcement & Jails	315,806,500	-	-	-	481,000	-	(481,000)	315,806,500
Fire Prevention & Control	66,805,700	-	-	-	79,776,000	-	-	146,581,700
Other								
Regulation & Inspection	45,823,700	-	-	-	2,030,300	-	(3,200,000)	44,654,000
Health & Social Services								
Social Services	8,408,100	-	-	-	-	-	-	8,408,100
Health & Hospitals	107,205,800	-	-	-	-	-	-	107,205,800
Recreation & Culture								
Public Libraries	33,418,500	-	-	-	-	-	-	33,418,500
Recreational & Cultural	74,278,100	-	-	-	465,500	-	(188,900)	74,554,700
Infrastructure & Transportation	\$92,666,800	-	-	-	\$30,917,000	-	-	123,583,800
Education	-	-	-	\$1,014,661,600	-	-	(192,000)	1,014,469,600
Debt Service	-	225,074,700	115,942,200	-	-	19,053,700	-	360,070,600
Other Appropriations	(0)	-	-	-	-	-	-	(0)
Total Expenditures	<u>1,135,078,000</u>	<u>225,074,700</u>	<u>115,942,200</u>	<u>1,014,661,600</u>	<u>140,832,000</u>	<u>19,053,700</u>	<u>(4,061,900)</u>	<u>2,646,580,300</u>
Projected Surplus (Deficit)	-	-	-	-	-	-	-	-

Metro Nashville and Its Budget

Proprietary Funds (Special Purpose Funds)

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. These non-budgetary funds are explained below.

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Farmers’ Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *Annual Financial Report* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

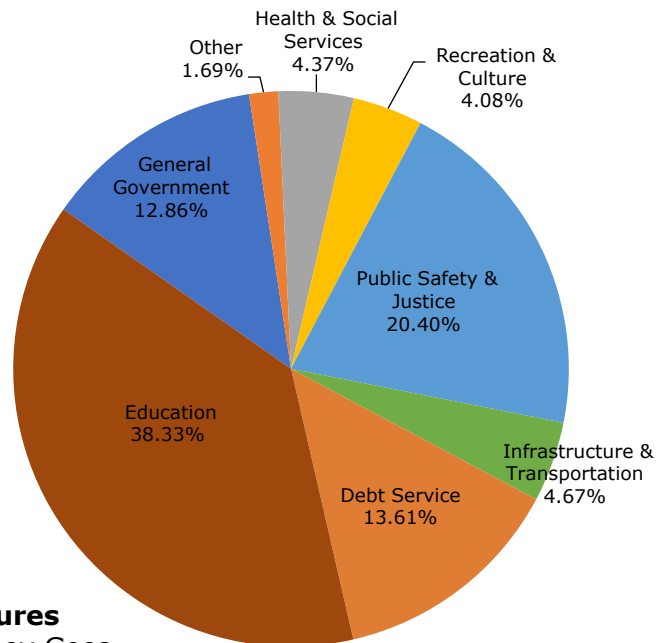
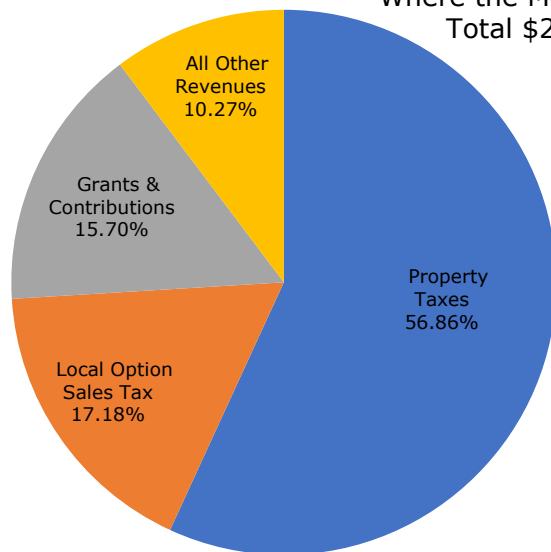
- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds."
- This budget does not include certain "component units" that are required to be included in the Annual Financial Report.

At a Glance

The \$2.65 billion FY 2022 budget for the Metropolitan Government’s six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 7.31% increase from the FY 2021 budget.

Revenues

Where the Money Comes From-
Total \$2,646,580,300



Expenditures

Where the Money Goes-
Total \$2,646,580,300

Metro Nashville and Its Budget

The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor’s Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY 2022 operating budget calendar is, as scheduled:

January 20	The Mayor’s Office and Finance Department introduced the operating/capital budget process for FY2022. Instructions and forms for budgeting were released to departments.
January 20– February 16	Departments submit their operating budget proposals in the form of Investment Requests and Revenue Estimates to the OMB in the Hyperion system.
February 16 – April 2	Mayor’s Office, Finance Director and OMB staff review budget submissions, discuss budget issues with Metro Departments.
March 8 – April 2	The Mayor’s Office and Finance Director hold budget discussions with agency heads to discuss Investment Requests and Revenue Estimates.
April 29	Mayor John Cooper and Metro Finance Department File Fiscal Year 2022 Budget with the State of Metro Address and Budget Presentation
April 30	Operating Budget Ordinance and Tax Levy filed by Mayor.
May 1	Charter deadline to file the Operating Budget and tax levy ordinances.
May 14	Charter deadline for Capital Improvements Budget Ordinance to be filed
May 18	First reading of the Mayor’s Recommended Operating Budget, tax levy ordinances and Capital Improvements Budget by the Council.
May 19 – May 26	Council Budget and Finance Committee hold five (5) committee meetings and hearings regarding departmental budgets.
May 15	Charter deadline to file the CIB; Mayor’s Office files CIB.
June 1	Public hearing on Budget and CIB. Second reading of the Operating Budget and CIB by the Council.
June 3-8	Council Budget and Finance Committee sponsored work sessions on Operating Budget
June 15	Third and final reading of the CIB by the Council
June 15	Charter deadline for the Council to pass the CIB
June 15	Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a Substitute Operating Budget Ordinance (with changes to the Mayor’s Recommended Budget) and the recommended tax levy ordinance.

Prior to June 30 – Amending the budget - For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically, changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

Amending the Budget After Council Approval - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30: Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

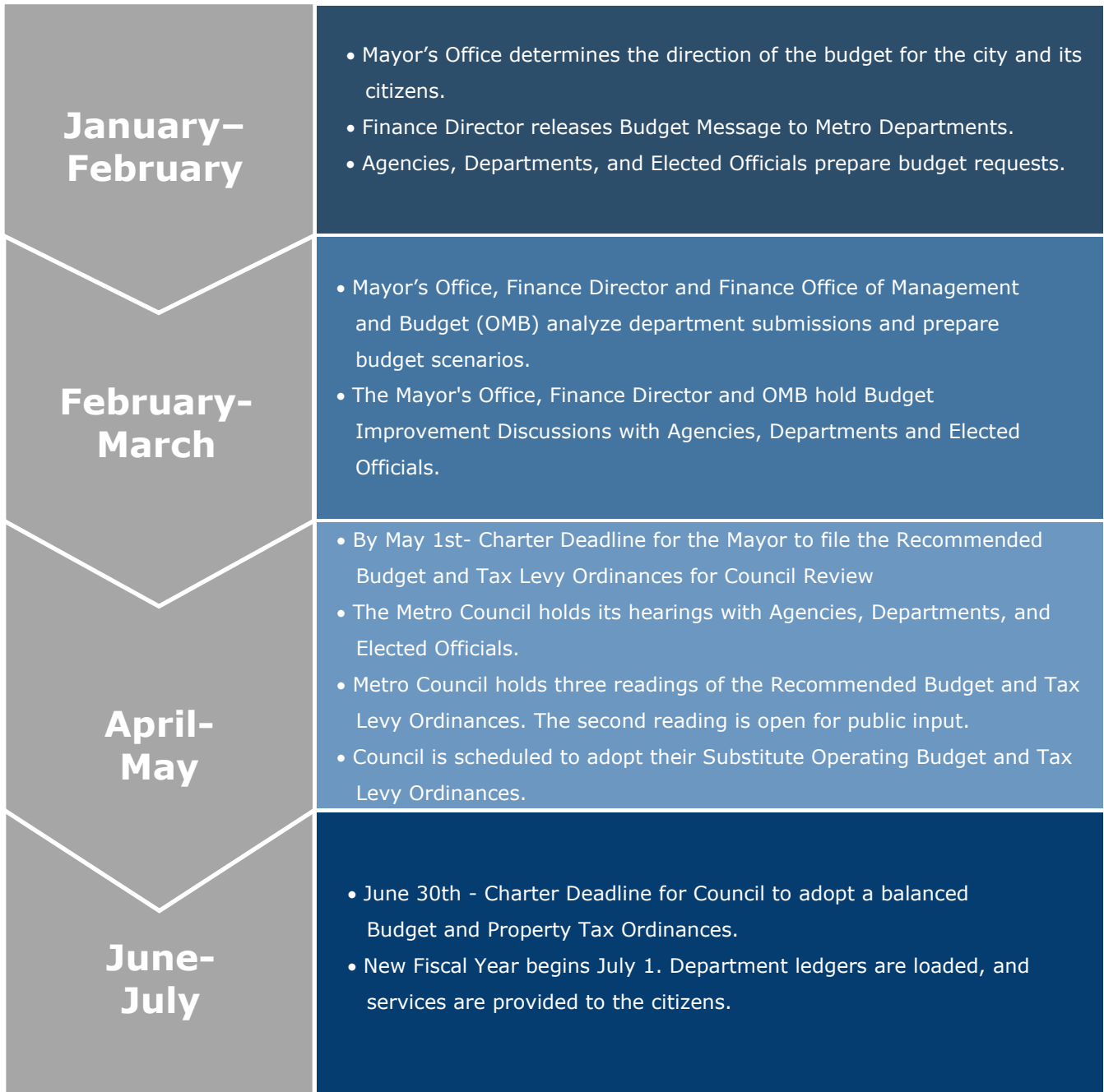
July 1, 2021 – June 30, 2022: Agencies provide services to customers and citizens. The FY 2021-2022 budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2021 – An Independent CPA firm conducts the annual audit for FY 2020-2021.

Late autumn 2021: The Division of Accounts issues the *Annual Comprehensive Financial Report*, summarizing the government's financial condition and results of operations for Fiscal Year 2020-2021. This process is very public. All budget hearings and council meetings are televised by the Metro Nashville Network Government Access Channel and by internet streaming video. Budget documents, the Annual Financial Report, and streaming video are available at www.nashville.gov.

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Operating Budget Process



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Performance Metrics

The Office of Performance Management (OPM) is responsible for tracking impactful and relevant operating performance variations, identifying items that require immediate attention, and supporting data-based decision making. Their goal is to strengthen transparency and accountability within Metro by developing a metro-wide culture of ongoing performance reporting. The focus policy priority areas align with Mayor Cooper's Four-Year Commitment Tracker. Performance Metrics and data produced by OPM can be found on their website at <https://www.nashville.gov/Mayors-Office/Performance-Management.aspx>

Long-Term Financial Planning

After a turbulent FY 2020 and beginning of FY 2021, Metro is in a stable financial position looking ahead to FY 2022. Regarding long-term planning, the administration stays committed to maintaining and continuing to improve the overall financial position of the government. Future budgets will continue to be structurally balanced, meet debt service and contractual obligations and fund Schools at or above state required levels.

The long-term goals of the current Administration are prioritized in three main priorities areas:

- Public Safety and Justice
- Neighborhoods and Community Engagement
- Transportation, Infrastructure, and Sustainability.

These priorities have a significant impact on the operating budget process as improvements are chosen for the ability to positively impact outcomes for residents in these areas. Concurrently with the budget process, the Office of Performance Management (OPM) develops, measures, and reports the results of its daily operations to guide and improve programming using performance data. As part of the budgeting process departments set measurable targets to measure positive performance for FY 2022. These efforts strengthen transparency and accountability within Metro as well as setting service level expectations to the public. These initiatives build the foundation for both current and long-term operational and financial planning and management.

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2021-2022") or by the calendar year in which the fiscal year ends (e.g., "FY2022" for 2021-2022).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure

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- shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be unallocated through "administrative impoundments." These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing, unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may, by resolution, transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).
- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and a two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).
- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).
- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the USD (§6.14).
- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).
- **Mayor's Veto Power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).
- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).

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- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
- **Referendum as to School Budget** - The MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Functions of Director of Finance** - The Director of Finance is responsible to the Mayor for the administration of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The Director of Finance, or his designee, shall compile for the Mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).
- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).
- **Funds Budgeted** - The budget ordinance and book contain annually budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.
- **Basis of Budgeting and Accounting** - All annually budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are measurable and available only when Metro receives the cash.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies, are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the Federal Comptroller General, and the State of Tennessee.
- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then, only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures (Resolution R89-959 adopted 11/21/1991).
- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.

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- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.
- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan which must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.
- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self-Funding Policy establishes uniform guidelines for use of self-funding as a designated source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.
- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary and discussed on the following pages.

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Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary.

Recent revenue trends can be seen in Appendix 1 in Schedule 1 - Summary of Revenues, Expenditures, and Changes in Fund Balances.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an *ad valorem* ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- real property (land, structures, and leasehold improvements),
- personal property (business equipment, excluding inventories for resale), and
- public utility property (real and personal property owned by utilities and organizations regulated by the State).

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local assessors, and the entire process is subject to court interpretation.

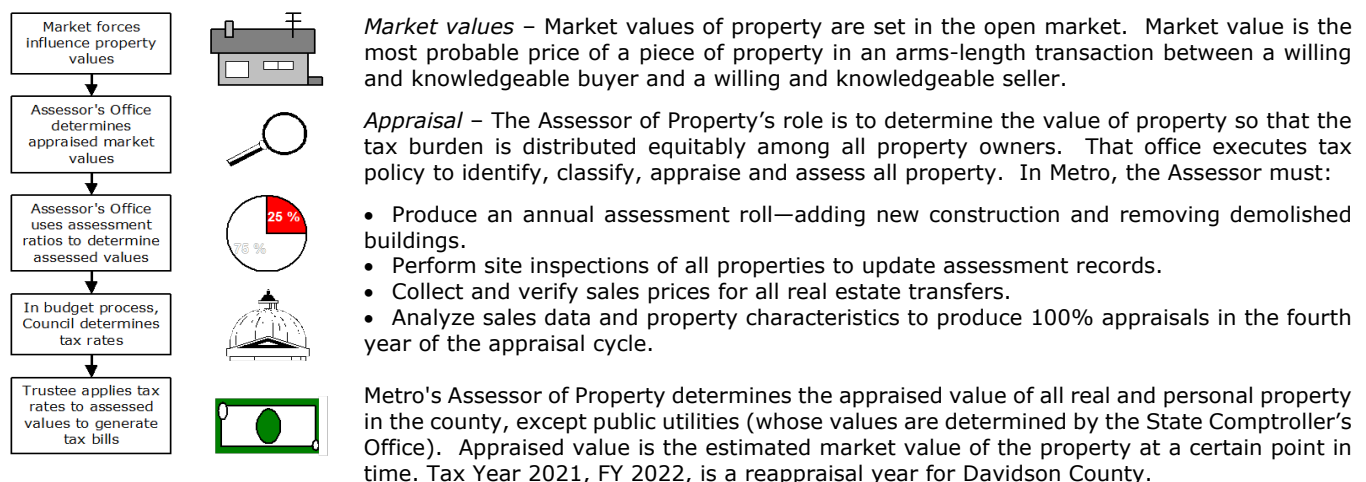
The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment,
- The assessment - applying the classification percentage to the appraised value to arrive at an assessed value; and,
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, educational, etc.) are exempt from property taxes.

How the Property Tax Works

The following diagram shows the appraisal and budgetary process.



The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sale prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

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However, over time, the market values of properties may change considerably and at different rates. The resulting inconsistency within the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property, while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor’s Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former.) After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals - except for new construction. This is called the certified tax rate. Therefore, under state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this ratio is not used to increase residential property appraisals.

Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill. One of the reasons the Assessor inspects all property is to verify how it is used. The Tennessee Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
• Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee’s office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). A tax calculator can be found on the Office of the Trustee’s website at <https://www.nashville.gov/Trustee/Calculate-Taxes.aspx>

With FY 2022’s property tax rate of \$3.288, the calculation would be:

$$\begin{aligned}
 \text{tax} &= (\$25,000/\$100) \times \$3.288 \text{ per } \$100 \\
 &= \$250 \times \$3.288 \\
 &= \$822.00
 \end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February and can be mailed to the Office of the Trustee or made online at www.nashville.gov/trustee.

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

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Property Value Trends: Driven by construction activity and significant market appreciation, total assessed values experienced a historic increase following FY 2018's reappraisal.

This trend is projected to continue into FY 2022, bolstered by high demand, low inventory and strong permitting numbers. In comparison to the previous reappraisal, FY 2022's projected growth in assessed value is expected to follow suit, albeit at growth that has lessened slightly overall. The FY2022 county wide reappraisal ended with a 34.05% median increase across Davidson County's properties.

Property Tax Rates: FY 2021 and FY 2022 tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables. The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented. The **Property Tax Rate Changes** table shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

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History of Property Tax Rates

Tax Year	Fiscal Year	GSD					USD			Totals	
		General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1974	1975	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1975	1976	1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	6.00	-
1976	1977	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1977	1978	1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	6.00	0.33
1978	1979	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1979	1980	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1980	1981	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1981	1982	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1982	1983	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1983	1984	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1984	1985	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1986	1987	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1987	1988	1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1988	1989	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1989	1990	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1990	1991	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1991	1992	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1992	1993	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1993	1994	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1994	1995	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1995	1996	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1996	1997	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1997	1998	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	4.12	0.10
1998	1999	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
1999	2000	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2000	2001	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2001	2002	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2002	2003	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2003	2004	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2004	2005	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2005	2006	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2006	2007	2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2007	2008	2.06	1.33	0.48	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2008	2009	2.06	1.33	0.48	0.17	4.04	0.53	0.12	0.65	4.69	0.08
2009	2010	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2011	2012	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2012	2013	1.96	1.40	0.43	0.25	4.04	0.51	0.11	0.62	4.66	0.08
2013	2014	1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2014	2015	1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2015	2016	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.516	0.080
2016	2017	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.516	0.080
2017	2018	1.338	0.994	0.297	0.126	2.755	0.334	0.066	0.400	3.155	0.050
2018	2019	1.338	0.994	0.297	0.126	2.755	0.334	0.066	0.400	3.155	0.050
2019	2020	1.338	0.994	0.297	0.126	2.755	0.334	0.066	0.400	3.155	0.050
2020	2021	1.725	1.290	0.567	0.206	3.788	0.359	0.074	0.433	4.221	0.050
2021	2022	1.296	1.030	0.467	0.160	2.953	0.283	0.052	0.335	3.288	0.050

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009, 2013, 2017 and 2021 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14, 2017-18 and 2021-2022).

Metro Nashville and Its Budget

Property Tax Rate Changes

Tax Year	Fiscal Year	Type Chng	General Fund	School Fund	GSD Debt Service Fund	School Debt Service	GSD Total	General Fund	USD Debt Service Fund	USD Total	Totals Combined Total GSD+USD	Fire District Transfer*
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28)	(1.12)	(0.24)	-	(2.64)	(0.88)	(0.14)	(1.02)	(3.66)	-
			<i>1.11</i>	<i>0.96</i>	<i>0.21</i>	-	<i>2.28</i>	<i>0.76</i>	<i>0.13</i>	<i>0.89</i>	<i>3.17</i>	<i>0.16</i>
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43)	(0.28)	(0.09)	-	(0.80)	(0.22)	(0.03)	(0.25)	(1.05)	-
			<i>1.49</i>	<i>1.01</i>	<i>0.34</i>	-	<i>2.84</i>	<i>0.80</i>	<i>0.12</i>	<i>0.92</i>	<i>3.76</i>	<i>0.12</i>
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39)	(0.21)	(0.10)	(0.02)	(0.72)	(0.18)	(0.02)	(0.20)	(0.92)	-
			<i>1.52</i>	<i>0.80</i>	<i>0.37</i>	<i>0.09</i>	<i>2.78</i>	<i>0.70</i>	<i>0.10</i>	<i>0.80</i>	<i>3.58</i>	<i>0.10</i>
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21)	(0.12)	(0.07)	(0.03)	(0.43)	(0.10)	(0.01)	(0.11)	(0.54)	(0.01)
			<i>1.47</i>	<i>0.84</i>	<i>0.43</i>	<i>0.22</i>	<i>2.96</i>	<i>0.64</i>	<i>0.10</i>	<i>0.74</i>	<i>3.70</i>	<i>0.09</i>
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24)	(0.16)	(0.04)	(0.03)	(0.47)	(0.08)	(0.01)	(0.09)	(0.56)	-
			<i>1.70</i>	<i>1.11</i>	<i>0.39</i>	<i>0.17</i>	<i>3.37</i>	<i>0.56</i>	<i>0.09</i>	<i>0.65</i>	<i>4.02</i>	<i>0.08</i>
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)
			<i>1.82</i>	<i>1.17</i>	<i>0.42</i>	<i>0.15</i>	<i>3.56</i>	<i>0.46</i>	<i>0.11</i>	<i>0.57</i>	<i>4.13</i>	<i>0.07</i>
2010	2011	N	-	-	-	-	-	-	-	-	-	-
2011	2012	N	-	-	-	-	-	-	-	-	-	-
2012	2013	T	0.14	0.23	0.01	0.10	0.48	.05	-	.05	0.53	0.01
2013	2014	R	(0.055)	0.016	(0.007)	(0.07)	(0.116)	(0.030)	0.002	(0.028)	(0.144)	-
			<i>1.905</i>	<i>1.416</i>	<i>0.423</i>	<i>0.180</i>	<i>3.924</i>	<i>0.480</i>	<i>0.112</i>	<i>0.592</i>	<i>4.516</i>	<i>0.080</i>
2014	2015	N	-	-	-	-	-	-	-	-	-	-
2015	2016	D	-	-	-	-	-	0.015	(0.015)	-	-	-
2016	2017	N	-	-	-	-	-	-	-	-	-	-
2017	2018	R	(0.567)	(0.422)	(0.126)	(0.054)	(1.169)	(0.161)	(0.031)	(0.192)	(1.361)	(0.030)
			<i>1.338</i>	<i>0.994</i>	<i>0.297</i>	<i>0.126</i>	<i>2.755</i>	<i>0.334</i>	<i>0.066</i>	<i>0.400</i>	<i>3.155</i>	<i>0.050</i>
2018	2019	N	-	-	-	-	-	-	-	-	-	-
2019	2020	N	-	-	-	-	-	-	-	-	-	-
2020	2021	T	.387	.296	.270	.080	1.033	.025	.008	.033	1.066	-
2021	2022	R	(0.429)	(0.260)	(0.100)	(0.046)	(0.835)	(0.076)	(0.022)	(0.098)	(0.933)	-

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009, 2013, 2017 and 2021 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14, 2017-18, 2021-2022).

Metro Nashville and Its Budget

Property Tax Base, Assessment, Levy, and Appraisal Ratios Property Taxes

Tax Year	Fiscal Year	Tax Base (billions)	Assessment (billions)		Tax Levy (in millions)			Uncollected %	Appraisal Ratio	
			GSD	USD	GSD	USD	Total			
			\$	\$	\$	\$	\$			
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138	
1989	1990	23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766	
1990	1991	23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766	
1991	1992	23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767	
1992	1993	23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767	
1993	1994	**	24.155	7.646	5.536	261.7	62.0	323.7	4.67%	1.0000
1994	1995	24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000	
1995	1996	26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054	
1996	1997	27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054	
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999	34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000	
1999	2000	38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098	
2000	2001	39.576	11.390	7.752	378.4	73.6	452.0	3.50%	0.9098	
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003	42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000	
2003	2004	45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455	
2004	2005	45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455	
2005	2006	50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000	
2006	2007	51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000	
2007	2008	60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8780	
2008	2009	61.881	16.413	11.309	659.8	82.6	742.3	1.01%	0.8780	
2009	2010	63.157	19.222	13.253	675.0	84.8	759.9	1.45%	1.0000	
2010	2011	63.281	19.209	13.220	674.6	84.6	759.2	1.07%	1.0000	
2011	2012	63.128	19.104	13.245	670.8	84.8	755.6	1.35%	0.9982	
2012	2013	63.259	19.161	13.283	763.5	93.0	856.4	1.29%	0.9982	
2013	2014	65.810	20.210	14.287	781.6	96.0	877.6	1.56%	1.0000	
2014	2015	66.271	20.376	14.405	788.0	96.8	884.8	0.89%	1.0000	
2015	2016	67.533	20.743	14.703	802.1	98.8	900.9	1.24%	.8822	
2016	2017	78.263	21.315	15.126	824.4	101.8	926.3	0.83%	.8822	
2017	2018	99.660	31.145	23.743	853.4	107.9	961.3	1.87%	1.0000	
2018	2019	102.920	32.221	24.546	875.6	110.5	986.1	0.51%	1.0000	
2019	2020	123.954	33.016	25.235	897.3	113.2	1010.5	0.66%	.8477	

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Metro Nashville and Its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. With the exception of select items purchased within downtown’s CBID, which now include an additional tax of 0.50%, Nashville’s 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 6.25% on unprepared food, because the state rate for such food is 4.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item. Tennessee Code Annotated, Title 67, Chapter 6, Part 7 states, at least 1/2 of the local sales tax must be allocated to schools. The local option rate can be raised by referendum. Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

State Sales Tax Rate	7.00%
State Food Tax	4.00%
Local Option Sales Tax Rate	2.25%
CBID Additional Fee Downtown – Sales Tax	.50%
Property Tax (per \$100 assessed value)	
General Services District	2.953
Urban Services District	3.288
Income Tax on Salaries and Wages	None
Lottery	Yes

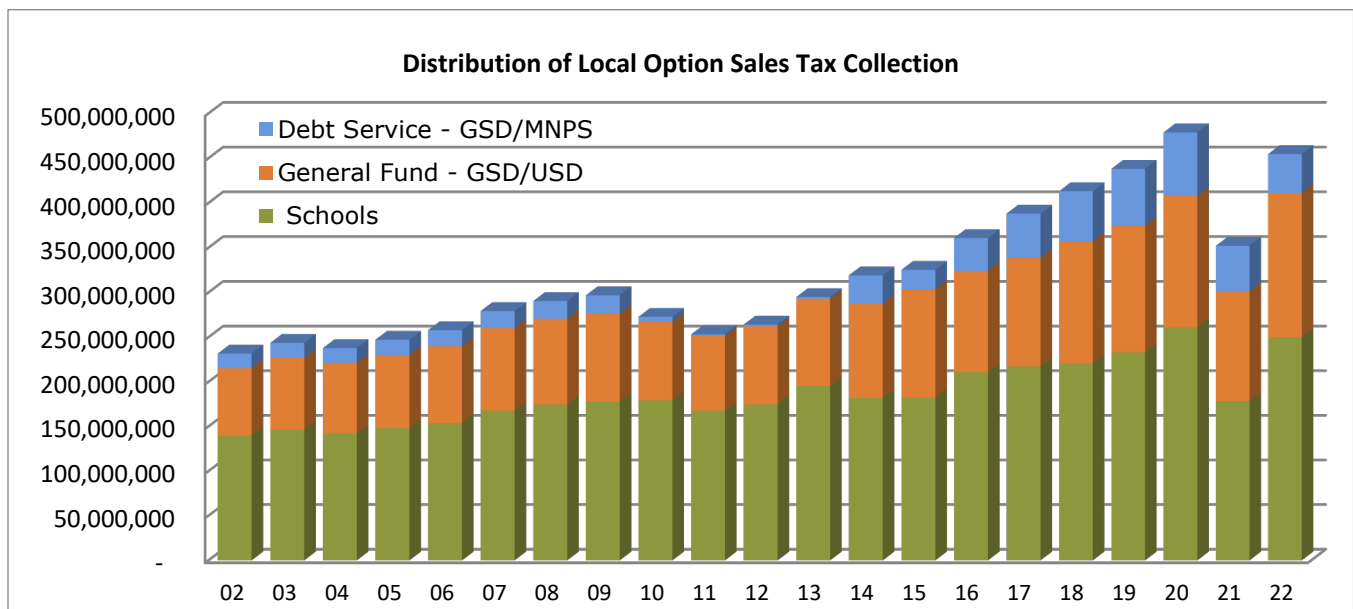
State & Federal Revenues

Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of statewide sales and gasoline taxes. Most of these funds are categorical, being tied to specific functions and services.

The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds, and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds. This practice began in FY 2000.



Sources: FY90-03 Comprehensive Annual Financial Reports; FY04-22 Budget Ordinance

Metro Nashville and Its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the business tax, wholesale beer tax, motor vehicle regulatory licenses, building permits and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of Parks' facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council, or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses and help to stabilize the government's finances. Industry best practices recommended, at a minimum, that governments, regardless of size, maintain unrestricted budgetary fund balance in their general fund of no less than two months of regular general fund operating revenues expenditures.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations and/or higher-than-estimated revenue collections. It is Metro's policy that General Fund fund balances as a percentage of expenditures should be above 5% to handle unanticipated contingencies. The FY 2022 budget makes maintaining the recently replenished fund balances for all six tax supported funds a priority. Unencumbered fund balances at June 30, 2022 highlight the considerable strides Metro has made in ensuring that adequate reserves are available should they be needed, with the GSD and USD General Funds expected to finish the year at a combined 12.0%. With four of the six tax funds expected to maintain double digit fund balance levels by year-end, Metro has seen a marked improvement in its fund balance position.

Revenue Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY 2022 and will monitor the ongoing economic implications of the COVID-19 crisis for any material changes.

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service) defined at more detailed levels. It defines the Administrative accounts at the business unit level.

Investments

The budget began with FY 2021 baseline budget with additional investments recommended for approval through the budget process outline above. After several years of minimal discretionary investments, the FY 2022 budget includes significant improvements to departmental budgets.

The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Elimination of FY 2021 nonrecurring budgeted expenditures from the FY 2022 projections.
- Pay plan improvements implemented & other adjustments that occurred in FY 2021 were carried forward to FY 2022 during this fiscal year.
- Ensure sufficient funding is allocated to meet all debt service obligations.
- Focused departmental improvements were recommended that are in alignment with the budget priorities of: Education, Public Safety & Justice, Transportation, Sustainability, Affordable Housing, and Neighborhoods. Investments were evaluated on if they were critical to maintain current service, keep up with increased demand, improve the government's interface with citizens, improve internal efficiencies and/or provide a new or expanded service to the public.

Metro Nashville and Its Budget

- Administrative improvements for internal services funds were recommended in central Administrative accounts of the two general funds, these funds will be allocated & distributed to departments' budgets based on need.
- Fringe benefits – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to medical plan increases during the fiscal year and be distributed to departments' budgets based on need but are held in administrative accounts at the beginning of the fiscal year.
- Pay Plan Improvements- The budget funds a Cost-of-Living Adjustment (COLA), Open Range and Increment raises as well as several class adjustments, these improvements will be allocated to the impacted departments upon final budget approval. These improvements have been approved by the Civil Service Commission.
- Special Purpose Fund Adjustments- Adjustments for grant and other special purpose funds to meet expected revenue projections and reflect use of fund balance in FY 2022.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this section, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

Expenditure Conclusion: The overall operating budget looks forward to a successful FY 2022 that maintains a stable fiscal foundation and meetings required expenditures, while enabling improved departmental operations and quality of life for Nashvillians.

Metro Nashville and its Budget

The Capital Improvements Budget and Capital Spending Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement, construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the **Capital Improvements Budget (CIB)** must be prepared annually to “include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter...”

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs. The CIB is prepared annually by the Planning and Finance Departments.

Departments submit project requests through an internet-based budgeting system to the Planning staff. The Planning Department, Finance Director, and staff along with the Mayor review the CIB requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is strictly a planning document; it does not appropriate funds or authorize or approve any projects. The **Capital Spending Plan (CSP)** is where funding and approval to commence a project is authorized. The CIB document is available separately from the Planning Department web site.

The FY 2022 Capital Improvements Budget Ordinance was approved on June 15, 2021 [BL2021-752]. Tables and charts on the FY 2022 CIB are provided below and on the page that follows. Again, this legislation is just the long-range planning document. It does not appropriate funds or authorize or approve any projects. Capital projects are approved and funded through the Capital Spending Plan (CSP).

The FY 2021 Capital Spending Plan was approved on March 3, 2021 [RS2021-757] in the amount of \$481,610,000. The FY 2020 Capital Spending Plan was approved on March 18, 2020 [RS2020-213] in the amount of \$181,778,000. Details on the FY 2021 and FY 2020 Capital Spending Plans are provided at the end of this section.

FY2021-2022 to FY2026-2027 Capital Improvements Budget - Final - By Agency									
Departments	% of '21-'22		FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	Total	% of '22-'27
	FY2021-22	Total							
Agricultural Extension	\$222,000	0.004%						\$222,000	0.001%
Arts Commission	3,030,000	0.055%	\$3,485,000	\$100,000				6,615,000	0.041%
Assessor of Property	20,000	0.000%					20,000	0.000%	
Council Office	1,056,712,191	19.094%	53,682,044	56,077,300	\$33,625,000			1,200,096,535	7.388%
County Clerk	2,000,000	0.036%					2,000,000	0.012%	
District Energy System (DES)	3,419,800	0.062%	495,000					3,914,800	0.024%
Farmers Market	4,600,000	0.083%					4,600,000	0.028%	
Finance	129,326,000	2.337%	8,000,000	2,500,000	2,500,000	\$2,500,000	\$2,000,000	146,826,000	0.904%
Fire Department	131,151,000	2.370%	74,000,000	86,000,000				291,151,000	1.792%
General Hospital	54,234,600	0.980%					54,234,600	0.334%	
General Services	643,367,000	11.625%	98,000,000	15,000,000	15,000,000	2,000,000		773,367,000	4.761%
Health Department	1,900,000	0.034%	10,000,000					11,900,000	0.073%
Historical Commission	175,000	0.003%					175,000	0.001%	
Information Technology Services	43,636,200	0.788%	3,751,000	4,541,000	2,927,000			54,855,200	0.338%
Justice Integration Services	200,000	0.004%					200,000	0.001%	
MDHA	63,500,000	1.147%	38,500,000	41,300,000	35,500,000	35,500,000	35,500,000	249,800,000	1.538%
Metro Action Commission	22,260,000	0.402%	29,129,625					51,389,625	0.316%
MNPS (Schools)	804,896,800	14.544%	805,578,700	740,611,400	1,106,591,700	1,017,660,700	1,105,324,000	5,580,663,300	34.353%
Metro Transit Authority	550,393,300	9.945%	28,468,000	42,565,532	92,517,252	99,690,873	66,756,443	880,391,400	5.419%
Municipal Auditorium	10,100,000	0.182%					10,100,000	0.062%	
Parks & Recreation	860,969,579	15.557%	339,950,760	330,950,760	320,950,760	320,950,760	320,914,760	2,494,687,379	15.357%
Planning - GSD	3,485,000	0.063%	300,000	300,000	300,000	300,000		4,685,000	0.029%
Planning - USD	70,000	0.001%					70,000	0.000%	
Police	96,647,000	1.746%	25,800,500	2,083,000				124,530,500	0.767%
Public Library	170,197,500	3.075%	59,880,100	87,115,200	71,276,800	129,395,300	71,431,800	589,296,700	3.628%
Public Works - GSD	319,150,000	5.767%	171,572,800	165,086,000	167,466,000	169,950,000	175,865,200	1,169,090,000	7.197%
Public Works - USD	38,675,000	0.699%	22,000,000	80,000,000	73,000,000	65,000,000	1,500,000	280,175,000	1.725%
Social Services	772,500	0.014%					772,500	0.005%	
Sports Authority	50,400,000	0.911%					50,400,000	0.310%	
Fairgrounds Nashville (State Fair)	100,000,000	1.807%					100,000,000	0.616%	
Water & Sewer - GSD	360,527,000	6.514%	585,430,000	322,505,000	439,057,000	214,675,000	160,252,000	2,082,446,000	12.819%
Water & Sewer - USD	8,235,250	0.149%	4,040,000	2,575,000	5,555,000	1,638,000	4,223,000	26,266,250	0.162%
Totals	\$5,534,272,720	100.000%	\$2,362,063,529	\$1,979,310,192	\$2,366,266,512	\$2,059,260,633	\$1,943,767,203	\$16,244,940,789	100.000%

Metro Nashville and its Budget

Areas of Emphasis

The Administration has announced six priorities for the capital program of Metro Nashville / Davidson County. (Any projects not falling within one of the other five priorities is captured within Effective Government.) For more details on the Mayor's priorities go to <http://www.nashville.gov/Mayors-Office.aspx>.

The six areas of emphasis:

- **Education** – (1) Early Childhood Education. (2) Nashville GRAD Program.
- **Neighborhoods and Community Engagement** – (1) Youth. (2) National Night Out Against Crime. (3) REAL Nashville Dialogue. (4) Community Beautification.
- **Housing** – (1) Affordable Housing – Barnes Fund. (2) Workforce Housing. (3) Income Limits. (4) Incentives. (5) Grants.
- **Public Safety and Justice** – (1) Community Oversight Board. (2) Body Camera Pilot Program. (3) Reducing Disparities.
- **Transportation, Infrastructure and Sustainability** – (1) Metro Transportation Plan. (2) Climate Change and Sustainability Initiatives. (3) Neighborhood Infrastructure.
- **Effective Government**

The alignment of the capital plan to the Administration's priorities is detailed on the following pages.

Capital Funding Sources

Metro has fourteen different types of proposed funding for capital projects.

The "Capital Improvement Budget Funding Sources" table [following page] and "Funding Type Distribution" graph on this page show the amounts estimated by type and year in the *2021-2022 to 2026-2027 CIB*.

Possible funding sources for specific projects include:

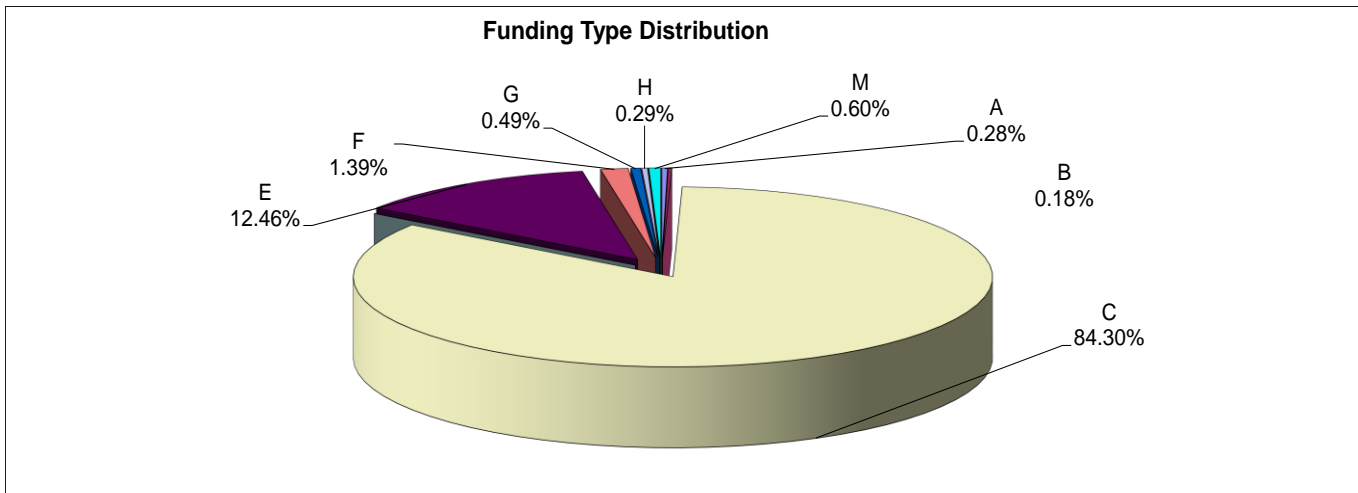
- Bond and note authorizations (described in Section J of this book) for the Debt Service funds, approved by the Council, including:
 - Approved General Obligation (B) and,
 - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section J of this book) appropriations by the Council throughout the year, including:
 - Approved 4% (L) and,
 - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
 - Federal (F) and,
 - State (G).
 - Approved Community Development (I) and,
 - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution, including:
 - Approved Revenue (D),
 - Proposed Revenue (E) and,
 - Enterprise (H) funds.
- Other sources, including:
 - Miscellaneous funds (A) and,
 - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
 - Operating budget funds (P).

The proposed funding for these requests is summarized on the following table and pie chart.

Metro Nashville and its Budget

Capital Improvement Budget (CIB) Funding Sources 2020-21 through 2025-26

FUND DESCRIPTION	TYPE	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	TOTAL
Miscellaneous	A	\$46,000,000						\$46,000,000
Approved General Obligation Bonds	B	25,581,000	\$3,485,000	\$100,000				\$29,166,000
Proposed General Obligation Bonds	C	4,773,629,470	1,751,348,529	1,636,040,192	\$1,911,709,512	\$1,840,047,633	\$1,782,112,203	\$13,694,887,539
Approved Revenue Bonds	D							\$0
Proposed Revenue Bonds	E	433,552,250	559,070,000	295,480,000	415,037,000	186,813,000	134,975,000	\$2,024,927,250
Federal Funds	F	149,275,000	22,780,000	22,795,000	15,810,000	7,825,000	7,840,000	\$226,325,000
State Funds	G	14,400,000	14,030,000	14,045,000	14,060,000	14,075,000	8,590,000	\$79,200,000
Enterprise	H	20,700,000	5,850,000	5,060,000	5,000,000	5,500,000	5,500,000	\$47,610,000
Approved Community Development	I							\$0
Proposed Community Development	K							\$0
Approved 4%	L							\$0
Proposed 4%	M	71,135,000	5,500,000	5,790,000	4,650,000	5,000,000	4,750,000	\$96,825,000
Approved Miscellaneous	O							\$0
Operating	P							\$0
Totals by Year		\$5,534,272,720	\$2,362,063,529	\$1,979,310,192	\$2,366,266,512	\$2,059,260,633	\$1,943,767,203	\$16,244,940,789



Financial Considerations

Metro’s short- and medium-term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

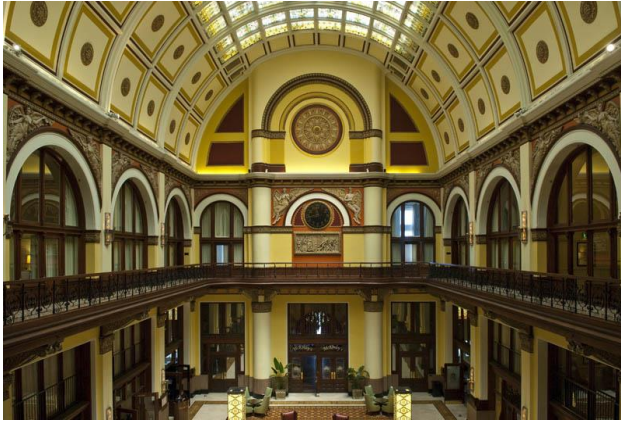
Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.



The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax-level resources; the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

Metro Nashville and its Budget



The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize spending or approve any projects.

The **Capital Spending Plan** is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director, and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$200 million to \$400 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

March 2020 Tornado and COVID-19 Contingency Funds – In a substitute filing, \$21.75 million in tornado funding as well as \$5.0 million in Covid-19 contingency funds were added to the FY 2020 Capital Spending Plan.

Highlights of the FY 2020-2021 and FY 2019-2020 Capital Spending Plans – The FY 2020-21 Capital Spending Plan [RS2021-757] was approved on March 3, 2021 in the amount of \$481,610,000. The FY 2019-20 Capital Spending Plan [RS2020-213] was approved on March 18, 2020 in the amount of \$181,778,000. The plans align with the current Administration's priorities as follows:

FY 2020-21:

Education – \$190,970,000
Effective Government – \$34,700,000
Neighborhoods – \$62,858,000
Housing – \$2,000,000
Public Safety – \$69,200,000
Transportation – \$121,882,000

FY 2019-2020:

Education - \$72,000,000
Public Safety & Justice - \$31,250,000
Neighborhoods & Community Engagement – \$7,700,000
Transportation, Infrastructure & Sustainability – \$38,828,000
Central Government Operations - \$32,000,000.

Details on these FY 2020-21 and FY 2019-20 Capital Spending Plan allocations are on the pages that follow.

FY 2020-21: Education – 7 projects totaling \$190,970,000. [Operating Budget Impact - \$850,000]

- Hillwood High School – Construction - \$100,000,000
- Cane Ridge High School – Addition - \$18,840,000
- Cane Ridge Middle School – Design - \$4,280,000
- ADA Compliance - \$1,000,000
- Environmental Remediation - \$250,000
- HVAC Upgrades / Repairs - \$20,700,000
- Emergency Construction / Contingency - \$1,500,000



FY 2020-21: Effective Government – 9 projects totaling \$34,700,000. [Operating Budget Impact - \$100,000]

- Gen. Svcs: Building Operations – Maintenance – \$8,000,000
- Gen. Svcs: Sustainability – Revolving & Innovation Funds – \$2,000,000
- Gen. Svcs: New Facility Planning – Site Evaluation & Relocation Projects - \$2,500,000
- ITS: Expertise & Resources – For Tech & Construction Projects - \$2,700,000
- Muni Auditorium: Repairs & Major Maintenance – \$2,500,000
- Finance: Hyperion Upgrades – Budget Mgmt System – \$2,000,000
- Finance: Participatory Budgeting – N. Nashville Infrastructure Pilot - \$2,000,000
- Admin: GSD Project Contingency - \$7,000,000
- Admin: MNPS Project Contingency - \$6,000,000



Metro Nashville and its Budget



FY 2020-21: Neighborhoods – 27 projects totaling \$62,858,000. [Operating Budget Impact - \$367,000]

- Public Works: Madison Station Blvd – Phase 2 - \$5,000,000
- Public Works: Solid Waste – Facilities, Equipment and Maintenance - \$2,150,000
- Public Works: Satellite City – Road Infrastructure Payments - \$1,300,000
- Planning Dept: Neighborhood Planning & Infrastructure – \$900,000
- Planning Dept: East Bank Planning, Open Space & Infrastructure Study - \$538,000
- Library: Maintenance & General Repairs - \$1,700,000
- Parks: Buildings – Repair / Replace Mechanical Systems - \$2,000,000
- Parks: Shelby Park Repairs – Bridge & Sevier Lake Dam – \$350,000
- Parks: Ascend Amphitheatre – Electrical Repairs – \$1,200,000
- Parks: Park Lighting Repairs & Upgrades - \$1,000,000
- Parks: Playgrounds – New, Repairs & Upgrades – \$1,000,000
- Parks: HVAC Repairs & Maintenance - \$150,000
- Parks: Warner Park – Fence Replacement - \$85,000
- Parks: Greenways – Bridge Repairs - \$100,000
- Parks: Antioch Greenway - Repairs - \$85,000
- Parks: Fort Negley - Repairs & Maintenance - \$1,000,000
- Parks: Greenways – Charlotte Corridor – Trails – \$9,520,000
- Parks: Parks Tree Inventory – Replace - \$750,000
- Parks: Bells Bend Property – Acquisition - \$2,000,000
- Parks: Clinton Fisk Park – Improvements & Upgrades – \$750,000
- Parks: Old Hickory Community Center – Playground & Upgrades - \$3,400,000
- Parks: Fair Park – Phase II - \$7,000,000
- MAC: Sprinkler System Installations - \$500,000
- MAC: North Center Repairs – Walls & Floors - \$150,000
- MAC: Douglass Center Repairs – Tile - \$150,000
- MAC: Richland Center Repairs – Wall & Parking Lot – \$250,000
- Water: Water & Stormwater Projects - \$19,830,000

FY 2020-21: Housing – 1 project totaling \$2,000,000. [Operating Budget Impact - \$0]

- MDHA – Infrastructure Participation Agreements – \$2,000,000

FY 2020-21: Public Safety and Justice – 10 projects totaling \$69,200,000. [Operating Budget Impact- \$3,511,750]

- Gen. Srvc: Fleet Mgmt. – Replacements \$10,000,000
- ITS: Radio System Upgrade – Maintenance - \$6,500,000
- Fire: Fire Stations #2 – Construction - \$14,000,000
- Fire: Heavy Apparatus – Replacements - \$15,000,000
- Juvenile Court: Juvenile Justice Ctr – Program Manager – \$450,000
- Juvenile Court: Portable Trailer – Court Space - \$750,000
- Police: Southeast Police Prec. – New - \$12,000,000
- Police: Emergency Comm. Ctr. / Office of Emergency Mgmt – Planning & Design - \$3,000,000
- Police: Automated Fingerprint ID System – Upgrade – \$4,000,000
- Police: Crime Lab – Instrument Upgrades - \$3,500,000



FY 2020-21: Transportation Plan – 19 projects totaling \$121,882,000. [Oper. Budget Impact - \$0]

- MTA: MTA Grant Matching Funds - \$4,000,000
- MTA: RTA Grant Matching Funds - \$660,000
- MTA: Shelters / Regional Transit Centers - \$2,000,000
- State of Good Repair:*
- Public Works: Paving - \$30,000,000
- Public Works: Sidewalks - \$10,000,000
- Public Works: Bridges Program - \$7,750,000
- Public Works: Countywide Bridge Lighting - \$2,250,000
- Sidewalks:*
- Public Works: Sidewalks – Walk/Bike Plan - \$11,000,000
- Jefferson Street Cap:*
- Public Works: Roadways – Right-of-Way - \$5,800,000
- Restoration & Resiliency:*
- Public Works: Roadways – State Routes - \$15,000,000
- Safety, Vision Zero & Traffic Calming:*
- Public Works: Traffic Management Prog. - \$15,000,000
- Active Transportation:*
- Public Works: Bikeways - \$4,500,000
- Public Works: Roadways – Right-of-Way - \$2,500,000
- Traffic Mgmt & Signal Upgrades:*
- Public Works: Traffic Control Center - \$500,000
- Public Works: Traffic Management Program - \$5,300,000
- Public Works: Roadways – Right-of-Way - \$1,700,000
- Downtown / Neighborhood Traffic Project:*
- Public Works: Roadways - \$1,000,000
- IT Upgrades:*
- Public Works: IT Upgrades - \$1,922,000
- Land Purchase:*
- Public Works: Roadways – Land Purchases - \$1,000,000

Metro Nashville and its Budget



FY 2019-20: Education – 18 projects totaling \$72,000,000. [Operating Budget Impact - \$60,000]

- Goodlettsville Elementary – Replace - \$22,860,000
- Lakeview Elementary – Design - \$2,400,000
- Pearl-Cohn – Track & Stadium Upgrades - \$1,240,000
- School Improvements – Small Projects - \$500,000
- Central Services – Furniture / Equipment - \$100,000
- School Safety / Security - \$200,000
- Bus and Fleet – Vehicle Replacements - \$4,800,000
- Technology – Facility Infrastructure Projs. - \$6,900,000
- ADA Compliance - \$500,000
- Emergency Construction / Contingency - \$1,500,000
- Electrical Upgrades - \$7,430,000
- HVAC Upgrades / Repairs - \$20,700,000
- Roofing – Repair / Replace - \$1,000,000
- Exterior Building Improvements - \$700,000
- Interior Building Improvements - \$500,000
- Plumbing Upgrades - \$400,000
- Asbestos / Environmental Repairs - \$200,000
- Building Energy Upgrades - \$2,000,000



FY 2019-20: Public Safety and Justice – 7 projects totaling \$31,250,000. [Operating Budget Impact-\$0]

- Gen. Svcs: Sheriff's Hdqtrs – Construction Contgcy – \$17,200,000
- Gen. Svcs: Criminal Justice Center – Close-out – \$5,800,000
- Gen. Svcs: Police Precinct – Murfreesboro Road – Planning - \$1,000,000
- Health: Woodbine Clinic – Planning Replace - \$1,000,000
- Finance: Emergency Response Funds - Finance – \$4,000,000
- Finance: Emergency Response Funds – ITS - \$1,000,000
- Fire: Fire Stations #2 & #25 – Planning Replace – \$1,250,000

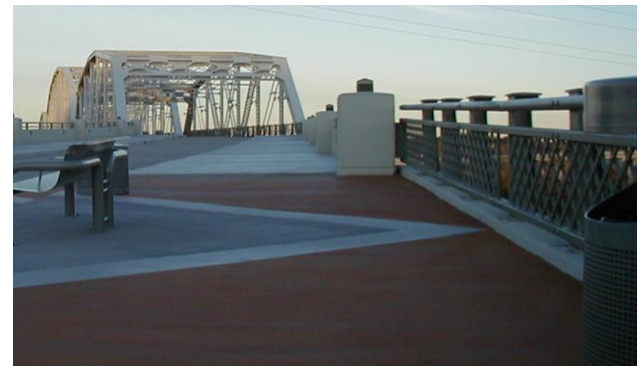
FY 2019-20: Neighborhoods and Community Engagement – 2 projects totaling \$7,700,000. [Operating Budget Impact-\$0]

- Parks: Davidson Street / Shelby Park Improvements – \$2,900,000
- Parks: Sevier Mansion / Related Buildings - \$4,800,000



FY 2019-20: Transportation, Infrastructure and Sustainability – 18 projects totaling \$38,828,000. [Operating Budget Impact - \$0]

- Public Works: Traffic Management Program - \$1,250,000
- Public Works: Paving - \$6,000,000
- Public Works: Sidewalks - \$4,000,000
- Public Works: Roads Program - \$2,200,000
- Public Works: Solid Waste / Equipment - \$500,000
- MTA: MTA Grant Matching Funds - \$4,000,000
- MTA: RTA Grant Matching Funds - \$600,000
- MNPS: Tornado Damage Funds - Churchwell – \$1,144,000
- MNPS: Tornado Damage Funds - Lockeland – \$198,000
- MNPS: Tornado Damage Funds – Meigs Magnet – \$6,380,000
- MNPS: Tornado Damage Funds – Misc. Small Repairs / Clean-up – \$154,000
- MNPS: Tornado Damage Funds – Technology – \$250,000
- MNPS: Tornado Damage Funds – Large Repairs & Contingency – \$624,000
- Finance: Tornado Damage Funds – Police - \$500,000
- Finance: Tornado Damage Funds – Farmers Market – \$732,000
- Finance: Tornado Damage Funds – General Services – \$6,092,000
- Finance: Tornado Damage Funds – Parks - \$1,204,000
- Finance: Tornado Damage Funds – Public Wrks - \$3,000,000



Metro Nashville and its Budget



FY 2019-20: Central Government Operations – 7 projects totaling \$32,000,000. [Operating Budget Impact - \$658,000]

- Gen. Svcs: Fleet Replacements - \$3,110,000
- Gen. Svcs: Major Maintenance - \$1,270,000
- Finance: R12 Assessment & Phase 2.1 - \$2,500,000
- Police: Replace 2 Helicopters - \$12,000,000
- Police: Mounted Patrol – Barn Replacement - \$1,620,000
- Admin: GSD Project Contingency - \$6,000,000
- Admin: MNPS Project Contingency - \$5,500,000



Metro Nashville and its Budget

Operating Budget Impacts

Approved capital expenditures affect the budget in three ways.

- First, Operating Capital Reserve Fund expenditures are drawn from a reserve pool historically representing 4% of the locally generated revenues to the GSD General Fund. The Mayor's FY22 Recommended Budget increases the Operating Capital Reserve Fund to 5%.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Operating costs for completed or soon-to-be-completed capital plan projects are identified in that respective department's operating budget section elsewhere in this budget book.

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project are noted in the *Capital Improvements Budget* (CIB) book available on the Planning Department's as well as the Finance Department's Capital Improvements webpages. The estimated operating budget impact for recently approved capital projects are noted in the tables presented below.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process, the estimated operating budget impacts of the FY 2020-21 and the FY 2019-20 Capital Spending Plans projects, and their approved project lists are presented on the following pages.

Again, currently, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.



Estimated Operating Budget Impacts of the recently approved Capital Spending Plans:

FY 2020-2021 Capital Spending Plan = \$ 4,828,750 Estimated Operating Budget Impact

FY 2019-2020 Capital Spending Plan = \$ 718,000 Estimated Operating Budget Impact

FY2020-2021 Capital Projects – Estimated Operating Budget Impact Details:

Education - \$850,000

- Hillwood High School – Bellevue – New Construction - \$650,000 Yearly Utility Costs and General Operation of the Facility.
- Cane Ridge High School – Addtnl. Classrooms - \$200,000 Addnl. Sq. Footage Costs for Utilities, Custodial & Maintenance.

Effective Government - \$100,000

- Finance – Hyperion Budget System Upgrade - \$100,000 Annual Maintenance and Support Fees.

Metro Nashville and its Budget

FY2020-2021 Capital Projects – Estimated Operating Budget Impact Details (Cont.):

Neighborhoods - \$367,000

- Parks – Park Buildings – Repair / Replace Mechanical Systems - \$110,000 Annual Maintenance and Support Fees.
- Parks – Ascend Amphitheatre – Electrical Repairs / Upgrades - \$10,000 Annual Maintenance and Support Fees.
- Parks – Park Lighting Countywide - \$85,000 Additional Utility Costs and Annual Maintenance.
- Parks – Greenways – Charlotte Corridor - \$140,000 Annual Maintenance and Support Fees.
- Parks – Bells Bend Property – Property Acquisition - \$5,000 Annual Maintenance and Support Fees.
- Parks – Old Hickory Community Center – Playgrounds and Upgrades - \$5,000 Annual Maintenance and Support Fees.
- MAC – North Center Repairs – Damaged Walls and Flooring Repairs - \$5,000 Annual Maintenance and Support Fees.
- MAC – Douglass Center Repairs – Damaged Tile - \$2,000 Annual Maintenance and Support Fees.
- MAC – Richland Center Repairs – Wall Repair and Parking Lot - \$5,000 Annual Maintenance and Support Fees.

Public Safety - \$3,511,750

- ITS – Radio System Upgrades & Maintenance Contracts - \$2,718,600 Annual Maintenance and System Upgrade Agreement.
- Police – Southeast Police Precinct – New Precinct - \$168,750 Estimated Utilities, Janitorial Services and Routine Maintenance.
- Police – Emergency Communications Ctr / Office of Emergency Mgmt – New Facility – (-\$140,600) Elimination of Lease for Backup Facility.
- Police – Automated Fingerprint ID System (AFIS) – System Upgrade - \$565,000 Annual Maintenance Contract / Warranty.
- Police – Crime Lab Instrument Upgrades – Updated Equipment - \$200,000 Annual Maintenance Contracts / Warranties.

FY2019-2020 Capital Projects – Estimated Operating Budget Impact Details:

Education - \$60,000

- Goodlettsville Elementary – Design for Replacement - \$30,000 Addnl. Sq. Footage Costs for Utilities, Custodial and Maint.
- Lakeview Elementary – Design for Replacement - \$30,000 Addnl. Sq. Footage Costs for Utilities, Custodial and Maint.

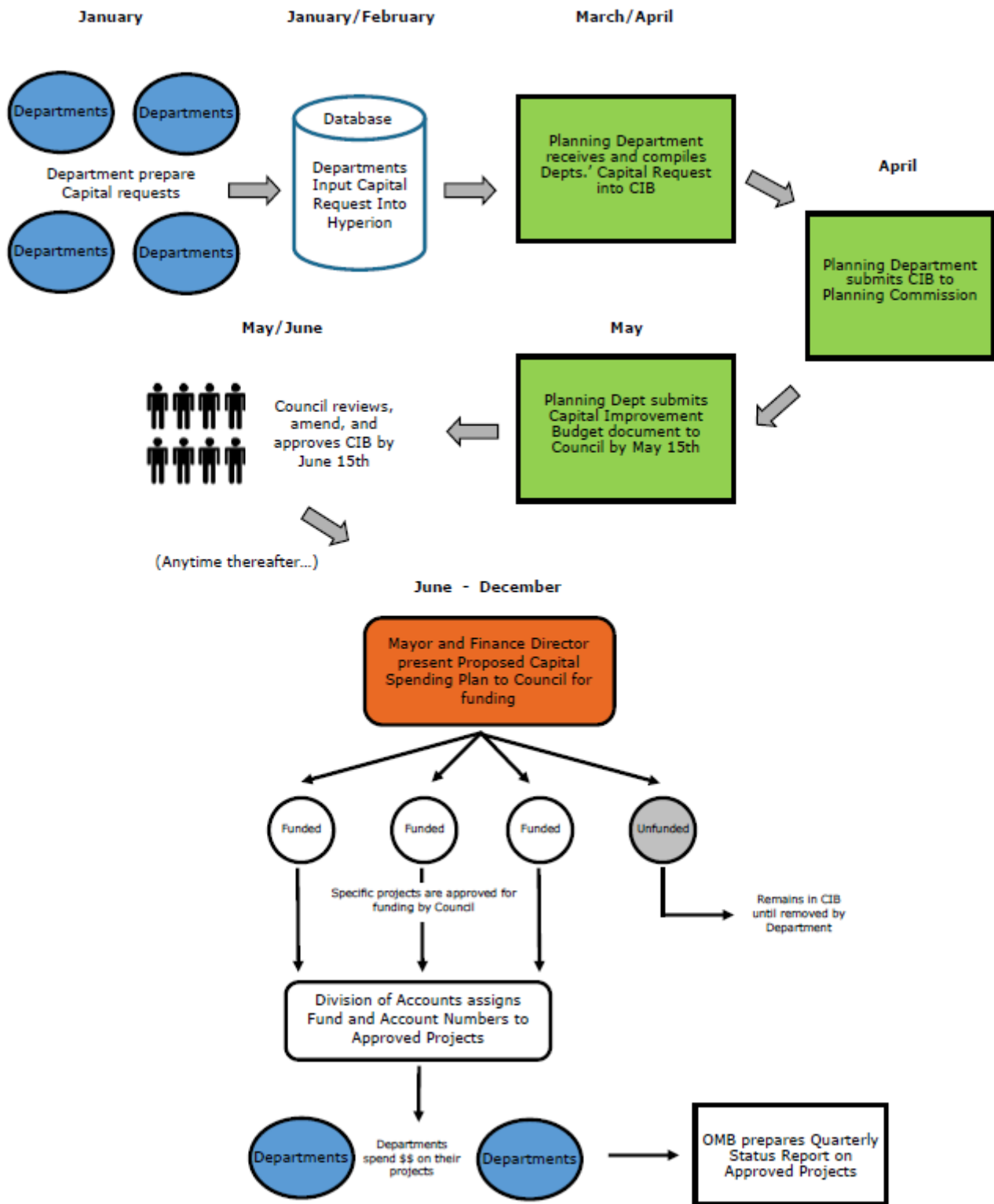
Central Government Operations - \$658,000

- General Services – Fleet – Heavy Fleet Replacements – \$508,000 Addnl. Mechanics / Service Personnel for Fleet Add-Ons
- Finance – R12 Assessment and Phase 2.1 - \$100,000 Annual Maintenance and Support Fees
- Police – Replace Two Helicopters - \$50,000 Annual Maintenance and Equipment



Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Metro Nashville and its Budget

FY 2020-2021 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
<u>DESIGN / CONSTRUCTION PROJECTS:</u>				
HILLWOOD HIGH SCHOOL-BELLEVUE	Phase 2 - Construction	\$100,000,000	Education	\$650,000
CANE RIDGE HIGH SCHOOL-ADDITION	Add Additional Classrooms	18,840,000	Education	200,000
CANE RIDGE MIDDLE - NEW (DESIGN)	Phase 1 - Design	4,280,000	Education	
<u>DISTRICT-WIDE PROJECTS:</u>				
ADA COMPLIANCE	ADA Compliance Projects	1,000,000	Education	
ENVIRONMENTAL REMEDIATION	Removal and Safety Issues	250,000	Education	
HVAC UPGRADES / REPAIRS	Boilers, Chillers, Cooling Towers, etc.	61,600,000	Education	
EMERGENCY CONSTRUCTION	Emergency Repairs & Contingency	5,000,000	Education	
TOTAL -- MNPS Projects		\$190,970,000		\$850,000
PUBLIC WORKS				
MADISON STATION BLVD	Phase 2	\$5,000,000	Neighborhoods	
SOLID WASTE	Facilities, Equipment & Maintenance	2,150,000	Neighborhoods	
SATELLITE CITY PAYMENT - ROADS	Road Infrastructure Payment	1,300,000	Neighborhoods	
GENERAL SERVICES				
FLEET MGMT - REPLACEMENT FUNDS	Heavy Equipment Replacements	10,000,000	Public Safety	
BUILDING OPERS - MAINTENANCE	Major Maintenance - Buildings	8,000,000	Effective Govt	
SUSTAINABILITY	Revolving & Innovation Fund	2,000,000	Effective Govt	
NEW FACILITY PLANNING	Site Evaluation & Relocation Projects	2,500,000	Effective Govt	
PLANNING DEPARTMENT				
NEIGHBORHOOD PLANNING & INFRASTRUCTURE STUDIES	For N. Nashville, Edgehill & Southeast	900,000	Neighborhoods	
EAST BANK PLANNING, OPEN SPACE & INFRASTRUCTURE STUDY	Planning and Infrastructure Studies	538,000	Neighborhoods	
INFORMATION TECHNOLOGY SERVICES (ITS)				
RADIO SYSTEM UPGRADES / MAINT EXPERTISE & RESOURCES	System Upgrades & Maint. Contract For Technology and Construction Projs	6,500,000	Public Safety	\$2,718,600
		2,700,000	Effective Govt	
FIRE				
FIRE STATION 2	Replacement of Fire Station 2	14,000,000	Public Safety	
HEAVY APPARATUS - REPLACEMENT	Replacement of Heavy Apparatus	15,000,000	Public Safety	
LIBRARY				
MAINTENANCE - GENERAL REPAIRS	Maintenance & General Repairs	1,700,000	Neighborhoods	
JUVENILE COURT				
JUVENILE JUSTICE CENTER	New JJC Process / Program Manager	450,000	Public Safety	
JUVENILE JUSTICE CENTER	Portable Trailer for Additional Court	750,000	Public Safety	
MUNICIPAL AUDITORIUM				
REPAIRS & MAJOR MAINTENANCE	Plumbing & HVAC Repairs/Renovations	2,500,000	Effective Govt	
MDHA				
AFFORDABLE HOUSING AGREEMENTS	Infrastructure Participation Agreements	2,000,000	Affordable Housing	
POLICE				
SOUTHEAST POLICE PRECINCT	Construction of Southeast Police Precinct	12,000,000	Public Safety	168,750
EMERG COMM CTR / OEM CAMPUS	Planning/Design - New ECC / OEM	3,000,000	Public Safety	(140,600)
AFIS UPGRADE	Automated Fingerprint ID System	4,000,000	Public Safety	565,000
CRIME LAB INSTRUMENT UPGRADES	Equipment Updates for Crime Lab	3,500,000	Public Safety	200,000

Metro Nashville and its Budget

FY 2020-2021 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
PARKS				
PARK BUILDINGS	Repair / Replace Mechanical Systems	\$2,000,000	Neighborhoods	\$110,000
SHELBY PARK REPAIRS	Bridge Repair and Sevier Lake Dam	350,000	Neighborhoods	
ASCEND AMPHITHEATRE	Electrical Repairs	1,200,000	Neighborhoods	10,000
PARK LIGHTING	Light Repairs and Upgrades	1,000,000	Neighborhoods	85,000
PLAYGROUNDS SYSTEM-WIDE	New, Repairs and Upgrades	1,000,000	Neighborhoods	
HVAC REPAIRS & MAINTENANCE	Boilers, Chillers, Cooling Towers, etc.	150,000	Neighborhoods	
WARNER PARK FENCE REPLACEMENT	Fence Repairs and Replacement	85,000	Neighborhoods	
GREENWAYS - BRIDGE REPAIRS	Bridge Repair on System Greenways	100,000	Neighborhoods	
ANTIOCH GREENWAY - REPAIRS	Repairs on Antioch Greenway	85,000	Neighborhoods	
FORT NEGLEY REPAIRS	Maintenance and Repairs	1,000,000	Neighborhoods	
GREENWAYS - CHARLOTTE CORRIDOR	Trails on Segment 2 and 4	9,520,000	Neighborhoods	140,000
PARK TREE INVENTORY	Replacement of Park Trees	750,000	Neighborhoods	
BELLS BEND PROPERTY	Property Acquisition	2,000,000	Neighborhoods	5,000
CLINTON FISK PARK	Improvements and Upgrades	750,000	Neighborhoods	
OLD HICKORY COMMUNITY CENTER	Playground and Upgrades	3,400,000	Neighborhoods	5,000
FAIR PARK	Phase II	7,000,000	Neighborhoods	
FINANCE				
HYPERION UPGRADE	Budget Management System Upgrade	2,000,000	Effective Govt	100,000
PARTICIPATORY BUDGETING	Pilot for N. Nashville Infrastructure	2,000,000	Effective Govt	
METRO ACTION COMMISSION				
SPRINKLER SYSTEM INSTALLATIONS	HeadStart Facilities Installations	500,000	Neighborhoods	
NORTH CENTER - REPAIRS	Damaged Walls and Flooring Repairs	150,000	Neighborhoods	5,000
DOUGLASS CENTER - REPAIRS	Damaged Tile	150,000	Neighborhoods	2,000
RICHLAND CENTER - REPAIRS	Side Wall Repairs and Parking Lot	250,000	Neighborhoods	5,000
WATER / STORMWATER				
WATER / STORMWATER PROJECTS	State of Good Repair/Stormwater Projs	19,830,000	Neighborhoods	
METRO TRANSIT AUTHORITY (MTA)				
MTA GRANT MATCH - MTA	Capital Grant Matches for MTA Projects	4,000,000	Transportation	
MTA GRANT MATCH - RTA	Capital Grant Matches for RTA Projects	660,000	Transportation	
SHELTERS / REG. TRANSIT CENTERS	Shelter Improvements & Regional Transit Centers	2,000,000	Transportation	
TOTAL -- General Government Projects		\$162,418,000		\$3,978,750

Metro Nashville and its Budget

FY 2020-2021 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
TRANSPORTATION PLAN				
<u>STATE OF GOOD REPAIR</u>				
PAVING	Paving Projects	30,000,000	Transportation	
SIDEWALKS	Sidewalk Projects	10,000,000	Transportation	
BRIDGE PROGRAM	Bridge Program	7,750,000	Transportation	
COUNTYWIDE BRIDGE LIGHTING	Bridge Lighting Projs - Countywide	2,250,000	Transportation	
<u>SIDEWALKS</u>				
SIDEWALKS - WALK/BIKE UPDATES	Sidewalks - Walk/Bike Updates; Lower Broadway Pedestrian Impvts	11,000,000	Transportation	
<u>JEFFERSON STREET CAP</u>				
ROADWAYS - RIGHT-OF-WAY	Roadways and Right-Of-Way	5,800,000	Transportation	
<u>RESTORATION & RESILIENCY</u>				
ROADWAYS - STATE ROUTES	Roadways, Right-Of-Way State Routes	15,000,000	Transportation	
<u>SAFETY, VISION ZERO & TRAFFIC CALMING</u>				
TRAFFIC MANAGEMENT PROGRAM	Traffic Management Program	15,000,000	Transportation	
<u>ACTIVE TRANSPORTATION</u>				
BIKEWAYS	Bikeways	4,500,000	Transportation	
ROADWAYS - RIGHT-Of-WAY	Roadways and Right-Of-Way	2,500,000	Transportation	
<u>TRAFFIC MGMT & SIGNAL UPGRADES</u>				
TRAFFIC CONTROL CENTER	Traffic Control Center	500,000	Transportation	
TRAFFIC MGMT PROGRAM	Traffic Management Program	5,300,000	Transportation	
ROADWAYS - RIGHT-Of-WAY	Roadways and Right-Of-Way	1,700,000	Transportation	
<u>DOWNTOWN / NEIGHBORHOOD TRAFFIC PROJECT</u>				
ROADWAYS	Roadways	1,000,000	Transportation	
<u>IT UPGRADES</u>				
IT UPGRADES	IT Upgrades	1,922,000	Transportation	
<u>LAND PURCHASE</u>				
ROADWAYS - LAND PURCHASE	Roadways - Land Purchase	1,000,000	Transportation	
TOTAL -- Transportation Plan Projects		\$115,222,000		\$0
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$7,000,000	Effective Govt	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	6,000,000	Effective Govt	
GRAND TOTAL		\$481,610,000		\$4,828,750

Metro Nashville and its Budget

FY 2019-2020 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
CONSTRUCTION / DESIGN PROJECTS				
GOODLETTSVILLE ELEM - REPLACE	Goodlettsville Elem - Replace	\$22,860,000	Education	\$30,000
LAKEVIEW ELEM (DESIGN)	Lakeview Elem - Design / Replace	2,400,000	Education	30,000
PEARL-COHN - TRACK & STADIUM	Track & Stadium Upgrades	1,240,000	Education	
DISTRICT-WIDE PROJECTS				
SCHOOL IMPROVEMT PROJ	Small Projects / Improvements	500,000	Education	
CNTRL SRVCS-FURNITURE & EQUIP	Furniture & Equip District-Wide	100,000	Education	
SCHOOL SAFETY & SECURITY	Safety And Security Projects	200,000	Education	
BUS & FLEET VEHICLE REPLACE	Bus & Fleet Vehicle Replacement	4,800,000	Education	
TECH - FACLTY INFRASTRUCTURE	Facility Infrastructure Tech Projs	6,900,000	Education	
ADA COMPLIANCE	ADA Compliance Projects	500,000	Education	
EMERGENCY CONSTRCTN/CONTGCV	Emergency Construction & Contg	1,500,000	Education	
MISC. DEFERRED MAINTENANCE DISTRICT-WIDE PROJECTS				
ELECTRICAL UPGRADES	Electrical Upgrades	7,430,000	Education	
HVAC UPGRADES	HVAC Upgrades	20,700,000	Education	
ROOF REPAIR / REPLACEMENT	Roof Repair / Replacement	1,000,000	Education	
EXTERIOR BLDG IMPROVEMENTS	Exterior Building Improvements	700,000	Education	
INTERIOR BLDG IMPROVEMENTS	Interior Building Improvements	500,000	Education	
PLUMBING UPGRADES	Plumbing Upgrades	400,000	Education	
ENVIRONMENTAL REMEDIATION	Environmental Remediation	200,000	Education	
BUILDING ENERGY UPGRADES	Building Energy Upgrades	70,000	Education	
<u>TORNADO DAMAGE FUNDS</u>				
CHURCHWELL		1,144,000	Infrastructure	
LOCKELAND		198,000	Infrastructure	
MEIGS MAGNET		6,380,000	Infrastructure	
MISC. SMALL REPAIRS / CLEAN-UP		154,000	Infrastructure	
TECH REPAIRS		250,000	Infrastructure	
TORNADO LARGE REPAIRS & CONTINGENCY		624,000	Infrastructure	
TOTAL -- MNPS Projects		\$80,750,000		\$60,000
GENERAL SERVICES				
SHERIFF'S HEADQUARTERS	Constnrt Contgcy for Sheriff's Offices	\$17,200,000	Justice	
CJC CLOSEOUT	Contingency Funds for Close-Out	5,800,000	Justice	
FLEET - REPLACEMENT	Replace Vehicles & Equipment	3,110,000	Central Govt	\$508,000
MAJOR MAINTENANCE	Planned & Unplanned Major Maint	1,270,000	Central Govt	
POLICE - MURFREESBORO RD PRECINCT (PLANNING)	Planning for New Police Precinct	1,000,000	Justice	
HEALTH DEPARTMENT				
REPLACE WOODBINE CLINIC (PLANNING)	New Woodbine Replacement Clinic	1,000,000	Public Safety	

Metro Nashville and its Budget

FY 2019-2020 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
FINANCE				
R12 - ASSESSMENT AND PHASE 2.1 EMERGENCY RESPONSE FUNDS	Phase 2.1 Enterprise Acct. System COVID-19 Contingency Funds	2,500,000	Central Govt	100,000
- Finance		4,000,000	Public Safety	
- ITS		1,000,000	Public Safety	
TORNADO DAMAGE FUNDS	March Tornado Contingency Funds			
- Farmers Market		732,000	Infrastructure	
- General Srvc - Buildings		6,092,000	Infrastructure	
- Police		500,000	Infrastructure	
- Parks		1,204,000	Infrastructure	
- Public Works		3,000,000	Infrastructure	
FIRE DEPARTMENT				
REPLACE FIRE STATION #2 & #25 (PLANNING)	Planning & Design in Accordance with Tri-Data Master Plan Study	1,250,000	Public Safety	
PUBLIC WORKS				
TRAFFIC MANAGEMENT	Includes Signals, Traffic Calming, etc.	1,250,000	Transportation	
PAVING PROGRAM	Resurfacing, Paving, Preservation	6,000,000	Transportation	
SIDEWALK PROGRAM	Construct/Improve-Walk N Bike Plan	4,000,000	Transportation	
ROADWAYS / IMPROVE / MAINT.	Engineering, ROW, Intersections, Signals, Signage, Marking, Lighting, Irrigation, Bridges, Culverts, etc.	2,200,000	Transportation	
SOLID WASTE - EQUIPMENT	Landfill / Convenience Ctr / Equipmt	500,000	Infrastructure	
POLICE DEPARTMENT				
REPLACE 2 HELICOPTERS	MNPD Aviation Unit Replacements	12,000,000	Central Govt	50,000
MOUNTED PATROL BARN (PLANNING / CONSTR)	Planning & Construction of a New Mounted Patrol Facility	1,620,000	Central Govt	
PARKS DEPARTMENT				
DAVIDSON ST ALONG CUMBERLAND RIVER	General Repairs / Paving	2,900,000	Neighborhoods	
SEVIER MANSION / RELATED BUILDINGS	Restoration of Mansion, Outbuildings, and parking improvements	4,800,000	Neighborhoods	
METRO TRANSIT AUTHORITY				
MTA GRANT MATCHES	Matching funds to leverage Federal and	4,000,000	Transportation	
RTA GRANT MATCHES	Matching funds to leverage Federal and	600,000	Transportation	
TOTAL -- General Government Projects		\$89,528,000		\$658,000
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$6,000,000	Central Govt	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	5,500,000	Central Govt	
GRAND TOTAL		\$181,778,000		\$718,000

Substitute BILL NO. BL2021 - 736

A bill to be entitled: The Budget Ordinance of the Metropolitan Government of Nashville and Davidson County, Tennessee for Fiscal Year 2022

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2021 and ending June 30, 2022 (hereinafter referred to as Fiscal Year 2022 and FY2022).

The informational summary sheets immediately following are summaries of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new grant-related special revenue funds at his discretion.

For the purpose of maintaining authorized position counts in Metro's enterprise business system, the Director of Finance is hereby authorized to adjust budgeted positions and full-time equivalents of the various departments and agencies of the Metropolitan Government so as not to exceed authorized budget allocations established in this ordinance.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

Pursuant to RS2021-794, the Director of Finance is hereby authorized to transfer funds and positions as necessary to implement the Memorandum of Understanding between the Department of Water and Sewerage Services and the Department of Public Works.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2022 any unencumbered and unexpended funds at June 30, 2021 for General Government Administration, Employee Benefits and Contingency, Economic Development, and Community Support.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2022 any unencumbered and unexpended funds at June 30, 2021 for appropriations made from benefit trust fund accounts.

The Director of Finance is hereby authorized to adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment and cash management programs.

For the purpose of providing funds in anticipation of various grant and other revenues, the Director of Finance is hereby authorized to enter into interfund loans between funds of the Metropolitan Government and between the Metropolitan Government and related but separate legal entities that are included in the Metropolitan Government's reporting entity, as may be permitted under the laws of the State of Tennessee.

The Department of Finance is directed to perform a feasibility study regarding the provision of an early property tax payment discount in accordance with Tenn. Code Ann. § 67-5-1804. Such study should include discussions with other Tennessee cities and counties that have implemented the early property tax payment discount, and may include discussions with local governments in other states. The purpose of the study is to determine whether the benefit of accelerating the Metropolitan Government's cash flows due to earlier property tax collections would outweigh the potential lost tax revenue resulting from the discount. Such report shall be delivered to the Metropolitan Council Office by December 31, 2021, or as soon as practicable thereafter.

Nashville General Hospital (NGH) serves as a safety net facility for the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional resources to provide health care services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County; otherwise such services would be unavailable. An appropriation of \$49,560,000 is to be provided to the Hospital Authority, all of which is provided as part of this Fiscal Year 2022 operating budget with the following appropriation established for safety net expansion purposes: \$6,500,000. This safety net expansion appropriation shall be in the form of an intergovernmental transfer to the State of Tennessee as a match to secure federal funding. Such federal funding requires the approval of the Centers for Medicare and Medicaid Services (CMS). If CMS fails to approve the \$6,500,000 as a federal funding match, then the \$6,500,000 appropriation will be paid directly to the Hospital Authority. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

As an express condition of the receipt of the Hospital Authority appropriation set forth herein, within 15 days of the end of each month, the Hospital Authority shall provide electronic copies of the following:

- (a) the most recent month end budget to actual income statement;
- (b) the most recent cash flow statement showing each actual month beginning July 1, 2021 and showing each projected month through June 30, 2022;
- (c) the most recent month's balance sheet;
- (d) the most recent bank statements or other documentation from all Hospital Authority banks showing detailed deposit and withdrawal transactions;
- (e) aging reports with explanations for any amounts in dispute for accounts receivable, accounts payable and any recorded or unrecorded liabilities not included in accounts payable, including a comprehensive summary of each unpaid amount billed by Meharry Medical College;
- (f) the previous month's copies of the balance sheet;
- (g) the monthly actual and projected cash flow;
- (h) patient outcome documentation;
- (i) co-pays and deductibles collected at time of service upon intake; and
- (j) Nashville General Hospital department audits.

These records shall be submitted to the following:

- a. the Metropolitan Director of Finance;
- b. the Vice Mayor of the Metropolitan Council; and
- c. each member of the Metropolitan Council.

In the event adjustments are needed for internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

Within 15 days of the end of each month, the Metropolitan Nashville Public Schools (MNPS) shall provide the following for the MNPS General Fund and special revenue funds and internal service funds managed by MNPS listed in Section 1, Schedule D of this ordinance:

- (a) the most recent month end budget to actual expense activity with monthly projections through June 30, 2022;
- (b) the most recent month end budget to actual revenue activity with monthly projections through June 30, 2022 for revenue accounts projected by MNPS;
- (c) the most recent cash flow statement showing each actual month beginning July 1, 2021 and showing each projected month through June 30, 2022;
- (d) any reported programmatic or funding changes in Basic Education Program;
- (e) any audit findings or legal determinations that could have a material impact on financial resources;
- (f) summary by grant of the amounts billed but not yet received;
- (g) summary by grant of the amounts expended but not yet billed to grantors; and
- (h) a report on the status of revenue allocations and expenditure status of any local, state, or federal funds made available to the MNPS for COVID-19 relief.

These records shall be submitted to the following:

- a. the Metropolitan Director of Finance;
- b. the Mayor's Office;
- c. the Vice Mayor of the Metropolitan Council; and
- d. each member of the Metropolitan Council.

For purposes of expediting tornado, COVID-19 pandemic, and flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with tornado, COVID-19 pandemic and flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) via grant funding from the Tennessee Emergency Management Agency (TEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: (1) all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded; and (2) the Director of Finance provides the Metropolitan Council with a monthly report detailing the expenditures and the amount of reimbursement funding received.

For purposes of expediting disaster recovery efforts during the fiscal year, the Director of Finance is hereby authorized to expend funds up to \$5,000,000, per event. The Director of Finance will notify the Metropolitan Council when such emergency expenditures have been triggered. At such a time that the Finance Director has sufficient information available to provide an estimated financial need and has identified funding sources, a resolution shall be filed with the Metropolitan Council to appropriate these funds. In situations where reimbursement of certain expenses is expected from Federal Emergency Management Agency (FEMA) via grant funding from the Tennessee Emergency Management Agency (TEMA) funds, insurance proceeds and/or other identified funding sources, such reimbursements from federal and/or state grants shall be submitted to the Metropolitan Council for approval at the time the funds are awarded.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2021 and funds received during FY 2022 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727, as amended by BL2017-589, for the purpose of reimbursing expenses related to flood mitigation and the repair and renovation of the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

The Director of Finance is hereby authorized to increase the allocation for the tourist promotion budget from Hotel Motel Occupancy Tax Funds (30044 Hotel Tourist Promotion) for the purpose of recognizing any revenue received in excess of budgeted revenues to support the direct promotion of tourism in accordance with TCA Title 7, Chapter 4.

For the purpose of obtaining adequate funds for its continued operation while awaiting the receipt of funds from federal grants, MTA is hereby authorized to borrow funds in a principal amount not to exceed \$20 million dollars at a rate of interest and such other terms to be determined at the discretion of MTA in accordance with its policies and procedures, (the evidence of such borrowing referred to as the "Note"). The Note shall mature not later than June 30, 2022. The principal of and interest on the amount of the Note may be secured by the pledge of the MTA's business assets, including accounts, accounts receivable, contract rights, inventory, furniture, fixtures, equipment, general intangibles, and personal property of all and every kind, wherever located and whether now existing or hereinafter acquired. MTA may take such other steps as are necessary to effectuate the Note and the purposes of this Resolution. The debt secured by the Note shall not pledge the credit of the Metropolitan Government of Nashville and Davidson County and shall be "without recourse" such that the Metropolitan Government of Nashville and Davidson County is not obligated with respect to the debt or the Note.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fiscal Year
2022

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$556,826,100	\$206,093,300	\$70,802,300	\$454,120,400	\$1,287,842,100
Property Taxes - Non Current Year	64,609,100	24,600	29,800	4,188,500	68,852,000
Local Option Sales Tax	161,049,600	0	43,510,500	250,083,200	454,643,300
Other Taxes, Licenses, and Permits	<u>142,965,000</u>	0	0	12,995,600	<u>155,960,600</u>
	143,389,800				156,385,400
Fines, Forfeits, and Penalties	4,744,200	170,000	0	1,200	4,915,400
Other Agencies - Federal Direct	3,248,700	4,843,400	0	0	8,092,100
Other Agencies - Federal Through State	3,078,300	0	0	500,000	3,578,300
Other Agencies - Other Pass - Through	7,200,000	0	0	0	7,200,000
Other Agencies - State Direct	103,264,100	0	0	285,619,700	388,883,800
Other Agencies - Other Governments	7,146,300	0	0	10,000	7,156,300
Commissions and Fees	12,847,300	0	0	0	12,847,300
Charges for Current Services	43,277,300	0	0	2,220,000	45,497,300
Compensation from Property	698,500	0	0	2,443,000	3,141,500
Contributions and Gifts	0	0	0	150,000	150,000
Miscellaneous	1,011,700	0	0	30,000	1,041,700
Subtotal	<u>1,111,966,200</u>	<u>211,131,300</u>	<u>114,342,600</u>	<u>1,012,361,600</u>	<u>2,449,801,700</u>
	1,112,391,000				2,450,226,500
Operating Transfers In	12,407,900	13,943,400	1,599,600	2,300,000	30,250,900
Non-Operating Transfers In	10,703,900	0	0	0	10,703,900
Subtotal	<u>23,111,800</u>	<u>13,943,400</u>	<u>1,599,600</u>	<u>2,300,000</u>	<u>40,954,800</u>
Total Available for GSD Appropriations	<u>\$1,135,078,000</u>	<u>\$225,074,700</u>	<u>\$115,942,200</u>	<u>\$1,014,661,600</u>	<u>\$2,490,756,500</u>
	\$1,135,502,800				\$2,491,181,300
URBAN SERVICES DISTRICT:					
Property Taxes - Current Year	\$109,884,900	\$17,006,600	--	--	\$126,891,500
Property Taxes - Non Current Year	21,165,600	12,700	--	--	21,178,300
Other Taxes, Licenses, and Permits	<u>9,152,900</u>	187,100	--	--	<u>9,340,000</u>
	8,728,100				8,915,200
Other Agencies - State Direct	522,600	0	--	--	522,600
Charges for Current Services	106,000	0	--	--	106,000
Operating Transfers In	0	1,847,300	--	--	1,847,300
Subtotal	<u>140,832,000</u>	<u>19,053,700</u>	--	--	<u>159,885,700</u>
	140,407,200				159,460,900
Appropriated Unreserved Fund Balances	0	0	--	--	0
Total Available for USD Appropriations	<u>\$140,832,000</u>	<u>\$19,053,700</u>	--	--	<u>\$159,885,700</u>
	140,407,200				159,460,900

Summary Of Appropriations In Appropriated Funds By District**Fiscal Year
2022**

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$283,182,500	\$27,162,200	\$0	\$310,344,700
	\$286,635,700	\$26,737,400		\$313,373,100
Fiscal Administration	30,024,000	0	0	30,024,000
	29,895,300			29,895,300
Administration of Justice	77,558,300	0	0	77,558,300
Law Enforcement and Care of Prisoners	315,806,500	481,000	481,000	315,806,500
Fire Prevention and Control	66,805,700	79,776,000	0	146,581,700
	65,655,900			145,431,900
Regulation, Inspection, & Economic Development	45,823,700	2,030,300	0	47,854,000
Social Services	8,408,100	0	0	8,408,100
	8,258,100			8,258,100
Health and Hospitals	107,205,800	0	0	107,205,800
	106,217,600			106,217,600
Public Library System	33,418,500	0	0	33,418,500
	32,774,300			32,774,300
Recreational, Cultural, Conservation & Community Support	74,178,100	465,500	0	74,643,600
	69,269,700			69,735,200
Infrastructure and Transportation	92,666,800	30,917,000	0	123,583,800
	92,607,700			123,524,700
Other Appropriations	0	0	0	0
	5,000,000			5,000,000
GENERAL FUNDS TOTAL	1,135,078,000	140,832,000	481,000	1,275,429,000
	1,135,502,800	140,407,200		1,275,429,000
DEBT SERVICE FUNDS	341,016,900	19,053,700	0	360,070,600
SCHOOL OPERATING FUND	1,014,661,600	0	0	1,014,661,600
TOTAL APPROPRIATIONS BY DISTRICT	2,490,756,500	159,885,700	481,000	2,650,161,200
	2,491,181,300	159,460,900		
Less GSD Interfund Transfer - GSD Operating to GSD Debt	(3,388,900)	0	0	(3,388,900)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
NET APPROPRIATION BY DISTRICT	\$2,487,175,600	\$159,885,700	\$481,000	\$2,646,580,300
	\$2,487,600,400	\$159,460,900		

Estimated Unencumbered Beginning & Appropriated Fund Balances**Fiscal Year
2022**

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2021	Appropriated for use in FY 2022 Budget	Estimated Unencumbered Fund Balance June 30, 2022	Estimated June 30, 2022 Balance as a Percent of FY22 Expenditure Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$143,790,600	\$0	\$143,790,600	12.7%
Debt Service Fund	22,410,700	0	22,410,700	10.0%
Schools Fund	95,063,000	0	95,063,000	9.4%
Schools Debt Service Fund	41,709,000	0	41,709,000	36.0%
URBAN SERVICES DISTRICT:				
General Fund	9,024,400	0	9,024,400	6.4%
Debt Service Fund	2,302,700	0	2,302,700	12.1%

SECTION I: THE GENERAL SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2020 (Preceding) and Prior Years: 2020 and prior years' Property Taxes of the General Services District, collected during Fiscal Year 2022, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2021 Property Taxes: 2021 Property Taxes of the General Services District, collected during Fiscal Year 2022, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2022.

Therefore, all such taxes are prorated as follows:

Fund	GSD Outside USD	GSD Inside USD
10101 GSD General Fund	43.8876%	42.9211%
35131 GSD Schools Fund	34.8798%	35.4805%
20125 GSD Debt Service Fund	15.8144%	16.0868%
25104 GSD Schools Debt Service Fund	5.4182%	5.5115%
	<u>100.0000%</u>	<u>100.0000%</u>

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2022

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
PROPERTY TAXES:					
Property Taxes - Current Year					
401110 Real Property - current year	\$528,410,000	\$195,713,000	\$67,247,200	\$431,293,600	\$1,222,663,800
401120 Personal Property - current year	16,641,000	6,040,700	2,064,400	13,264,100	\$38,010,200
401130 Public Utility - current year	11,775,100	4,339,600	1,490,700	9,562,700	\$27,168,100
401201 Delinqnt RealPrpTaxSold-cur yr	0	0	0	0	0
Subtotal Property Taxes - Current Year	556,826,100	206,093,300	70,802,300	454,120,400	1,287,842,100
Property Taxes - Non Current Year					
401222 Personal Collection - preceding year	\$12,100	\$0	\$1,000	\$7,500	\$20,600
401224 Personal Collection - C & M - preceding year	232,800	0	18,400	151,700	402,900
401234 Public Utility C&M Tax Lit preceding	13,800	3,200	1,300	10,600	28,900
401310 Real Property- C&M-prior	26,000	6,000	2,600	19,300	53,900
401320 Personalty-Trustee- prior	27,000	4,700	2,000	15,600	49,300
401324 Personalty-Trustee- C&M-prior	45,800	10,400	4,400	35,000	95,600
401334 Public Utility - C&M Tax Lit-prior	1,400	300	100	1,100	2,900
401510 Interest/ Penalty- Trustee	305,800	0	0	0	305,800
401520 Interest/ Penalty- Collections	86,700	0	0	0	86,700
401530 Interest/ Penalty- C&M	140,000	0	0	0	140,000
401531 Attorney Fees - C & M	340,400	0	0	0	340,400
401540 Tax Summons Fees	80,800	0	0	0	80,800
401541 Tax Summons Fees - Personal	8,600	0	0	0	8,600
401542 Interest Prop Tax Sold	0	0	0	0	0
401610 In-Lieu - current	63,287,900	0	0	3,947,700	67,235,600
401960 Premium Prop Tax Sold	0	0	0	0	0
Subtotal Property Taxes - Non Current Year	64,609,100	24,600	29,800	4,188,500	68,852,000
TOTAL PROPERTY TAXES	\$621,435,200	\$206,117,900	\$70,832,100	\$458,308,900	\$1,356,694,100

LOCAL OPTION SALES TAX:

402000 Local Option Sales Tax	\$161,049,600	\$0	\$43,510,500	\$250,083,200	\$454,643,300
TOTAL LOCAL OPTION SALES TAX	\$161,049,600	\$0	\$43,510,500	\$250,083,200	\$454,643,300

OTHER TAXES, LICENSES, AND PERMITS:

403101 Marriage License	\$0	\$0	\$0	\$70,000	\$70,000
403103 Special Private License	4,500	0	0	0	4,500
403104 Taxicab License	15,700	0	0	0	15,700
403105 Motor Vehicle License	26,158,400	0	0	0	26,158,400
403106 General Wrecker License	10,000	0	0	0	10,000
403107 Emergency Wrecker License	18,400	0	0	0	18,400
403108 Pawnbroker License	100	0	0	0	100
403111 Pet Registration	381,000	0	0	0	381,000
403112 Pedit Vehicle License	3,800	0	0	0	3,800
403113 Low Speed Vehicle License	2,500	0	0	0	2,500
403114 Arborist License	100	0	0	0	100
403116 Helping Schools License	0	0	0	3,000	3,000
403119 Tattoo License	45,000	0	0	0	45,000
403120 Adult Entertainment License	25,000	0	0	0	25,000
403123 Horse-Drawn Carriage License	1,900	0	0	0	1,900
403124 Booting Service License	10,000	0	0	0	10,000
403125 Other PVH Company Certi	30,800	0	0	0	30,800
403201 Commercial Vehicle Wheel Tax	3,194,400	0	0	0	3,194,400
403202 Wholesale Beer Tax	17,155,600	0	0	0	17,155,600
403203 Alcoholic Beverage Privilege Tax	423,000	0	0	0	423,000
403204 Alcoholic Beverage Gross Receipt Tax	105,100	0	0	12,922,600	13,027,700
403205 Beer Permit Privilege Tax	215,000	0	0	0	215,000
403206 Business Tax	40,494,100	0	0	0	40,494,100
	40,918,900				40,918,900
403208 Mineral Severance Tax	828,900	0	0	0	828,900
403217 Fantasy Sports Tax	8,900	0	0	0	8,900
403301 Wholesale Liquor Tax	9,151,100	0	0	0	9,151,100
403303 Taxicab Driver Permit	17,900	0	0	0	17,900

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2022

Object Acct	10101	20115	25104	35131	Total
	General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
403304 Wrecker Permit	\$2,500	\$0	\$0	\$0	\$2,500
403305 Building Permit	13,567,000	0	0	0	13,567,000
403306 Electrical Permit	2,350,000	0	0	0	2,350,000
403307 Plumbing Permit	2,007,300	0	0	0	2,007,300
403308 Excavation Permit	1,400,000	0	0	0	1,400,000
403309 Beer Permit	100,000	0	0	0	100,000
403310 Gas Code Permit	2,314,000	0	0	0	2,314,000
403311 Alarm Device Permit	1,200,000	0	0	0	1,200,000
403315 Air Pollution Permit	140,000	0	0	0	140,000
403319 Meter Occupancy Permit	250,000	0	0	0	250,000
403320 Temporary Street Close Permit	2,800,000	0	0	0	2,800,000
403321 Event & Film Permit-Banner	10,000	0	0	0	10,000
403321 Event & Film Permit-Film	16,000	0	0	0	16,000
403321 Event & Film Permit-Parade	6,000	0	0	0	6,000
403321 Event & Film Permit-Special	13,200	0	0	0	13,200
403321 Event & Film Permit-Right of Way	10,000	0	0	0	10,000
403324 Other PVH Vehicle Permi	3,500	0	0	0	3,500
403325 Other PVH Driver Permit	9,800	0	0	0	9,800
403328 Pet Dogs Outdoor Dining Permit	1,000	0	0	0	1,000
403329 Chicken Permit	6,800	0	0	0	6,800
403331 Commercial Solicitation Permit	500	0	0	0	500
403332 Permitted Solicitor Badge Fee	1,800	0	0	0	1,800
403333 Short-term Rental Permit	1,662,900	0	0	0	1,662,900
403336 Shared Urban Mobility Devices	150,000	0	0	0	150,000
403400 Franchises-Other	9,221,400	0	0	0	9,221,400
403401 Franchises - Cable Television	7,420,100	0	0	0	7,420,100
TOTAL OTHER TAXES, LICENSES, & PERMITS	\$142,965,000	\$0	\$0	\$12,995,600	\$155,960,600
	143,389,800				156,385,400
FINES, FORFEITS AND PENALTIES:					
404004 Offender Program Income	\$1,000	\$0	\$0	\$0	\$1,000
404101 Metro Courts Fines & Costs - Div I	288,800	0	0	0	288,800
404104 Beer Law Violation Fine	314,000	0	0	0	314,000
404105 Gen'l Sessions - Traffic Viol. Ad. Fee	6,500	0	0	0	6,500
404106 Gen'l Sessions - DUI Fines - Crim. Ct Clk	160,500	0	0	0	160,500
404107 Game/Fish Violation Fine - GS Crim. Div.	2,000	0	0	0	2,000
404108 Environmental Court Fine	44,000	0	0	0	44,000
404109 Pre-Trial Diversion Cost	300	0	0	0	300
404110 Indigent Defendant Cost	55,800	0	0	0	55,800
404111 Traffic Violation Fine	1,300,000	0	0	0	1,300,000
404200 Court Clerk - Fines & Costs - Criminal	192,500	0	0	0	192,500
404210 Food Inspection - Civil Fine	2,500	0	0	0	2,500
404211 Impact Demo Prog Fee	100	0	0	0	100
404212 Tattoo Parlors- Civil Fine	1,000	0	0	0	1,000
404244 Return Prisoners Cost	300	0	0	0	300
404300 DUI & Safety Ed Program Fee	335,000	0	0	0	335,000
404302 Traffic School Fee - Gen'l Sess	535,000	0	0	0	535,000
404304 Codes Offender School Fee	6,000	0	0	0	6,000
404350 Breath Alcohol Test Fees - Criminal Ct	2,500	0	0	0	2,500
404451 DUI Probation Supervision Fees	20,500	0	0	0	20,500
404454 CCC Probation Fees	20,000	0	0	0	20,000
404455 GSC Probation Fees	332,000	0	0	0	332,000
404502 Environmental Ct. Penalty	185,000	0	0	0	185,000
404600 Litigation Tax	267,200	0	0	0	267,200
404620 Jail Construc/Upgrade	0	170,000	0	0	170,000
404630 Courtroom Security Enhanc Fee	27,200	0	0	0	27,200
404635 Courtroom Security Litigation Tax	570,600	0	0	0	570,600
404640 Victims Assistance Assessment	3,900	0	0	0	3,900
404645 Litigation Tax GSC Judges	64,000	0	0	0	64,000
404780 Sale-Confiscated Property	6,000	0	0	0	6,000
404900 Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES	\$4,744,200	\$170,000	\$0	\$1,200	\$4,915,400

Section I: General Services District					Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations					2022
Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
REVENUE FROM OTHER GOVERNMENT AGENCIES:					
Other Agencies - Federal Direct					
406040 Bond Interest Tax Credit	\$0	\$4,843,400	\$0	\$0	\$4,843,400
406100 Federal Direct	37,500	0	0	0	37,500
406120 Federal Medicare	3,000	0	0	0	3,000
406125 Medicare Part D	0	0	0	0	0
406150 US Marshall Reimbursement	3,208,200	0	0	0	3,208,200
Subtotal Other Agencies - Federal Direct	3,248,700	4,843,400	0	0	8,092,100
Other Agencies - Federal Thru State					
406200 Federal Received Thru State Of Tenn.	\$0	\$0	\$0	\$300,000	\$300,000
406210 Medicare/TN Care thru State	0	0	0	200,000	200,000
406215 DTCH-Medicaid/TN Care thru State	1,975,000	0	0	0	1,975,000
406214 EMS-Medicaid Supplemental Prgm	1,103,300	0	0	0	1,103,300
Subtotal Other Agencies - Federal Thru State	3,078,300	0	0	500,000	3,578,300
Other Agencies - Other Pass-Through					
406314 DTCH-Medicaid/TN Care thru Other	\$175,000	\$0	\$0	\$0	\$175,000
406324 DTCH-Medicare thru Other PassT	7,025,000	0	0	0	7,025,000
Subtotal Other Agencies - Oth. Pass-Through	7,200,000	0	0	0	7,200,000
Other Agencies - State Direct					
406401 TN Funded Programs	\$194,800	\$0	\$0	\$0	\$194,800
406402 Alc Bev Tax Apportion	972,900	0	0	0	972,900
406403 TN Telecomm Sales Tax	856,700	0	0	856,700	1,713,400
406404 Gas & Fuel County	8,981,500	0	0	0	8,981,500
406405 Gas & Fuel City	16,611,200	0	0	0	16,611,200
406406 Income Tax	0	0	0	0	0
406407 TN Sales Tax Levy	45,128,800	0	0	0	45,128,800
406408 TN Beer Tax Allocation	224,100	0	0	0	224,100
406409 TN Excise Tax Allocation	9,755,500	0	0	0	9,755,500
406410 Gas Inspection Fees	1,349,600	0	0	0	1,349,600
406411 Post Mortum Reimbursement	225,000	0	0	0	225,000
406412 Jail Inmate Reimbursement	13,816,300	0	0	0	13,816,300
406415 TN Cost Reimbursement	4,777,200	0	0	0	4,777,200
406426 TennCare	370,500	0	0	0	370,500
406430 TN MNPS Basic Education Program	0	0	0	282,763,000	282,763,000
406431 TN MNPS Career Teachers Program	0	0	0	900,000	900,000
406433 TN MNPS Excess Cost	0	0	0	1,100,000	1,100,000
Subtotal Other Agencies - State Direct	103,264,100	0	0	285,619,700	388,883,800
Other Agencies - Other Government Agencies					
406606 Emergency Communications District	\$550,300	\$0	\$0	\$0	\$550,300
406609 MTA Operations	192,900	0	0	0	192,900
406621 Convention Center Authority	441,600	0	0	0	441,600
406620 Hospital Authority	5,961,500	0	0	0	5,961,500
Subtotal Other Agencies-Other Gov Agencies	7,146,300	0	0	10,000	7,156,300
TOTAL FROM OTHER GOVERNMENT AGENCIES	\$123,937,400	\$4,843,400	\$0	\$286,129,700	\$414,910,500
COMMISSIONS AND FEES:					
Commissions and Fees - Court Clerks					
407200 Circuit Court Clerk	\$0	\$0	\$0	\$0	\$0
407200 Juvenile Court Clerk	217,300	0	0	0	217,300
407200 Clerk & Master, Chancery Court	879,600	0	0	0	879,600
407200 Criminal Court Clerk	650,400	0	0	0	650,400
Subtotal Commissions & Fees - Court Clerks	1,747,300	0	0	0	1,747,300
Commissions and Fees - Elected Officials					
407300 County Clerk	\$8,600,000	\$0	\$0	\$0	\$8,600,000
407300 Register of Deeds	2,500,000	0	0	0	2,500,000
Subtotal Commission & Fees - Elected Off.	11,100,000	0	0	0	11,100,000
TOTAL COMMISSIONS AND FEES	\$12,847,300	\$0	\$0	\$0	\$12,847,300

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2022

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
CHARGES FOR CURRENT SERVICES:					
Charges for Current Services - Goods					
407601 Photostat and Microfilming	\$257,300	\$0	\$0	\$0	\$257,300
407604 Sales of Maps	600	0	0	0	600
407605 Sales of Voter Registration Lists	3,000	0	0	0	3,000
407606 Recycled Materials	0	0	0	20,000	20,000
407609 Code Book	100	0	0	0	100
407619 Video	8,000	0	0	0	8,000
407627 Certificates	712,500	0	0	0	712,500
407651 Medical Reports	1,000	0	0	0	1,000
407654 Concessions	121,500	0	0	0	121,500
407655 Re-sale Inventory	44,000	0	0	0	44,000
Subtotal Charges for Current Services - GSD	1,148,000	0	0	20,000	1,168,000
Charges for Current Services - Services					
407701 Building Appeals	\$20,000	\$0	\$0	\$0	\$20,000
407701 Electrical Appeals	96,000	0	0	0	96,000
407701 Mech/Gas Appeals	59,000	0	0	0	59,000
407701 Plumbing Appeals	59,000	0	0	0	59,000
407701 Zoning Appeals	50,000	0	0	0	50,000
407705 Small Wireless Facility Fee	54,000	0	0	0	54,000
407707 Plans Examination - Codes	2,297,700	0	0	0	2,297,700
407708 Zone Change	1,142,400	0	0	0	1,142,400
407711 Planned Unit Development Review	257,200	0	0	0	257,200
407713 Foreign Trade Zone Fees	116,900	0	0	0	116,900
407718 Metro Clerk - Lobbyist Registration	20,000	0	0	0	20,000
407719 Sheriff Background Check	10,000	0	0	0	10,000
407721 Supervision Fees	220,000	0	0	0	220,000
407728 Subdivision Review Fees	353,700	0	0	0	353,700
407730 Police Secondary Employment	7,215,900	0	0	0	7,215,900
407731 Primary Clinic Fees - Individuals	141,500	0	0	0	141,500
407732 Primary Care - Insurance	6,000	0	0	0	6,000
407733 Vehicle Emission Test	2,115,000	0	0	0	2,115,000
407736 Police Investigation Fee	6,500	0	0	0	6,500
407737 State Inspection	1,500,000	0	0	0	1,500,000
407739 BTC Prescription Co-Pymts	25,000	0	0	0	25,000
407740 State Inspection-Summer Food	9,000	0	0	0	9,000
407743 Parking Fees	700,000	0	0	0	700,000
407744 St and Alley Map Amend	10,000	0	0	0	10,000
407746 Family Planning Fees	30,000	0	0	0	30,000
407749 Spec Police Commission	14,000	0	0	0	14,000
407755 Abandon Vehicles	2,700	0	0	0	2,700
407759 Engineering Design	26,000	0	0	0	26,000
407759 Pool Plan Review	5,000	0	0	0	5,000
407762 Host Fee	750,000	0	0	0	750,000
407763 Residential Permit Parking	4,900	0	0	0	4,900
407764 Loading Zone Permits	10,000	0	0	0	10,000
407765 Valet Parking Permits	3,300	0	0	0	3,300
407769 Comm Plan Amend Fees	46,000	0	0	0	46,000
407777 ACSI EMS EMSM Collections	250,000	0	0	0	250,000
407778 General Services Support	1,123,100	0	0	0	1,123,100
407879 DTCH-Emergency Ambulance	8,800,000	0	0	0	8,800,000
407783 Impound/Boarding Fees	50,000	0	0	0	50,000
407784 MNPS Fees (Sundry, Summer and Pre-K Tuition)	0	0	0	2,200,000	2,200,000
407788 Serve Summons Costs - Sheriff	1,820,000	0	0	0	1,820,000
407789 Inmate Process Fees	100,000	0	0	0	100,000
407790 Medical Co-Pay - Inmates	21,000	0	0	0	21,000
407791 Inmate Board	9,000	0	0	0	9,000
407793 Out of County Processing	530,000	0	0	0	530,000
407797 Landlord Registration Fees	63,000	0	0	0	63,000
Subtotal- Charges for Current Services - Serv.	30,142,800	0	0	2,200,000	32,342,800

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2022

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
Charges for Current Services - User Fees					
407801 Admissions-Community Centers	\$424,000	\$0	\$0	\$0	\$424,000
407801 Admissions-Parks	1,300,000	0	0	0	1,300,000
407801 Rental-Parks	1,002,500	0	0	0	1,002,500
407801 Sportsplex Org Leagues-Parks	400,000	0	0	0	400,000
407801 Admissions Sportsplex-Parks	900,000	0	0	0	900,000
407801 Admissions-Wave Pool	414,000	0	0	0	414,000
407803 Athletic Fees	254,000	0	0	0	254,000
407803 Green Fees	3,815,400	0	0	0	3,815,400
407803 Driving Range Fees	375,400	0	0	0	375,400
407803 Rentals	939,400	0	0	0	939,400
407803 Tennis Fees	170,000	0	0	0	170,000
407803 Athletic Fees	65,000	0	0	0	65,000
407804 Sidewalk Waiver Reviews	65,000	0	0	0	65,000
407807 Workshop Fees - Class	400,000	0	0	0	400,000
407808 Facility Use Fee	8,000	0	0	0	8,000
407808 Facility Use - Dock	12,000	0	0	0	12,000
407808 Facility Use - Softball Field	250,000	0	0	0	250,000
407808 Facility Use - Horse Stable	1,200	0	0	0	1,200
407808 Facility Use - Parks	225,000	0	0	0	225,000
407808 Facility Use - Picnic Area	80,000	0	0	0	80,000
407815 Public Library Fees	87,200	0	0	0	87,200
Subtotal Charges for Current Services - Fees	11,188,100	0	0	0	11,188,100
Charges for Current Services - Other Services					
407901 Legal Services	\$5,400	\$0	\$0	\$0	\$5,400
407910 Staff Services	793,000	0	0	0	793,000
Subtotal Charges for Current Services - Other	798,400	0	0	0	798,400
TOTAL CHARGES FOR CURRENT Services	\$43,277,300	\$0	\$0	\$2,220,000	\$45,497,300
COMPENSATION FROM PROPERTY:					
408603 Gain (Loss) Equip/Other	\$0	\$0	\$0	\$40,000	\$40,000
408701 Insurance Recovery	75,500	0	0	0	75,500
408702 External Source Recovery	22,600	0	0	3,000	25,600
408800 Rental	600,400	0	0	2,400,000	3,000,400
TOTAL COMPENSATION FROM PROPERTY	\$698,500	\$0	\$0	\$2,443,000	\$3,141,500
CONTRIBUTIONS AND GIFTS:					
409300 Contributions-Group/Indiv: MNPS	\$0	\$0	\$0	\$150,000	\$150,000
TOTAL CONTRIBUTIONS AND GIFTS	\$0	\$0	\$0	\$150,000	\$150,000
MISCELLANEOUS:					
409505 Vending	\$54,800	\$0	\$0	\$0	\$54,800
409513 Finders Fees-Rtn SSI	100,000	0	0	0	100,000
409514 Cost Reimbursement	805,500	0	0	0	805,500
409518 Other	51,400	0	0	0	51,400
418129 Misc. Rebates	0	0	0	30,000	30,000
TOTAL MISCELLANEOUS	\$1,011,700	\$0	\$0	\$30,000	\$1,041,700

Section I: General Services District					Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations					2022
Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
OPERATING TRANSFERS IN					
431001 Transfer Operational: MNPS	\$0	\$0	\$1,599,600	\$0	\$1,599,600
431001 Transfer Operational: Surplus Parking	683,900	0	0	0	683,900
431001 Transfer Operational: Parks Resale	725,000	0	0	0	725,000
431100 Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100 Transfer Legal Services: Non-MNPS	2,265,400	0	0	0	2,265,400
431103 Transfer Department Indirect: Police Task Force	102,600	0	0	0	102,600
431220 Transfer Police Services: USD	481,000	0	0	0	481,000
431500 Transfer Debt Service: Surplus Parking	0	2,488,700	0	0	2,488,700
431501 Transfer Stadium Debt: GSD	0	3,200,000	0	0	3,200,000
431510 Transfer Self Funded Debt: Storm Water	0	6,935,200	0	0	6,935,200
431520 Transfer Energy Plan: GSD	0	188,900	0	0	188,900
431552 Transfer MNPS Indirect: MNPS	0	0	0	2,300,000	2,300,000
431800 Transfer Hotel Occupancy	7,210,500	1,130,600	0	0	8,341,100
431809 Transfer HOT Short-term Rental	747,500	0	0	0	747,500
TOTAL OPERATING TRANSFERS IN	\$12,407,900	\$13,943,400	\$1,599,600	\$2,300,000	\$30,250,900
OPERATING TRANSFERS FOR LOCAP					
442002 POL - MDHA Task Force	\$76,400	\$0	\$0	\$0	\$76,400
442002 HEA - Health Dept Grant Fund	1,200,000	0	0	0	1,200,000
442002 MDHA	42,800	0	0	0	42,800
442002 Farmer's Market	95,000	0	0	0	95,000
442002 State Fair Admin	229,100	0	0	0	229,100
442002 Municipal Auditorium	236,500	0	0	0	236,500
442002 GSR - Surplus Property Auction	395,900	0	0	0	395,900
442002 W & S Operating	7,379,800	0	0	0	7,379,800
442002 Storm Water	981,800	0	0	0	981,800
442002 District Energy Services-DES	66,600	0	0	0	66,600
OPERATING TRANSFERS FOR LOCAP	\$10,703,900	\$0	\$0	\$0	\$10,703,900
GRAND TOTAL REVENUE TO GSD	1,135,078,000	225,074,700	115,942,200	1,014,661,600	2,490,756,500
TOTAL REVENUE TO SUPPORT APPROPRIATIONS	\$1,135,078,000	\$225,074,700	\$115,942,200	\$1,014,661,600	\$2,490,756,500
	1,135,502,800				2,491,181,300

Section I: General Services District **Fiscal Year**
Schedule B: General Fund Appropriations **2022**

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administration	
	Internal Support:	
01101127	Facility Rental	\$967,400
01101227	HIPAA Compliance	40,000
01101301	Insurance Reserve	9,290,000
01101303	Corp Dues/Contribution	784,000
01101308	Judgments and Losses	<u>6,814,800</u>
		<u>13,314,800</u>
01101315	Pay Plan Improvements*	<u>27,967,100</u>
		<u>23,148,100</u>
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101412	Post Audits	2,286,000
01101416	Subsidy Advance Planning*	206,900
	* The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.	
01101126	Cost of Service Study	100,000
01101159	General Services Energy Program	583,700
01101996	Transfer General Fund 4% Reserve Fund	50,444,800
	Subtotal Administration Internal Support	<u>99,384,700</u>
		<u>101,165,700</u>
	Employee Benefits:	
01101104	County Retirement Match	3,501,900
01101107	Contribution Teachers Retirement Match	6,900,400
01101109	Health Insurance Match	58,162,800
01101110	Death Benefit Payments	200,000
01101113	Pensioners IOD Medical Expense	10,213,500
01101114	Unemployment Compensation	289,200
01101115	Life Insurance Match	3,253,300
01101120	Empl IOD Medical Expense	7,467,300
01101140	Benefit Adjustments*	8,038,600
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101145	TCRS Pension Contribution	39,000
01101658	Self Insured Excise Tax	75,000
	Subtotal Administration Employee Benefits	<u>98,141,000</u>
	Contingency:	
01101224	Contingency Subrogation*	100,000
	* Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.	
01101218	District Energy System	630,700
01101298	Contingency Local Match	50,000
01101309	Contingency Account	100,000
01101333	GSD-USD Study	1,000,000
01101334	Enterprise Risk Management	250,000
01101335	Public Property Study	500,000
01101566	Contingency Utility Increase	<u>745,000</u>
		<u>995,000</u>
	* The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in this fund during the fiscal year.	
	Subtotal Administration Contingency	<u>1,625,700</u>
		<u>3,625,700</u>
	Total 01 Administration	<u>199,151,400</u>
		<u>202,932,400</u>

Section I: General Services District		Fiscal Year
Schedule B: General Fund Appropriations		2022
Dept Number	Description	Department or Function Total
	01101667 Election Day & Early Voting	\$952,000
	01101676 Internal Services	5,166,400
02	Metropolitan Council	<u>3,004,400</u>
		2,726,600
03	Metropolitan Clerk	1,106,500
04	Mayor's Office	4,894,800
05	Election Commission	3,286,600
06	Department of Law	7,111,800
07	Planning Commission	6,633,700
	* Of the \$6,633,700 appropriated to the Planning Commission, the Nashville Civic Design Center shall receive a grant of \$125,000 from these appropriations.	
08	Human Resources	6,316,500
		6,266,500
09	Register of Deeds	253,700
10	General Services	25,847,200
11	Historical Commission	1,277,400
49	Office of Emergency Management	1,400,000
91	Emergency Communications Center	16,780,100
TOTAL GENERAL GOVERNMENT FUNCTION		<u>\$283,182,500</u>
		\$286,635,700
FISCAL ADMINISTRATION:		
15	Finance	\$11,471,500
16	Assessor of Property	8,814,000
17	Trustee	2,776,600
18	County Clerk	5,390,800
		5,262,100
48	Internal Audit	1,571,100
TOTAL FISCAL ADMINISTRATION FUNCTION		<u>\$30,024,000</u>
		\$29,895,300
ADMINISTRATION OF JUSTICE:		
	01101344 Contingency for Criminal Fines and Fees Reduction*	\$662,500
	* Contingency for revenue shortfall of up to \$662,500 due to elimination of budgeted criminal fines and fees in FY 2022. Elimination of fines and fees is pending legal analysis and filing of applicable legislation.	
19	District Attorney	9,487,100
21	Public Defender	10,384,000
22	Juvenile Court Clerk	2,041,600
23	Circuit Court Clerk	3,416,300
24	Criminal Court Clerk	6,633,800
25	Clerk and Master - Chancery	1,682,500
26	Juvenile Court	14,431,600
27	General Sessions Court	12,821,800
28	State Trial Courts*	9,428,200
	* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be remitted to the General Fund.	
29	Justice Integration Services	3,044,500
47	Criminal Justice Planning	560,200
51	Metro Family Safety	2,964,200
	* Of the \$2,964,200 appropriated to Family Safety, the Legal Aid Society shall receive a grant of \$169,000 and the YWCA shall receive a grant of \$275,000 from these appropriations.	
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		<u>\$77,558,300</u>
LAW ENFORCEMENT AND CARE OF PRISONERS:		
30	Sheriff's Office	\$88,586,700
31	Police Department	225,706,800
52	Community Oversight Board	1,513,000
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		<u>\$315,806,500</u>
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services	\$66,805,700
		\$65,655,900
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u>\$66,805,700</u>
		\$65,655,900

Section I: General Services District **Fiscal Year**
Schedule B: General Fund Appropriations **2022**

Dept Number	Description	Department or Function Total
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
01101118	Economic Job Development Incentive Dell	\$500,000
01101137	HCA Capitol View - Econ Incentive	1,234,500
01101141	Econ/Job Inc Warner Music	60,500
01101146	Econ/Job Inc Philips Holdings	383,000
01101222	Coliseum Capital Maintenance Fund Transfer	1,000,000
01101225	GSD Debt Transfer - Stadium	3,200,000
01101336	TIF Performance Study	25,000
01101506	Partnership 2020	175,000
01101534	Contribute Sister Cities	40,000
01101692	Housing Incentive Pilot	200,000
01101578	Barnes Affordable Housing Trust*	12,500,000
	* This appropriation shall be partially funded by revenues from hotel/motel tax revenues, pursuant to Section 5.12.060 of the Metropolitan Code of Laws.	
01101645	Contribute The Nashville Entrepreneur Center	75,000
01101650	Small Business Incentive	150,000
01101678	Sounds Ballpark Subsidy	500,000
01101693	MDHA VASH Pilot Program	100,000
01101995	Tax Increment Payment - IDB	1,270,700
01101998	Tax Increment Payment - MDHA	10,163,100
01101144	ADM Econ/Job Incnt Bridgestone	387,500
01101153	Business Incubation Center	90,000
01101691	MAC Workforce	315,300
	Subtotal 01 Administration - Economic Development	32,369,600
33	Codes Administration	12,880,800
34	Beer Board	573,300
	TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION	\$45,823,700
SOCIAL SERVICES		
37	Social Services	\$7,866,800
		\$7,716,800
	* Of the \$7,716,800 <u>7,866,800</u> appropriated to Social Services, the Guest House shall receive a grant of \$450,000 from these appropriations.	
44	Human Relations Commission	541,300
	TOTAL SOCIAL SERVICES FUNCTION	\$8,408,100
		\$8,258,100
HEALTH AND HOSPITALS		
01101426	Subsidy Hospital Authority	\$49,560,000
	* The Our Kids program shall receive a grant of \$245,000 from these appropriations	
01101432	Subsidy BLTC Mgmt Contract	320,000
01101433	Knowles Home Mgmt Contract	2,000,000
01101613	Correctional Healthcare	22,511,700
01101614	Forensic Medical Examiner	5,923,700
38	Health Department	26,890,400
	* Of the \$26,890,400 appropriated to the Health Department, the Mental Health Co-op shall receive a grant of \$2,508,000 from these appropriations.	
		25,902,200
	TOTAL HEALTH AND HOSPITALS FUNCTION	\$107,205,800
		\$106,217,600
PUBLIC LIBRARY SYSTEM:		
39	Public Library	\$33,418,500
		\$32,774,300
	TOTAL PUBLIC LIBRARY SYSTEM FUNCTION	\$33,418,500
		\$32,774,300
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	
01101204	Metro Action Commission (MAC)	\$7,572,500
TBD	Transfer to MNPS for Paraprofessional Development Days	1,200,000
TBD	Transfer to MNPS for Advocacy Center Expansion	1,400,000
TBD	Transfer to MNPS to Reduce Student to Psychologist Ratio	545,900

Section I: General Services District		Fiscal Year
Schedule B: General Fund Appropriations		2022
Dept Number	Description	Department or Function Total
01101326	Property Tax Relief Program	\$5,721,500
01101502	Contribute Nashville Symphony	15,000
01101503	Contribute Adventure Science Center*	25,000
	* Appropriation pursuant to T.C.A. § 7-3-314	
01101521	Contribute Humane Association	12,500
01101587	Contribute Alignment Nashville	150,000
01101686	Public Education Foundation	137,500
01101687	Summer Youth Employment Program	2,079,100
01101147	Nashville State Cmty College Fndtn - GRAD Program	1,000,000
01101228	Affordable Housing Develop	500,000
TBD	Cure Violence North Nashville Pilot	1,000,000
	Subtotal 01 Administration - Community Support	<u>21,359,000</u>
		17,213,100
35	Agricultural Extension	356,200
40	Parks and Recreation	<u>46,928,800</u>
		46,266,300
41	Arts Commission	<u>4,026,500</u>
		3,926,500
64	Sports Authority	1,507,600
	TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT FUNCTION	<u>\$74,178,100</u>
		\$69,267,900
	INFRASTRUCTURE AND TRANSPORTATION	
01101117	Subsidy Regional Transportation Authority (RTA)	\$320,200
01101237	Commuter Rail	1,500,000
01101304	Subsidy Metropolitan Transit Authority (MTA)	51,835,900
42	Public Works GSD General Fund Functions	30,569,100
42	Public Works GSD Waste Management Transfers	<u>8,441,600</u>
		8,382,500
	TOTAL INFRASTRUCTURE AND TRANSPORTATION FUNCTION	<u>\$92,666,800</u>
		\$92,607,700
	OTHER APPROPRIATIONS	
01101212	Emergency-Response-Fund	\$5,000,000
	TOTAL OTHER APPROPRIATIONS	<u>\$5,000,000</u>
		\$5,000,000
	TOTAL GENERAL FUND EXPENDITURES OF THE GENERAL SERVICES DISTRICT	<u>\$1,135,078,000</u>
		\$1,135,502,800

Section I: General Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2022

Total by Fund:

Debt Service Administration		
25104	MNPS Debt Service	\$115,942,200
20115	GSD Debt Service	225,074,700
TOTAL DEBT SERVICE FUNDS - GSD		\$341,016,900

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
25104	MNPS DEBT SERVICE FUND				
	Outstanding G.O. MNPS Bonds: (BU 80106000)	\$66,435,293	\$31,182,061	\$0	\$97,617,400
	New Debt FY21 Issue	6,296,775	4,936,730	0	11,233,500
	Property Tax Increment Payment	0	0	0	0
	Redemption, Cremation and Management Fees	0	0	546,876	546,900
	Treasury Internal Service Fees	0	0	77,900	77,900
	Qualified School Capital Projects, 2009 (QSCB)	0	0	1,637,800	1,637,800
	Qualified School Capital Projects, 2010 (QSCB)	0	0	3,942,300	3,942,300
	Commerical Paper (Bonds Anticipation Loans)	0	886,420	0	886,400
	TOTAL MNPS DEBT SERVICE FUND	\$72,732,068	\$37,005,211	\$6,204,876	\$115,942,200
20115	GSD DEBT SERVICE FUND (BU-90101000)				
	Outstanding G.O. GSD Bonds: (BU 90101000)	\$126,791,227	\$65,347,355	\$0	\$192,138,600
	New Debt FY21 Issue	14,438,756	11,320,118	0	25,758,900
	Redemption, Cremation and Management Fees	0	0	1,167,017	1,167,000
	Treasury Internal Service Fees	0	0	151,700	151,700
	Commerical Paper (Bonds Anticipation Loans)	0	1,891,594	0	1,891,600
	Tax Anticipation Notes	0	2,750,000	0	2,750,000
	Swap Agreement (G.O. Refunding Bonds, Series 2006A)	0	1,216,890	0	1,216,900
	TOTAL GSD DEBT SERVICE FUND	\$141,229,983	\$82,525,957	\$1,318,717	\$225,074,700

Section I: General Services District **Fiscal Year**
Schedule D: Special Revenue, Internal Service, & Enterprise Funds **2022**
Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fund Number	Description	Revenues and Fund Balances To Support Appropriations	Appropriations
SPECIAL REVENUE/GRANT FUNDS:			
30004	Register's Computer Fund	\$2,300	\$2,300
30005	Central Business Imp District	3,672,200	3,672,200
30006	Animal Control Donations	40,000	40,000
30020	State Trial Court Drug Enforcement	305,000	305,000
30027	General Sessions Drug Court	12,000	12,000
30031	Hotel Occ Convention Ctr 2007	11,391,100	11,391,100
30034	Criminal Court Clerk Computerizat	215,900	215,900
30041	Event and Marketing	3,700,000	3,700,000
		<u>2,288,500</u>	<u>2,288,500</u>
30042	Hotel Occ Conv Ctr 1% Tax	7,958,000	7,958,000
30043	Hotel Occ Conv Ctr 2007 1% Tax	7,103,100	7,103,100
30044	Hotel Occ Tourist Promotion	15,916,200	15,916,200
30045	Hotel Occ Tourist Related	7,958,000	7,958,000
30046	Hotel Occ General Fund 1%	7,958,000	7,958,000
30047	Hotel Occ 2007 1% SecondaryTDZ	854,900	854,900
30064	CBID Fee Event and Marketing (30064)	1,023,600	1,023,600
TBD	<u>CBID Safety and Cleanliness</u>	<u>2,400,000</u>	<u>2,400,000</u>
30072	Animal Education and Welfare	1,000	1,000
30076	Mayor's Office Donations	300	300
30077	Finance Department Donations	2,600	2,600
30086	POL JAG Grant 2018	42,000	42,000
30088	Hotel Occ Tourist Promotion DS	1,130,600	1,130,600
30090	Police 2019 JAG Grant	373,300	373,300
30091	Police CEBR Program Grant	250,000	250,000
30101	Metro Major Drug Program	900,000	900,000
30102	DUI Offender	52,000	52,000
30103	DA Fraud & Economic Crime	60,000	60,000
30104	DA Special Operations	40,000	40,000
30107	DA EVAP Act	10,000	10,000
30114	Barnes Fund for Affordable Hsg	27,500,000	27,500,000
30118	County Clerk Computer Fund	85,000	85,000
30122	Juvenile Court Clerk Computer Fund	33,600	33,600
30130	Mediation Services Fund*	54,000	54,000
	* These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq. and shall be allocated to the Nashville Conflict Resolution Center		
30141	Percent for Public Art Staff	383,400	383,400
30146	Police Unauth Substance Abuse	2,300	2,300
30147	Police Drug Enforcement	1,800,000	1,800,000
30149	Police Federal Drug Enforcement	310,000	310,000
30151	Victim Witness Protection	5,800	5,800
30154	Police State Felony Forfeitures	87,000	87,000
30155	Police State Gambling Forfeitures	960,000	960,000
30156	Police Federal Forfeitures	100,000	100,000
30157	Police Sex Offender Registry	120,500	120,500
30158	Police Donations Fund	8,500	8,500
30159	Police State Anti-Human Traffic	40,000	40,000
30200	Police Task Force Fund	1,691,800	1,691,800
30204	Health Title V Clean Air Act	50,000	50,000
30206	Health Clean Air Permit Program	320,000	320,000
30215	Finance Innovation Investment	338,200	338,200
30218	County Clerk Title Fees	55,000	55,000
30219	Fire Titans Stadium Special Events	200,000	200,000
30318	County Clerk EIVS Fees	5,000	5,000
30319	Police COVID-19 2020 Emergency Supplement	1,551,700	1,551,700
30360	Emergency Response Fund	0	0
		<u>5,000,000</u>	<u>5,000,000</u>
30404	Library Special Projects	134,000	134,000

Section I: General Services District**Fiscal Year****Schedule D: Special Revenue, Internal Service, & Enterprise Funds****2022****Summary Of Estimated Revenue And Fund Balances To Support Appropriations**

Fund Number	Description	Revenues and Fund Balances To Support Appropriations	Appropriations
30501	Solid Waste Mgmt	<u>\$35,890,900</u>	<u>\$35,890,900</u>
		\$35,831,800	\$35,831,800
30503	Public Works Tire Waste	600,000	600,000
30508	Public Works Sidewalk	3,500,000	3,500,000
30509	Public Works Surplus Parking Fund	7,156,900	5,925,900
30511	Public Works Paving	4,000,000	4,000,000
30600	Demolition Fund	275,000	275,000
30702	Advance Planning and Research	240,000	240,000
30704	Planning Grant Fund	610,400	610,400
30764	Metro Area Computer Mapping	81,600	81,600
30801	Parks Special Projects	203,100	203,100
30802	Parks Resale Inventory	2,150,000	2,150,000
31500	MAC Administration and Leasehold	8,088,900	8,088,900
31501	MAC Local Programs	1,500	1,500
31502	MAC Headstart	20,485,500	20,485,500
31503	MAC LIHEAP Grant	7,073,800	7,073,800
31504	MAC CSBG Grant	3,006,900	3,006,900
31505	MAC Summer Food	1,739,300	1,739,300
31506	MAC CACFP	1,680,100	1,680,100
31508	MAC BF/AF Care Program	1,165,300	1,165,300
31511	MAC Parent Club Federal Funds	4,500	4,500
31512	MAC Community Srvc Assistance	200,000	200,000
31514	MAC Comsrv Poverty Summit	25,100	25,100
31519	MAC Share the Warmth	148,900	148,900
31521	MAC Kresge Grant	456,800	456,800
31522	MAC Youth Grant	<u>3,202,000</u>	<u>3,202,000</u>
		2,502,000	2,502,000
31523	MAC Workforce	456,600	456,600
31524	MAC VOCA	629,100	629,100
31526	MAC Federal COVID Rent- Utility Assistance	20,139,700	20,139,700
32051	Office of Family Safety Grant Fund	1,064,000	1,064,000
32200	HEA Health Dept Grant Fund	32,997,700	32,997,700
32219	DA District Attorney Grant Fund	340,800	340,800
32226	Juvenile Court Grant Fund	2,547,100	2,547,100
32227	General Sessions Court Grant Fund	145,400	145,400
32228	State Trial Courts Grant Fund	3,219,000	3,219,000
32229	Gen Sessions Veteran's Treatment Court Operations	7,400	7,400
32231	Police Grant Fund	1,792,800	1,792,800
32237	Social Services Grant Fund	709,600	709,600
32250	OEM Grant Fund	230,700	230,700
32300	Parks Dept Grant Fund	161,000	161,000
33000	Parks Master Plan	270,000	270,000
33024	Criminal Crt Clk Victims Asst	50,500	50,500
35132	MNPS Federal/State Grants	323,133,400	323,133,400
35135	MNPS Charter School	164,934,300	164,934,300
35158	MNPS School Lunchroom	47,436,000	47,436,000
38005	Gulch Central Business Imp Dst	583,900	583,900
39005	South Nashville Central Business Imp Dt	100,000	100,000

Section I: General Services District **Fiscal Year**
Schedule D: Special Revenue, Internal Service, & Enterprise Funds **2022**
Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fund Number	Description	Revenues and Fund Balances To Support Appropriations	Appropriations
INTERNAL SERVICE FUNDS:			
51137	Information Technology Services	\$37,272,700	\$37,272,700
51154	Office of Fleet Management	25,583,800	25,583,800
51180	Treasury Management	1,128,200	1,128,200
55146	MNPS Print Shop	600,000	600,000
ENTERPRISE FUNDS:			
60008	Sports Authority	1,507,600	1,507,600
60152	Farmer's Market	2,046,600	2,046,600
60156	State Fair	3,173,700	3,173,700
60161	Municipal Auditorium	2,128,000	2,128,000
60271	Music City Center Operations*	31,543,600	31,543,600
	*Pending Board Approval. Appropriation includes use of \$12,655,400 fund balance.		
61190	Surplus Property Auction	1,215,300	1,215,300
61200	Police Impound	500,000	500,000
68201	DES Oper General Acct	19,672,900	19,672,900

Section I: General Services District
Schedule E: Schools Fund Appropriations

Fiscal Year
2022

Fund Number	Description	Appropriations
35131	MNPS General Purpose Fund *	
	Operational (BU-80111000)	\$1,007,601,900
	Property Tax Increment	7,059,700
	Total - General Purpose School Fund Appropriation	<u>\$1,014,661,600</u>

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2020 (Preceding) and Prior Years: 2020 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected during Fiscal Year 2022, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2021 Property Taxes: 2021 Property Taxes of the Urban Services District, collected during Fiscal Year 2022, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2022.

Therefore, all such taxes are prorated as follows:

<u>Fund</u>	<u>Percent</u>
18301 USD General Fund	86.4935%
28315 USD Debt Service Fund	<u>13.5065%</u>
	<u>100.0000%</u>

Section II: Urban Services District**Fiscal Year****Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations****2022**

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
PROPERTY TAXES:				
Property Taxes - Current Year				
401110	Real Property - current year	\$104,311,400	\$16,152,100	\$120,463,500
401120	Personal Property - current year	3,493,000	531,500	4,024,500
401130	Public Utility - current year	2,080,500	323,000	2,403,500
401201	Delinqnt RealPrpTaxSold-cur yr	0	0	0
Subtotal Property Taxes - Current Year		<u>109,884,900</u>	<u>17,006,600</u>	<u>126,891,500</u>
Property Taxes - Non Current Year				
401222	Personal Collection - preceding year	\$1,600	\$300	\$1,900
401224	Personal Collection-C&M - preceding year	48,000	8,300	56,300
401234	Public Utility-C&M Tax Lit preceeding	3,600	600	4,200
401310	Real Property-C&M -preceding year	5,000	1,000	6,000
401320	Personalty-Trustee-prior	3,400	700	4,100
401324	Personal-C & M Tax Lit Pri	9,900	1,800	11,700
401334	Public Utility - C & M Tax Lit Pri	200	0	200
401510	Interest/Penalty - Trustee	35,200	0	35,200
401520	Interest/Penalty - Collections	14,300	0	14,300
401530	Interest/Penalty - C & M	18,900	0	18,900
401542	Interest Prop Tax Sold	0	0	0
401610	In-Lieu - current	21,025,500	0	21,025,500
401960	Premium Prop Tax Sold	0	0	0
Subtotal Property Taxes - Non Current Year		<u>21,165,600</u>	<u>12,700</u>	<u>21,178,300</u>
TOTAL PROPERTY TAXES		<u>\$131,050,500</u>	<u>\$17,019,300</u>	<u>\$148,069,800</u>
OTHER TAXES, LICENSES, AND PERMITS:				
403204	Alcoholic Beverage Gross Receipts Tax	\$5,779,400	\$187,100	\$5,966,500
403206	Business Tax	<u>3,373,500</u>	0	<u>3,373,500</u>
		<u>2,948,700</u>		<u>2,948,700</u>
TOTAL OTHER TAXES, LICENSES, AND PERMITS		<u>\$9,152,900</u>	<u>\$187,100</u>	<u>\$9,340,000</u>
		<u>8,728,100</u>		<u>8,915,200</u>
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - State Direct				
406415	TN Cost Reimbursement	\$522,600	\$0	\$522,600
TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES		<u>\$522,600</u>	<u>\$0</u>	<u>\$522,600</u>
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407747	Fire Protection	\$50,000	\$0	\$50,000
407756	Back Door Garbage Collection	<u>56,000</u>	<u>0</u>	<u>56,000</u>
TOTAL CHARGES FOR CURRENT SERVICES		<u>\$106,000</u>	<u>\$0</u>	<u>\$106,000</u>

Section II: Urban Services District**Fiscal Year****Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations****2022**

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
OPERATING TRANSFERS IN				
431500	Transfer from Public Works Solid Waste for Debt Service	\$0	\$583,400	\$583,400
431510	Transfer Debt Service - DES Self Funding	0	1,263,900	1,263,900
TOTAL OPERATING TRANSFERS IN		<u>\$0</u>	<u>\$1,847,300</u>	<u>\$1,847,300</u>
TOTAL AVAILABLE TO SUPPORT APPROPRIATIONS		<u>\$140,832,000</u>	<u>\$19,053,700</u>	<u>\$159,885,700</u>
		<u>\$140,407,200</u>		<u>\$159,460,900</u>

Section II: Urban Services District Fiscal Year
Schedule B: General Fund Appropriations 2022

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
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GENERAL GOVERNMENT:

01	Administrative	
	Internal Support:	
01191301	Insurance and Reserve	\$123,800
01191308	Judgements and Losses	8,400
01191315	Pay Plan Improvements*	<u>3,287,300</u>
		<u>2,862,500</u>

* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

Subtotal Internal Support	<u>3,419,500</u>
	<u>2,994,700</u>

Employee Benefits:

01191102	Police/Fire Retirement Match	8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	1,527,700
01191112	Pensioners IOD	245,000
01191113	Employee IOD	1,089,700
01191115	Life Insurance Match	47,800
01191140	Benefits Adjustments*	1,257,100

* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

Subtotal Employee Benefits	<u>23,057,400</u>
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Contingency:

01191224	Contingency Subrogation*	100,000
	* Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.	
01191309	Contingency Account	50,000
01191566	Contingency Utility Incr	5,000

* The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in this fund during the fiscal year.

Subtotal Administration Contingency	<u>155,000</u>
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Total 01 Administration

<u>26,631,900</u>
<u>26,207,100</u>

01191153 Internal Services	530,300
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TOTAL GENERAL GOVERNMENT

<u>\$27,162,200</u>
<u>\$26,737,400</u>

LAW ENFORCEMENT AND CARE OF PRISONERS:

31	Extra Police Protection	\$481,000
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TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION

<u>\$481,000</u>

FIRE PREVENTION AND CONTROL:

32	Fire	\$79,776,000
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TOTAL FIRE PREVENTION AND CONTROL FUNCTION

<u>\$79,776,000</u>

Section II:		Urban Services District	Fiscal Year
Schedule B:		General Fund Appropriations	2022
Dept Number	Description	Department or Function Total	
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:			
	Economic Development:		
01	01191998 Tax Increment Payment - MDHA		\$2,030,300
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION			\$2,030,300
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:			
	Community Support:		
01	01191326 Property Tax Relief		\$465,500
TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT			\$465,500
INFRASTRUCTURE AND TRANSPORTATION			
42	Public Works USD General Fund Functions		\$10,180,200
	Public Works USD Waste Management Transfers		20,736,800
TOTAL INFRASTRUCTURE AND TRANSPORTATION			\$30,917,000
TOTAL GENERAL FUND EXPENDITURES OF THE URBAN SERVICES DISTRICT			\$140,832,000
			\$140,407,200

Section II: Urban Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2022

Total by Fund:

28315	USD Debt Service				\$19,053,700
	TOTAL DEBT SERVICE FUNDS - USD				\$19,053,700

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
28315	USD Debt Service				
	Outstanding G.O. USD Bonds: (BU 90191000)	\$11,731,070	\$6,181,036	\$0	\$17,912,100
	New Debt FY21 Issue	469,469	368,068	0	837,500
	Redemption, Cremation and Management Fees	0	0	106,107	106,100
	Treasury Internal Service Fees	0	0	26,000	26,000
	Commerical Paper (Bonds Anticipation Loans)	0	171,986	0	172,000
	TOTAL USD DEBT SERVICE FUND	\$12,200,539	\$6,721,090	\$132,107	\$19,053,700

Section III: Special, Working Capital, and Enterprise Funds
Schedule A: Revenues and Expenditures

Fiscal Year
2022

Fund Number	Description	Revenues and Fund Balances	Expenditures
WATER AND SEWER FUNDS:			
27312	Water and Sewer Debt Service	\$75,859,000	\$75,859,000
47335	Water and Sewer Extension and Replacement	123,829,900	123,829,900
67311	Water and Sewer Revenue Fund	323,598,000	323,598,000
67331	Water and Sewer Operating	152,715,100	152,715,100
67332	Water and Sewer Operating Reserve	224,000	224,000
67411	Stormwater Revenue	47,935,000	47,935,000
67431	W&S SW Stormwater Operating	28,688,800	28,688,800

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION IV - Final

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AS TO AVAILABILITY
OF FUNDS:

INTRODUCED BY:

Kevin Crumbo

Director of Finance

Kyonzte Toombs

Tom Eddleman

Budget Officer

Delishia Porterfield

APPROVED AS TO FORM AND LEGALITY:

R. E. Cooper

Metropolitan Attorney

Members of the Metropolitan Council

AMENDMENT NO. ____
TO
SUBSTITUTE ORDINANCE NO. BL2021-736

Mr. President –

I move to amend Substitute Ordinance No. BL2021-736 by amending Article I by adding the following new paragraph:

The Department of Finance is directed to perform an internal analysis of all current agreements for payments in lieu of taxes (PILOTs) with the Metropolitan Government. The analysis should include all executed PILOT agreements originating through all entities, including the Industrial Development Board and agreements negotiated directly by the Metropolitan Government in any form. The analysis should also include PILOT agreements executed by the Metropolitan Development and Housing Agency (MDHA), as provided to the Department of Finance by MDHA. The analysis should provide the source of the agreement, the effective dates, how the PILOT is calculated, whether the agreement results in additional revenue or in a reduction of revenue, the actual dollar impact of each PILOT on Metropolitan Government revenues for Fiscal Years 2018 through 2021, and the estimated dollar impact on Metropolitan Government revenues for Fiscal Year 2022. A report regarding such analysis shall be delivered to the Metropolitan Council Office by December 31, 2021, or as soon as practicable thereafter.

INTRODUCED BY:

Freddie O'Connell
Member of Council

Bob Mendes
Member of Council

Angie Henderson
Member of Council

AMENDMENT NO. ____
TO
ORDINANCE NO. BL2021-736

Mr. President –

I move to amend Section I, Schedule B of Ordinance No. BL2020-286, as substituted, as follows:

- I. By decreasing 01101309 – Contingency Account by \$100,000.

- II. By increasing the allocation for 01101503 – Contribute Adventure Science Center by \$100,000.

INTRODUCED BY:

Colby Sledge
Member of Council

Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. For FY22, the Internal Service Funds that recover their budget through billings to departments will be Information Technology Services, which includes radio billings and General Services which includes Fleet Management and Surplus Property. The services provided by these funds will be funded by the General Fund. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, some radio communication services, and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance.
- Surplus Property – Handling and disposition of surplus property.

Below are two schedules that show the details of the FY22 billings and the FY22-FY21 budget change broken down by Internal Service Fund. Once the Budget Ordinance is adopted, the FY22-FY21 change for each internal service fee will be allocated to departmental budgets.

Summary Schedule FY2022 Internal Service Billings				
	ITS FY22 Billings (Includes Radio Billings)	Fleet FY22 Billings	Surplus Property FY22 Billings	Total FY22 Billings
10101 GSD General				
002 Metropolitan Council	167,800	0	800	168,600
003 Metropolitan Clerk	79,700	2,100	300	82,100
004 Mayor’s Office	172,800	0	1,400	174,200
005 Election Commission	211,400	2,300	1,000	214,700
006 Law	156,600	3,100	2,000	161,700
007 Planning Commission	453,300	5,900	1,700	460,900
008 Human Resources	307,700	4,100	1,800	313,600
009 Register of Deeds	139,600	300	100	140,000
010 General Services	586,000	33,400	7,800	627,200
011 Historical Commission	63,200	0	400	63,600
015 Finance	420,200	0	3,300	423,500
016 Assessor of Property	489,400	46,100	2,600	538,100
017 Trustee	613,000	700	800	614,500
018 County Clerk	190,600	5,600	1,500	197,700
019 District Attorney	236,200	20,300	2,500	259,000
021 Public Defender	137,700	2,600	2,900	143,200
022 Juvenile Court Clerk	66,800	600	600	68,000
023 Circuit Court Clerk	139,200	4,100	1,000	144,300
024 Criminal Court Clerk	153,900	3,000	2,000	158,900
025 Clerk and Master - Chancery	32,000	0	500	32,500
026 Juvenile Court	165,000	11,300	4,300	180,600
027 General Sessions Court	237,900	2,600	3,800	244,300
028 State Trial Courts	389,700	36,500	2,800	429,000
029 Justice Integration Services	1,183,900	0	900	1,184,800
030 Sheriff	1,518,000	810,400	24,300	2,352,700
031 Police	5,789,700	6,256,500	65,000	12,111,200
032 Fire	1,404,200	0	41,200	1,445,400
033 Codes Administration	1,233,100	0	3,600	1,236,700
034 Beer Board	72,300	6,400	200	78,900
035 Agricultural Extension	20,000	0	100	20,100
037 Social Services	188,500	15,400	2,100	206,000
038 Health	1,885,400	110,000	7,300	2,002,700
039 Public Library	2,255,100	58,200	9,700	2,323,000
040 Parks	1,112,400	1,456,500	13,200	2,582,100
041 Arts Commission	50,900	0	1,100	52,000
042 Public Works	856,300	4,474,600	10,500	5,341,400
044 Human Relations Commission	20,000	0	200	20,200
047 Criminal Justice Planning	16,700	0	200	16,900
048 Internal Audit	51,300	0	500	51,800
049 Office of Emergency Management	145,300	60,700	300	206,300
051 Office of Family Safety	75,900	0	500	76,400
052 Community Oversight Board	36,500	0	400	36,900
070 Community Education Commission	0	0	0	0
091 ECC Emergency Comm Center	761,300	0	4,900	766,200
10101 GSD General	24,286,500	13,433,300	232,100	37,951,900
18301 USD General				
032 Fire	0	5,833,200	0	5,833,200

**Summary Schedule FY2022
Internal Service Billings**

	ITS FY22 Billings (Includes Radio Billings)	Fleet FY22 Billings	Surplus Property FY22 Billings	Total FY22 Billings
042 Public Works	0	169,300	9,300	178,600
	0	6,002,500	9,300	6,011,800
18301 USD General				
General Fund Subsidies				
30501 Solid Waste Operations	100,100	2,769,400	10,300	2,879,800
60008 Sports Authority- CU	36,800	0	500	37,300
General Fund Subsidies	136,900	2,769,400	10,800	2,917,100
Total Other Special Rev/Grants Funds				
30101 Metro Major Drug Program	40,000	0	0	40,000
30200 Police Task Force Fund	0	18,900	0	18,900
31500 MAC Admin & Leasehold	876,000	159,800	2,100	1,037,900
32226 JUV Juv Court Grant Fund	0	21,400	0	21,400
35131 MNPS General Purpose	3,752,600	3,900	0	3,756,500
51137 Information Technology Service	0	32,400	9,800	42,200
51154 Office of Fleet Management	511,200	0	7,400	518,600
51180 Treasury Management	27,200	0	300	27,500
60152 Farmers Market	38,600	0	600	39,200
60156 State Fair	95,800	0	0	95,800
60161 Municipal Auditorium	39,100	0	600	39,700
60162 Convention Center	318,300	0	0	318,300
61190 Surplus Property Auction	73,300	3,100	0	76,400
67331 W&S Operating	3,023,000	2,241,600	44,700	5,309,300
67431 Stormwater Operating	393,500	521,400	8,400	923,300
Total Other Special Rev/Grants Funds	9,188,600	3,002,500	73,900	12,265,000
Direct Billings to Outside Accounts/Fund Balance	3,819,300	386,000	893,600	5,098,900
Grand Total	37,431,300	25,593,700	1,219,700	64,244,700

**Summary Schedule FY2022
Internal Service Budget Variances FY2022 – FY2021**

	ITS FY22-FY21 Budget Variance	Fleet FY22-FY21 Budget Variance	Surplus Property FY22-FY21 Budget Variance	Total FY22- FY21 Budget Variance
10101 GSD General				
002 Metropolitan Council	56,500	0	0	56,500
003 Metropolitan Clerk	16,800	1,100	0	17,900
004 Mayor's Office	51,100	0	0	51,100
005 Election Commission	(139,700)	1,700	100	(137,900)
006 Law	39,600	(600)	0	39,000
007 Planning Commission	201,900	5,400	300	207,600
008 Human Resources	24,500	3,600	100	28,200
009 Register of Deeds	39,600	(100)	0	39,500
010 General Services	125,400	(1,400)	(100)	123,900
011 Historical Commission	10,300	0	100	10,400
015 Finance	68,800	0	(200)	68,600
016 Assessor of Property	80,700	5,500	100	86,300
017 Trustee	22,900	200	100	23,200
018 County Clerk	10,900	(10,700)	0	200
019 District Attorney	12,000	1,500	100	13,600
021 Public Defender	23,600	(3,900)	100	19,800
022 Juvenile Court Clerk	13,200	(800)	0	12,400
023 Circuit Court Clerk	(7,000)	1,000	(100)	(6,100)
024 Criminal Court Clerk	37,600	2,000	0	39,600
025 Clerk and Master - Chancery	2,600	0	0	2,600
026 Juvenile Court	16,700	800	200	17,700
027 General Sessions Court	33,000	1,100	100	34,200
028 State Trial Courts	90,800	800	100	91,700
029 Justice Integration Services	799,100	0	100	799,200
030 Sheriff	362,300	(19,500)	1,100	343,900
031 Police	480,700	713,000	1,900	1,195,600
032 Fire	114,300	0	900	115,200
033 Codes Administration	133,200	(188,100)	100	(54,800)
034 Beer Board	3,600	1,700	0	5,300
035 Agricultural Extension	300	0	0	300
037 Social Services	39,500	(6,700)	(200)	32,600
038 Health	489,700	(16,800)	0	472,900
039 Public Library	247,300	(6,500)	0	240,800
040 Parks	90,700	(2,000)	300	89,000
041 Arts Commission	3,400	0	0	3,400
042 Public Works	222,100	2,014,000	600	2,236,700
044 Human Relations Commission	(7,700)	0	0	(7,700)
047 Criminal Justice Planning	1,100	0	0	1,100
048 Internal Audit	7,800	0	0	7,800
049 Office of Emergency Management	16,200	30,300	0	46,500
051 Office of Family Safety	15,300	0	(200)	15,100
052 Community Oversight Board	15,500	0	(100)	15,400
070 Community Education Commission	(45,300)	0	(200)	(45,500)
091 ECC Emergency Comm Center	340,800	0	100	340,900
10101 GSD General	4,161,700	2,526,600	5,400	6,693,700
18301 USD General				
032 Fire	0	552,600	0	552,600
042 Public Works	0	(35,000)	1,400	(33,600)
18301 USD General	0	517,600	1,400	519,000
General Fund Subsidies				
30501 Solid Waste Operations	18,900	(850,200)	1,200	(830,100)
60008 Sports Authority- CU	5,500	0	0	5,500
General Fund Subsidies	24,400	(850,200)	1,200	(824,600)
Total Other Special Rev/Grants Funds				
30101 Metro Major Drug Program	1,900	0	0	1,900
30200 Police Task Force Fund	0	(9,900)	0	(9,900)
31500 MAC Admin & Leasehold	239,800	(102,500)	100	137,400
32226 JUV Juv Court Grant Fund	0	2,700	0	2,700
35131 MNPS General Purpose	(152,300)	(6,900)	0	(159,200)
51137 Information Technology Service	0	5,900	900	6,800
51154 Office of Fleet Management	45,300	0	800	46,100
51180 Treasury Management	(5,400)	0	0	(5,400)
60152 Farmers Market	(4,700)	0	0	(4,700)
60156 State Fair	4,200	0	0	4,200
60161 Municipal Auditorium	300	0	0	300

**Summary Schedule FY2022
Internal Service Budget Variances FY2022 – FY2021**

	ITS FY22-FY21 Budget Variance	Fleet FY22-FY21 Budget Variance	Surplus Property FY22-FY21 Budget Variance	Total FY22- FY21 Budget Variance
60162 Convention Center	22,800	0	0	22,800
61190 Surplus Property Auction	16,700	0	0	16,700
67331 W&S Operating	283,800	23,400	5,000	312,200
67431 Stormwater Operating	251,700	9,100	800	261,600
Total Other Special Rev/Grants Funds	704,100	(78,200)	7,600	633,500
Direct Billings to Outside Accounts/Fund Balance	239,400	(999,600)	40,000	(720,200)
Grand Total	5,129,600	1,116,200	55,600	6,301,400

Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the FY22 Budget.

Allocation Method by Activity					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Percent of Actual Usage Reported by OFM Fleet System	100%	Submitted by General Services	Submitted by General Services	Charges determined by actual usage plus any additional vehicles given in current budget
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$324,900	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Mailbox	Number of mailboxes	8,993	\$675,743	\$75.14	Department is charged \$6.26 monthly per mailbox
Imaging Usage	Number of pages imaged	2,448,934	\$189,317	\$0.08	Department is charged \$.006 monthly for each page imaged
Imaging Storage	Gigabytes of image storage required and access to imaged pages	13,135	\$441,741	\$33.63	Department is charged \$2.80 monthly per GB of stored images
R12 HR and Payroll	Number of paychecks	564,496	\$2,197,962	\$3.89	Department is charged \$0.32 monthly for each R12 paycheck
Kronos Time and Attendance	Number of Kronos transactions	84,978	\$419,760	\$4.94	Department is charged \$0.41 monthly for each Kronos transaction
Oracle ULA	Number of ULA Licenses	98	\$1,520,141	\$15,511.64	Department is charged \$1,292.64 monthly for each ULA License
Hyperion	Allocated to departments based on budget size	1,123,925,300	\$1,110,259	\$0.001	Department is charged \$0.0001 monthly per budgeted dollar
R12 General Accounting	Number of R12 financial transactions (GL, AP, invoices, etc.)	503,173	\$3,859,282	\$7.67	Department is charged \$0.64 monthly for each R12 transaction
R12 and Procurement Storage	Number of stored paychecks, accounting transactions, and purchase orders	12,071,576	\$1,488,429	\$0.12	Department is charged \$0.010 monthly for each stored transaction
Land and Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$1,213,007	N/A	Allocated to depts based on % of use
ESRI CityWorks EA	Percent of use	100	\$974,494	\$9,744.94	Department is charged \$812.08 monthly for their ESRI percentage
hubNashville	Percent of use	100	\$754,989	\$7,549.89	Department is charged \$629.16 monthly for their hubNashville percentage
Nashville.gov	Equally distributed across departments on the Nashville.gov platform	53	\$529,660	\$9,993.58	Departments on Nashville.gov are charged \$832.80 monthly
Web Traffic Tier 1 0-10k Page Views	Number of web page views	N/A	\$0	\$0.00	Department not charged if less than 10,000 annual page views
Web Traffic Tier 2 10k - 100k Page Views	Number of web page views	485,245	\$22,289	\$0.046	Department is charged \$0.046 per page view

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Web Traffic Tier 3 Above 100k Page Views	Number of web page views	11,172,208	\$167,848	\$0.015	Department is charged \$0.015 per page view
Tax System	Allocated 100% to Trustee	N/A	\$509,214	N/A	Allocated 100% to Trustee
External Site - Full Support	Full support of sites external to Nashville.gov platform	2	\$38,442	\$19,221.00	Department is charged \$1,601.75 monthly per external site supported
Application Maintenance & Support	Number of application support hours	5,009	\$391,838	\$78.23	Department is charged \$78.23 for each allocated hour
Database Support	Number of databases supported	353	\$154,194	\$436.81	Department is charged \$436.81 for each database supported
Desk Side Support	Number of personal computing devices supported	8,689	\$3,041,312	\$350.02	Department is charged \$29.17 monthly per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	11,619	\$583,270	\$50.20	Department is charged \$4.18 monthly per device managed
AS/400	Portion of shared AS/400 resources used	1	\$105,524	\$105,524.00	Department is charged \$8,793.67 monthly per each allocated unit
Physical Server Housing	Facility housing allocated by units of rack space for physical servers	87	\$424,906	\$4,883.98	Department is charged \$407.00 monthly per device housed in the ITS Data Center
Virtual Server Housing	Facility housing allocated by units of rack space for virtual servers	18.77	\$43,375	\$2,310.87	Department is charged \$192.57 monthly per device housed in the ITS Data Center
Managed Physical Server	Number of physical servers supported	252	\$1,260,797	\$5,003.16	Department is charged \$416.93 monthly per physical server supported
Managed Virtual Server	Number of virtual servers supported	333	\$471,162	\$1,414.90	Department is charged \$117.91 monthly per virtual server supported
Storage (GB)	Gigabytes of storage space allocated	480,343	\$638,334	\$1.33	Departments is charged \$0.11 monthly per GB of storage space
Network Nodes	Number of connections to the Metro network. (computing devices, VPN accounts, multifunction devices, cameras and wireless access points)	15,910	\$9,118,741	\$573.15	Department is charged \$47.76 monthly per connection
800 MHz Radio (Access to radio service w/Metro Owned Equipment)	Number of radios	6,557	\$1,989,276	\$303.38	Department is charged \$25.28 monthly per connection

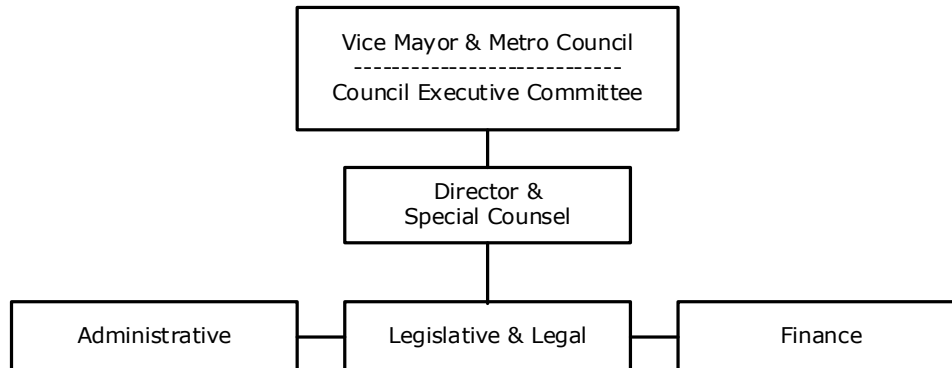
Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
800 MHz Radio (Access to radio service w/o Metro Owned Equipment)	Number of radios	1,631	\$332,724	\$204.00	Department is charged \$17.00 monthly per connection

02 Metropolitan Council - At a Glance

Mission	To enact ordinances and resolutions that further public policy of the Metropolitan Government and provide supplemental constituent services through members of Metropolitan Council.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 2,629,200	\$ 2,719,100	\$ 3,187,000	
Total Expenditures and Transfers	\$ 2,629,200	\$ 2,719,100	\$ 3,187,000	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 0	\$ 0	\$ 0	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	\$ 0	\$ 0	\$ 0	
Expenditures Per Capita	\$ 3.79	\$ 3.85	\$ 4.83	
Positions	Total Budgeted Positions	53	53	55
Contacts	Interim Director of Council Office: Hannah Zeitlin email: hannah.zeitlin@nashville.gov Finance Manager: Maria Caulder email: maria.caulder@nashville.gov 204 Metro Courthouse 37201 Phone: 615-862-6780			

02 Metropolitan Council - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

02 Metropolitan Council - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Council Staff			
Administrative Service Officer 2	GSD	\$129,000 2.00 FTEs	To provide funding for two Administrative Service Officer 2's to help with increased financial workload
Office Development			
Travel, Software, and translation services	GSD	148,800	To provide the Council Office with additional funding to help support development within the Office
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	59,500	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	56,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	\$7,500	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	66,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$467,900 2.00 FTEs	
TOTAL		\$467,900 2.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

02 Metropolitan Council - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,523,100	2,483,131	2,526,400	2,801,000	274,600	10.87%
OTHER SERVICES:						
Utilities	400	358	400	400	0	0.0%
Professional & Purchased Services	3,600	2,215	16,100	42,100	26,000	161.49%
Travel, Tuition, and Dues	38,700	7,800	9,000	89,000	80,000	888.89%
Communications	15,900	18,114	29,900	32,700	2,800	9.36%
Repairs & Maintenance Services	1,000	0	1,000	1,000	0	0.0%
Internal Service Fees	82,200	82,200	112,100	168,600	56,500	50.40%
Other Expenses	(35,700)	6,533	24,200	52,200	28,000	115.70%
TOTAL OTHER SERVICES	106,100	117,220	192,700	386,000	193,300	100.31%
TOTAL OPERATING EXPENSES	2,629,200	2,600,351	2,719,100	3,187,000	467,900	17.21%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,629,200	2,600,351	2,719,100	3,187,000	467,900	17.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$3.79	\$3.75	\$3.85	\$4.48	\$0.63	16.36%

02 Metropolitan Council - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	4	4.00	4	4.00	6	6.00	2	2.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Metropolitan Atty 2	OR08	10869	1	1.00	1	1.00	1	1.00	0	0.00
Council Member	CM	01334	40	40.00	40	40.00	40	40.00	0	0.00
Director/Special Counsel	NS	10557	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Planner 3	OR08	06861	1	1.00	1	1.00	1	1.00	0	0.00
Vice Mayor	VM	05754	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			53	53.00	53	53.00	55	55.00	2	2.00
Department Totals			53	53.00	53	53.00	55	55.00	2	2.00

03 Metropolitan Clerk - At a Glance

Mission The Metropolitan Clerk records the regulations and transactions of the Metropolitan Government of Nashville and Davidson County, Tennessee; and in that capacity maintains the Metropolitan Charter and Code of Laws, legislation, actions by the Metropolitan Council, by-laws and rosters of metropolitan boards and commissions, executed contracts, fees, regulations and reports by metropolitan departments, maps of the metropolitan streets and the councilmanic, tax, and zoning districts, the Metropolitan Government's deeds and easements, oaths of elected officials, and bonds. The Metropolitan Clerk is the filing office for petitions to amend the Metropolitan Charter, complaints to the Board of Ethical Conduct, bond protests, petitions to recall elected officials, candidate petitions for vacant offices filled by the Metropolitan Council, financial disclosures of metropolitan officials, certain private agency disclosures, certain legal notices to the metropolitan government, and petitions related to legislation. The Metropolitan Clerk administers the commercial solicitation code and lobbyist code; keeps and retrieves on demand the inactive and historical records for metropolitan departments; provides administrative services for the Board of Ethical Conduct, Charter Revision and Public Records Commissions; publishes legal notices for Council public hearings, zoning ordinances, the budget ordinance, bond resolutions, and charitable appropriations; and manages open records requests for most metropolitan agencies.

Budget Summary

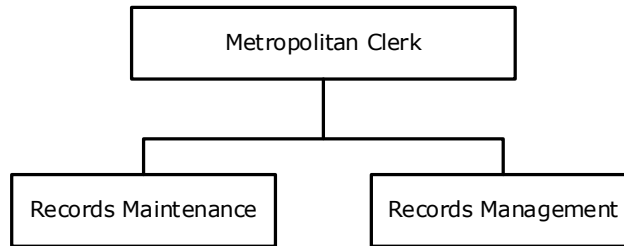
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 892,600	\$ 923,300	\$ 1,155,800
Total Expenditures and Transfers	<u>\$ 892,600</u>	<u>\$ 923,300</u>	<u>\$ 1,155,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,700	\$ 11,700	\$ 20,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 11,700</u>	<u>\$ 11,700</u>	<u>\$ 20,000</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 1,600	\$ 1,600	\$ 2,300
Total Revenues and Transfers	<u>\$ 13,300</u>	<u>\$ 13,300</u>	<u>\$ 22,300</u>
Expenditures Per Capita	\$ 1.29	\$ 1.31	\$ 1.62

Positions Total Budgeted Positions 8 7 9

Contacts Metropolitan Clerk: Elizabeth Waites email: elizabeth.waites@nashville.gov
 205 Metro Courthouse 37201 Phone: 615-862-6770

03 Metropolitan Clerk - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legislative

Legislative

Records Management

Records Management

03 Metropolitan Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Records Center Manager			
Additional Program Manager 1	GSD	\$79,400 1.00 FTE	To provide one-year funding for succession planning withing the Records Center
Legislation Preservation and Access			
Additional Administrative Services Officer	GSD	85,900 1.00 FTE	To provide funding for an Administrative Services Officer to index scanned documents to provide information more efficiently
Solicitor Background Checks			
Required background checks for Solicitors	GSD	14,000	To provide the funding needed to pay for background checks for Solicitors in advance. This funding is 100% reimbursable back into the General Fund
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	17,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	3,900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	31,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$232,500 2.00 FTEs	
TOTAL		\$232,500 2.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

03 Metropolitan Clerk - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	609,400	481,251	609,800	810,400	200,600	32.90%
OTHER SERVICES:						
Utilities	500	478	500	500	0	0.0%
Professional & Purchased Services	26,400	18,855	26,400	40,400	14,000	53.03%
Travel, Tuition, and Dues	12,100	4,558	12,100	12,100	0	0.0%
Communications	24,600	21,714	42,700	42,700	0	0.0%
Repairs & Maintenance Services	42,500	40,271	42,500	42,500	0	0.0%
Internal Service Fees	54,400	54,400	64,200	82,100	17,900	27.88%
Other Expenses	122,700	104,133	125,100	125,100	0	0.0%
TOTAL OTHER SERVICES	283,200	244,409	313,500	345,400	31,900	10.18%
TOTAL OPERATING EXPENSES	892,600	725,660	923,300	1,155,800	232,500	25.18%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	892,600	725,660	923,300	1,155,800	232,500	25.18%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	11,700	16,980	11,700	20,000	8,300	70.94%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	11,700	16,980	11,700	20,000	8,300	70.94%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	1,600	2,680	1,600	2,300	700	43.75%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	1,600	2,680	1,600	2,300	700	43.75%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	13,300	19,660	13,300	22,300	9,000	67.67%
Expenditures Per Capita	\$1.29	\$1.05	\$1.31	\$1.62	\$0.31	23.66%

03 Metropolitan Clerk - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	3	2.50	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	0	0.00	1	1.00	2	2.00	1	1.00
Metropolitan Clerk	OR09	03140	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Part-time Wkr 4	NS	10893	1	0.50	0	0.00	0	0.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	2	2.00	1	1.00
Total Positions & FTEs			8	7.00	7	7.00	9	9.00	2	2.00
Department Totals			8	7.00	7	7.00	9	9.00	2	2.00

04 Mayor's Office - At a Glance

Mission The mission of the Mayor's Office is to serve the citizens of Davidson County by directing the executive and administrative functions of the Metropolitan Government. Through collaboration, policy, communications/outreach, customer service and performance management, the Mayor's Office drives an accountable, efficient and transparent government that works for everyone.

Budget Summary

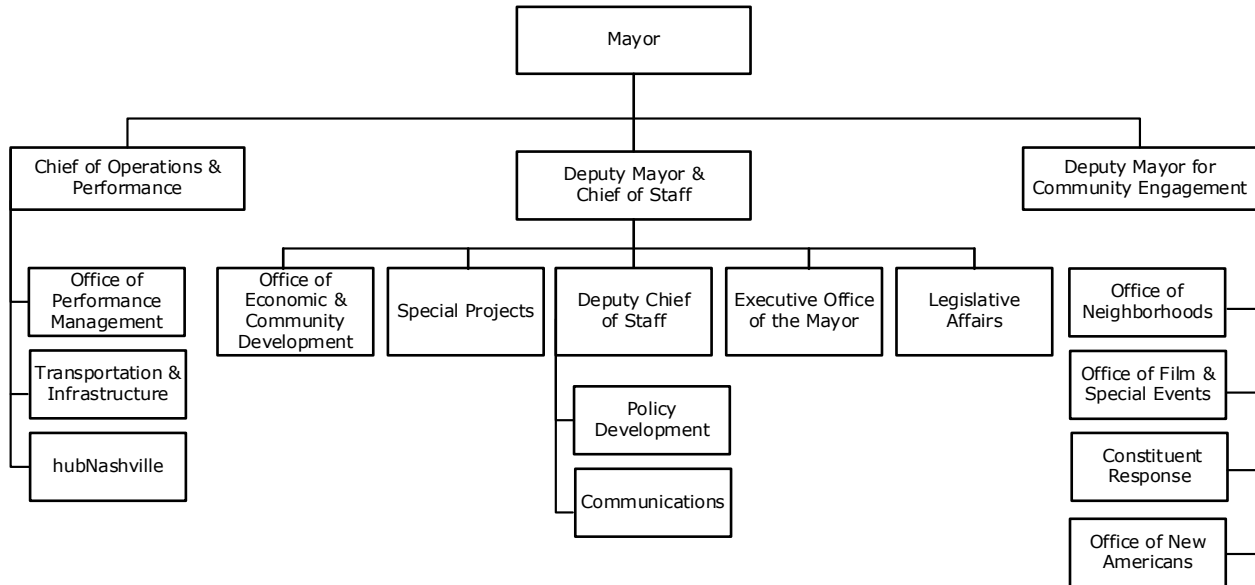
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,688,300	\$ 4,712,200	\$ 5,152,700
Special Purpose Fund	209,900	49,300	300
Total Expenditures and Transfers	<u>\$ 4,898,200</u>	<u>\$ 4,761,500</u>	<u>\$ 5,153,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	209,900	0	0
Total Program Revenue	\$ 209,900	\$ 0	\$ 0
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 209,900</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 7.06	\$ 6.75	\$ 7.24

Positions	Total Budgeted Positions	34	32	33
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Contacts	Department Head: John Cooper, Mayor	email: John.Cooper@nashville.gov
	Deputy Mayor, Chief of Staff: Bill Phillips	Email: Bill.Phillips@nashville.gov
	100 Metro Courthouse 37201	Phone: 615-862-6000

04 Mayor's Office - At a Glance

Organizational Structure



Programs

Executive

Executive
Non-allocated Financial Transactions

Office of Economic and Community Development

Office of Economic & Community Development

04 Mayor's Office - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Office of Performance Management			
Capital Performance Manager	GSD	\$116,300 1.00 FTE	Increase of one Capital Performance Manager to monitor performance objectives and metrics for capital projects
Tableau License			
Software License	GSD	900	To provide the Office of Performance Management an analytics platform that will allow them to explore and manage performance data provided
Increased Position Funding			
Salary Funding	GSD	20,000	To provide full funding for a position previously held by a member of the Metro Health Department
Personnel Development			
Office Travel	GSD	13,000	To promote innovation by learning the best practices from other leaders around the country to ensure better services for Metro Taxpayers
Financial Empowerment			
Operational Expenses	GSD	26,000	Funding for increased operational expenses
Mayor's Office Grants and Donations			
Grant and Donations Adjustments	SPF	(49,000)	To adjust previous fiscal year expired, expended grants, and donations funding
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	51,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	6,400	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	206,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$440,500 1.00 FTE	
Special Purpose Funds Total		\$(49,000)	
TOTAL		\$391,500 1.00 FTE	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

04 Mayor's Office - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,216,000	3,513,710	4,243,400	4,592,900	349,500	8.24%
OTHER SERVICES:						
Utilities	2,300	2,441	2,300	2,500	200	8.70%
Professional & Purchased Services	347,200	405,863	254,300	253,200	(1,100)	-0.43%
Travel, Tuition, and Dues	41,600	26,462	14,600	29,200	14,600	100.00%
Communications	45,900	38,099	44,900	71,100	26,200	58.35%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	113,600	113,600	123,100	174,200	51,100	41.51%
Other Expenses	(78,300)	27,948	29,600	29,600	0	0.0%
TOTAL OTHER SERVICES	472,300	614,413	468,800	559,800	91,000	19.41%
TOTAL OPERATING EXPENSES	4,688,300	4,128,123	4,712,200	5,152,700	440,500	9.35%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	4,688,300	4,128,123	4,712,200	5,152,700	440,500	9.35%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	390	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	390	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	390	0	0	0	0.0%
Expenditures Per Capita	\$6.75	\$5.95	\$6.68	\$7.24	\$0.56	8.38%

04 Mayor's Office - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	192,500	(2,901)	44,100	0	(44,100)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	5,500	26,938	0	0	0	0.0%
Travel, Tuition, and Dues	4,700	295	4,400	0	(4,400)	-100.00%
Communications	1,100	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	6,100	1,830	800	300	(500)	-62.50%
TOTAL OTHER SERVICES	17,400	29,063	5,200	300	(4,900)	-94.23%
TOTAL OPERATING EXPENSES	209,900	26,162	49,300	300	(49,000)	-99.39%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	209,900	26,162	49,300	300	(49,000)	-99.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	209,900	21,026	0	0	0	0.0%
TOTAL PROGRAM REVENUE	209,900	21,026	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	209,900	21,026	0	0	0	0.0%
Expenditures Per Capita	\$0.30	\$0.04	\$0.07	\$0.00	\$(0.07)	-100.00%

04 Mayor's Office - Financial

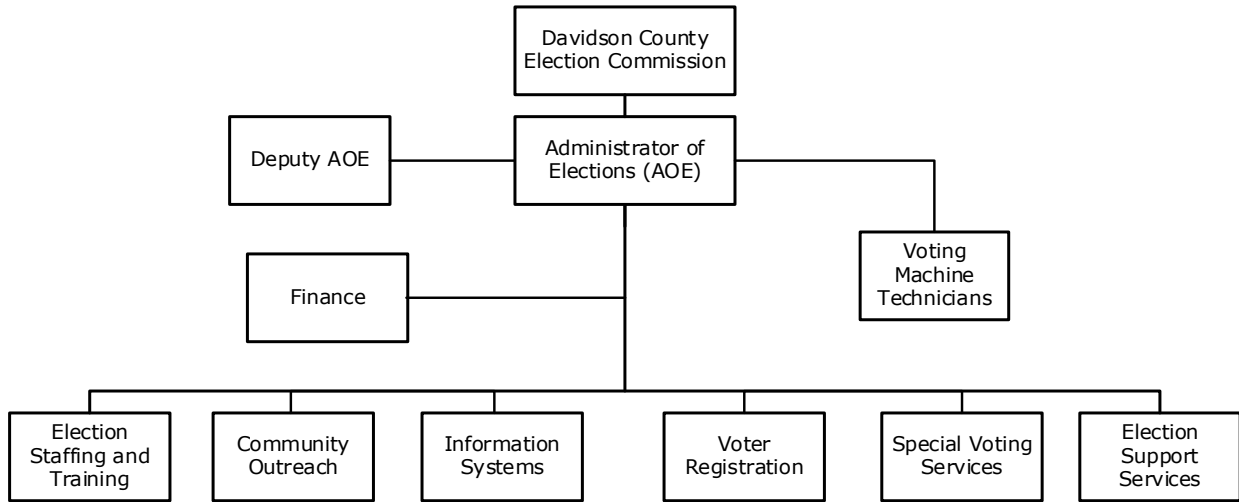
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant/Receptionist	NS	07241	0	0.00	1	1.00	1	1.00	0	0.00
Capital Performance Manager	NS	11128	0	0.00	0	0.00	1	1.00	1	1.00
Dir of Legislative Affairs-MO	NS	11074	1	1.00	1	1.00	1	1.00	0	0.00
Chief Comm Officer-MO	NS	11018	1	1.00	1	1.00	1	1.00	0	0.00
Chief of Operations-MO	NS	11066	1	1.00	1	1.00	1	1.00	0	0.00
Coordinator/Econ Opport &	NS	11075	1	1.00	1	1.00	1	1.00	0	0.00
Council Liaison/Development	NS	11076	1	1.00	0	0.00	0	0.00	0	0.00
Creative & Small Bus Coord-MO	NS	10826	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Chief of Staff / Sr Advisor for	NS	11111	0	0.00	1	1.00	1	1.00	0	0.00
Deputy Mayor/Chief of Staff	NS	10815	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Mayor/Comm. Eng.	NS	07976	1	1.00	1	1.00	1	1.00	0	0.00
Digital Director-MO	NS	11020	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Economic & Comm Dev	NS	07929	1	1.00	1	1.00	1	1.00	0	0.00
Dir of St Govern Relations & Council	NS	11072	1	1.00	1	1.00	1	1.00	0	0.00
Dir Off of Neighborhoods-Mayor	NS	10814	1	1.00	1	1.00	1	1.00	0	0.00
Dir Trans & Sustainability-MO	NS	10824	1	1.00	1	1.00	1	1.00	0	0.00
Director Of New Americans	NS	11106	0	0.00	1	1.00	1	1.00	0	0.00
Director of Performance Mgmt-MO	NS	11079	1	1.00	1	1.00	1	1.00	0	0.00
Director of Policy-MO	NS	11064	1	1.00	1	1.00	1	1.00	0	0.00
Director-Constituent Resp-MO	NS	10909	1	1.00	1	1.00	1	1.00	0	0.00
Exec Asst - Office Mgr	NS	07931	1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant	NS	10300	1	1.00	0	0.00	0	0.00	0	0.00
Mayor	MM	03035	1	1.00	1	1.00	1	1.00	0	0.00
New Americans Liaison-MO	NS	10818	1	1.00	0	0.00	0	0.00	0	0.00
Performance Manager-MO	NS	11084	3	3.00	3	3.00	3	3.00	0	0.00
Planner of Neighborhood Dev &	NS	11077	1	1.00	1	1.00	1	1.00	0	0.00
Policy Analyst-MO	NS	11073	1	1.00	0	0.00	0	0.00	0	0.00
Press Secretary-Mayor's Office	NS	11008	1	1.00	1	1.00	1	1.00	0	0.00
Scheduler	NS	07170	1	1.00	1	1.00	1	1.00	0	0.00
Senior Advisor-MO	NS	11067	1	1.00	1	1.00	1	1.00	0	0.00
Senior Staff Assistant- MO	NS	11091	0	0.00	1	1.00	1	1.00	0	0.00
Spec Asst/Dir of Neighborhood-MO	NS	11071	1	1.00	1	1.00	1	1.00	0	0.00
Sr Advisor/Dir of Mayor's office	NS	11065	1	1.00	1	1.00	1	1.00	0	0.00
Staff Assistant/Receptionist-MO	NS	11080	1	1.00	1	1.00	1	1.00	0	0.00
Trans & Sustainability Mg-MO	NS	10821	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			32	32.00	32	32.00	33	33.00	1	1.00
32004 Mayor's Office Grants										
Chief Resilience Officer	NS	10932	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			1	1.00	0	0.00	0	0.00	0	0.00
32305 MAY ECD Financial Empowerment										
Consumer Protection Fellow-MO	NS	11021	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			1	1.00	0	0.00	0	0.00	0	0.00
Department Totals			34	34.00	32	32.00	33	33.00	1	1.00

05 Election Commission - At a Glance

Mission	The Commission is responsible for providing free and fair federal, state and local elections to every eligible citizen of Davidson County so they have equal access to the election process and can exercise their right to vote.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 2,985,300	\$ 3,170,400	\$ 3,253,900
Total Expenditures and Transfers		<u>\$ 2,985,300</u>	<u>\$ 3,170,400</u>	<u>\$ 3,253,900</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	3,000	\$ 3,000	\$ 3,000
Other Governments and Agencies		750,000	25,000	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	<u>753,000</u>	\$ 28,000	\$ 3,000
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		<u>\$ 753,000</u>	<u>\$ 28,000</u>	<u>\$ 3,000</u>
Expenditures Per Capita		\$ 4.30	\$ 4.49	\$ 4.57
Positions	Total Budgeted Positions	38	38	38
Contacts	Administrator of Elections: Jeff Roberts		email: jeff.roberts@nashville.gov	
	Finance Manager: Rick Brown		email: rick.brown@nashville.gov	
	1417 Murfreesboro Pike	37217	Phone: 615-862-8800	

05 Election Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Election

Register to Vote

05 Election Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
FY22 Non-Recurring Funding for Election-Related Expenses held in Administrative Account			Funding for FY22 elections is being held in an administrative account. The planned allocation of funding for each expenditure is listed below for reference purposes
May 2022 County Primary	GSD	\$790,200	
Redistricting	GSD	161,800	
FY22 Non-Recurring Funding for Election-Related Expenses held in Administrative Account	GSD	952,000	
FY21 Total Non-Recurring Adjustment for Election-Related Expenses held in Administrative Accounts			To adjust previous fiscal year's non-recurring funding for election-related expenses held in an administrative account with no impact on performance. The adjustment for each expenditure is listed below for reference purposes
August 2020 County General, State and Federal Primary, Early Voting	GSD	(296,800)	
August 2020 County General, State and Federal Primary	GSD	(565,100)	
November 2020 State and Federal General, Early Voting	GSD	(555,100)	
November 2020 State and Federal Primary	GSD	(771,100)	
Addition Funding for Security Expenditures	GSD	(75,000)	
Addition Funding for COVID19 Expenditures	GSD	(50,000)	
FY21 Total Non-Recurring Adjustment for Election-Related Expenses held in Administrative Accounts	GSD	(2,313,100)	
New Voting Equipment			
Hardware Maintenance	GSD	\$104,300	To add maintenance and repair services to the new voting machines through the current contracted vendor
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(137,900)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	11,900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	105,200	Supports the hiring and retention of a qualified workforce

05 Election Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact
General Services District Total	\$83,500	
TOTAL	\$83,500	

* See Internal Service Charges section for details
GSD - General Services District

05 Election Commission - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,470,100	2,046,413	2,417,800	2,534,900	117,100	4.84%
OTHER SERVICES:						
Utilities	9,100	4,354	9,100	200	(8,900)	-97.80%
Professional & Purchased Services	3,300	2,507	3,300	2,500	(800)	-24.24%
Travel, Tuition, and Dues	4,200	1,091	4,200	1,900	(2,300)	-54.76%
Communications	40,100	58,244	40,100	59,900	19,800	49.38%
Repairs & Maintenance Services	4,400	2,375	3,500	105,300	101,800	2908.57%
Internal Service Fees	295,200	295,200	352,600	214,700	(137,900)	-39.11%
Other Expenses	158,900	104,356	339,800	334,500	(5,300)	-1.56%
TOTAL OTHER SERVICES	515,200	468,127	752,600	719,000	(33,600)	-4.46%
TOTAL OPERATING EXPENSES	2,985,300	2,514,540	3,170,400	3,253,900	83,500	2.63%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,985,300	2,514,540	3,170,400	3,253,900	83,500	2.63%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,000	2,463	3,000	3,000	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	750,000	771,628	25,000	0	(25,000)	-100.00%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	753,000	774,091	28,000	3,000	(25,000)	-89.29%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	753,000	774,091	28,000	3,000	(25,000)	-89.29%
Expenditures Per Capita	\$4.30	\$3.62	\$4.49	\$4.57	\$0.08	1.78%

05 Election Commission - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Admin Of Elections	NS	04080	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Election Commission Clk	NS	10931	1	0.50	1	0.50	1	0.50	0	0.00
Election Commissioner	NS	01743	5	0.50	5	0.50	5	0.50	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 1	OR01	07784	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Machine Tech	NS	02954	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Rep Sr	ST06	11041	6	6.00	6	6.00	6	6.00	0	0.00
Program Coord	ST09	06034	2	2.00	2	2.00	2	2.00	0	0.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	NS	05945	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			38	33.00	38	33.00	38	33.00	0	0.00
Department Totals			38	33.00	38	33.00	38	33.00	0	0.00

06 Law - At a Glance

Mission The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Budget Summary

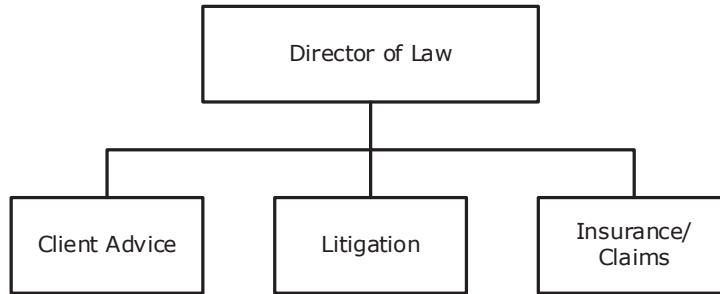
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 6,427,600	\$ 6,445,600	\$ 7,446,900
Total Expenditures and Transfers	<u>\$ 6,427,600</u>	<u>\$ 6,445,600</u>	<u>\$ 7,446,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,600	\$ 6,100	\$ 5,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 4,600	\$ 6,100	\$ 5,400
Non-program Revenue			
Transfers From Other Funds and Units	\$ 96,600	\$ 87,500	\$ 89,400
	2,457,400	2,457,400	2,457,400
Total Revenues and Transfers	<u>\$ 2,558,600</u>	<u>\$ 2,551,000</u>	<u>\$ 2,552,200</u>
Expenditures Per Capita	\$ 9.26	\$ 9.14	\$ 10.47

Positions Total Budgeted Positions 48 48 51

Contacts Director of Law: Wallace Dietz email: wally.dietz@nashville.gov
 Deputy Director of Law: Tom Cross email: tom.cross@nashville.gov
 108 Metro Courthouse 37201 Phone: 615-862-6341

06 Law - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legal Services

Client Advice and Support
Contracts
Legislation
Litigation and Administrative Hearings

Risk Management

Claims
Insurance

06 Law - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Washington Square Contract			
Contractual Increase	GSD	\$32,800	Contractual increase for the Washington Square lease
West Publishing Contract			
Contractual Increase	GSD	1,400	Contractual increase for the electronic legal research tool
Assistant Metropolitan Attorney 1			
Additional Asst. Metropolitan Attorney 1	GSD	93,000 1.00 FTE	To provide funding for an additional Assistant Metropolitan Attorney 1 that will be assigned full-time to MNPS
Assistant Metropolitan Attorney 2			
Additional Asst. Metropolitan Attorney 2	GSD	214,500 2.00 FTEs	To provide funding for two Assistant Metropolitan Attorney 2 that will be assigned to Litigation
eDiscovery			
eDiscovery services	GSD	300,000	To provide software and data storage for eDiscovery services
Non-allocated Financial Transactions			
Longevity	GSD	24,500	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	39,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	296,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,001,300 3.00 FTEs	
TOTAL		\$1,001,300 3.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

06 Law - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,740,900	5,483,926	5,766,200	6,394,300	628,100	10.89%
OTHER SERVICES:						
Utilities	500	358	500	500	0	0.0%
Professional & Purchased Services	50,500	384	800	800	0	0.0%
Travel, Tuition, and Dues	47,600	14,441	18,100	18,100	0	0.0%
Communications	183,900	81,722	103,600	103,600	0	0.0%
Repairs & Maintenance Services	1,300	0	1,200	1,200	0	0.0%
Internal Service Fees	105,400	105,400	122,700	161,700	39,000	31.78%
Other Expenses	297,500	439,820	432,500	766,700	334,200	77.27%
TOTAL OTHER SERVICES	686,700	642,125	679,400	1,052,600	373,200	54.93%
TOTAL OPERATING EXPENSES	6,427,600	6,126,051	6,445,600	7,446,900	1,001,300	15.53%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	6,427,600	6,126,051	6,445,600	7,446,900	1,001,300	15.53%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,600	4,343	6,100	5,400	(700)	-11.48%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	4,600	4,343	6,100	5,400	(700)	-11.48%
NON-PROGRAM REVENUE:						
Property Taxes	96,600	51,194	87,500	89,400	1,900	2.17%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	96,600	51,194	87,500	89,400	1,900	2.17%
TRANSFERS FROM OTHER FUNDS/UNITS	2,457,400	2,457,400	2,457,400	2,457,400	0	0.0%
TOTAL REVENUE & TRANSFERS	2,558,600	2,512,937	2,551,000	2,552,200	1,200	0.05%
Expenditures Per Capita	\$9.26	\$8.83	\$9.14	\$10.47	\$1.33	14.55%

06 Law - Financial

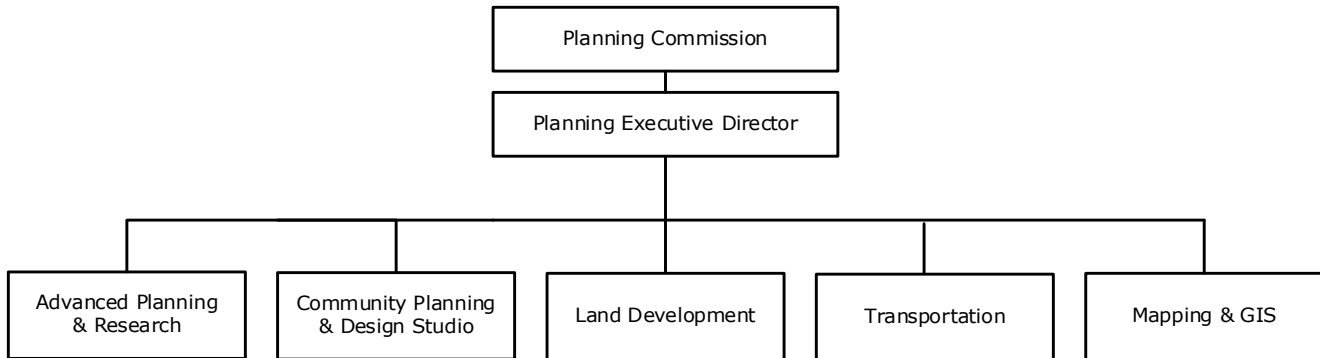
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Metropolitan Atty 1	OR06	10868	7	7.00	7	7.00	8	8.00	1	1.00
Assistant Metropolitan Atty 2	OR08	10869	3	3.00	2	2.00	4	4.00	2	2.00
Assistant Metropolitan Atty 3	OR10	10870	3	3.00	4	4.00	4	4.00	0	0.00
Assistant Metropolitan Atty 4	OR11	10871	15	15.00	15	15.00	15	15.00	0	0.00
Assoc Metropolitan Attorney	OR13	07192	3	2.50	3	2.50	3	2.50	0	0.00
Claims Rep 1	ST08	06674	1	1.00	1	1.00	1	1.00	0	0.00
Claims Rep 2	ST09	06673	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Metropolitan Attorney	OR13	01496	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	1	1.00	1	1.00	1	1.00	0	0.00
Insurance Div Mgr	OR09	06581	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	OR02	02867	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Attorney	DP03	03130	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Paralegal	ST08	07343	7	7.00	7	7.00	7	7.00	0	0.00
Total Positions & FTEs			48	47.50	48	47.50	51	50.50	3	3.00
Department Totals			48	47.50	48	47.50	51	50.50	3	3.00

07 Planning - At a Glance

Mission	The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to the preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.			
Budget Summary		<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:				
GSD General Fund		\$ 4,945,100	\$ 5,459,900	\$ 7,118,900
Special Purpose Funds		1,097,600	999,900	321,600
Total Expenditures and Transfers		<u>\$ 6,042,700</u>	<u>\$ 6,459,800</u>	<u>\$ 7,440,500</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 1,881,600	\$ 1,881,600	\$ 1,843,800	
Other Governments and Agencies	966,000	728,300	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 2,847,600	\$ 2,609,900	\$ 1,843,800	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	50,000	50,000	50,000	
Total Revenues and Transfers	<u>\$ 2,897,600</u>	<u>\$ 2,659,900</u>	<u>\$ 1,893,800</u>	
Expenditures Per Capita		\$ 8.71	\$ 9.16	\$ 10.46
Positions	Total Budgeted Positions	50	56	59
Contacts	Director of Planning: Lucy Kempf email: lucy.kempf@nashville.gov Chief Financial Officer: George Rooker email: george.rooker@nashville.gov 800 2nd Avenue South 37210 Phone: 615-862-7150			

07 Planning - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Division of Transportation Planning

Division of Transportation Planning
Travel Demand Model CMAQ

Executive Leadership

Capital Planning & Research Program
Executive Leadership

GIS Information Services

Geographic Data Maintenance
GIS Services and Application

Land Development

Land Development

Planning Policy and Design

General Plan Update
Planning Policy and Design

Regional Transportation Planning

Regional Transportation Planning
Smart Growth America
STP Active Mobility

07 Planning - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Development Project			
Salary and Fringe Funding	GSD	\$245,100	Salary and fringe funding for position to oversee and coordinate implementation of development projects. This position will improve efficiency and reduce costs.
Conditions Review & Enforcement			
Fringe Funding	GSD	108,300	Additional funding for fringe for positions received in previous budget cycle.
Community Plan Updates			
Salary & Fringe Funding	GSD	293,200 3.00 FTEs	Additional Planner positions to complete community plan reviews so that growth and development can be managed to reflect values of the neighborhoods.
Affordable Housing Planner			
Salary & Fringe Funding	GSD	317,100 2.00 FTEs	Additional positions to specialize in and collaborate with the community to foster affordable housing development.
Hillside Development			
Salary & Fringe Funding	GSD	107,300 1.00 FTE	Additional Planner position to specialize in review of hillside development proposals. This specialized position will promote environmental sustainability.
Tree Coordinator			
Salary & Fringe Funding	GSD	107,300 1.00 FTE	Additional Planner to improve tree and landscaping standards to improve community aesthetics and environmental sustainability.
Software License			
License Fees	GSD	4,300	Funding for digital plans review software to support efficient processes.
Travel			
Travel Costs	GSD	6,000	Funding for travel to professional development conferences for staff development.
GIS Position			
Salary & Fringe Funding	GSD	(154,500) (1.00 FTE)	Transfer of GIS staff position to ITS.
Civic Design Center			
Direct Appropriation	GSD	125,000	Direct Appropriation to Nashville Civic Design Center
Special Purpose Fund Adjustments			
Advance Planning & Research	SPF	50,000	To adjust budget to reflect expected expenses.
Grant Fund	SPF	(728,300) (3.00 FTEs)	To reflect transfer of grant to Public Works/NDOT

07 Planning - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Longevity	GSD	14,700	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	207,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Fringe Benefit Requirements	GSD	17,800	Funds required for projected fringe benefit expenses
Pay Plan Allocation	GSD	259,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,659,000 6.00 FTEs	
Special Purpose Funds Total		(\$678,300) (3.00 FTEs)	
TOTAL		\$980,700 3.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

07 Planning - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,655,000	4,438,284	4,902,100	6,218,200	1,316,100	26.85%
OTHER SERVICES:						
Utilities	0	239	0	300	300	100.0%
Professional & Purchased Services	80,200	14,802	116,000	241,000	125,000	107.76%
Travel, Tuition, and Dues	18,300	32,212	15,300	21,300	6,000	39.22%
Communications	98,400	40,286	98,400	98,400	0	0.0%
Repairs & Maintenance Services	2,200	14,216	2,200	2,200	0	0.0%
Internal Service Fees	170,700	170,700	253,300	460,900	207,600	81.96%
Other Expenses	(79,700)	69,298	72,600	76,600	4,000	5.51%
TOTAL OTHER SERVICES	290,100	341,753	557,800	900,700	342,900	61.47%
TOTAL OPERATING EXPENSES	4,945,100	4,780,037	5,459,900	7,118,900	1,659,000	30.39%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	4,945,100	4,780,037	5,459,900	7,118,900	1,659,000	30.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,800,000	1,856,380	1,800,000	1,800,000	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	90	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,800,000	1,856,470	1,800,000	1,800,000	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	1,800,000	1,856,470	1,800,000	1,800,000	0	0.0%
Expenditures Per Capita	\$7.12	\$6.89	\$7.74	\$10.01	\$2.27	29.33%

07 Planning - Financial

Special Purpose Funds						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	253,200	202,145	221,100	0	(221,100)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	388,900	38,595	458,900	311,600	(147,300)	-32.10%
Travel, Tuition, and Dues	25,400	3,275	12,700	0	(12,700)	-100.00%
Communications	137,500	782	130,000	0	(130,000)	-100.00%
Repairs & Maintenance Services	52,200	0	56,300	0	(56,300)	-100.00%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	159,800	22,384	61,500	10,000	(51,500)	-83.74%
TOTAL OTHER SERVICES	763,800	65,036	719,400	321,600	(397,800)	-55.30%
TOTAL OPERATING EXPENSES	1,017,000	267,181	940,500	321,600	(618,900)	-65.81%
TRANSFERS TO OTHER FUNDS/UNITS	80,600	22,201	59,400	0	(59,400)	-100.00%
TOTAL EXPENSES & TRANSFERS	1,097,600	289,382	999,900	321,600	(678,300)	-67.84%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	81,600	42,475	81,600	43,800	(37,800)	-46.32%
Federal (Direct & Pass Through)	777,800	212,417	582,600	0	(582,600)	-100.00%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	188,200	52,886	145,700	0	(145,700)	-100.00%
Other Program Revenue	0	8,526	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,047,600	316,304	809,900	43,800	(766,100)	-94.59%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	50,000	50,000	50,000	50,000	0	0.0%
TOTAL REVENUE & TRANSFERS	1,097,600	366,304	859,900	93,800	(766,100)	-89.09%
Expenditures Per Capita	\$1.58	\$0.42	\$1.42	\$0.45	\$(0.97)	-68.31%

07 Planning - Financial

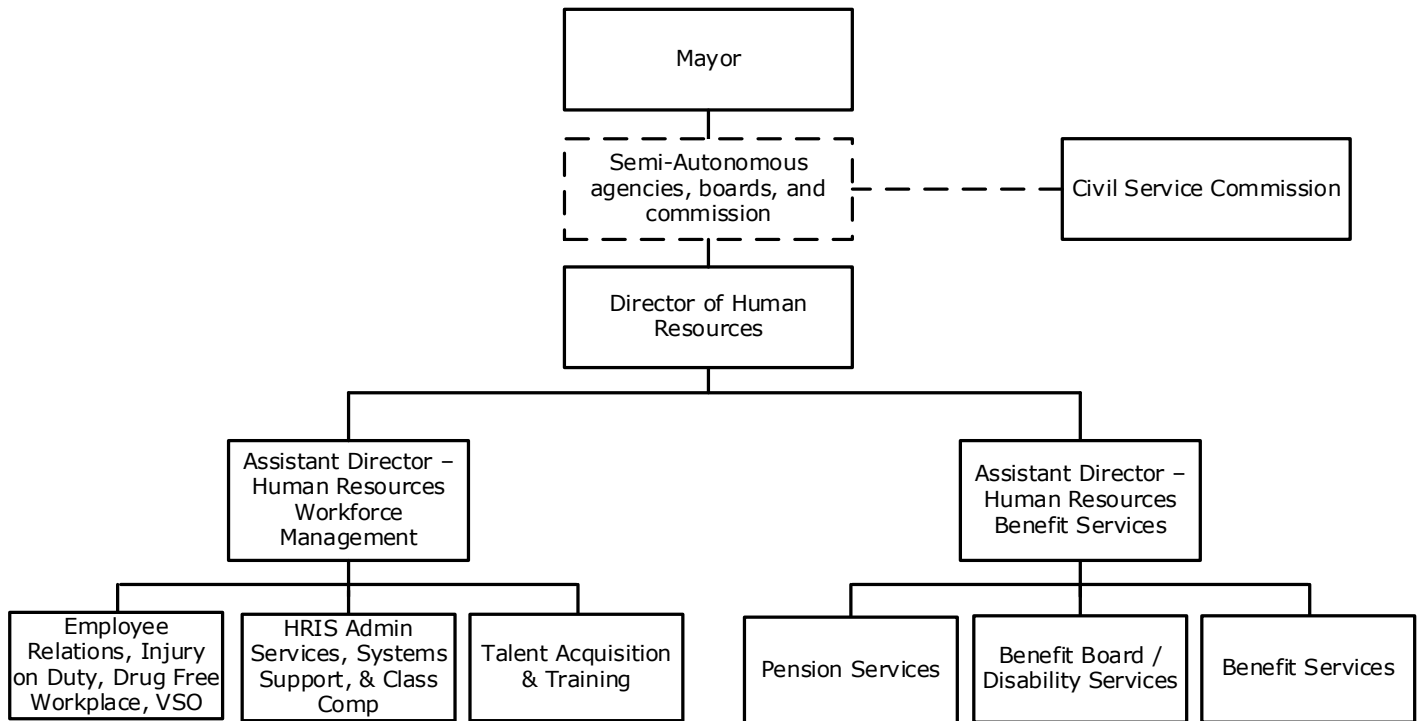
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 1	ST09	07729	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director	OR13	10948	0	0.00	1	1.00	1	1.00	0	0.00
Director of Development/Spec Projects	NS	11103	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep Sr	ST06	11041	1	0.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Planner 1	OR05	06860	4	4.00	10	10.00	10	10.00	0	0.00
Planner 2	OR06	06862	19	19.00	15	15.00	17	17.00	2	2.00
Planner 3	OR08	06861	3	3.00	5	5.00	8	8.00	3	3.00
Planning Asst Exec Dir-Ops	OR11	10128	1	1.00	1	1.00	1	1.00	0	0.00
Planning Exec Dir	DP03	01940	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 1	OR08	10129	5	5.00	5	5.00	5	5.00	0	0.00
Planning Mgr 2	OR09	06863	2	2.00	2	2.00	1	1.00	-1	-1.00
Planning Tech 1	ST07	06864	1	1.00	1	1.00	1	1.00	0	0.00
Planning Tech 2	ST08	06866	0	0.00	1	1.00	1	1.00	0	0.00
Planning Tech 3	ST09	06865	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal Worker 6	RS11	10894	0	0.00	1	0.25	1	0.25	0	0.00
Special Asst To The Dir	OR07	05945	1	0.00	0	0.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	0	0.00	2	2.00	2	2.00
Total Positions & FTEs			47	47.00	53	52.25	59	58.25	6	6.00
Planning Grant Fund 30704										
Admin Asst	ST09	07241	1	1.00	1	1.00	0	0.00	-1	-1.00
Planner 1	OR05	06860	1	1.00	1	1.00	0	0.00	-1	-1.00
Planner 2	OR06	06862	1	1.00	1	1.00	0	0.00	-1	-1.00
Total Positions & FTEs			3	3.00	3	3.00	0	0.00	-3	3.00
Department Totals			50	50.00	56	55.25	59	58.25	3	3.00

08 Human Resources - At a Glance

Mission	Metro Human Resources is committed to assisting our customers, both internal and external, by providing information and support in such areas as recruitment, compensation, benefits, training and employment relations.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 5,653,200	\$ 5,839,400	\$ 6,629,100
Total Expenditures and Transfers		<u>\$ 5,653,200</u>	<u>\$ 5,839,400</u>	<u>\$ 6,629,100</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	<u>0</u>	\$ 0	\$ 0
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues and Transfers		<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita		\$ 8.14	\$ 8.28	\$ 9.32
Positions	Total Budgeted Positions	63	65	68
Contacts	Director of HR: Shannon Hall Assistant Director of Benefits: Ginger Hall Assistant HR Director: Michael D. Taylor Finance Officer: Jerome Trice		email: shannon.hall@nashville.gov email: ginger.hall@nashville.gov email: michael.d.taylor@nashville.gov email: jerome.trice@nashville.gov	
	404 James Robertson Parkway Suite 1000 37219		Phone: 615-862-6640	

08 Human Resources - At a Glance

Organizational Structure



Programs

Administration and Systems Support

Administration and Systems Support
Non-allocated Financial Transactions

Benefits Administration, Benefit Board and Committees

Benefit Services
Employee Relations
Workforce Management

08 Human Resources - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
R12 CSS Support			
Contractual Increase	GSD	\$130,000	To provide funding for CSS/R12 support in the Employee Benefits Division.
Metro – Wide Safety Division			
Operational Funding	GSD	253,500 3.00 FTEs	To provide funding for 3 positions to implement a Safety Division that will support all Metro Agencies
Training Curriculum			
Operational Funding	GSD	50,000	To provide funding for the Learning Management System (LMS) training curriculum
Non-allocated Financial Transactions			
Longevity	GSD	43,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	28,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	284,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$789,700 3.00 FTEs	
TOTAL		\$789,700 3.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

08 Human Resources - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,442,200	4,058,508	4,464,500	5,039,100	574,600	12.87%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	577,300	543,391	577,300	708,300	131,000	22.69%
Travel, Tuition, and Dues	19,600	8,455	18,300	18,300	0	0.0%
Communications	81,700	79,303	81,700	81,700	0	0.0%
Repairs & Maintenance Services	2,000	3,280	2,000	2,000	0	0.0%
Internal Service Fees	261,700	261,700	285,400	313,600	28,200	9.88%
Other Expenses	268,700	425,985	410,200	466,100	55,900	13.63%
TOTAL OTHER SERVICES	1,211,000	1,322,114	1,374,900	1,590,000	215,100	15.64%
TOTAL OPERATING EXPENSES	5,653,200	5,380,622	5,839,400	6,629,100	789,700	13.52%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	5,653,200	5,380,622	5,839,400	6,629,100	789,700	13.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$8.14	\$7.75	\$8.28	\$9.32	\$1.04	12.56%

08 Human Resources - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Services Manager	OR07	07242	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 2	ST08	10102	1	1.00	2	2.00	2	2.00	0	0.00
Application Tech 3	ST09	10103	5	5.00	4	4.00	4	4.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Admin	OR07	07346	5	5.00	6	6.00	6	6.00	0	0.00
Human Resources Analyst 1	OR01	02730	0	0.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 2	OR03	03455	15	15.00	13	13.00	13	13.00	0	0.00
Human Resources Analyst 3	OR05	06874	16	15.49	15	14.49	15	14.49	0	0.00
Human Resources Asst Dir	OR11	06004	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Dir	DP02	01620	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	3	3.00	3	3.00	3	3.00	0	0.00
Information Systems Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	2	2.00	2	2.00	2	2.00	0	0.00
Professional Spec	OR04	07753	3	3.00	3	3.00	3	3.00	0	0.00
Safety Inspector 2	ST10	10156	0	0.00	0	0.00	2	2.00	2	2.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Veterans Srv Officer	ST08	05740	0	0.00	2	2.00	2	2.00	0	0.00
Veterans Srv Officer Sr	OR03	10993	2	2.00	1	1.00	1	1.00	0	0.00
Workforce Diversity Manager	OR07	11105	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			63	62.49	65	64.49	68	67.49	3	3.00
Department Totals			63	62.49	65	64.49	68	67.49	3	3.00

09 Register of Deeds - At a Glance

Mission The Mission of the Davidson County Register of Deeds office is to provide accurate recording of public records for all who use the Register's office. Our goal is to provide excellent customer service and convenient access to these records utilizing the latest technology in an effective, cost efficient and customer friendly manner.

Budget Summary

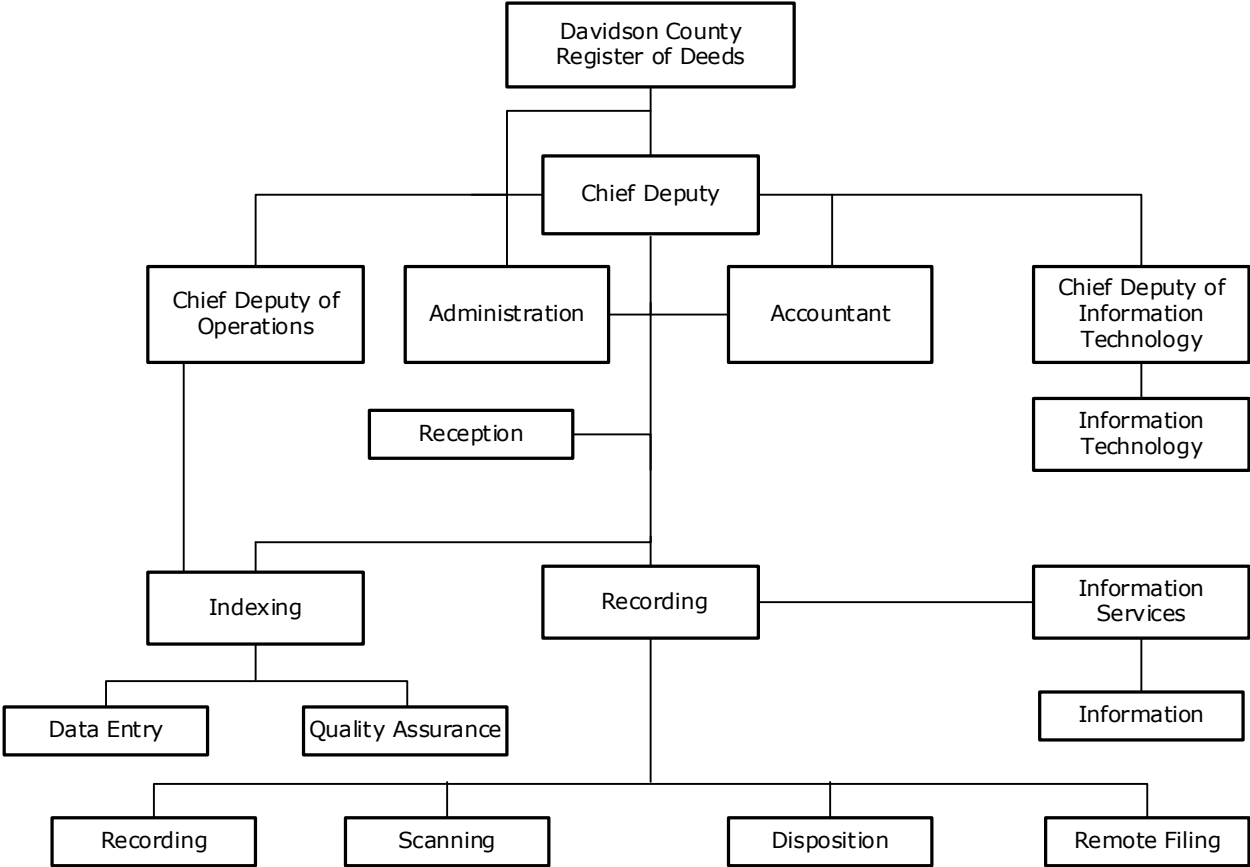
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 262,800	\$ 253,700	\$ 293,200
Special Purpose Fund	2,300	2,300	2,300
Total Expenditures and Transfers	<u>\$ 265,100</u>	<u>\$ 256,000</u>	<u>\$ 295,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,250,000	\$ 2,526,400	\$ 2,500,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 2,250,000</u>	<u>\$ 2,526,400</u>	<u>\$ 2,500,000</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 2,250,000</u>	<u>\$ 2,526,400</u>	<u>\$ 2,500,000</u>
Expenditures Per Capita	\$ 0.38	\$ 0.36	\$ 0.42

Positions Total Budgeted Positions 0 0 0

Contacts Register of Deeds: Karen Johnson email: karen.johnson@nashville.gov
 Deputy Register Finance & Accounting: Lovie Grant email: lovie.grant@nashville.gov
 501 Broadway 37203 Phone: 615-862-6790

09 Register of Deeds - At a Glance

Organizational Structure



Programs Budget Changes and Impact Highlights

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

09 Register of Deeds - At a Glance

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$39,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$39,500	
TOTAL		\$39,500	

* See Internal Service Charges section for details
 GSD - General Services District

09 Register of Deeds - Financial

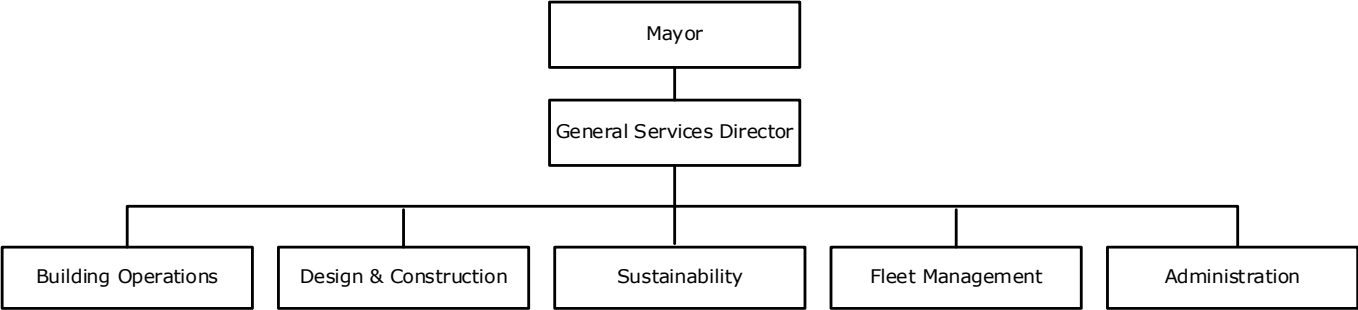
GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	600	70	0	0	0	0.0%
Travel, Tuition, and Dues	100	0	0	0	0	0.0%
Communications	23,000	12,063	21,000	21,000	0	0.0%
Repairs & Maintenance Services	1,500	0	0	0	0	0.0%
Internal Service Fees	109,600	109,600	100,500	140,000	39,500	39.30%
Other Expenses	128,000	130,052	132,200	132,200	0	0.0%
TOTAL OTHER SERVICES	262,800	251,785	253,700	293,200	39,500	15.57%
TOTAL OPERATING EXPENSES	262,800	251,785	253,700	293,200	39,500	15.57%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	262,800	251,785	253,700	293,200	39,500	15.57%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,250,000	2,414,117	2,526,400	2,500,000	(26,400)	-1.04%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	2,250,000	2,414,117	2,526,400	2,500,000	(26,400)	-1.04%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	2,250,000	2,414,117	2,526,400	2,500,000	(26,400)	-1.04%
Expenditures Per Capita	\$0.38	\$0.36	\$0.36	\$0.41	\$0.05	13.89%

09 Register of Deeds - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	2,300	0	2,300	2,300	0	0.0%
TOTAL OTHER SERVICES	2,300	0	2,300	2,300	0	0.0%
TOTAL OPERATING EXPENSES	2,300	0	2,300	2,300	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,300	0	2,300	2,300	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	36	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	36	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	36	0	0	0	0.0%
Expenditures Per Capita	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%

10 General Services - Financial

Organizational Structure



Programs

Building Operations Support Services

- ADA Compliance
- Design and Construction
- Facilities Maintenance

Business Office

- Business Office
- Non-allocated Financial Transactions

Business Support

- E-Bid Surplus Property Distribution
- Mail Services

Fleet Operations

- Fleet Asset Management
- Fuel Supply
- Vehicle and Equipment Repair

Sustainability

- Sustainability Management and Consultation

10 General Services - Financial

Budget Changes and Impact Highlights

Recommendation			Impact
Sustainability-Energy Management			
Salary and Fringe	GSD	\$235,000 2.00 FTEs	To provide 2 full time positions for developing and implementing Energy Reducing BL2019-1599 and Renewable Energy BL2019-1600 legislation
Increase Operations Staff			
Salary and Fringe	GSD	264,600	To provide salary and fringes for 4 positions previously funded through capital projects
Increased Position Funding			
Salary Funding	GSD	25,000	To provide full funding for a position previously supplemented by Public Works
Building Operations			
Contractual Increase	GSD	194,400	To provide funding for contracts related to building operations
Fleet Operations			
Operational Funding	ISF	1,007,400	To provide funding for fleet related needs
Operational Savings			
Reduction in Utilities and Consulting	GSD	(508,200)	To reduce utility and consulting funding due to increased knowledge of building energy efficiencies
Codes Lease Vehicles			
Reallocation of funds	ISF	(154,600)	To reallocate funding for fuel and maintenance from Fleet Operations to Codes for a pilot program using leased vehicles instead of Metro owned vehicles
Energy Savings			
Reallocation of funds	GSD	(315,500)	To reallocate utility funding related to energy reducing initiatives
Non-allocated Financial Transactions			
Insurance Billings	ISF	2,700	Represents direct charges to department for insurance costs
Injured on Duty (IOD) Charges	ISF	4,500	Charges that fund medical payments for employees who are injured in line-of-duty
Internal Service Charges*	GSD ISF	123,900 62,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	6,900	Represents a portion of administrative overhead recovered by the general fund
Longevity	GSD ISF	38,900 77,100	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD ISF	194,800 165,000	Supports the hiring and retention of a qualified workforce

10 General Services - Financial

Budget Changes and Impact Highlights

Recommendation	Impact
General Services District Total	\$252,900 2.00 FTEs
Internal Service Funds Total	\$1,171,800
TOTAL	\$1,424,700 2.00 FTEs

* See Internal Service Charges section for details
GSD - General Services District
ISF - Internal Service Funds

10 General Services - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,542,700	3,722,216	4,538,800	5,297,100	758,300	16.71%
OTHER SERVICES:						
Utilities	8,866,800	7,278,953	8,921,500	8,247,800	(673,700)	-7.55%
Professional & Purchased Services	6,320,200	5,023,123	5,788,500	5,405,300	(383,200)	-6.62%
Travel, Tuition, and Dues	40,600	13,230	40,000	40,000	0	0.0%
Communications	933,200	781,316	935,600	935,600	0	0.0%
Repairs & Maintenance Services	4,129,700	5,560,858	4,305,100	4,719,700	414,600	9.63%
Internal Service Fees	458,000	453,500	507,800	631,700	123,900	24.40%
Other Expenses	218,300	925,738	875,700	888,700	13,000	1.48%
TOTAL OTHER SERVICES	20,966,800	20,036,718	21,374,200	20,868,800	(505,400)	-2.36%
TOTAL OPERATING EXPENSES	25,509,500	23,758,934	25,913,000	26,165,900	252,900	0.98%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	25,509,500	23,758,934	25,913,000	26,165,900	252,900	0.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	951,400	930,185	1,013,300	1,123,100	109,800	10.84%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	951,400	930,185	1,013,300	1,123,100	109,800	10.84%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	951,400	930,185	1,013,300	1,123,100	109,800	10.84%
Expenditures Per Capita	\$36.75	\$34.23	\$36.74	\$36.78	\$0.04	0.11%

10 General Services - Financial

Internal Service Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,194,500	5,167,680	5,895,800	6,137,900	242,100	4.11%
OTHER SERVICES:						
Utilities	1,700	1,061	1,700	1,700	0	0.0%
Professional & Purchased Services	160,400	228,296	213,400	213,400	0	0.0%
Travel, Tuition, and Dues	26,000	5,147	20,700	20,700	0	0.0%
Communications	70,600	31,598	70,600	70,600	0	0.0%
Repairs & Maintenance Services	2,572,500	6,139,435	6,789,400	7,397,700	608,300	8.96%
Internal Service Fees	584,500	571,513	559,000	621,800	62,800	11.23%
Other Expenses	11,934,600	9,553,878	11,702,000	11,953,700	251,700	2.15%
TOTAL OTHER SERVICES	15,350,300	16,530,928	19,356,800	20,279,600	922,800	4.77%
TOTAL OPERATING EXPENSES	23,544,800	21,698,608	25,252,600	26,417,500	1,164,900	4.61%
TRANSFERS TO OTHER FUNDS/UNITS	352,200	1,352,200	389,000	395,900	6,900	1.77%
TOTAL EXPENSES & TRANSFERS	23,897,000	23,050,808	25,641,600	26,813,400	1,171,800	4.57%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	23,147,000	22,335,337	24,639,900	26,813,400	2,173,500	8.82%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	23,147,000	22,335,337	24,639,900	26,813,400	2,173,500	8.82%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	730,393	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	730,393	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	19,072,854	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	23,147,000	42,138,584	24,639,900	26,813,400	2,173,500	8.82%
Expenditures Per Capita	\$34.43	\$33.21	\$36.35	\$37.69	\$1.34	3.69%

10 General Services - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Spec	ST11	07720	3	3.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	7	7.00	10	10.00	12	12.00	2	2.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	6	6.00	4	4.00	4	4.00	0	0.00
Application Tech 1	ST07	10100	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	ST09	10103	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 3	ST10	07733	2	2.00	2	2.00	2	2.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	4	4.00	4	4.00	4	4.00	0	0.00
General Svcs Dir	DP02	01575	1	1.00	1	1.00	1	1.00	0	0.00
General Svcs Div Mgr	OR09	07312	3	3.00	2	2.00	2	2.00	0	0.00
Mail Clerk Carrier	ST05	05910	3	3.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Worker	TG05	10848	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	1	1.00	1	1.00	1	1.00	0	0.00
Stores Mgr	ST10	06180	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	5	5.00	7	7.00	7	7.00	0	0.00
Technical Specialist 2	OR06	07757	4	4.00	5	5.00	5	5.00	0	0.00
Total Positions & FTEs			50	50.00	50	50.00	52	52.00	2	2.00
Office of Fleet Management 51154										
Admin Spec	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	4	4.00	4	4.00	0	0.00
Application Tech 1	ST07	10100	0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 3	ST09	10103	3	3.00	3	3.00	3	3.00	0	0.00
Automotive Mechanic	TG10	00680	8	8.00	5	5.00	5	5.00	0	0.00
Automotive Mechanic Leader	TL11	00690	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic-Cert	TG11	06081	7	7.00	5	5.00	5	5.00	0	0.00
Bldg Maint Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Engineer Manager	TG11	10880	1	1.00	0	0.00	0	0.00	0	0.00
Equip Mechanic	TG11	01880	27	27.00	17	17.00	17	17.00	0	0.00
Equip Mechanic Leader	TL12	06825	2	2.00	2	2.00	2	2.00	0	0.00
Equip Mechanic-Certified	TG12	07302	2	2.00	0	0.00	0	0.00	0	0.00
Equip Servicer	TG07	07304	9	9.00	1	1.00	1	1.00	0	0.00
Equip Shop Supv	TS12	01920	3	3.00	3	3.00	3	3.00	0	0.00
Equipment & Supply Clerk	ST06	11038	6	5.50	0	0.00	0	0.00	0	0.00
Equipment & Supply Clk Sr	ST07	11039	3	2.50	2	2.00	2	2.00	0	0.00

10 General Services - Financial

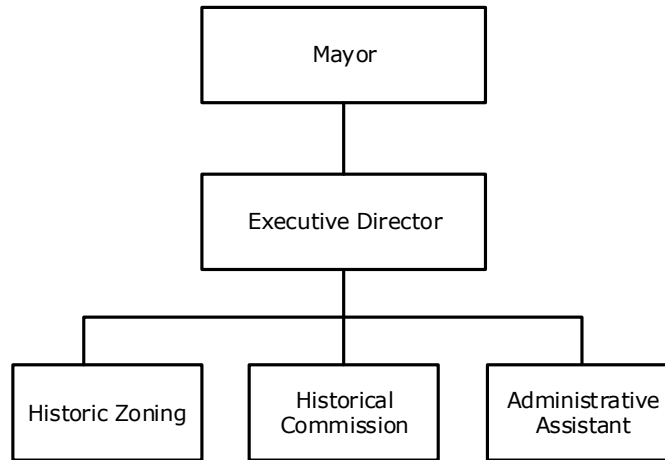
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Finance Admin	OR07	10108	1	1.00	0	0.00	0	0.00	0	0.00
Finance Manager	OR09	06232	0	0.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	1	1.00	1	1.00	1	1.00	0	0.00
Master Tech	TG13	10118	6	6.00	3	3.00	3	3.00	0	0.00
Mechanic Apprentice	TG08	10950	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	ST07	10123	4	4.00	1	1.00	1	1.00	0	0.00
Parts Supv	ST09	07345	2	2.00	0	0.00	0	0.00	0	0.00
Radio Tech 1	TG08	06613	3	3.00	1	1.00	1	1.00	0	0.00
Radio Tech 2	TG11	04040	2	2.00	2	2.00	2	2.00	0	0.00
Service Writer	ST07	10856	4	4.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			106	105.00	63	63.00	63	63.00	0	0.00
Surplus Property Auction 61190										
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Equip Inventory Asst 1	ST06	01872	4	4.00	4	4.00	4	4.00	0	0.00
Equip Inventory Asst 2	ST07	07301	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			8	8.00	8	8.00	8	8.00	0	0.00
Department Totals			164	163.00	121	121.00	123	123.00	2	2.00

11 Historical Commission - At a Glance

Mission	The Metropolitan Historical Commission is the steward of two commissions - Historical and Historic Zoning - which guide historic preservation projects for Nashville and Davidson county and educate and inform about the importance of the area's history.			
Budget Summary		2019-20	2020-21	2021-22
	Expenditures and Transfers:			
	GSD General Fund	\$ 1,171,700	\$ 1,160,300	\$ 1,349,100
	Special Purpose Fund	24,000	0	0
	Total Expenditures and Transfers	\$ 1,195,700	\$ 1,160,300	\$ 1,349,100
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	24,000	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 24,000	\$ 0	\$ 0
	Non-program Revenue	\$ 0	\$ 0	\$ 0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues and Transfers	\$ 24,000	\$ 0	\$ 0
	Expenditures Per Capita	\$ 1.75	\$ 1.68	\$ 1.95
Positions	Total Budgeted Positions	12	12	13
Contacts	Director: Tim Walker	email: tim.walker@nashville.gov		
	Administrative Assistant: Susan Pallas	email: susan.pallas@Nashville.gov		
	Sunnyside in Sevier Park			
	3000 Granny White Pike 37204	Phone: 615-862-7970		

11 Historical Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Governmental and Public Partnership

Governmental and Public Partnership

Historic Zoning

Historic Zoning

Information, Education and Tourism

Information, Education and Tourism

11 Historical Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Historic Preservationist			
Salary and Fringe Funding	GSD	\$85,900 1.00 FTE	Additional Historic Preservationist position will enable effective maintenance of countywide survey and respond to increasing review requests in a timely manner.
Nashville City Cemetery			
Maintenance Costs	GSD	11,000	Reinstatement of funding for repairs and maintenance at Nashville City Cemetery.
Operational Funds			
Consulting Fees	GSD	3,000	Structural engineering review of demolition applications due to economic hardship will make the best information available for review of applications.
Subscription Fees	GSD	600	Subscriptions to newspapers.com and ancestry.com will enable staff to access information to complete research projects.
Printing Charges	GSD	10,000	Increased printing funds will enable updating and printing of brochures that will promote historical education and services offered by the commissions.
Non-allocated Financial Transactions			
Longevity	GSD	6,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	10,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Fringe Benefit Requirements	GSD	11,900	Funds required for projected fringe benefit expenses
Pay Plan Allocation	GSD	49,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$188,800 1.00 FTE	
TOTAL		\$188,800 1.00 FTE	

* See Internal Service Charges section for details
GSD - General Services District

11 Historical Commission - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,091,300	1,082,894	1,058,200	1,212,000	153,800	14.53%
OTHER SERVICES:						
Utilities	3,700	6,132	6,800	6,800	0	0.0%
Professional & Purchased Services	1,200	887	800	3,800	3,000	375.00%
Travel, Tuition, and Dues	15,000	4,808	6,300	6,900	600	9.52%
Communications	12,300	9,688	12,100	22,100	10,000	82.64%
Repairs & Maintenance Services	400	0	0	0	0	0.0%
Internal Service Fees	39,000	39,000	53,200	63,600	10,400	19.55%
Other Expenses	8,800	28,213	22,900	33,900	11,000	48.03%
TOTAL OTHER SERVICES	80,400	88,728	102,100	137,100	35,000	34.28%
TOTAL OPERATING EXPENSES	1,171,700	1,171,622	1,160,300	1,349,100	188,800	16.27%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,171,700	1,171,622	1,160,300	1,349,100	188,800	16.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$1.71	\$1.71	\$1.68	\$1.95	\$0.27	16.07%

11 Historical Commission - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	24,000	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	0	0	0	0	0.0%
TOTAL OTHER SERVICES	24,000	0	0	0	0	0.0%
TOTAL OPERATING EXPENSES	24,000	0	0	0	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	24,000	0	0	0	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	24,000	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	24,000	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	24,000	0	0	0	0	0.0%
Expenditures Per Capita	\$0.04	\$0.00	\$0.00	\$0.00	\$0.00	0.0%

11 Historical Commission - Financial

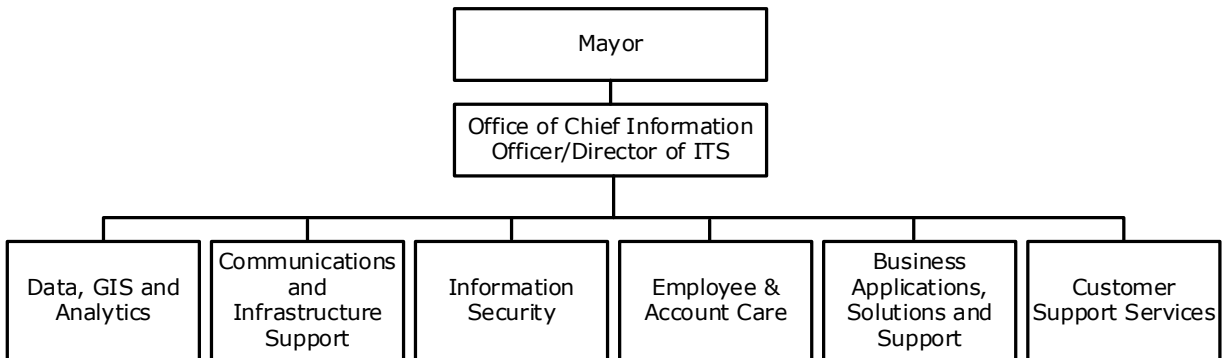
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Historic Preservationist 1	OR05	06123	9	8.50	9	8.50	10	9.50	1	1.00
Historical Commission Exec Dir	DP01	01945	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 2	OR09	06863	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			12	11.50	12	11.50	13	12.50	1	1.00
Department Totals			12	11.50	12	11.50	13	12.50	1	1.00

14 Information Tech Services - At a Glance

Mission	The mission of the Information Technology Services Department is to work together to deliver exceptional technology solutions that improve the lives of the citizens of Davidson County through the Metropolitan Government entities we serve.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
Internal Service Fund		\$ 29,510,500	\$ 32,301,700	\$ 37,431,300
Total Expenditures and Transfers		<u>\$ 29,510,500</u>	<u>\$ 32,301,700</u>	<u>\$ 37,431,300</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	27,510,500	\$ 32,289,800	\$ 37,431,300
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	<u>27,510,500</u>	<u>\$ 32,289,800</u>	<u>\$ 37,431,300</u>
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		<u>\$ 27,510,500</u>	<u>\$ 32,289,800</u>	<u>\$ 37,431,300</u>
Expenditures Per Capita	\$	42.51	\$ 45.79	\$ 52.62
Positions	Total Budgeted Positions	149	149	158
Contacts	Director: Keith Durbin	email: keith.durbin@nashville.gov		
	Finance Manager: Gregg Nicholson	email: gregg.nicholson@nashville.gov		
	700 2nd Avenue South Suite 301 37219	Phone: 615-862-6300		

14 Information Tech Services - At a Glance

Organizational Structure



Programs

Business Applications Solutions and Support

- Business Solutions
- Enterprise Applications and Database Solutions
- ITS Service Applications
- Web Based Services

Business Operations

- Employee and Account Care
- Executive Leadership
- Non-allocated Financial Transactions

Communication and Infrastructure Services

- Data Infrastructure Support
- Enterprise Server and Storage Services
- Identity and Access Management
- Network Communication Services
- Physical Security
- Security Assurance
- System Lifecycle Management
- Voice Communication Solutions

Customer Support Services

- Field Services
- Technical Support Service Center

Public, Education and Government Television

- Metro Nashville Network
- Studio Management

14 Information Tech Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Software Licensing Contractual increase	ISF	\$1,594,000	Funding for critical software licensing
Support and Maintenance Expense Contractual increases	ISF	1,291,400	Funding for critical maintenance and support contracts
Increase for operational positions Salary and Benefits	ISF	177,600	Additional salary and benefits funding for existing positions
Security Assurance – IS Advisor 1 Additional IS Advisor 1	ISF	118,700 1.00 FTE	To provide funding for an additional Security Assurance IS Advisor 1. The technical controls this position will handle improve Metro's detect, response and recover capabilities.
Exchange Online Email - IS Advisor 1 Additional IS Advisor 1	ISF	118,700 1.00 FTE	To provide funding for an exchange online email and public records request Admin Backup. This IS Advisor 1 position will result in faster turnaround and fewer missed deadlines due to lack of staff resources.
Cityworks AMS Module – IS App Analyst 3 Additional IS App Analyst 3	ISF	97,800 1.00 FTE	To provide funding for an IS App Analyst 3 to support the City works AMS module.
hubNashville – IS App Analyst 3 Additional IS App Analyst 3	ISF	97,800 1.00 FTE	To provide funding for an IS App Analyst 3 to support hubNashville. This position will help implement and support expanding hubNashville services.
Server Operations – IS Ops Analyst 3 Additional IS Ops Analyst 3	ISF	97,800 1.00 FTE	To provide funding for a Server Operations IS Ops Analyst 3. This position will address the significant increase in workload for server technicians.
MNN – IS Media Tech 1 Additional IS Media Tech 1	ISF	71,900 1.00 FTE	To provide funding for an MNN – IS Media Tech 1. This position will help to address the increase in volume of meetings being covered by MNN since the pandemic began, and reduce the overtime being required by existing staff over the last year.
Radio Communication – IS Comm Analyst 3 Additional IS Comm Analyst 3	ISF	97,800 1.00 FTE	To provide funding for a Radio Communication IS Comm Analyst 3. This position will support coverage for critical public safety services.
Cybersecurity Support and Compliance Tools Software support	ISF	12,900	Additional funding for cybersecurity support and compliance tools that will improve remote support and ensure device compliance

14 Information Tech Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
GIS Imagery			
GIS Imagery Subscription	ISF	65,000	To provide funding for the GIS imagery annual subscription for providing accurate and up to date mapping services for Planning, development, emergency response, etc.
GIS/Data Analytics			
Additional IS Advisor 2 and IS Ops Tech 1	ISF	158,100 1.50 FTEs	To providing funding for a GIS Data Analytics IS Advisor 2 and IS Ops Tech 1 needed to implement and support the Enterprise GIS Services
Position Transfer			
Transfer of a position from Planning to ITS	ISF	154,500 1.00 FTE	Transfer of position and funding from Planning to ITS
Council IT position			
Additional Salary	ISF	50,000	To provide salary funding for the Council Office's technical employee under management by MOU with ITS
Scanning Services			
Increase for scanning services	ISF	27,800	To provide funding for scanning services for Metro Clerk
Non-allocated Financial Transactions			
Insurance Billings	ISF	6,700	Represents direct charges to department for insurance costs
Injured on Duty (IOD) Charges	ISF	9,600	Charges that fund medical payments for employees who are injured in line-of-duty
Internal Service Charges*	ISF	6,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	ISF	73,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Adjustment	ISF	801,400	Supports the hiring and retention of a qualified workforce
Internal Service Funds Total		\$5,129,600 9.50 FTEs	
TOTAL		\$5,129,600 9.50 FTEs	

* See Internal Service Charges section for details
ISF -Internal Service Fund

14 Information Tech Services - Financial

Internal Service Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,344,300	14,796,421	15,401,200	17,507,000	2,105,800	13.67%
OTHER SERVICES:						
Utilities	2,500	3,741	2,500	3,500	1,000	40.00%
Professional & Purchased Services	3,430,100	4,295,496	4,413,900	5,192,900	779,000	17.65%
Travel, Tuition, and Dues	5,100	27,807	5,100	5,100	0	0.0%
Communications	156,800	162,643	156,800	165,800	9,000	5.74%
Repairs & Maintenance Services	3,620,200	3,235,667	4,712,700	5,414,300	701,600	14.89%
Internal Service Fees	102,100	94,918	107,900	104,700	(3,200)	-2.97%
Other Expenses	6,849,400	6,797,832	7,501,600	9,038,000	1,536,400	20.48%
TOTAL OTHER SERVICES	14,166,200	14,618,104	16,900,500	19,924,300	3,023,800	17.89%
TOTAL OPERATING EXPENSES	29,510,500	29,414,525	32,301,700	37,431,300	5,129,600	15.88%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	29,510,500	29,414,525	32,301,700	37,431,300	5,129,600	15.88%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	27,510,500	27,725,173	32,289,800	37,431,300	5,141,500	15.92%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	27,510,500	27,725,173	32,289,800	37,431,300	5,141,500	15.92%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	27,510,500	27,725,173	32,289,800	37,431,300	5,141,500	15.92%
Expenditures Per Capita	\$42.51	\$42.38	\$45.79	\$52.62	\$6.83	14.92%

14 Information Tech Services - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Information Technology Service 51137										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Chief Info Officer	DP03	07113	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 1	OR03	06918	3	3.00	4	4.00	4	4.00	0	0.00
Info Sys Comm Analyst 2	OR04	07769	4	4.00	4	4.00	4	4.00	0	0.00
Info Sys Comm Analyst 3	OR05	07265	4	4.00	2	2.00	3	3.00	1	1.00
Info Systems App Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	OR04	07780	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	OR05	07783	12	12.00	13	13.00	15	15.00	2	2.00
Info Systems App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Asst Dir	OR11	07744	5	5.00	5	5.00	5	5.00	0	0.00
Info Systems Div Mgr	OR10	07318	15	15.00	16	16.00	16	16.00	0	0.00
Info Systems Mgr	OR09	07782	3	3.00	3	3.00	3	3.00	0	0.00
Information Sys Media Analys 1	OR03	10470	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Media Analys 2	OR04	10471	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Media Tech 1	OR01	10473	4	4.00	3	3.00	4	4.00	1	1.00
Information Sys Media Tech 2	OR02	10474	2	2.00	2	2.00	2	2.00	0	0.00
Information Sys Oper Analyst 1	RD01	10475	9	9.00	8	8.00	8	8.00	0	0.00
Information Sys Oper Analyst 2	OR04	10476	9	9.00	9	9.00	9	9.00	0	0.00
Information Sys Oper Analyst 3	OR05	10477	5	5.00	7	7.00	8	8.00	1	1.00
Information Sys Oper Tech 1	OR01	10478	14	13.49	12	11.49	12	11.99	0	0.50
Information Sys Oper Tech 2	OR02	10479	1	1.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	35	35.00	33	33.00	35	35.00	2	2.00
Information Systems Advisor 2	OR09	07407	15	15.00	17	17.00	18	18.00	1	1.00
Information Systems Advisor 3	OR10	10887	1	1.00	1	1.00	2	2.00	1	1.00
Total Positions & FTEs			149	148.49	149	148.49	158	157.99	9	9.50
Department Totals			149	148.49	149	148.49	158	157.99	9	9.50

15 Finance - At a Glance

Mission To provide financial management, information, and business products to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

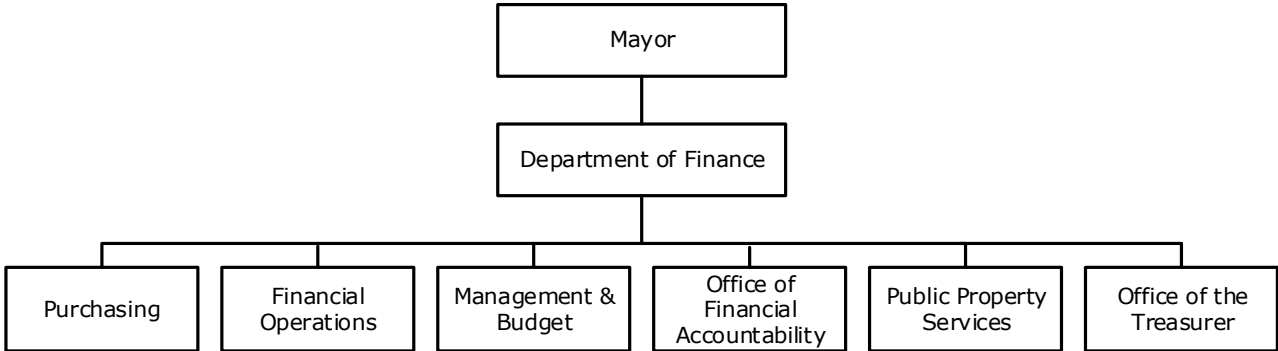
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 10,516,400	\$ 10,759,300	\$ 12,317,000
Internal Service Fund	909,600	914,400	1,166,600
Special Purpose Fund	52,600	2,600	2,600
Total Expenditures and Transfers	<u>\$ 11,478,600</u>	<u>\$ 11,676,300</u>	<u>\$ 13,486,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 875,400	\$ 914,400	\$ 1,166,600
Other Governments and Agencies	0	0	0
Other Program Revenue	52,600	2,600	2,600
Total Program Revenue	<u>\$ 928,000</u>	<u>\$ 917,000</u>	<u>\$ 1,169,200</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 928,000</u>	<u>\$ 917,000</u>	<u>\$ 1,169,200</u>
Expenditures Per Capita	\$ 16.54	\$ 16.55	\$ 18.96

Positions Total Budgeted Positions 119 120 128

Contacts Interim Director: Saul Solomon email: saul.solomon@nashville.gov
 Finance Administrator: Loan Huynh email: loan.huynh@nashville.gov
 106 Metro Courthouse 37201 Phone: 615-862-6151

15 Finance - At a Glance

Organizational Structure



Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Grants and Cost Management
Investment Committee Support
Investor Relations

15 Finance - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Diversity Equity and Inclusion			
Finance Administrator	GSD	142,500 1.00 FTE	To provide funding for a research analyst and administrative costs to support the Chief Diversity Equity & Inclusion Officer
Finance Operations - Accounting			
Reallocation Decrease	GSD	(150,100) (1.00 FTE)	Decrease in funding, replacing one Finance Manager position with two Accountant 3 positions
Reallocation Increase	GSD	171,700 2.00 FTE	Increase in funding, replacing one Finance Manager position with two Accountant 3 positions
Finance Operations - Payroll			
Consulting and Support	GSD	100,000	To provide funding for R12 payroll consulting and support costs previously funded by capital funding
Printing and Distribution	GSD	30,000	To provide funding for printing and distribution of ACA forms previously funded by capital funding
Application Tech 2 positions	GSD	133,900 2.00 FTEs	To provide funding for additional positions in the Payroll Division focusing on customer support
Office of Management and Budget			
Information Systems App Analyst 3	GSD	85,900 1.00 FTE	To provide funding to implement, improve and maintain Office of Management and Budget information technology applications and processes
Procurement			
Procurement Analysis Software	GSD	9,000	To provide funding for software that will allow for efficient sourcing research that will assist in ongoing contract negotiations
Software Increase	GSD	35,000	To increase availability for other Metro agencies to have access to DocuSign as the demand for electronic signatures has grown
Public Property			
Finance Manager	GSD	143,600 1.00 FTE	To provide funding for an Assistant Public Property Officer to implement best practices and cross training in the office and to address increased workload
Treasury- Compliance			
Information Systems Advisor 1	ISF	\$207,500 1.00 FTE	To provide funding for payment card industry (PCI) compliance, planning, and monitoring
Treasury- Collections			
Metropolitan Treasurer - Assistant	GSD	144,600 1.00 FTE	To provide funding for an Assistant Metropolitan Treasurer to implement best practices and cross training in the office and to address increased workload
Reallocation Decrease	GSD	(195,000)	Reduce funding for Host Compliance Contract which is transferring to Codes due to state law changes around short-term rental fee collections

15 Finance - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Insurance Billings	ISF	100	Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	68,600 (5,400)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD ISF	61,100 6,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD ISF	776,900 43,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,557,700 7.00 FTEs	
Internal Service Funds Total		\$252,200 1.00 FTEs	
TOTAL		\$1,809,900 8.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 ISF - Internal Service Funds

15 Finance - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,754,900	8,814,414	9,683,900	11,160,800	1,476,900	15.25%
OTHER SERVICES:						
Utilities	900	734	900	1,400	500	55.56%
Professional & Purchased Services	75,700	28,745	74,700	175,200	100,500	134.54%
Travel, Tuition, and Dues	41,500	23,052	37,800	62,600	24,800	65.61%
Communications	78,900	81,565	80,000	117,300	37,300	46.63%
Repairs & Maintenance Services	5,100	187	2,600	0	(2,600)	-100.00%
Internal Service Fees	261,900	261,900	354,900	423,500	68,600	19.33%
Other Expenses	297,500	398,362	524,500	376,200	(148,300)	-28.27%
TOTAL OTHER SERVICES	761,500	794,545	1,075,400	1,156,200	80,800	7.51%
TOTAL OPERATING EXPENSES	10,516,400	9,608,959	10,759,300	12,317,000	1,557,700	14.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	10,516,400	9,608,959	10,759,300	12,317,000	1,557,700	14.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$15.15	\$13.84	\$15.25	\$17.31	\$2.06	13.51%

15 Finance - Financial

Internal Service Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	837,200	813,006	836,700	1,004,200	167,500	20.02%
OTHER SERVICES:						
Utilities	0	0	0	500	500	100.0%
Professional & Purchased Services	200	0	200	90,200	90,000	45000.00%
Travel, Tuition, and Dues	0	0	0	3,600	3,600	100.0%
Communications	15,400	7,662	15,400	13,600	(1,800)	-11.69%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	37,200	30,456	42,400	37,000	(5,400)	-12.74%
Other Expenses	19,600	9,376	19,700	17,500	(2,200)	-11.17%
TOTAL OTHER SERVICES	72,400	47,494	77,700	162,400	84,700	109.01%
TOTAL OPERATING EXPENSES	909,600	860,500	914,400	1,166,600	252,200	27.58%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	909,600	860,500	914,400	1,166,600	252,200	27.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	875,400	886,151	914,400	1,166,600	252,200	27.58%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	875,400	886,151	914,400	1,166,600	252,200	27.58%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	875,400	886,151	914,400	1,166,600	252,200	27.58%
Expenditures Per Capita	\$1.31	\$1.24	\$1.30	\$1.64	\$0.34	26.15%

15 Finance - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	50,000	25,000	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	2,600	0	2,600	2,600	0	0.0%
TOTAL OTHER SERVICES	52,600	25,000	2,600	2,600	0	0.0%
TOTAL OPERATING EXPENSES	52,600	25,000	2,600	2,600	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	52,600	25,000	2,600	2,600	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	52,600	50,338	2,600	2,600	0	0.0%
TOTAL PROGRAM REVENUE	52,600	50,338	2,600	2,600	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	52,600	50,338	2,600	2,600	0	0.0%
Expenditures Per Capita	\$0.08	\$0.04	\$0.00	\$0.00	\$0.00	0.0%

15 Finance - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Accountant 2	OR03	10861	4	4.00	4	4.00	4	4.00	0	0.00
Accountant 3	OR05	10862	4	4.00	4	4.00	6	6.00	2	2.00
Accountant Chief	OR11	01050	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	6	6.00	6	6.00	6	6.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	OR03	07244	7	7.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	5	5.00	5	5.00	0	0.00
Application Tech 2	ST08	10102	5	5.00	5	5.00	7	7.00	2	2.00
Application Tech 3	ST09	10103	6	6.00	4	4.00	4	4.00	0	0.00
Budget Officer Assistant	OR10	10942	0	0.00	1	1.00	1	1.00	0	0.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Chief Accountant - Asst	OR10	10943	0	0.00	1	1.00	1	1.00	0	0.00
Chief Diversity and Equity Inclusion	OR11	11104	0	0.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	10	10.00	8	8.00	9	9.00	1	1.00
Finance Asst Dir	OR11	06108	3	2.25	2	1.25	2	1.25	0	0.00
Finance Deputy Dir	OR13	07704	5	4.25	5	4.25	5	4.25	0	0.00
Finance Dir	NS	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	8	8.00	9	9.00	9	9.00	0	0.00
Finance Officer 1	OR01	10150	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	6	6.00	6	6.00	6	6.00	0	0.00
Finance Officer 3	OR05	10152	6	6.00	5	5.00	5	5.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 2	OR03	03455	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	0	0.00	0	0.00	1	1.00	1	1.00
Information Sys Oper Analyst 1	OR03	10475	1	1.00	1	1.00	1	1.00	0	0.00
Management & Budget Analyst 2	OR03	10874	2	2.00	5	5.00	5	5.00	0	0.00
Management & Budget Analyst 3	OR06	10875	4	4.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer - Asst	OR10	10944	0	0.00	0	0.00	1	1.00	1	1.00
Procurement Officer 1	OR01	10876	2	2.00	2	2.00	2	2.00	0	0.00
Procurement Officer 2	OR03	10877	9	9.00	10	10.00	10	10.00	0	0.00
Procurement Officer 3	OR05	10878	5	5.00	5	5.00	5	5.00	0	0.00
Purchasing Agent	OR11	04000	1	1.00	1	1.00	1	1.00	0	0.00
Purchasing Agent - Asst	OR10	10946	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	4	1.00	4	1.00	4	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	4	4.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			112	107.50	113	108.50	120	115.50	7	7.00

15 Finance - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Treasury Management 51180										
Admin Svcs Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	2	2.00	2	2.00	0	0.00
Info Sys Advisor 1	OR07	07234	0	0.00	0	0.00	1	1.00	1	1.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	8	8.00	1	1.00
Department Totals			119	114.50	120	115.50	128	123.50	8	8.00

16 Assessor of Property - At a Glance

Mission To accurately identify, list, appraise and classify all taxable properties in an effort to achieve fairness and equity in values for the preparation of the annual assessment roll in a timely manner, while educating property owners of the appraisal process and their options to appeal, as well as learn of available assistance programs.

Budget Summary

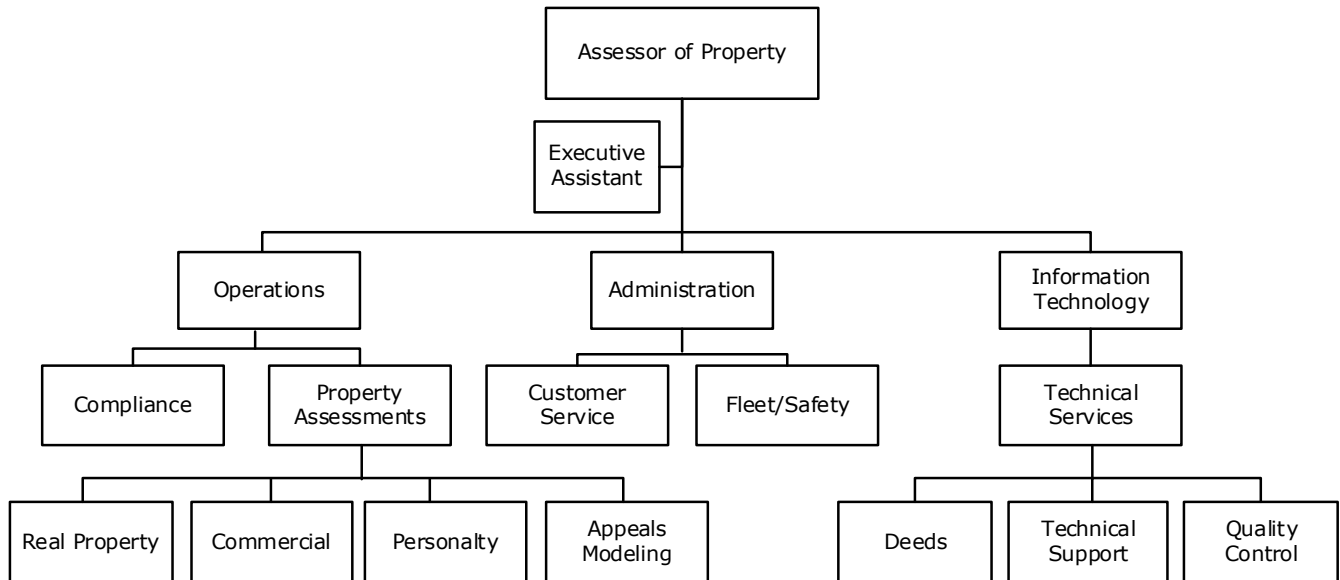
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 8,087,800	\$ 8,531,300	\$ 9,210,200
Total Expenditures and Transfers	<u>\$ 8,087,800</u>	<u>\$ 8,531,300</u>	<u>\$ 9,210,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 0
Other Governments and Agencies	21,600	21,000	17,300
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 21,800</u>	<u>\$ 21,200</u>	<u>\$ 17,300</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 21,800</u>	<u>\$ 21,200</u>	<u>\$ 17,300</u>
Expenditures Per Capita	\$ 11.65	\$ 12.09	\$ 12.95

Positions	Total Budgeted Positions	125	193	154
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Contacts	Assessor of Property: Vivian Wilhoite	email: vivian.wilhoite@nashville.gov
	Assessment Manager: Cristi Scott	email: cristi.scott@nashville.gov
	700 2nd Avenue South Suite 210 37210	Phone: 615-862-6080

16 Assessor of Property - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Assessment

Assessment

Board of Equalization

Board of Equalization

Hearing Officer Review

Hearing Officer Review

Personal Property Audit

Personal Property Audit

16 Assessor of Property - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Hearing Officers Non-Recurring 2021 Reappraisal-Appeals	GSD	\$42,200 2.50 FTEs	Additional Hearing Officers necessary to support the 2021 reappraisal appeal sessions
Postage Non-Recurring 2021 Reappraisal	GSD	25,000	Addition to postage and mailing services necessary to support the 2021 reappraisal informal review notices
Appraisal/Negotiation Non-Recurring 2021 Reappraisal	GSD	250,000	Expert support for appeals to the State Board on historic sites, hotels, malls, and other complicated properties during 2021 reappraisal appeal process
Contract Consultants- Non-Recurring 2021 Reappraisal	GSD	205,000	Expert and institutional knowledge support in completing appeals due to the 2021 reappraisal
Office and Administrative Supplies Non-Recurring 2021 Reappraisal	GSD	5,000	Additional office supplies necessary to support the 2021 reappraisal process
Appraisal Staffing Appraiser 4	GSD	98,200 1.00 FTE	Addition of one full time Appraiser 4 position to maintain current level of service with increased appeals
Personnel Development Office Travel	GSD	18,000	To attend Assessment conferences and encourage staff to pursue assessment designations and certifications
Departmental Efficiency Eagleview Contract	GSD	(160,600)	Removal of funding for the Eagleview contract that is paid on a bi yearly basis
Non-allocated Financial Transactions Fringe Benefit Requirements	GSD	1,300	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	86,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	51,900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Non-recurring	GSD	(252,000) (2.50 FTEs)	Removal of one-time funding needed for the FY21 reappraisal
Plan Allocation	GSD	308,600	Supports the hiring and retention of a qualified workforce

16 Assessor of Property - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact
General Services District Total	\$678,900 1.00 FTE	
TOTAL	\$678,900 1.00 FTE	

* See Internal Service Charges section for details
GSD - General Services District

16 Assessor of Property - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,490,000	6,124,896	6,603,800	7,064,000	460,200	6.97%
OTHER SERVICES:						
Utilities	100	119	100	100	0	0.0%
Professional & Purchased Services	565,000	89,250	565,000	1,020,000	455,000	80.53%
Travel, Tuition, and Dues	48,100	39,738	35,100	54,400	19,300	54.99%
Communications	174,600	171,676	376,000	208,000	(168,000)	-44.68%
Repairs & Maintenance Services	465,300	172,635	462,300	290,400	(171,900)	-37.18%
Internal Service Fees	519,100	519,100	451,800	538,100	86,300	19.10%
Other Expenses	(174,400)	21,567	37,200	35,200	(2,000)	-5.38%
TOTAL OTHER SERVICES	1,597,800	1,014,085	1,927,500	2,146,200	218,700	11.35%
TOTAL OPERATING EXPENSES	8,087,800	7,138,981	8,531,300	9,210,200	678,900	7.96%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	8,087,800	7,138,981	8,531,300	9,210,200	678,900	7.96%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	0	200	0	(200)	-100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	21,600	21,132	21,000	17,300	(3,700)	-17.62%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	21,800	21,132	21,200	17,300	(3,900)	-18.40%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	21,800	21,132	21,200	17,300	(3,900)	-18.40%
Expenditures Per Capita	\$11.65	\$10.28	\$12.09	\$12.95	\$0.86	7.11%

16 Assessor of Property - Financial

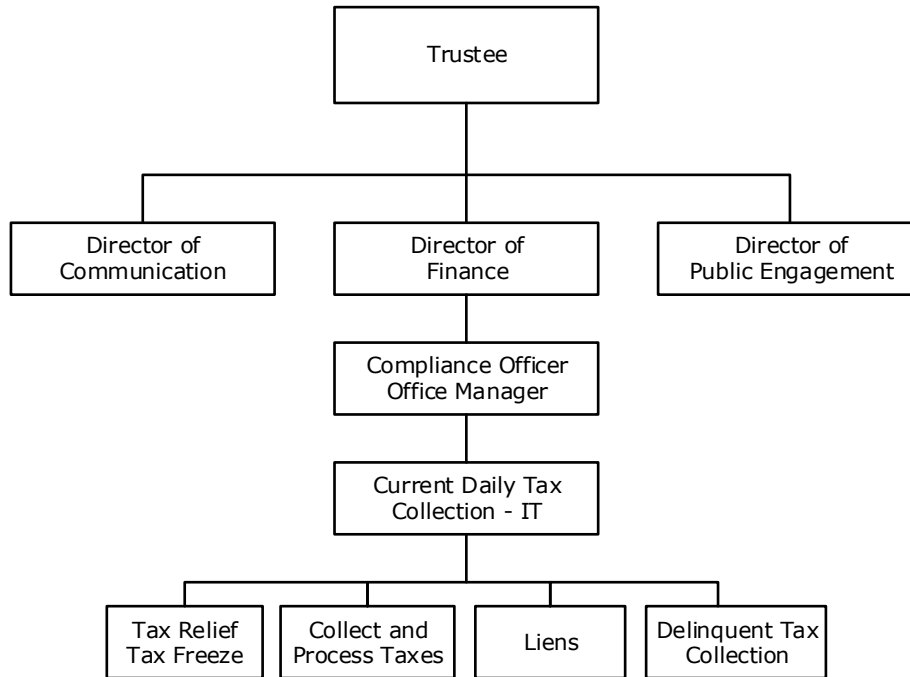
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	5	5.00	7	7.00	7	7.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	4	4.00	2	2.00	2	2.00	0	0.00
Appraiser 1	ST06	02675	17	17.00	0	0.00	0	0.00	0	0.00
Appraiser 2	OR01	02670	7	7.00	27	27.00	27	27.00	0	0.00
Appraiser 3	OR03	07247	5	5.00	4	4.00	4	4.00	0	0.00
Appraiser 4	OR05	04400	6	6.00	5	5.00	6	6.00	1	1.00
Appraiser Analyst 2	OR02	07246	1	1.00	1	1.00	1	1.00	0	0.00
Appraiser Analyst 4	OR07	10830	4	4.00	4	4.00	4	4.00	0	0.00
Assessments Manager	OR09	06524	2	2.00	2	2.00	2	2.00	0	0.00
Assessor of Property	NS	05534	1	1.00	1	1.00	1	1.00	0	0.00
Hrng Off-Tax Assess Reassessmt	NS	07198	40	1.50	107	4.00	67	4.00	-40	0.00
Info Systems App Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep Sr	ST06	11041	4	4.00	3	3.00	3	3.00	0	0.00
Office Support Spec 1	ST07	10123	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	ST08	10124	4	4.00	5	5.00	5	5.00	0	0.00
Public Info Rep	ST10	07384	1	1.00	1	1.00	1	1.00	0	0.00
Safety Coord	OR04	06133	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	10	4.00	10	4.00	10	4.00	0	0.00
Total Positions & FTEs			125	80.50	193	84.00	154	85.00	-39	1.00
Department Totals			125	80.50	193	84.00	154	85.00	-39	1.00

17 Trustee - At a Glance

Mission	To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax, Gulch Business Improvement District Tax, South Nashville Business Improvement District (SONA) Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze Program.			
Budget Summary	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>	
Expenditures and Transfers:				
GSD General Fund	\$ 2,367,100	\$ 2,608,600	\$ 2,873,800	
Total Expenditures and Transfers	<u>\$ 2,367,100</u>	<u>\$ 2,608,600</u>	<u>\$ 2,873,800</u>	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 0	\$ 0	\$ 0	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Expenditures Per Capita	\$ 3.41	\$ 3.70	\$ 4.04	
Positions	Total Budgeted Positions	28	27	28
Contacts	Trustee: Erica Gilmore	email: erica.gilmore@nashville.gov		
	Financial Manager: Eugene Hampton	email: eugene.hampton@nashville.gov		
	700 2nd Avenue South, Suite 220 37210	Phone: 615-862-6330		

17 Trustee - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

17 Trustee - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Tax Relief Division			
Additional Deputy- Tax Accounting Position	GSD	\$122,400 1.00 FTE	To provide funding for one full time Deputy- Tax Accounting Position that will help with the increased needs in the Tax Relief and Customer Service Divisions
Property Tax Collections			
Currency Deposit Service	GSD	10,000	To provide the Trustee's Office with the ability to deposit Property Tax on the same day as collected
Personnel Development			
Office Travel and Training	GSD	14,300	To promote innovation by learning the best practices from other leaders around the country to ensure better services for Metro Taxpayers
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	74,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	21,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	23,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$265,200 1.00 FTE	
TOTAL		\$265,200 1.00 FTE	

* See Internal Service Charges section for details
GSD - General Services District

17 Trustee - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,850,300	1,602,213	1,778,000	1,995,700	217,700	12.24%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	4,400	4,417	4,400	14,400	10,000	227.27%
Travel, Tuition, and Dues	5,000	5,099	3,900	15,200	11,300	289.74%
Communications	213,600	182,414	213,600	213,600	0	0.0%
Repairs & Maintenance Services	1,000	677	1,000	1,000	0	0.0%
Internal Service Fees	339,900	339,900	591,300	614,500	23,200	3.92%
Other Expenses	(47,100)	12,173	16,400	19,400	3,000	18.29%
TOTAL OTHER SERVICES	516,800	544,680	830,600	878,100	47,500	5.72%
TOTAL OPERATING EXPENSES	2,367,100	2,146,893	2,608,600	2,873,800	265,200	10.17%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,367,100	2,146,893	2,608,600	2,873,800	265,200	10.17%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$3.41	\$3.09	\$3.70	\$4.04	\$0.34	9.19%

17 Trustee - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Deputy Trustee	NS	01503	6	6.00	7	7.00	7	7.00	0	0.00
Deputy-Tax Accounting	NS	06554	15	15.00	14	14.00	15	15.00	1	1.00
Seasonal/Part-time/Temporary	NS	09020	6	3.20	5	2.20	5	2.20	0	0.00
Trustee	NS	05635	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			28	25.20	27	24.20	28	25.20	1	1.00

Department Totals			28	25.20	27	24.20	28	25.20	1	1.00
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18 County Clerk - At a Glance

Mission Collect state and local revenues, fees, commissions, and taxes as required by law while providing exceptional customer service to taxpayers in our Motor Vehicle, Business, Marriage, Notary, and Passport divisions.

Budget Summary

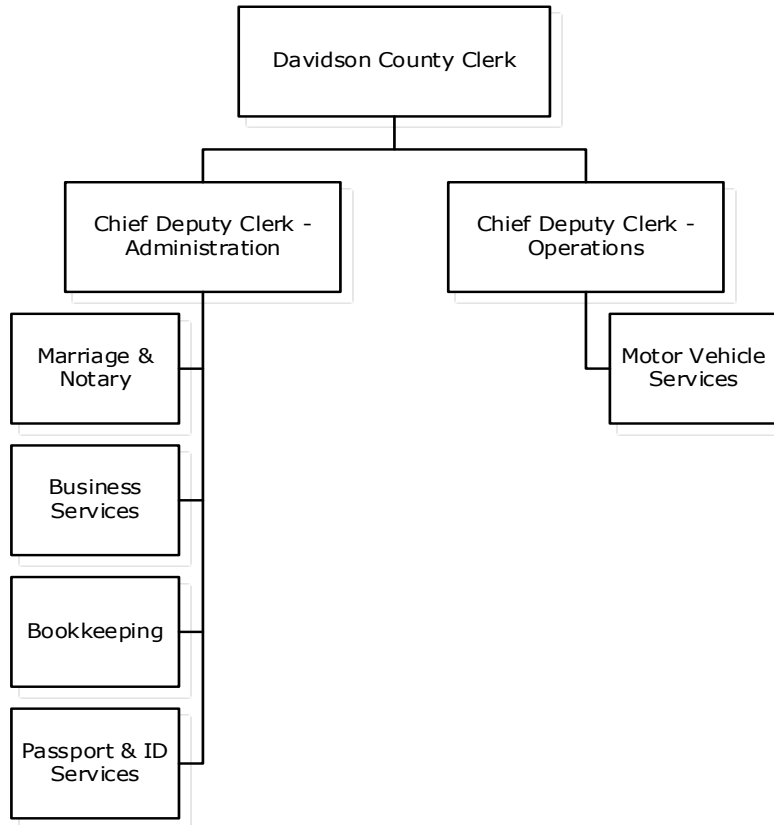
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,877,200	\$ 4,918,500	\$ 5,616,700
Special Purpose Fund	135,000	145,000	145,000
Total Expenditures and Transfers	<u>\$ 5,012,200</u>	<u>\$ 5,063,500</u>	<u>\$ 5,761,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,285,000	\$ 6,232,400	\$ 8,685,000
Other Governments and Agencies	47,500	57,500	57,500
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 9,332,500</u>	<u>\$ 6,289,900</u>	<u>\$ 8,742,500</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 2,600	\$ 2,600	\$ 2,600
	0	0	0
Total Revenues and Transfers	<u>\$ 9,335,100</u>	<u>\$ 6,292,500</u>	<u>\$ 8,745,100</u>
Expenditures Per Capita	\$ 7.22	\$ 7.18	\$ 8.10

Positions Total Budgeted Positions 87 87 89

Contacts County Clerk: Brenda Wynn email: brenda.wynn@nashville.gov
 Financial Manager: Tami Drake email: tami.drake@nashville.gov
 700 2nd Avenue South, Suite 101 37210 Phone: 615-862-6050

18 County Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Computer
Non-allocated Financial Transactions

18 County Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staffing Increase			
Additional Office Support Rep Sr	GSD	\$55,300 1.00 FTE	To provide salary and fringe needs for one additional Office Support Rep Sr
Additional Administrative Service Officer 3	GSD	73,400 1.00 FTE	To provide salary and fringe needs for one Administrative Service Officer 3
Compensation Pay			
Salaries and Fringes	GSD	306,700	Increase in Clerk salaries following a compensation study completed by the Metro Human Resources Department
Loomis Contract			
Contractual Increase for Security Services	GSD	2,800	To provide funding for the 5% annual increase in the Loomis contract for Security Services related to Smart Safes
Grace's Plaza			
Contractual increase for Rent	GSD	500	To provide funding for the 3% annual increase in the Grace's Plaza Rental agreement
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	10,900	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	33,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	214,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$698,200 2.00 FTEs	
TOTAL		\$698,200 2.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

18 County Clerk - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,569,600	4,181,075	4,455,300	5,150,000	694,700	15.59%
OTHER SERVICES:						
Utilities	1,500	1,075	1,500	1,500	0	0.0%
Professional & Purchased Services	56,000	52,130	56,000	58,800	2,800	5.00%
Travel, Tuition, and Dues	6,700	4,166	4,700	4,700	0	0.0%
Communications	104,600	103,180	103,800	93,800	(10,000)	-9.63%
Repairs & Maintenance Services	10,500	10,670	10,500	10,500	0	0.0%
Internal Service Fees	161,300	161,300	197,500	197,700	200	0.10%
Other Expenses	(33,000)	70,874	89,200	99,700	10,500	11.77%
TOTAL OTHER SERVICES	307,600	403,395	463,200	466,700	3,500	0.76%
TOTAL OPERATING EXPENSES	4,877,200	4,584,470	4,918,500	5,616,700	698,200	14.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	4,877,200	4,584,470	4,918,500	5,616,700	698,200	14.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,200,000	8,082,444	6,147,400	8,600,000	2,452,600	39.90%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	9,200,000	8,082,444	6,147,400	8,600,000	2,452,600	39.90%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	100	0	100	100	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	100	0	100	100	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	9,200,100	8,082,444	6,147,500	8,600,100	2,452,600	39.90%
Expenditures Per Capita	\$7.03	\$6.60	\$6.97	\$7.90	\$0.93	13.34%

18 County Clerk - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	10,000	0	10,000	10,000	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	6,016	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	125,000	72,724	135,000	135,000	0	0.0%
TOTAL OTHER SERVICES	135,000	78,740	145,000	145,000	0	0.0%
TOTAL OPERATING EXPENSES	135,000	78,740	145,000	145,000	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	135,000	78,740	145,000	145,000	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	85,000	98,865	85,000	85,000	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	47,500	96,813	57,500	57,500	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	13,422	0	0	0	0.0%
TOTAL PROGRAM REVENUE	132,500	209,100	142,500	142,500	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	2,500	31,525	2,500	2,500	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	2,500	31,525	2,500	2,500	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	135,000	240,625	145,000	145,000	0	0.0%
Expenditures Per Capita	\$0.19	\$0.11	\$0.21	\$0.20	\$(0.01)	-4.76%

18 County Clerk - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	OR01	07243	8	8.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 3	OR03	07244	4	4.00	4	4.00	5	5.00	1	1.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Chief Deputy Clk-Admin	OR09	10999	1	1.00	1	1.00	1	1.00	0	0.00
County Ct Clerk	NS	01336	1	1.00	1	1.00	1	1.00	0	0.00
Courier	ST06	11000	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	18	18.00	18	18.00	18	18.00	0	0.00
Office Support Rep Sr	ST06	11041	21	21.00	21	21.00	22	22.00	1	1.00
Office Support Spec 1	ST07	10123	10	10.00	10	10.00	10	10.00	0	0.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Satellite Office Supv	OR04	10998	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	16	5.35	16	5.35	16	5.35	0	0.00
Total Positions & FTEs			87	76.35	87	76.35	89	78.35	2	2.00

Department Totals			87	76.35	87	76.35	89	78.35	2	2.00
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48 Office of Internal Audit - At a Glance

Mission The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Nashville Government.

Budget Summary

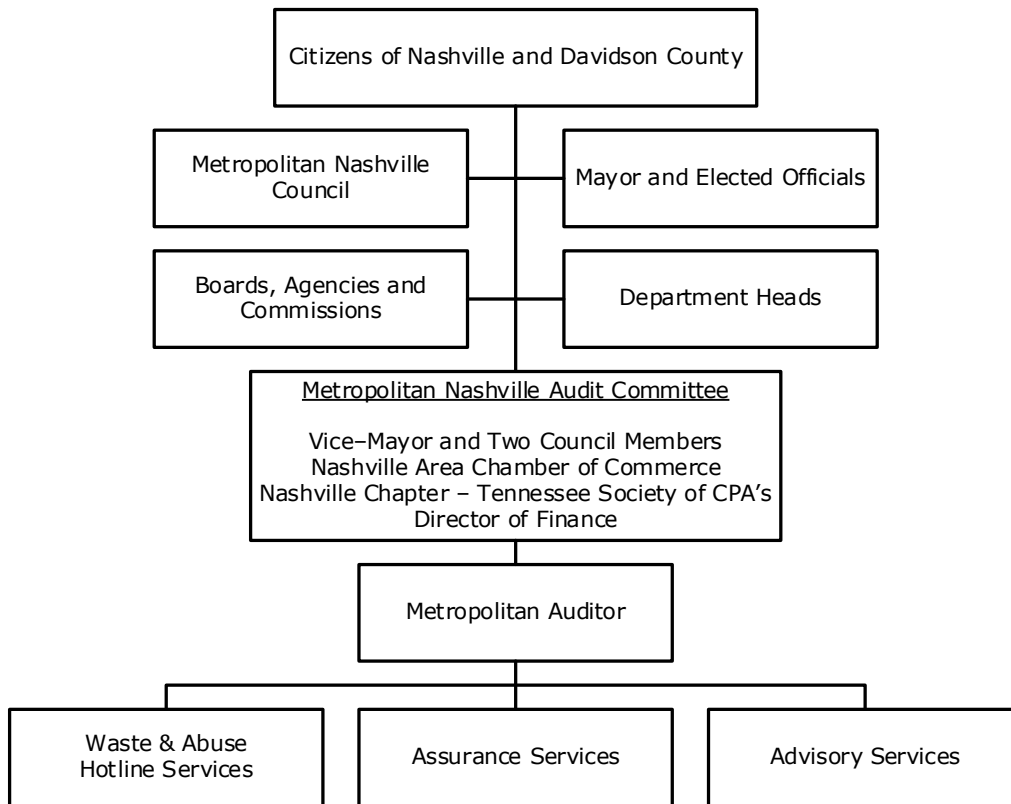
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,574,900	\$ 1,567,300	\$ 1,633,200
Total Expenditures and Transfers	<u>\$ 1,574,900</u>	<u>\$ 1,567,300</u>	<u>\$ 1,633,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 2.27	\$ 2.22	\$ 2.30

Positions Total Budgeted Positions 10 10 10

Contacts Director: Lauren Riley email: lauren.riley@nashville.gov
 404 James Robertson Parkway, Suite 190
 37219 Phone: 615-862-6110

48 Office of Internal Audit - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Business Integrity and Accountability

Advisory Services
 Audit Assurance Services
 Integrity Hotline and Innovation Suggestion Box

48 Office of Internal Audit - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Longevity	GSD	\$3,800	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	7,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	54,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$65,900	
TOTAL		\$65,900	

* See Internal Service Charges section for details
GSD - General Services District

48 Office of Internal Audit - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,189,900	840,655	1,194,500	1,252,600	58,100	4.86%
OTHER SERVICES:						
Utilities	400	0	400	0	(400)	-100.00%
Professional & Purchased Services	248,300	173,206	196,100	192,500	(3,600)	-1.84%
Travel, Tuition, and Dues	31,200	11,362	25,200	25,200	0	0.0%
Communications	8,100	5,604	8,100	8,100	0	0.0%
Repairs & Maintenance Services	500	0	500	500	0	0.0%
Internal Service Fees	50,200	50,200	44,000	51,800	7,800	17.73%
Other Expenses	46,300	60,115	98,500	102,500	4,000	4.06%
TOTAL OTHER SERVICES	385,000	300,487	372,800	380,600	7,800	2.09%
TOTAL OPERATING EXPENSES	1,574,900	1,141,142	1,567,300	1,633,200	65,900	4.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,574,900	1,141,142	1,567,300	1,633,200	65,900	4.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$2.27	\$1.64	\$2.22	\$2.30	\$0.08	3.60%

48 Office of Internal Audit - Financial

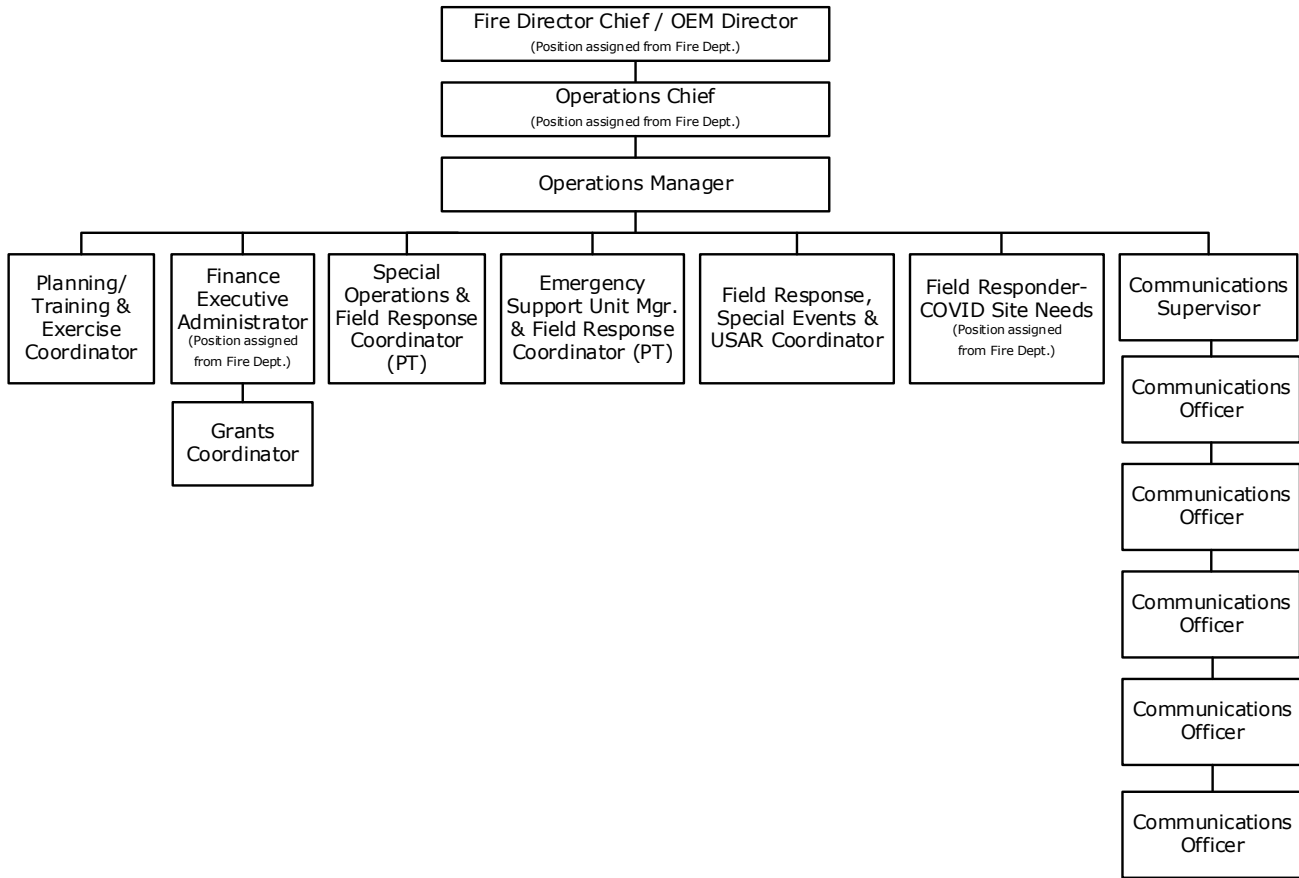
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Internal Audit Manager	OR11	10554	0	0.00	1	1.00	1	1.00	0	0.00
Internal Auditor - Senior	OR07	10843	4	4.00	4	4.00	4	4.00	0	0.00
Internal Auditor 1	OR03	10550	1	1.00	1	1.00	1	1.00	0	0.00
Internal Auditor 2	OR05	10551	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor-Principal	OR09	10842	2	2.00	1	1.00	1	1.00	0	0.00
Metropolitan Auditor	DP02	10530	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			10	10.00	10	10.00	10	10.00	0	0.00
Department Totals			10	10.00	10	10.00	10	10.00	0	0.00

49 Office of Emergency Management - At a Glance

Mission		The Nashville Office of Emergency Management is the City/County emergency management agency. We are the primary agency for disaster mitigation, preparedness, response, and recovery effort. We coordinate resources and incidents and assist other departments in day-to-day events, and during emergency or disaster time. In short, Nashville OEM is similar to FEMA, but a local agency, which is extremely beneficial to the community since all disasters happen locally.		
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 921,500	\$ 940,200	\$ 1,495,200
Special Purpose Fund		1,673,700	1,640,900	230,700
Total Expenditures and Transfers		<u>\$ 2,595,200</u>	<u>\$ 2,581,100</u>	<u>\$ 1,725,900</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		1,485,300	1,452,500	230,700
Other Program Revenue		0	0	0
Total Program Revenue		\$ 1,485,300	\$ 1,452,500	\$ 230,700
Non-program Revenue		\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units		188,400	188,400	0
Total Revenues and Transfers		<u>\$ 1,673,700</u>	<u>\$ 1,640,900</u>	<u>\$ 230,700</u>
Expenditures Per Capita		\$ 3.74	\$ 3.66	\$ 2.43
Positions	Total Budgeted Positions	14	14	18
Contacts	Director: William Swann	email: william.swann@nashville.gov		
	Finance Manager: Drusilla Martin	email: drusilla.martin@nashville.gov		
	2060 15th Avenue South 37212	Phone: 615-862-8530		

49 Office of Emergency Management - At a Glance

Organizational Structure



Programs

Office of Emergency Management

Non-allocated Financial Transactions
Office of Emergency Management

49 Office of Emergency Management - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Full Funding			
Yearly Operational Costs	GSD	\$129,800	Provide funding so the department does not have to be dependent on grant resources to operate for a full year
Equalization of Pay			
Communication Officers Salary	GSD	44,800	Equalization of the Communications Officers salary when compared to comparable Metro positions
OEM Communications			
Additional Staff	GSD	276,300 4.00 FTEs	Provide a Communications Officer, Field Operations Coordinator, Education Coordinator, and Support Specialist to improve emergency management operations
Homeland Security Grants			
Grant Funding Adjustments	SPF	(1,410,200)	To adjust budget for federal grants. This reflects a timing difference in grant accounting
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	11,000	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	46,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	8,900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	37,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$555,000 4.00 FTEs	
Special Purpose Funds Total		\$(1,410,200)	
TOTAL		\$(855,200) 4.00 FTEs	

* See Internal Service Charges section for details
 GSD – General Services District
 SPF – Special Purpose Funds

49 Office of Emergency Management - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	432,400	194,186	421,300	929,800	508,500	120.70%
OTHER SERVICES:						
Utilities	1,900	1,910	1,900	1,900	0	0.0%
Professional & Purchased Services	400	279	400	400	0	0.0%
Travel, Tuition, and Dues	600	431	600	600	0	0.0%
Communications	50,500	49,688	50,500	50,500	0	0.0%
Repairs & Maintenance Services	113,600	105,392	113,600	113,600	0	0.0%
Internal Service Fees	137,900	137,900	159,800	206,300	46,500	29.10%
Other Expenses	(4,200)	14,759	3,700	3,700	0	0.0%
TOTAL OTHER SERVICES	300,700	310,359	330,500	377,000	46,500	14.07%
TOTAL OPERATING EXPENSES	733,100	504,545	751,800	1,306,800	555,000	73.82%
TRANSFERS TO OTHER FUNDS/UNITS	188,400	188,400	188,400	188,400	0	0.0%
TOTAL EXPENSES & TRANSFERS	921,500	692,945	940,200	1,495,200	555,000	59.03%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$1.33	\$1.00	\$1.33	\$2.10	\$0.77	57.89%

49 Office of Emergency Management - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	395,700	393,152	387,700	0	(387,700)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	15,600	15,454	41,100	0	(41,100)	-100.00%
Travel, Tuition, and Dues	190,100	82,300	177,500	75,000	(102,500)	-57.75%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	2,000	2,015	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	1,070,300	499,044	1,034,600	155,700	(878,900)	-84.95%
TOTAL OTHER SERVICES	1,278,000	598,813	1,253,200	230,700	(1,022,500)	-81.59%
TOTAL OPERATING EXPENSES	1,673,700	991,965	1,640,900	230,700	(1,410,200)	-85.94%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,673,700	991,965	1,640,900	230,700	(1,410,200)	-85.94%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	1,469,700	1,261,832	1,452,500	230,700	(1,221,800)	-84.12%
State Direct	15,600	15,454	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,485,300	1,277,286	1,452,500	230,700	(1,221,800)	-84.12%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	188,400	188,400	188,400	0	(188,400)	-100.00%
TOTAL REVENUE & TRANSFERS	1,673,700	1,465,686	1,640,900	230,700	(1,410,200)	-85.94%
Expenditures Per Capita	\$2.41	\$1.43	\$2.33	\$0.32	\$(2.01)	-86.27%

49 Office of Emergency Management - Financial

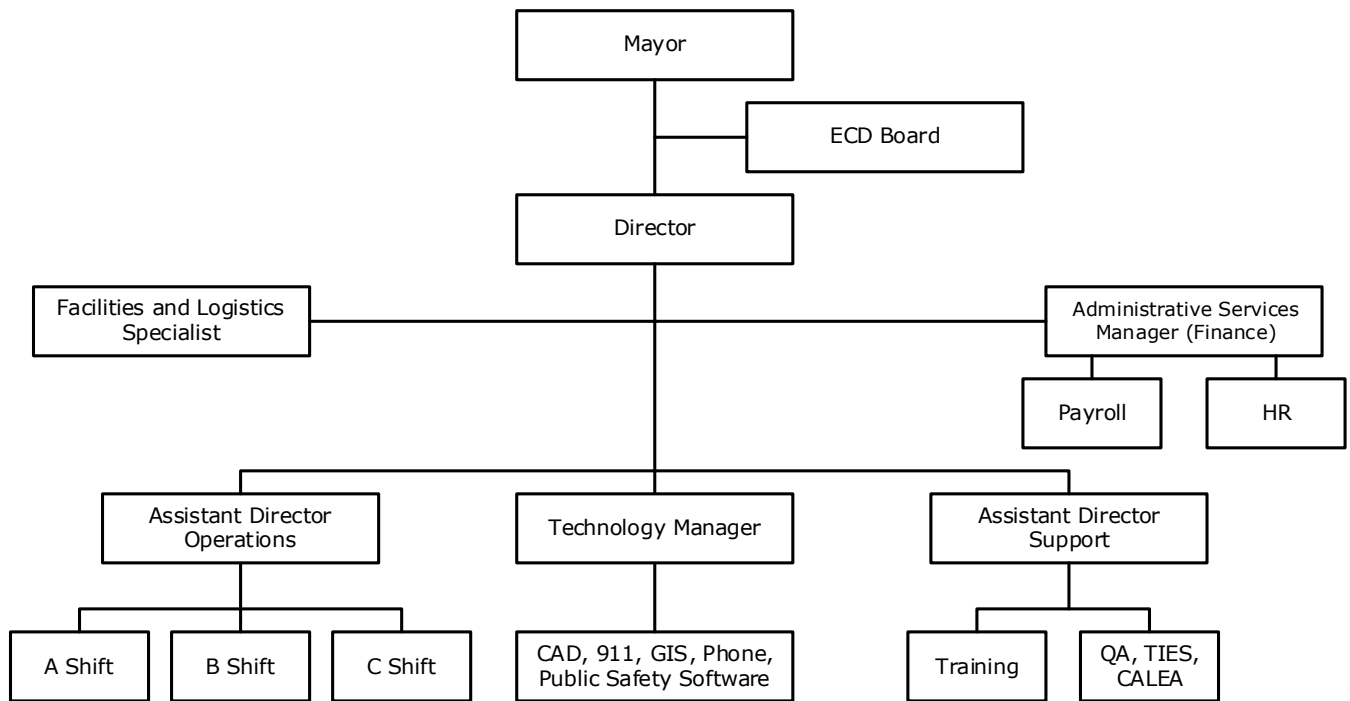
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Admin Svcs Officer 3	NS	07244	2	0.96	2	0.96	2	0.96	0	0.00
Administrative Assistant	NS	07241	0	0.00	0	0.00	1	1.00	1	1.00
OEM Communications Officer	NS	10920	6	6.00	6	6.00	7	7.00	1	1.00
OEM Communications Supv	NS	10918	2	2.00	2	2.00	2	2.00	0	0.00
OEM Field Ops Coord	NS	10916	1	1.00	1	1.00	2	2.00	1	1.00
OEM Grants Coordinator	NS	10917	1	1.00	1	1.00	1	1.00	0	0.00
OEM Operations Mgr	NS	10915	1	1.00	1	1.00	1	1.00	0	0.00
OEM Planning/Training Coord	NS	10919	1	1.00	1	1.00	2	2.00	1	1.00
Total Positions & FTEs			14	12.96	14	12.96	18	16.96	4	4.00
Department Totals			14	12.96	14	12.96	18	16.96	4	4.00

91 Emergency Communications - At a Glance

Mission	The mission of the Emergency Communications Center is to serve as the vital link between the citizens and the emergency responders of Nashville & Davidson County by providing emergency and non-emergency services in a prompt, courteous and efficient manner.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 15,955,800	\$ 16,196,500	\$ 17,889,400
Total Expenditures and Transfers		<u>\$ 15,955,800</u>	<u>\$ 16,196,500</u>	<u>\$ 17,889,400</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		574,400	542,200	545,400
Other Program Revenue		0	0	1,300
Total Program Revenue	\$	<u>574,400</u>	<u>\$ 542,200</u>	<u>\$ 546,700</u>
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		<u>\$ 574,400</u>	<u>\$ 542,200</u>	<u>\$ 546,700</u>
Expenditures Per Capita		\$ 22.99	\$ 22.96	\$ 25.15
Positions	Total Budgeted Positions	191	191	191
Contacts	Director of Emergency Communications: Stephen Martini email: stephen.martini@nashville.gov Financial Manager: Dwayne Vance email: dwayne.vance@nashville.gov 2060 15th Avenue South 37212 Phone: 615-401-6373			

91 Emergency Communications - At a Glance

Organizational Structure



Programs

Administrative

Leadership and Accreditation
 Non-allocated Financial Transactions

Communications Operational Support

911 Communications Systems and Equipment Management
 HR, Payroll & Financial Services
 Quality Assurance
 Training Academy

Information and Non-Emergency Services

Non-Emergency Responses

Life Safety

Operations Public Life Safety

91 Emergency Communications - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Training			
Travel for Education	GSD	\$54,200	Expenses associated with travel to obtain and maintain job relevant certifications
Paid Family Leave			
Benefits Associated with FMLA	GSD	254,300	Provides employees with up to 6 weeks of leave to take care of a spouse, son, daughter, or parent who has a serious health condition
Software Increase			
Salesforce License	GSD	184,400	Allows the department to submit information on HUBNashville
Backup Site Rent			
Rent Increase	GSD	3,200	Increase in rent for Emergency Communications backup center
Non-allocated Financial Transactions			
Longevity	GSD	87,500	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Fringe Benefit Requirements	GSD	162,000	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	340,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	606,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,692,900	
TOTAL		\$1,692,900	

* See Internal Service Charges section for details
GSD - General Services District

91 Emergency Communications - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,217,600	14,201,519	15,269,600	16,379,800	1,110,200	7.27%
OTHER SERVICES:						
Utilities	0	3,343	0	0	0	0.0%
Professional & Purchased Services	50,200	76,109	50,200	50,200	0	0.0%
Travel, Tuition, and Dues	85,400	42,429	31,200	85,400	54,200	173.72%
Communications	90,700	169,178	90,700	90,700	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	337,500	337,500	425,300	766,200	340,900	80.16%
Other Expenses	174,400	299,268	329,500	517,100	187,600	56.93%
TOTAL OTHER SERVICES	738,200	927,827	926,900	1,509,600	582,700	62.87%
TOTAL OPERATING EXPENSES	15,955,800	15,129,346	16,196,500	17,889,400	1,692,900	10.45%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	15,955,800	15,129,346	16,196,500	17,889,400	1,692,900	10.45%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	574,400	572,043	542,200	545,400	3,200	0.59%
Other Program Revenue	0	2,123	0	1,300	1,300	100.0%
TOTAL PROGRAM REVENUE	574,400	574,166	542,200	546,700	4,500	0.83%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	574,400	574,166	542,200	546,700	4,500	0.83%
Expenditures Per Capita	\$22.99	\$21.80	\$22.96	\$25.15	\$2.19	9.54%

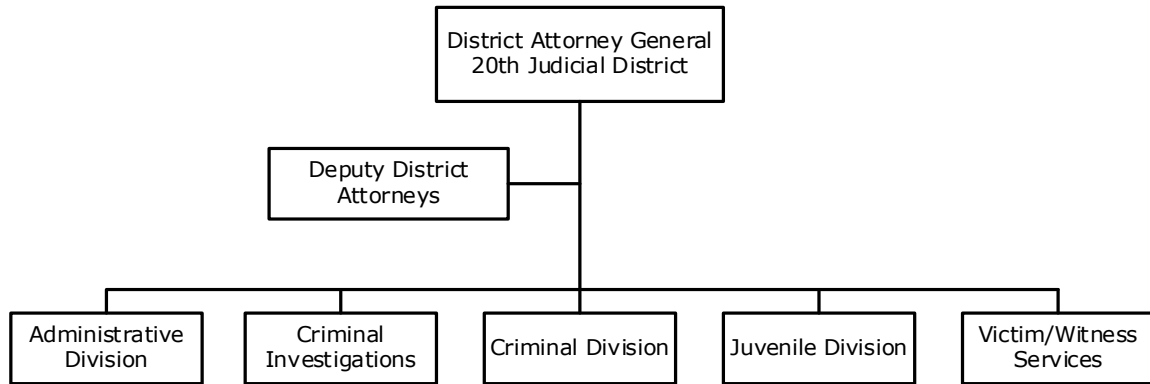
91 Emergency Communications - Financial

Title	Grade	Pay Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Application Tech 3	ST09	10103	1	1.00	1	1.00	1	1.00	0	0.00
Emer Telecommun Assist Directo	ET08	10414	2	2.00	2	2.00	2	2.00	0	0.00
Emer Telecommunications Manage	ET07	10413	4	4.00	4	4.00	4	4.00	0	0.00
Emer Telecommunications Off 1	ET01	10407	42	42.00	42	42.00	42	42.00	0	0.00
Emer Telecommunications Off 2	ET02	10408	24	24.00	24	24.00	24	24.00	0	0.00
Emer Telecommunications Off 3	ET03	10409	25	25.00	25	25.00	25	25.00	0	0.00
Emer Telecommunications Off 4	ET04	10410	63	63.00	63	63.00	63	63.00	0	0.00
Emer Telecommunications Superv	ET06	10412	13	13.00	13	13.00	13	13.00	0	0.00
Emer Telecommunications Traine	ET05	10411	4	4.00	4	4.00	4	4.00	0	0.00
Emerg Communications Dir	DP02	10142	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Fire/Emt Dispatcher	PF04	07423	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	OR03	07779	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 2	OR04	07780	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	OR05	07783	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 3	OR10	10887	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			191	191.00	191	191.00	191	191.00	0	0.00

Department Totals			191	191.00	191	191.00	191	191.00	0	0.00
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19 District Attorney - At a Glance

Organizational Structure



Programs

20th Judicial Drug Task Force

20th Judicial Drug Task Force

Administration - Criminal Division

Administration - Criminal Division
Non-allocated Financial Transactions

DA Elderly & Vulnerable Adult

DA Elderly & Vulnerable Adult

Family Violence

Family Violence

Fraud and Economic Crime

Fraud and Economic Crime

19 District Attorney - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Washington Square Rent			
Rent Increase	GSD	\$70,500	To provide funding for increases in the office space lease agreement
Body Worn Cameras (BWCs)			
Additional Staff	GSD	410,900 4.00 FTEs	During FY21 funding was provided for a small staff and viewing room for the Body-Worn Camera/In-Car Camera video footage to handle the initial roll-out of the BWCs to the precincts. This investment will fund staffing for the remainder of the countywide roll-out.
Telecommunications			
Telephones	GSD	35,000	Increase in the funding for the office telephone system
Victim and Witness Protection			
Cellphones	GSD	6,300	To provide all Victim Witness staff with cellphones for 24-7 availability to victims and witnesses
Federal Drug Program			
Operating Expenses	SPF	(7,900)	To adjust budget for the Federal Drug Program to match available funding, with limited impact on performance
Non-allocated Financial Transactions			
Longevity	GSD SPF	29,800 6,000	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD SPF	2,800 1,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	502,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,057,900 4.00 FTEs	
Special Purpose Funds Total		\$0	
Total		\$1,057,900 4.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

19 District Attorney - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,920,600	6,836,005	7,534,700	8,360,500	825,800	10.96%
OTHER SERVICES:						
Utilities	1,100	1,075	1,100	1,100	0	0.0%
Professional & Purchased Services	41,200	46,487	41,200	61,800	20,600	50.00%
Travel, Tuition, and Dues	31,500	29,621	33,300	33,300	0	0.0%
Communications	59,700	96,619	62,500	112,300	49,800	79.68%
Repairs & Maintenance Services	20,800	19,255	20,800	20,800	0	0.0%
Internal Service Fees	217,800	217,800	256,200	259,000	2,800	1.09%
Other Expenses	788,500	834,287	916,600	1,075,500	158,900	17.34%
TOTAL OTHER SERVICES	1,160,600	1,245,144	1,331,700	1,563,800	232,100	17.43%
TOTAL OPERATING EXPENSES	8,081,200	8,081,149	8,866,400	9,924,300	1,057,900	11.93%
TRANSFERS TO OTHER FUNDS/UNITS	63,100	50,384	68,200	68,200	0	0.0%
TOTAL EXPENSES & TRANSFERS	8,144,300	8,131,533	8,934,600	9,992,500	1,057,900	11.84%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,500	113	1,500	1,500	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	21,700	8,576	21,700	21,700	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	495,400	432,435	495,400	495,400	0	0.0%
TOTAL PROGRAM REVENUE	518,600	441,124	518,600	518,600	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	518,600	441,124	518,600	518,600	0	0.0%
Expenditures Per Capita	\$11.73	\$11.71	\$12.67	\$14.40	\$1.73	13.65%

19 District Attorney - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	922,000	788,868	937,600	945,600	8,000	0.85%
OTHER SERVICES:						
Utilities	25,800	13,765	25,800	27,800	2,000	7.75%
Professional & Purchased Services	19,200	7,468	19,200	17,200	(2,000)	-10.42%
Travel, Tuition, and Dues	52,800	24,489	94,000	86,100	(7,900)	-8.40%
Communications	119,100	38,238	121,100	118,700	(2,400)	-1.98%
Repairs & Maintenance Services	55,400	49,870	55,300	57,300	2,000	3.62%
Internal Service Fees	48,200	55,987	38,100	40,000	1,900	4.99%
Other Expenses	84,700	42,585	59,700	58,100	(1,600)	-2.68%
TOTAL OTHER SERVICES	405,200	232,402	413,200	405,200	(8,000)	-1.94%
TOTAL OPERATING EXPENSES	1,327,200	1,021,270	1,350,800	1,350,800	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,327,200	1,021,270	1,350,800	1,350,800	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	253,800	201,535	272,600	272,600	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	49,543	0	0	0	0.0%
TOTAL PROGRAM REVENUE	253,800	251,078	272,600	272,600	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	1,010,000	30,046	1,010,000	1,010,000	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	1,010,000	30,046	1,010,000	1,010,000	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	63,400	50,384	68,200	68,200	0	0.0%
TOTAL REVENUE & TRANSFERS	1,327,200	331,508	1,350,800	1,350,800	0	0.0%
Expenditures Per Capita	\$1.94	\$1.47	\$1.91	\$1.95	\$0.04	2.09%

19 District Attorney - Financial

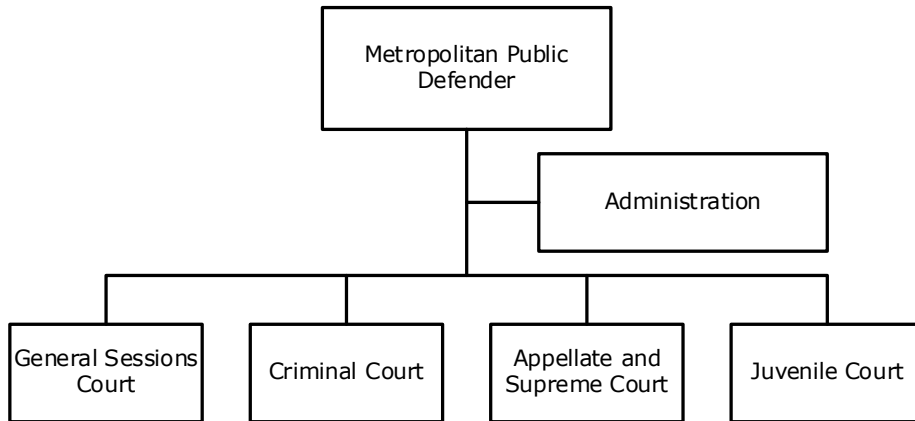
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Spec	ST11	07720	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	OR05	07245	4	4.00	4	4.00	4	4.00	0	0.00
Asst District Attorney	NS	00390	34	33.48	36	35.48	36	35.48	0	0.00
Criminal Investigator	NS	07279	1	0.49	1	0.49	1	0.49	0	0.00
District Attorney General	NS	01684	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	NS	06232	1	1.00	1	1.00	1	1.00	0	0.00
Information System Advisor	OR07	07234	0	0.00	1	1.00	1	1.00	0	0.00
Information System Media Analyst	OR03	10891	0	0.00	3	3.00	7	7.00	4	4.00
Information Systems Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Legal Secretary 1	ST07	02870	12	12.00	12	12.00	12	12.00	0	0.00
Office Support Rep	ST05	11040	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep Sr	ST06	11041	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.25	1	0.25	1	0.25	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Victim Advocate 1	ST09	10891	11	11.00	11	11.00	11	11.00	0	0.00
Victim Advocate 2	ST10	10892	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			85	83.22	91	89.22	95	93.22	4	4.00
Metro Major Drug Program 30101										
Asst District Attorney	NS	00390	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	2	0.50	2	0.50	2	0.50	0	0.00
Total Positions & FTEs			5	3.50	5	3.50	5	3.50	0	0.00
DA Fraud & Economic Crime 30103										
Criminal Investigator	NS	07279	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			2	2.00	2	2.00	2	2.00	0	0.00
DA District Attorney Grant Fund 32219										
Victim Advocate 1	ST09	10891	3	3.00	3	3.00	3	3.00	0	0.00
Victim Advocate 2	ST10	10892	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			96	92.72	102	98.72	106	102.72	4	4.00

21 Public Defender - At a Glance

Mission	The Mission of the Metropolitan Public Defender's Office is to defend the liberty, honor and constitutional rights of the individuals, of all ages, whose cases have been entrusted to us. Through zealous advocacy, we strive not only to deliver excellence in our representation of each and every client, but also to stand with our clients and the community in working to create a more just, fair and compassionate legal system.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 9,238,000	\$ 9,958,300	\$ 10,840,900	
Total Expenditures and Transfers	\$ 9,238,000	\$ 9,958,300	\$ 10,840,900	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	2,379,700	2,481,100	2,510,900	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 2,379,700	\$ 2,481,100	\$ 2,510,900	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	\$ 2,379,700	\$ 2,481,100	\$ 2,510,900	
Expenditures Per Capita	\$ 13.31	\$ 14.12	\$ 15.24	
Positions	Total Budgeted Positions	90	95	105
Contacts	Public Defender: Martesha L. Johnson Financial Manager: Annette Crutchfield	email: martesha.johnson@jis.nashville.org email: annettecrutchfield@jis.nashville.org		
	404 James Robertson Parkway Parkway Towers, Suite 2022 37219	Phone: 615-862-5730		

21 Public Defender - At a Glance

Organizational Structure



Programs

Administration Team

Administration Team
Non-allocated Financial Transactions

Appellate Court Team

Appellate Court Team

Criminal Court Team

Criminal Court Team

General Sessions Team

General Sessions Team

Juvenile Court Team

Juvenile Court Team

21 Public Defender - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Legal Defense			
Restoration of Legal Defense Funds	GSD	\$239,400 2.50 FTEs	To provide mitigation services, crimmigration support, improved reporting capabilities and enhanced IT support
Criminal Defense			
Funding for Indigent Criminal Defense	GSD	116,000 4.00 FTEs	To provide funding for legal defense for those requiring the service, as established by Tennessee Code Annotated § 16-2-518
Indigent Client Services			
Travel and Training	GSD	26,700	Indigent client services and staff support will be maintained by providing travel funds for case-related travel and for training related to quality delivery of legal and social services, leadership development and professional development
Body Worn Cameras			
Additional Fringe Benefits	GSD	1,300	Additional fringe associated with positions that were added for Body Worn Cameras in FY21
James Robertson Parkway Rent			
Rent Increase	GSD	8,700	To provide funding for increases in the office space lease agreement
Non-allocated Financial Transactions			
Longevity	GSD	33,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	437,100	Supports the hiring and retention of a qualified workforce
Internal Service Charges*	GSD	19,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$882,600 6.50 FTEs	
TOTAL		\$882,600 6.50 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

21 Public Defender - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,535,400	7,830,852	8,892,200	9,819,200	927,000	10.42%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	25,900	1,270	10,900	49,600	38,700	355.05%
Travel, Tuition, and Dues	88,500	55,030	60,900	98,500	37,600	61.74%
Communications	72,000	42,160	74,200	78,800	4,600	6.20%
Repairs & Maintenance Services	3,600	4,431	3,600	5,100	1,500	41.67%
Internal Service Fees	117,700	98,000	331,800	143,200	(188,600)	-56.84%
Other Expenses	394,900	515,617	584,700	646,500	61,800	10.57%
TOTAL OTHER SERVICES	702,600	716,508	1,066,100	1,021,700	(44,400)	-4.16%
TOTAL OPERATING EXPENSES	9,238,000	8,547,360	9,958,300	10,840,900	882,600	8.86%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	9,238,000	8,547,360	9,958,300	10,840,900	882,600	8.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	2,379,700	2,436,800	2,481,100	2,510,900	29,800	1.20%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	2,379,700	2,436,800	2,481,100	2,510,900	29,800	1.20%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	2,379,700	2,436,800	2,481,100	2,510,900	29,800	1.20%
Expenditures Per Capita	\$13.31	\$12.31	\$14.12	\$15.24	\$1.12	7.93%

21 Public Defender - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Public Defender 1	OR06	10864	24	24.00	27	27.00	28	28.00	1	1.00
Assistant Public Defender 2	OR08	10865	11	11.00	12	12.00	12	12.00	0	0.00
Assistant Public Defender 3	OR10	10866	7	6.00	7	6.00	7	6.00	0	0.00
Assistant Public Defender 4	OR11	10867	9	8.49	9	8.49	9	8.49	0	0.00
Criminal Investigator	ST09	07279	8	8.00	8	8.00	8	8.00	0	0.00
Deputy Public Defender	OR11	07205	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	1	1.00	2	1.50	3	2.00	1	0.50
Legal Secretary 1	ST07	02870	4	4.00	4	4.00	4	4.00	0	0.00
Legal Secretary 2	ST08	07322	7	7.00	7	7.00	7	7.00	0	0.00
Paralegal	ST08	07343	1	1.00	1	1.00	2	2.00	1	1.00
Part-Time/Seasonal	NS	09020	0	0.00	0	0.00	4	1.00	4	1.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Pub Info Coord	OR05	10132	1	1.00	1	1.00	2	2.00	1	1.00
Public Defender	PD	03964	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker Senior	OR03	10854	6	6.00	6	6.00	8	8.00	2	2.00
Total Positions & FTEs			90	88.49	95	92.99	105	99.49	10	6.50
Department Totals			90	88.49	95	92.99	105	99.49	10	6.50

22 Juvenile Court Clerk - At a Glance

Mission It is the mission of the Juvenile Court Clerk's Office to provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service, in a manner which is fiscally responsible, to all citizens of Metropolitan Nashville.

Budget Summary

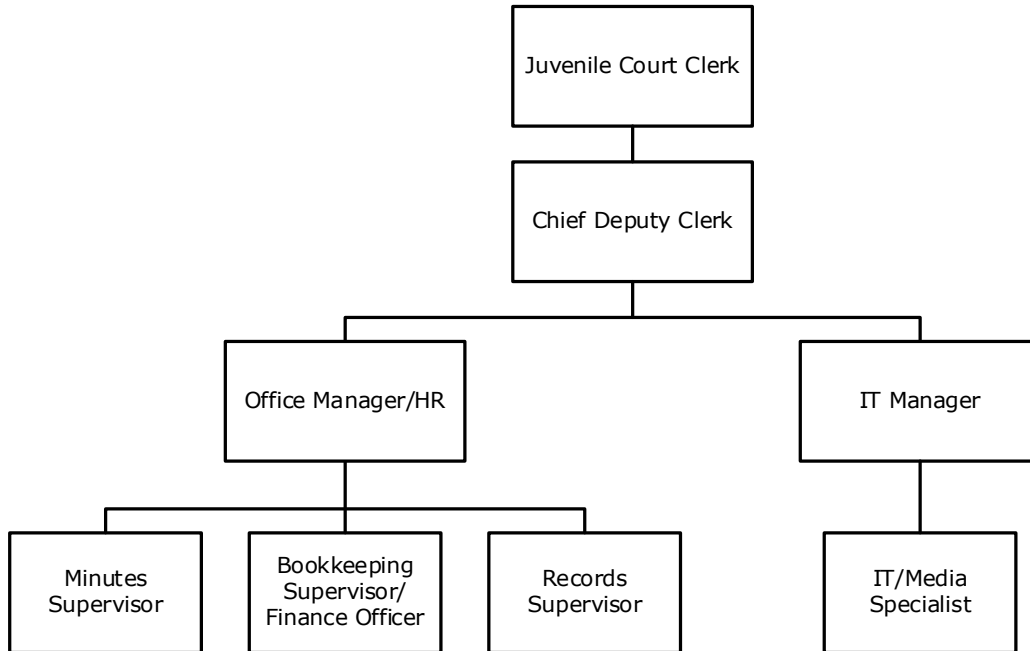
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,963,600	\$ 2,029,300	\$ 2,184,600
Special Purpose Fund	16,000	16,000	33,600
Total Expenditures and Transfers	<u>\$ 1,979,600</u>	<u>\$ 2,045,300</u>	<u>\$ 2,218,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 366,000	\$ 74,000	\$ 226,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 366,000</u>	<u>\$ 74,000</u>	<u>\$ 226,900</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 100,000	\$ 100,000	\$ 47,700
	0	0	0
Total Revenues and Transfers	<u>\$ 466,000</u>	<u>\$ 174,000</u>	<u>\$ 274,600</u>
Expenditures Per Capita	\$ 2.85	\$ 2.90	\$ 3.12

Positions Total Budgeted Positions 30 31 31

Contacts Juvenile Court Clerk: Lonnell Matthews email: lonnellmatthews@jis.nashville.org
 Chief Deputy Clerk: Avery Patton email: averypatton@jis.nashville.org
 Juvenile Justice Center
 100 Woodland Street 37213 Phone: 615-862-7980

22 Juvenile Court Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

22 Juvenile Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Computer Fund			
Increase in Computer Equipment, Subscriptions, and Software	SPF	\$17,600	To improve juvenile court services and office operations
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	45,900	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	12,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	12,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	84,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$155,300	
Special Purpose Funds Total		\$17,600	
TOTAL		\$172,900	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

22 Juvenile Court Clerk - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,908,700	1,871,600	1,940,700	2,083,600	142,900	7.36%
OTHER SERVICES:						
Utilities	300	358	300	300	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	3,400	720	2,000	2,000	0	0.0%
Communications	11,300	14,023	11,300	14,800	3,500	30.97%
Repairs & Maintenance Services	3,500	353	3,500	0	(3,500)	-100.00%
Internal Service Fees	61,900	61,900	55,600	68,000	12,400	22.30%
Other Expenses	(25,500)	14,628	15,900	15,900	0	0.0%
TOTAL OTHER SERVICES	54,900	91,982	88,600	101,000	12,400	14.00%
TOTAL OPERATING EXPENSES	1,963,600	1,963,582	2,029,300	2,184,600	155,300	7.65%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,963,600	1,963,582	2,029,300	2,184,600	155,300	7.65%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	350,000	272,550	58,000	217,300	159,300	274.66%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	350,000	272,550	58,000	217,300	159,300	274.66%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	100,000	58,572	100,000	47,700	(52,300)	-52.30%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	100,000	58,572	100,000	47,700	(52,300)	-52.30%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	450,000	331,122	158,000	265,000	107,000	67.72%
Expenditures Per Capita	\$2.83	\$2.83	\$2.88	\$3.07	\$0.19	6.60%

22 Juvenile Court Clerk - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	4,000	2,098	4,000	4,000	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	7,500	7,685	7,500	7,500	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	4,500	0	4,500	22,100	17,600	391.11%
TOTAL OTHER SERVICES	16,000	9,783	16,000	33,600	17,600	110.00%
TOTAL OPERATING EXPENSES	16,000	9,783	16,000	33,600	17,600	110.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	16,000	9,783	16,000	33,600	17,600	110.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	16,000	12,052	16,000	9,600	(6,400)	-40.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	398	0	0	0	0.0%
TOTAL PROGRAM REVENUE	16,000	12,450	16,000	9,600	(6,400)	-40.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	16,000	12,450	16,000	9,600	(6,400)	-40.00%
Expenditures Per Capita	\$0.02	\$0.01	\$0.02	\$0.05	\$0.03	150.0%

22 Juvenile Court Clerk - Financial

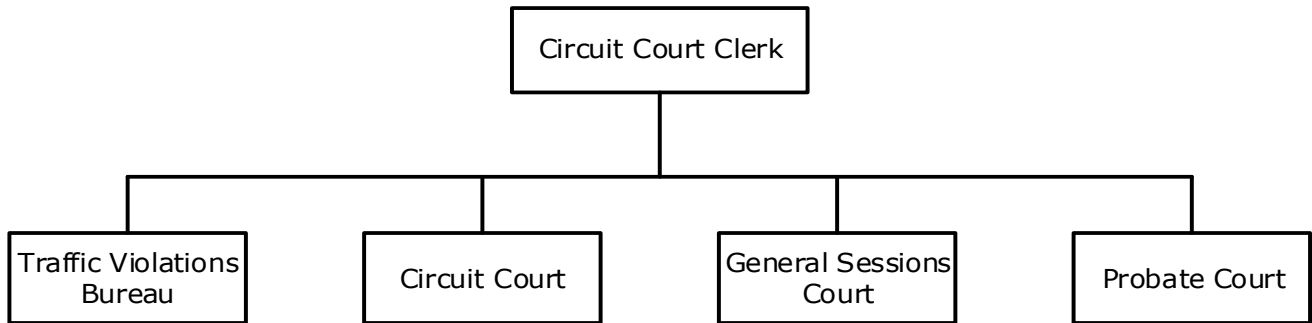
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Clerk	ST06	01340	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 1	OR03	06918	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Manager	OR09	07782	0	0.00	1	1.00	1	1.00	0	0.00
Juvenile Court Clerk	NS	07083	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	22	22.00	22	22.00	22	22.00	0	0.00
Total Positions & FTEs			30	30.00	31	31.00	31	31.00	0	0.00
Department Totals			30	30.00	31	31.00	31	31.00	0	0.00

23 Circuit Court Clerk - At a Glance

Mission	The mission of the Circuit Court Clerk's Office is to diligently and professionally serve the needs of the Courts, legal community and citizens of Davidson County, Tennessee, through ethical values, personal service, integrity, transparency, and technology to achieve an unmatched level of efficiency and customer satisfaction.		
Budget Summary	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 3,465,400	\$ 3,446,600	\$ 3,495,000
Total Expenditures and Transfers	<u>\$ 3,465,400</u>	<u>\$ 3,446,600</u>	<u>\$ 3,495,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,000,000	\$ 780,000	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,000,000</u>	<u>\$ 780,000</u>	<u>\$ 0</u>
Non-program Revenue	\$ 2,806,200	\$ 2,682,200	\$ 2,214,200
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 3,806,200</u>	<u>\$ 3,462,200</u>	<u>\$ 2,214,200</u>
Expenditures Per Capita	\$ 4.99	\$ 4.89	\$ 4.91
Positions	Total Budgeted Positions	44	44
			43
Contacts	Circuit Court Clerk: Richard Rooker email: rickyrooker@jis.nashville.org Financial Manager: Randi Semrick email: randisemrick@jis.nashville.org 1 Public Square, Suite 302 37201 Phone: 615-862-5181		

23 Circuit Court Clerk - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Circuit Court Clerk's Office and General Sessions Civil Division Office

Circuit Court Clerk's Office and General Sessions Civil Division Office

Probate Court Clerk's Office

Probate Court Clerk's Office

Traffic Violations Bureau

Traffic Violations Bureau

23 Circuit Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation	GSD	(\$65,900) (1.00 FTE)	Impact
Traffic Violations Bureau			
Staffing and Maintenance Reduction			Implementation of e-filing and other improvements have made it possible to reduce vacant staffing and repair and maintenance expenses, while enhancing court services
Non-allocated Financial Transactions			
Longevity	GSD	35,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	84,800	Supports the hiring and retention of a qualified workforce.
Internal Service Charges*	GSD	(6,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$48,400 (1.00 FTE)	
TOTAL		\$48,400 (1.00 FTE)	

* See Internal Service Charges section for details
GSD - General Services District

23 Circuit Court Clerk - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21111- FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,085,500	2,701,655	2,986,600	3,043,700	57,100	1.91%
OTHER SERVICES:						
Utilities	300	239	300	300	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	151,000	113,702	151,000	151,000	0	0.0%
Repairs & Maintenance Services	125,800	9,510	125,800	123,200	(2,600)	-2.07%
Internal Service Fees	156,800	156,800	150,400	144,300	(6,100)	-4.06%
Other Expenses	(54,000)	46,735	32,500	32,500	0	0.0%
TOTAL OTHER SERVICES	379,900	326,986	460,000	451,300	(8,700)	-1.89%
TOTAL OPERATING EXPENSES	3,465,400	3,028,641	3,446,600	3,495,000	48,400	1.40%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	3,465,400	3,028,641	3,446,600	3,495,000	48,400	1.40%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,000,000	1,000,000	780,000	0	(780,000)	-100.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,000,000	1,000,000	780,000	0	(780,000)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	2,806,200	2,574,803	2,682,200	2,214,200	(468,000)	-17.45%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	2,806,200	2,574,803	2,682,200	2,214,200	(468,000)	-17.45%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	3,806,200	3,574,803	3,462,200	2,214,200	(1,248,000)	-36.05%
Expenditures Per Capita	\$4.99	\$4.36	\$4.89	\$4.91	\$0.02	0.41%

23 Circuit Court Clerk - Financial

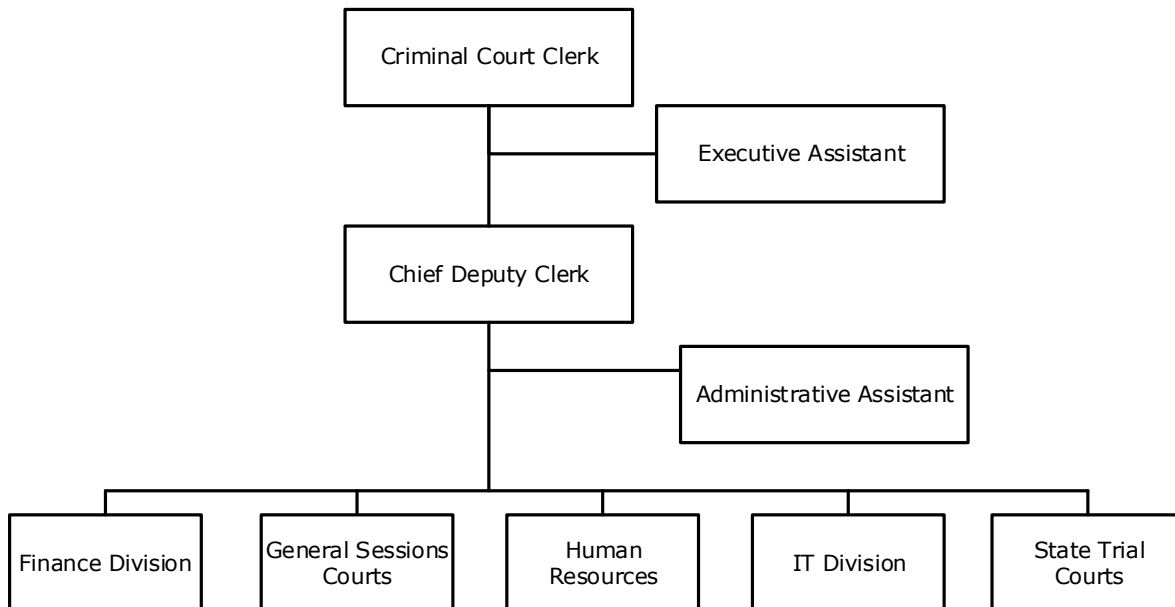
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	3	3.00	4	4.00	3	3.00	-1	-1.00
Admin Svcs Officer 2	OR01	07243	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	4	4.00	4	4.00	4	4.00	0	0.00
Chief Dpty Clerk-Gen Sess Ct	OR07	01056	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operations Shift Supv	ST11	01302	1	1.00	1	1.00	1	1.00	0	0.00
Circuit Court Clerk	ST06	01340	6	6.00	6	6.00	6	6.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	9	8.45	9	8.45	9	8.45	0	0.00
Office Support Rep Sr	ST06	11041	4	4.00	4	4.00	4	4.00	0	0.00
Technical Specialist 2	OR06	07757	0	0.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	11	11.00	10	10.00	10	10.00	0	0.00
Warrant Officer 2	ST09	05340	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			44	43.45	44	43.45	43	42.45	-1	-1.00
Department Totals			44	43.45	44	43.45	43	42.45	-1	-1.00

24 Criminal Court Clerk - At a Glance

Mission	The Criminal Court Clerk performs the clerical duties for the operation of the criminal courts, both General Sessions Courts and State Trial Courts. The Clerk is responsible for record management, both hard copy and electronic, and prepares the minutes (official record) for the Criminal Trial Courts.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 6,453,200	\$ 6,465,200	\$ 6,991,900
Special Purpose Fund		365,900	267,900	266,400
Total Expenditures and Transfers		<u>\$ 6,819,100</u>	<u>\$ 6,733,100</u>	<u>\$ 7,258,300</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 1,481,800	\$ 557,600	\$ 676,900	
Other Governments and Agencies	869,000	850,000	748,800	
Other Program Revenue	0	0	0	
Total Program Revenue	<u>\$ 2,350,800</u>	<u>\$ 1,407,600</u>	<u>\$ 1,425,700</u>	
Non-program Revenue	\$ 1,673,300	\$ 950,000	\$ 897,800	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	<u>\$ 4,024,100</u>	<u>\$ 2,357,600</u>	<u>\$ 2,323,500</u>	
Expenditures Per Capita	\$ 9.82	\$ 9.55	\$ 10.20	
Positions	Total Budgeted Positions	88	88	90
Contacts	Criminal Court Clerk: Howard Gentry		email: howardgentry@jis.nashville.org	
	Finance Manager: Stephanie Patterson		email: stephaniepatterson@jis.nashville.org	
	408 2nd Avenue North, Suite 2120 37201		Phone: 615-862-5601	

24 Criminal Court Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

24 Criminal Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Warrant and Bond Office			
Additional Staff	GSD	\$114,600 2.00 FTEs	Addition of two employees to provide adequate coverage to effectively maintain 24/7 operations in the Warrant & Bond Office
Training and Development			
Additional Training Expenses	GSD	12,000	Travel Funds to enable attendance at conferences, certification training, and remote training for systems such as e-filing
Victims Assistance Fund			
Special Fund Operating Expense	SPF	(1,500)	Adjustment to budget to match a reduction in anticipated revenue
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	1,400	Funds required for projected fringe benefit expenses
Longevity	GSD	42,000	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	317,100	Supports the hiring and retention of a qualified workforce.
Internal Service Charges*	GSD	39,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$526,700 2.00 FTEs	
Special Purpose Funds Total		(\$1,500)	
TOTAL		\$525,200 2.00 FTEs	

*See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

24 Criminal Court Clerk - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,317,600	6,077,721	6,180,800	6,655,900	475,100	7.69%
OTHER SERVICES:						
Utilities	300	716	300	1,300	1,000	333.33%
Professional & Purchased Services	6,000	251	6,000	5,000	(1,000)	-16.67%
Travel, Tuition, and Dues	21,700	23,419	9,700	19,700	10,000	103.09%
Communications	94,300	70,973	87,300	88,300	1,000	1.15%
Repairs & Maintenance Services	1,000	22,283	1,000	1,000	0	0.0%
Internal Service Fees	103,900	103,900	119,300	158,900	39,600	33.19%
Other Expenses	(91,600)	111,858	60,800	61,800	1,000	1.64%
TOTAL OTHER SERVICES	135,600	333,400	284,400	336,000	51,600	18.14%
TOTAL OPERATING EXPENSES	6,453,200	6,411,121	6,465,200	6,991,900	526,700	8.15%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	6,453,200	6,411,121	6,465,200	6,991,900	526,700	8.15%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,425,900	811,440	528,600	650,400	121,800	23.04%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	869,000	771,991	850,000	748,800	(101,200)	-11.91%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	5,357	0	0	0	0.0%
TOTAL PROGRAM REVENUE	2,294,900	1,588,788	1,378,600	1,399,200	20,600	1.49%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	1,523,300	877,802	898,000	847,300	(50,700)	-5.65%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	1,523,300	877,802	898,000	847,300	(50,700)	-5.65%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	3,818,200	2,466,590	2,276,600	2,246,500	(30,100)	-1.32%
Expenditures Per Capita	\$9.30	\$9.24	\$9.17	\$9.83	\$0.66	7.20%

24 Criminal Court Clerk - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	50,000	0	50,000	50,000	0	0.0%
Travel, Tuition, & Dues	4,000	0	4,000	4,000	0	0.0%
Communications	7,300	0	7,300	7,300	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	304,600	66,339	206,600	205,100	(1,500)	-0.73%
TOTAL OTHER SERVICES	365,900	66,339	267,900	266,400	(1,500)	-0.56%
TOTAL OPERATING EXPENSES	365,900	66,339	267,900	266,400	(1,500)	-0.56%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	365,900	66,339	267,900	266,400	(1,500)	-0.56%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,900	24,818	29,000	26,500	(2,500)	-8.62%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	4,616	0	0	0	0.0%
TOTAL PROGRAM REVENUE	55,900	29,434	29,000	26,500	(2,500)	-8.62%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	150,000	53,067	52,000	50,500	(1,500)	-2.88%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	150,000	53,067	52,000	50,500	(1,500)	-2.88%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	205,900	82,501	81,000	77,000	(4,000)	-4.94%
Expenditures Per Capita	\$0.53	\$0.10	\$0.38	\$0.37	\$(0.01)	-2.63%

24 Criminal Court Clerk - Financial

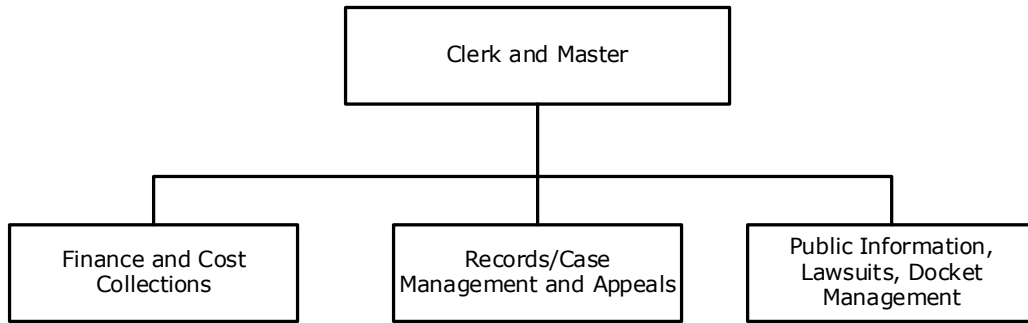
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Chief Dpty Criminal Ct Clerk	NS	01061	1	1.00	1	1.00	1	1.00	0	0.00
Criminal Ct Clerk	NS	01358	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Criminal Ct Clerk 1	NS	06502	7	7.00	7	7.00	7	7.00	0	0.00
Deputy Criminal Ct Clerk 2	NS	06503	3	3.00	3	3.00	3	3.00	0	0.00
Deputy Criminal Ct Clerk 3	NS	06504	17	17.00	18	18.00	18	18.00	0	0.00
Deputy Criminal Ct Clerk 4	NS	06505	28	28.00	28	28.00	28	28.00	0	0.00
Deputy Criminal Ct Clerk 5	NS	06506	30	29.11	30	29.11	32	31.11	2	2.00
Total Positions & FTEs			88	87.11	88	87.11	90	89.11	2	2.00
Department Totals			88	87.11	88	87.11	90	89.11	2	2.00

25 Clerk & Master - At a Glance

Mission	The mission of the Davidson County Chancery Court Clerk and Master's Office is to provide professional, courteous, and efficient public service to all those with business in the Chancery Court.		
Budget Summary	2019-2020	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 1,649,800	\$ 1,669,600	\$ 1,744,700
Total Expenditures and Transfers	\$ 1,649,800	\$ 1,669,600	\$ 1,744,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 920,400	\$ 1,052,600	\$ 879,600
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 920,400	\$ 1,052,600	\$ 879,600
Non-program Revenue	\$ 438,700	\$ 395,800	\$ 378,900
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 1,359,100	\$ 1,448,400	\$ 1,258,500
Expenditures Per Capita	\$ 2.38	\$ 2.37	\$ 2.45
Positions	Total Budgeted Positions	18	18
Contacts	Clerk & Master: Maria Salas Financial Manager: Vicki Bailey 308 Metro Courthouse 37201	email: mariasalas@jis.nashville.org email: vickibailey@jis.nashville.org Phone: 615-862-5710	

25 Clerk & Master - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

25 Clerk & Master - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Longevity	GSD	\$12,900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	59,600	Supports the hiring and retention of a qualified workforce.
Internal Service Charges*	GSD	\$2,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$75,100	
TOTAL		\$75,100	

*See Internal Service Charges section for details
GSD - General Services District

25 Clerk & Master - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,511,800	1,297,700	1,467,200	1,539,700	72,500	4.94%
OTHER SERVICES:						
Utilities	200	119	200	200	0	0.0%
Professional & Purchased Services	8,000	5,433	8,000	7,000	(1,000)	-12.50%
Travel, Tuition, and Dues	12,600	425	3,700	2,500	(1,200)	-32.43%
Communications	12,900	10,177	14,100	14,600	500	3.55%
Repairs & Maintenance Services	96,100	88,404	122,100	122,100	0	0.0%
Internal Service Fees	25,900	25,900	29,900	32,500	2,600	8.70%
Other Expenses	(17,700)	15,638	24,400	26,100	1,700	6.97%
TOTAL OTHER SERVICES	138,000	146,096	202,400	205,000	2,600	1.28%
TOTAL OPERATING EXPENSES	1,649,800	1,443,796	1,669,600	1,744,700	75,100	4.50%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,649,800	1,443,796	1,669,600	1,744,700	75,100	4.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	920,400	857,392	1,052,600	879,600	(173,000)	-16.44%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	920,400	857,392	1,052,600	879,600	(173,000)	-16.44%
NON-PROGRAM REVENUE:						
Property Taxes	396,400	319,947	349,900	340,400	(9,500)	-2.72%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	42,300	41,764	45,900	38,500	(7,400)	-16.12%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	438,700	361,711	395,800	378,900	(16,900)	-4.27%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	1,359,100	1,219,103	1,448,400	1,258,500	(189,900)	-13.11%
Expenditures Per Capita	\$2.38	\$2.08	\$2.37	\$2.45	\$0.08	3.38%

25 Clerk & Master - Financial

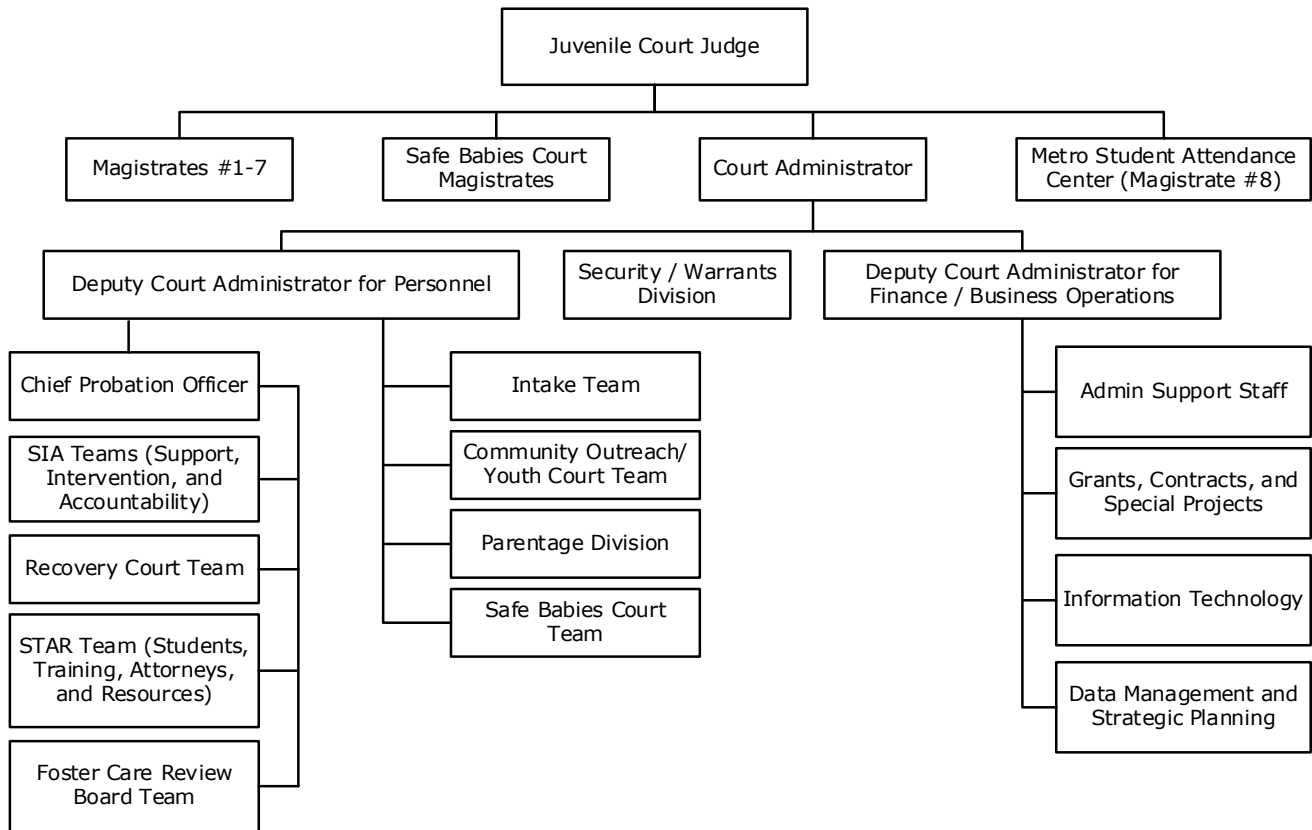
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Clerk & Master	NS	01205	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I	NS	06302	10	10.00	10	10.00	10	10.00	0	0.00
Deputy Clerk & Master II	NS	10527	3	3.00	3	3.00	3	3.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Maste	NS	06303	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			18	18.00	18	18.00	18	18.00	0	0.00
Department Totals			18	18.00	18	18.00	18	18.00	0	0.00

26 Juvenile Court - At a Glance

Mission	Davidson County Juvenile Court's mission is to prevent problems, promote the positive potential in all people, and pursue fairness and hope.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 13,461,900	\$ 14,169,100	\$ 14,798,700
Special Purpose Fund		2,596,300	1,858,400	2,547,100
Total Expenditures and Transfers		\$ 16,058,200	\$ 16,027,500	\$ 17,345,800
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	6,300	\$ 0	\$ 0
Other Governments and Agencies		1,961,600	1,297,600	1,917,300
Other Program Revenue		0	0	0
Total Program Revenue	\$	1,967,900	\$ 1,297,600	\$ 1,917,300
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		634,700	560,800	629,800
Total Revenues and Transfers	\$	2,602,600	\$ 1,858,400	\$ 2,547,100
Expenditures Per Capita	\$	23.13	\$ 22.72	\$ 24.38
Positions	Total Budgeted Positions	130	130	130
Contacts	Juvenile Court Judge: Sheila Calloway email: sheilacalloway@jis.nashville.org Finance Manager: Jim Swack email: jimswack@jis.nashville.org Juvenile Justice Center 100 Woodland Street 37213 Phone: 615-862-8000			

26 Juvenile Court - At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
 Finance
 Human Resources
 Non-allocated Financial Transactions
 Records Management
 Star Team

Child/Family Protection and Advocacy

Assessment
 Foster Care Review Board (FCRB)

Family Accountability

Community Based Gang Probation
 Intake
 Juvenile Recovery Court
 Metro Student Attendance Center (M-SAC)
 Support Intervention Accountability (SIA)

Judicial Actions

Judicial Actions

Juvenile Court Pretrial

Community Outreach/Youth Court

Juvenile Detention Center

Metro Juvenile Detention Center

Parentage and Child Support

Parentage and Child Support

Security and Service of Process

Juvenile Court Safety and Security
 Service of Process

26 Juvenile Court - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact		
Community Partnerships				
Outreach	GSD	\$200,000	To aid community groups, who perform outreach to at risk youth	
Parent and Child Support				
Grant Funding Adjustment	SPF	37,400	To adjust budget for establishing and enforcing federal and state child support guidelines funded by the Tennessee Department of Human Services with minimal impact on performance	
Child and Family Intervention				
Grant Funding Adjustment	SPF	434,300	To adjust budget for community-based case management and probation services to children at high risk of state custody funded by the Tennessee Department of Children's Services with minimal impact on performance	
Interpreter Services				
Grant Funding Adjustment	SPF	72,500	To adjust budget for interpreter/translation services for individuals with limited English proficiency funded by the Tennessee Administrative Office of the Courts with minimal impact on performance	
Parental Assistance Court				
Grant Funding Adjustment	SPF	134,200	To adjust budget for providing employment and support services to non-custodial parents focusing on the success of children and the adults in their lives funded by the Tennessee Department of Human Services with minimal impact on performance	
Non-allocated Financial Transactions				
Internal Service Charges*	GSD	17,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property	
Longevity	GSD	62,500	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment	
	SPF	10,300		
Pay Plan Allocation	GSD	349,400	Supports the hiring and retention of a qualified workforce	
General Services District Total			\$629,600	
Special Purpose Funds Total			\$688,700	
TOTAL			\$1,318,300	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

26 Juvenile Court - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,207,200	7,174,966	7,877,100	8,289,000	411,900	5.23%
OTHER SERVICES:						
Utilities	700	716	700	700	0	0.0%
Professional & Purchased Services	4,693,000	5,234,171	5,326,600	5,326,600	0	0.0%
Travel, Tuition, and Dues	44,800	29,809	33,200	33,200	0	0.0%
Communications	67,700	50,043	54,700	54,700	0	0.0%
Repairs & Maintenance Services	8,000	25,565	8,000	8,000	0	0.0%
Internal Service Fees	143,100	143,100	162,900	180,600	17,700	10.87%
Other Expenses	(270,700)	131,190	75,900	275,900	200,000	263.50%
TOTAL OTHER SERVICES	4,686,600	5,614,594	5,662,000	5,879,700	217,700	3.84%
TOTAL OPERATING EXPENSES	12,893,800	12,789,560	13,539,100	14,168,700	629,600	4.65%
TRANSFERS TO OTHER FUNDS/UNITS	568,100	551,451	630,000	630,000	0	0.0%
TOTAL EXPENSES & TRANSFERS	13,461,900	13,341,011	14,169,100	14,798,700	629,600	4.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,300	12,643	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	6,300	12,643	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	6,300	12,643	0	0	0	0.0%
Expenditures Per Capita	\$19.39	\$19.22	\$20.09	\$20.80	\$0.71	3.53%

26 Juvenile Court - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,137,600	1,928,159	1,479,300	2,113,100	633,800	42.84%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	85,500	7,138	50,300	50,500	200	0.40%
Travel, Tuition, and Dues	66,000	16,671	64,000	69,600	5,600	8.75%
Communications	26,500	10,292	21,500	26,500	5,000	23.26%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	12,000	12,000	18,700	21,300	2,600	13.90%
Other Expenses	48,300	22,423	43,300	45,700	2,400	5.54%
TOTAL OTHER SERVICES	238,300	68,524	197,800	213,600	15,800	7.99%
TOTAL OPERATING EXPENSES	2,375,900	1,996,683	1,677,100	2,326,700	649,600	38.73%
TRANSFERS TO OTHER FUNDS/UNITS	220,400	167,066	181,300	220,400	39,100	21.57%
TOTAL EXPENSES & TRANSFERS	2,596,300	2,163,749	1,858,400	2,547,100	688,700	37.06%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	1,218,000	1,057,071	1,088,600	1,208,700	120,100	11.03%
State Direct	743,600	551,517	209,000	708,600	499,600	239.04%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,961,600	1,608,588	1,297,600	1,917,300	619,700	47.76%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	634,700	551,451	560,800	629,800	69,000	12.30%
TOTAL REVENUE & TRANSFERS	2,596,300	2,160,039	1,858,400	2,547,100	688,700	37.06%
Expenditures Per Capita	\$3.74	\$3.12	\$2.63	\$3.58	\$0.95	36.12%

26 Juvenile Court - Financial

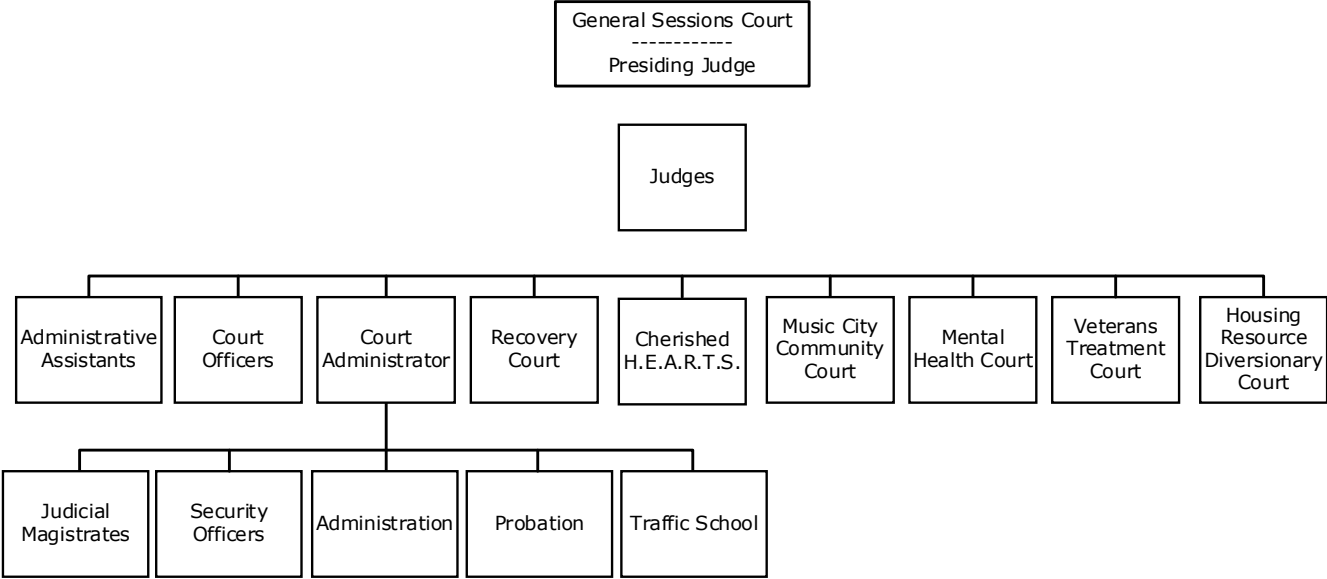
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Accountant 3	OR05	10862	0	0.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 3	OR03	07244	1	1.00	1	0.50	1	0.50	0	0.00
Admin Services Officer 2	OR01	07243	3	3.00	3	3.00	3	3.00	0	0.00
Admin Services Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Court Administrator	OR11	01339	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Oper Analyst 2	OR04	10476	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Advisor 2	OR09	07407	0	0.00	1	1.00	1	1.00	0	0.00
Juvenile Court Judge	NS	02643	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 1	OR07	10844	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 2	OR11	10845	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep Sr	ST06	11041	13	13.00	13	13.00	13	13.00	0	0.00
Probation Officer 1	OR01	07375	14	14.00	13	13.00	13	13.00	0	0.00
Probation Officer 2	OR03	04710	21	21.00	25	24.00	25	24.00	0	0.00
Probation Officer 3	OR05	05495	8	8.00	8	8.00	8	8.00	0	0.00
Probation Officer Chief	OR07	01120	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Technician	ST06	07405	5	5.00	5	5.00	5	5.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	5	5.00	3	3.00	3	3.00	0	0.00
Warrant Officer 2	ST09	05340	8	8.00	10	10.00	10	10.00	0	0.00
Total Positions & FTEs			97	97.00	102	100.50	102	100.50	0	0.00
JUV Juvenile Court Grant Fund 32226										
Admin Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Juvenile Court Magistrate 1	OR07	10844	1	0.20	1	0.20	1	0.20	0	0.00
Juvenile Court Magistrate 2	OR11	10845	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep Sr	ST06	11041	1	1.00	2	1.50	2	1.50	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	7	7.00	8	7.00	8	7.00	0	0.00
Probation Officer 2	OR03	04710	2	2.00	3	3.00	3	3.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	4	4.00	4	4.00	4	4.00	0	0.00
Warrant Officer 2	ST09	05340	2	2.00	4	4.00	4	4.00	0	0.00
Total Positions & FTEs			27	26.20	32	29.70	32	29.70	0	0.00
Department Totals			124	123.20	134	130.20	134	130.20	0	0.00

27 General Sessions Court - At a Glance

Mission			
Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.			
Budget Summary			
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 12,368,500	\$ 12,502,800	\$ 13,339,100
Special Purpose Fund	312,200	279,900	216,800
Total Expenditures and Transfers	<u>\$ 12,680,700</u>	<u>\$ 12,782,700</u>	<u>\$ 13,555,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	121,300	122,200	60,000
Other Program Revenue	85,400	85,400	85,400
Total Program Revenue	\$ 206,700	\$ 207,600	\$ 145,400
Non-program Revenue			
Transfers From Other Funds and Units	\$ 1,824,900	\$ 1,350,000	\$ 1,002,400
	0	0	0
Total Revenues and Transfers	<u>\$ 2,031,600</u>	<u>\$ 1,557,600</u>	<u>\$ 1,147,800</u>
Expenditures Per Capita	\$ 18.27	\$ 18.12	\$ 19.06
Positions			
Total Budgeted Positions	147	146	147
Contacts			
Presiding Judge: Sam E Coleman	email: samecoleman@jnsnashville.gov		
Court Administrator: Kyle Sowell	email: kylesowell@jnsnashville.gov		
Finance Officer: Tadayoshi Kawawa	email: tadayoshikawawa@jnsnashville.gov		
Justice A.A. Birch Building			
408 2nd Avenue North 37201	Phone: 615-862-8317		

27 General Sessions Court - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

General Probation

General Probation

Judges

Judges

Specialty Courts and Treatment Programs

Recovery Court
Recovery Court – TN WITS
Mental Health Court
Veteran’s Treatment Court
Music City Community Court Division VIII

Traffic School

Traffic School

27 General Sessions Court - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Probation Office			
Social Worker	GSD	\$67,800 1.00 FTE	Licensed Social Worker position in the Probation Division to conduct assessments and connect clients with services and other resources
Mental Health & Recovery Courts			
Operational Costs	GSD	100,000	To provide drug testing supplies and care of persons funding for clients in Mental Health Court and Recovery Court
Teleconferencing			
Annual Repair & Maintenance	GSD	52,300	To provide operational and well-maintained courtroom teleconferencing equipment
General Sessions Judges			
Salary Increase	GSD	24,300	Increase in salary for General Sessions Judges as set by Metro Charter and state law
Continuing Education			
Travel Expenses	GSD	16,600	To provide for the continuing education needs of 11 judges
General Sessions Grant and Special Fund			
Operating Expenses	SPF	(63,100)	To adjust budget to match projected revenues for Drug Court, Veteran's Treatment Court and Grant Fund, with limited impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	34,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	58,000	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	483,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$836,300 1.00 FTE	
Special Purpose Funds Total		\$(63,100)	
TOTAL		\$773,200 1.00 FTE	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

27 General Sessions Court - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	12,027,100	11,137,397	11,799,300	12,432,500	633,200	5.37%
OTHER SERVICES:						
Utilities	1,600	2,746	1,600	1,600	0	0.0%
Professional & Purchased Services	36,000	116,272	111,000	133,000	22,000	19.82%
Travel, Tuition, and Dues	28,400	26,241	11,800	33,400	21,600	183.05%
Communications	67,100	62,144	67,100	67,100	0	0.0%
Repairs & Maintenance Services	2,000	26,541	2,000	54,300	52,300	2615.00%
Internal Service Fees	194,100	194,100	210,100	244,300	34,200	16.28%
Other Expenses	12,200	239,900	299,900	372,900	73,000	24.34%
TOTAL OTHER SERVICES	341,400	667,944	703,500	906,600	203,100	28.87%
TOTAL OPERATING EXPENSES	12,368,500	11,805,341	12,502,800	13,339,100	836,300	6.69%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	12,368,500	11,805,341	12,502,800	13,339,100	836,300	6.69%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	1,719,400	1,122,141	1,282,000	931,000	(351,000)	-27.38%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	1,719,400	1,122,141	1,282,000	931,000	(351,000)	-27.38%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	1,719,400	1,122,141	1,282,000	931,000	(351,000)	-27.38%
Expenditures Per Capita	\$17.82	\$17.01	\$17.72	\$18.75	\$1.03	5.81%

27 General Sessions Court - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	146,100	161,356	98,500	87,700	(10,800)	-10.96%
OTHER SERVICES:						
Utilities	0	60	0	0	0	0.0%
Professional & Purchased Services	14,500	12,655	18,300	10,500	(7,800)	-42.62%
Travel, Tuition, and Dues	18,300	21,996	10,400	19,200	8,800	84.62%
Communications	2,000	76	1,000	1,000	0	0.0%
Repairs & Maintenance Services	200	0	200	200	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	131,100	120,637	151,500	98,200	(53,300)	-35.18%
TOTAL OTHER SERVICES	166,100	155,424	181,400	129,100	(52,300)	-28.83%
TOTAL OPERATING EXPENSES	312,200	316,780	279,900	216,800	(63,100)	-22.54%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	312,200	316,780	279,900	216,800	(63,100)	-22.54%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	61,300	124,141	62,200	0	(62,200)	-100.00%
State Direct	60,000	48,908	60,000	60,000	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	85,400	81,013	85,400	85,400	0	0.0%
TOTAL PROGRAM REVENUE	206,700	254,062	207,600	145,400	(62,200)	-29.96%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	105,500	68,930	68,000	71,400	3,400	5.00%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	105,500	68,930	68,000	71,400	3,400	5.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	312,200	322,992	275,600	216,800	(58,800)	-21.34%
Expenditures Per Capita	\$0.45	\$0.46	\$0.40	\$0.30	\$(0.10)	-25.00%

27 General Sessions Court - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	12	12.00	10	10.00	10	10.00	0	0.00
Admin Spec	ST11	07720	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 2	OR01	07243	4	4.00	5	5.00	5	5.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	0	0.00	1	1.00	1	1.00	0	0.00
Ct Admin	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
General Session Judge	NS	02233	11	11.00	11	11.00	11	11.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Asst 1	JS02	07790	17	17.00	18	18.00	18	18.00	0	0.00
Judicial Asst 2	JS03	07791	7	7.00	5	5.00	5	5.00	0	0.00
Judicial Commissioner	NS	06559	10	7.48	10	7.48	10	7.48	0	0.00
Office Support Rep Sr	ST06	11041	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Spec 1	ST07	10123	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Spec 2	ST08	10124	2	2.00	2	2.00	2	2.00	0	0.00
Probation & Pretrial Svc Dir	OR09	07797	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	13	13.00	13	13.00	13	13.00	0	0.00
Probation Officer 2	OR03	04710	8	8.00	7	7.00	7	7.00	0	0.00
Probation Officer 3	OR05	05495	10	10.00	10	10.00	10	10.00	0	0.00
Program Manager 1	OR04	07376	2	2.00	3	3.00	3	3.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	18	1.78	19	2.86	19	2.86	0	0.00
Security Officer 2-Gen Sess Ct	ST07	10135	10	10.00	10	10.00	10	10.00	0	0.00
Social Worker	OR02	10853	0	0.00	0	0.00	1	1.00	1	1.00
Social Worker Senior	OR03	10854	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			146	127.26	146	127.34	147	128.34	1	1.00
GSC Gen Sessions Court Grant Fund 32227										
Program Manager 1	OR04	07376	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			1	1.00	0	0.00	0	0.00	0	0.00
Department Totals			147	128.26	146	127.34	147	128.34	1	1.00

28 State Trial Courts - At a Glance

Mission	The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 9,206,000	\$ 9,303,400	\$ 10,032,800
Special Purpose Fund		3,585,900	3,572,500	3,524,000
Total Expenditures and Transfers		<u>\$ 12,791,900</u>	<u>\$ 12,875,900</u>	<u>\$ 13,556,800</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	8,000	\$ 8,000	\$ 8,000
Other Governments and Agencies		3,038,500	3,143,400	3,143,400
Other Program Revenue		0	0	0
Total Program Revenue	\$	<u>3,046,500</u>	\$ 3,151,400	\$ 3,151,400
Non-program Revenue	\$	547,400	\$ 365,100	\$ 259,800
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		<u>\$ 3,593,900</u>	<u>\$ 3,516,500</u>	<u>\$ 3,411,200</u>
Expenditures Per Capita		\$ 18.43	\$ 18.25	\$ 19.06
Positions	Total Budgeted Positions	158	158	159
Contacts	Presiding Judge: Joe Binkley Court Administrator: Tim Townsend	email: joebinkley@jis.nashville.org email: timtownsend@jis.nashville.org		
	Metro Courthouse 1 Public Square 37201	Phone: 615-880-2558		

28 State Trial Courts - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Information Systems Support			
Staff Addition	GSD	\$74,100 1.00 FTE	Addition of one IT position to address the increased use of technology such as desktop computers, printers, and audio/video recording systems during courtroom proceedings
Drug Enforcement			
Drug Lab Reduction	SPF	(64,800)	Reduction in expenses to match forecasted revenue
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	52,400	Funds required for projected fringe benefit expenses
Longevity	GSD SPF	50,700 16,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	460,500	Supports the hiring and retention of a qualified workforce.
Internal Service Charges*	GSD	91,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$729,400 1.00 FTE	
Special Purpose Funds Total		(\$48,500)	
TOTAL		\$680,900 1.00 FTE	

*See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

28 State Trial Courts - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,489,200	8,397,968	8,418,700	9,056,400	637,700	7.57%
OTHER SERVICES:						
Utilities	2,800	2,746	2,800	2,800	0	0.0%
Professional & Purchased Services	126,800	71,820	84,800	84,700	(100)	-0.12%
Travel, Tuition, and Dues	109,100	75,591	76,100	76,100	0	0.0%
Communications	76,500	63,062	65,000	65,100	100	0.15%
Repairs & Maintenance Services	8,000	7,862	8,000	8,000	0	0.0%
Internal Service Fees	261,300	261,300	337,300	429,000	91,700	27.19%
Other Expenses	132,300	310,240	310,700	310,700	0	0.0%
TOTAL OTHER SERVICES	716,800	792,621	884,700	976,400	91,700	10.37%
TOTAL OPERATING EXPENSES	9,206,000	9,190,589	9,303,400	10,032,800	729,400	7.84%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	9,206,000	9,190,589	9,303,400	10,032,800	729,400	7.84%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	8,000	8,031	8,000	8,000	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	5,297	0	0	0	0.0%
TOTAL PROGRAM REVENUE	8,000	13,328	8,000	8,000	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	8,000	13,328	8,000	8,000	0	0.0%
Expenditures Per Capita	\$13.26	\$13.24	\$13.19	\$14.10	\$0.91	6.90%

28 State Trial Courts - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,112,900	2,981,432	3,134,200	3,099,900	(34,300)	-1.09%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	64,200	88,511	56,400	53,800	(2,600)	-4.61%
Travel, Tuition, and Dues	15,900	14,872	19,300	18,400	(900)	-4.66%
Communications	30,900	36,972	39,800	41,200	1,400	3.52%
Repairs & Maintenance Services	2,500	1,181	2,500	2,500	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	259,500	357,209	220,300	208,200	(12,100)	-5.49%
TOTAL OTHER SERVICES	373,000	498,745	338,300	324,100	(14,200)	-4.20%
TOTAL OPERATING EXPENSES	3,485,900	3,480,177	3,472,500	3,424,000	(48,500)	-1.40%
TRANSFERS TO OTHER FUNDS/UNITS	100,000	90,414	100,000	100,000	0	0.0%
TOTAL EXPENSES & TRANSFERS	3,585,900	3,570,591	3,572,500	3,524,000	(48,500)	-1.36%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	3,038,500	3,092,935	3,143,400	3,143,400	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	3,038,500	3,092,935	3,143,400	3,143,400	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	547,400	357,917	365,100	259,800	(105,300)	-28.84%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	547,400	357,917	365,100	259,800	(105,300)	-28.84%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	3,585,900	3,450,852	3,508,500	3,403,200	(105,300)	-3.00%
Expenditures Per Capita	\$5.17	\$5.14	\$5.06	\$4.95	\$(0.11)	-2.17%

28 State Trial Courts - Financial

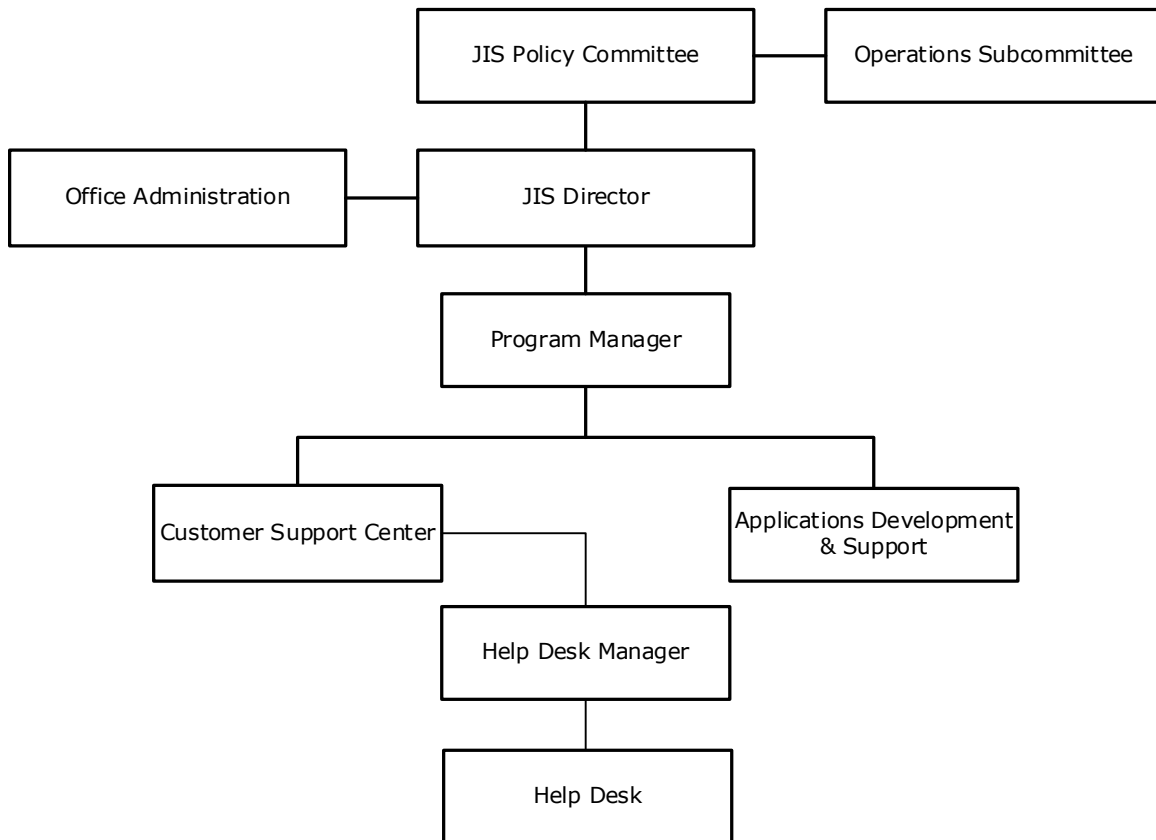
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Attorney 1	NS	00480	9	9.00	9	9.00	9	9.00	0	0.00
Attorney 1	OR06	00480	6	6.00	6	6.00	6	6.00	0	0.00
Attorney 2	OR08	00630	4	2.00	4	4.00	4	4.00	0	0.00
Attorney 3	OR11	04674	3	3.00	3	3.00	3	3.00	0	0.00
Ct Admin	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Analyst 1	OR03	10475	0	0.00	0	0.00	1	1.00	1	1.00
Judicial Asst 1	NS	07790	28	27.51	28	26.98	28	26.98	0	0.00
Judicial Asst 2	JS03	07791	35	35.00	35	35.00	35	35.00	0	0.00
Judicial Clerk	NS	07792	3	3.00	3	3.00	3	3.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.49	1	0.49	1	0.49	0	0.00
Total Positions & FTEs			98	96.47	98	96.47	99	97.47	1	1.00
State Trial Court Drug Enforce 30020										
Probation Officer 2	OR03	04710	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	6	6.00	6	2.94	6	2.94	0	0.00
Total Positions & FTEs			16	4.94	8	4.94	8	4.94	0	0.00
STC State Trial Court Grant Fund 32228										
Admin Svcs Mgr	NS	07242	2	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 1	NS	02660	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	NS	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	NS	07244	1	0.49	1	0.49	1	0.49	0	0.00
Case Officer 1	NS	10314	9	9.00	9	9.00	9	9.00	0	0.00
Case Officer 2	NS	10315	4	4.00	4	4.00	4	4.00	0	0.00
Case Officer 3	NS	10316	2	2.00	2	2.00	2	2.00	0	0.00
CSC Coordinator	NS	10518	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	NS	06079	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker Sr	NS	06080	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Asst 2	JS03	07791	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	NS	11040	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	NS	07376	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 1	NS	07378	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 2	NS	07379	7	7.00	7	7.00	7	7.00	0	0.00
Program Supv	NS	07381	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	4	1.96	4	1.96	4	1.96	0	0.00
Social Work Tech	NS	07405	8	8.00	8	8.00	8	8.00	0	0.00
Total Positions & FTEs			52	49.45	52	49.45	52	49.45	0	0.00
Department Totals			158	150.86	158	150.86	159	151.86	1	1.00

29 Justice Integration Services - At a Glance

Mission	The mission of the Justice Integration Services is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 2,767,200	\$ 2,907,300	\$ 3,982,300
Total Expenditures and Transfers		<u>\$ 2,767,200</u>	<u>\$ 2,907,300</u>	<u>\$ 3,982,300</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$	0
Other Governments and Agencies		0		0
Other Program Revenue		0		0
Total Program Revenue	\$	<u>0</u>	\$	<u>0</u>
Non-program Revenue	\$	0	\$	0
Transfers From Other Funds and Units		0		0
Total Revenues and Transfers	<u>\$</u>	<u>0</u>	<u>\$</u>	<u>0</u>
Expenditures Per Capita	\$	3.99	\$	4.12
			\$	5.60
Positions	Total Budgeted Positions	20	20	21
Contacts	Director: Nathalie Stiers email: nathaliestiers@jis.nashville.org			
	404 James Robertson Parkway Suite 200 37219 Phone: 615-862-6195			

29 Justice Integration Services - At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Non-allocated Financial Transactions

Applications

Applications

Customer Support

Customer Support

29 Justice Integration Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Software Developer Position			
Additional Staff	GSD	\$120,600 1.00 FTE	Additional Developer to address increased integration of Justice and Public Safety applications in court proceedings
Software License			
Increase for Software Maintenance	GSD	7,000	Increase in funding necessary to provide continuing support for critical components and systems for key Metro court applications
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	16,500	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	799,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	9,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	122,100	Supports the hiring and retention of a qualified workforce.
General Services District Total		\$1,075,000 1.00 FTE	
TOTAL		\$1,075,000 1.00 FTE	

* See Internal Service Charges section for details
GSD - General Services District

29 Justice Integration Services - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,206,000	2,231,401	2,216,100	2,484,900	268,800	12.13%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	1,000	0	0	0	0	0.0%
Travel, Tuition, and Dues	25,700	12,966	15,400	15,400	0	0.0%
Communications	17,400	16,481	17,400	17,400	0	0.0%
Repairs & Maintenance Services	10,900	15,002	3,900	3,900	0	0.0%
Internal Service Fees	297,600	297,600	385,600	1,184,800	799,200	207.26%
Other Expenses	208,600	178,133	268,900	275,900	7,000	2.60%
TOTAL OTHER SERVICES	561,200	520,182	691,200	1,497,400	806,200	116.64%
TOTAL OPERATING EXPENSES	2,767,200	2,751,583	2,907,300	3,982,300	1,075,000	36.98%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,767,200	2,751,583	2,907,300	3,982,300	1,075,000	36.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$3.99	\$3.96	\$4.12	\$5.60	\$1.48	35.92%

29 Justice Integration Services - Financial

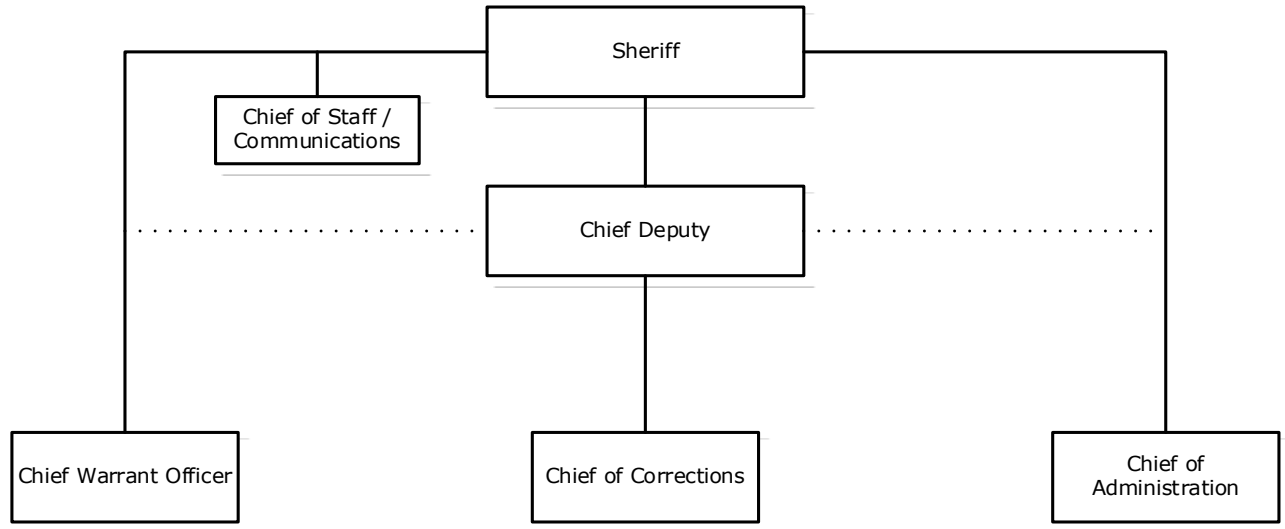
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Info Systems App Analyst 3	OR05	07783	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems Division Manager	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Analyst 1	OR03	10475	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	7	7.00	7	7.00	7	7.00	0	0.00
Information Systems Advisor 2	OR09	07407	5	5.00	5	5.00	6	6.00	1	1.00
Justice Info Systems Director	DP02	07233	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	0.50	1	0.50	1	0.50	0	0.00
Total Positions & FTEs			20	19.50	20	19.50	21	20.50	1	1.00
Department Totals			20	19.50	20	19.50	21	20.50	1	1.00

30 Sheriff - At a Glance

Mission			
As a law enforcement agency committed to public safety, we strive to be the leader in the field of corrections, service of civil process, and innovative community-based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.			
Budget Summary			
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 78,511,400	\$ 87,277,000	\$ 92,104,100
Special Purpose Fund	17,163,800	17,046,100	0
Total Expenditures and Transfers	<u>\$ 95,675,200</u>	<u>\$ 104,323,100</u>	<u>\$ 92,104,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,705,000	\$ 2,705,000	\$ 2,705,000
Other Governments and Agencies	19,310,800	21,329,300	12,972,400
Other Program Revenue	125,000	125,000	125,000
Total Program Revenue	<u>\$ 22,140,800</u>	<u>\$ 24,159,300</u>	<u>\$ 15,802,400</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 335,000	\$ 335,000	\$ 335,000
	0	0	0
Total Revenues and Transfers	<u>\$ 22,475,800</u>	<u>\$ 24,494,300</u>	<u>\$ 16,137,400</u>
Expenditures Per Capita	\$ 137.83	\$ 147.89	\$ 129.48
Positions			
Total Budgeted Positions	933	953	953
Contacts			
Sheriff: Daron Hall	email: dhall@DCSO.nashville.org		
Financial Manager: Pete Lutz	email: plutz@DCSO.nashville.org		
506 2nd Avenue North 37201	Phone: 615-862-8123		

30 Sheriff - At a Glance

Organizational Structure



Programs

Administration

Administrative Support Services
Executive Leadership
Non-allocated Financial Transactions

Armed Services

Security Services
Transportation

Behavioral Care Center (BCC)

BCC Offender Management
BCC Offender Support

Civil Warrant

Civil Warrant

Correctional Development Center-Female (CDC-F)

CDC-F Inmate Management
CDC-F Program Management and Support Services

Correctional Development Center-Male (CDC-M)

CDC-M Inmate Management
CDC-M Program Management and Support Services

Correctional Services Center (CSC)

Correctional Services
Laundry
Maintenance
Warehouse
Special Operations Response Team

Criminal Justice Center (CJC)

Booking and Releasing
CJC Inmate Management
CJC Program Management and Support Services

Downtown Detention Center (DDC)

DDC Offender Management
DDC Offender Support

DUI Safety School

DUI Safety School

Hill Detention Center (HDC)

HDC Inmate Management
HDC Program Management and Support Services

Metro Detention Facility (MDF)

MDF Offender Management
MDF Offender Support

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Offender Information Services

Offender Information Services

Offender Reentry Center (ORC)

ORC Inmate Management
ORC Program Management and Support Services

Training and Staff Development

Training and Staff Development

30 Sheriff - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Metro Detention Facility			
Operating Expenses	GSD	\$1,395,100	To provide the remaining funding needed to take over operations of the Metro Detention Facility. Funding for a portion of the fiscal year, and one-time start-up costs, were provided through a FY21 supplemental appropriation. The cost of incarcerating state inmates will be offset by reimbursement revenue from the state.
	SPF	(17,046,100)	
Security Contract Escalation			
Contracted Services	GSD	69,000	Annual escalation of security contract. This amount is 1.5%
Building Security			
New Armed Security Contractors	GSD	309,000	To provide armed contracted personnel at County Clerk and Trustee offices, which will enhance security where sensitive operations and significant cash handling takes place
Operational Savings			
Salaries and Other Expenses	GSD	(1,000,000)	To provide DCSO services at a reduced cost through continued pursuit of operating efficiency
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	343,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	GSD	536,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	3,173,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$4,827,100	
Special Purpose Funds Total		\$(17,046,100)	
TOTAL		\$(12,219,000)	

* See Internal Service Charges section for details

GSD - General Services District

SPF - Special Purpose Funds

30 Sheriff - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	63,942,900	63,582,841	70,302,800	74,780,400	4,477,600	6.37%
OTHER SERVICES:						
Utilities	1,329,200	1,543,856	2,722,600	2,860,600	138,000	5.07%
Professional & Purchased Services	8,412,500	8,306,510	8,436,200	8,696,900	260,700	3.09%
Travel, Tuition, and Dues	119,200	83,864	59,600	59,700	100	0.17%
Communications	320,800	395,095	350,200	360,000	9,800	2.80%
Repairs & Maintenance Services	165,200	316,932	272,700	308,400	35,700	13.09%
Internal Service Fees	1,857,900	1,857,961	2,009,600	2,662,700	653,100	32.50%
Other Expenses	2,338,300	2,398,918	3,097,900	2,350,000	(747,900)	-24.14%
TOTAL OTHER SERVICES	14,543,100	14,903,136	16,948,800	17,298,300	349,500	2.06%
TOTAL OPERATING EXPENSES	78,486,000	78,485,977	87,251,600	92,078,700	4,827,100	5.53%
TRANSFERS TO OTHER FUNDS/UNITS	25,400	0	25,400	25,400	0	0.0%
TOTAL EXPENSES & TRANSFERS	78,511,400	78,485,977	87,277,000	92,104,100	4,827,100	5.53%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,705,000	2,382,000	2,705,000	2,705,000	0	0.0%
Federal (Direct & Pass Through)	0	876,988	2,208,200	3,208,200	1,000,000	45.29%
State Direct	2,147,000	933,817	2,075,000	9,764,200	7,689,200	370.56%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	125,000	35,450	125,000	125,000	0	0.0%
TOTAL PROGRAM REVENUE	4,977,000	4,228,255	7,113,200	15,802,400	8,689,200	122.16%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	335,000	71,204	335,000	335,000	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	335,000	71,204	335,000	335,000	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	5,312,000	4,299,459	7,448,200	16,137,400	8,689,200	116.66%
Expenditures Per Capita	\$113.11	\$113.07	\$123.73	\$129.48	\$5.75	4.65%

30 Sheriff - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	232,700	213,044	169,900	0	(169,900)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	16,713,500	13,115,100	16,693,500	0	(16,693,500)	-100.00%
Travel, Tuition, and Dues	12,800	4,575	0	0	0	0.0%
Communications	300	58,775	0	0	0	0.0%
Repairs & Maintenance Services	182,700	2,577,280	182,700	0	(182,700)	-100.00%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	21,800	748,646	0	0	0	0.0%
TOTAL OTHER SERVICES	16,931,100	16,504,376	16,876,200	0	(16,876,200)	-100.00%
TOTAL OPERATING EXPENSES	17,163,800	16,717,420	17,046,100	0	(17,046,100)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	17,163,800	16,717,420	17,046,100	0	(17,046,100)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	117,700	93,388	0	0	0	0.0%
State Direct	17,046,100	15,148,968	17,046,100	0	(17,046,100)	-100.00%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	17,163,800	15,242,356	17,046,100	0	(17,046,100)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	17,163,800	15,242,356	17,046,100	0	(17,046,100)	-100.00%
Expenditures Per Capita	\$24.73	\$24.08	\$24.17	\$0.00	\$(24.17)	-100.00%

30 Sheriff - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	NS	07241	7	7.00	7	7.00	7	7.00	0	0.00
Admin Svcs Mgr	OR07	07242	15	15.00	15	15.00	15	15.00	0	0.00
Admin Svcs Officer 1	ST06	02660	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	NS	07243	18	18.00	18	18.00	18	18.00	0	0.00
Admin Svcs Officer 3	NS	07244	17	17.00	17	17.00	17	17.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	5	5.00	5	5.00	0	0.00
Administrative Counsel	OR09	10803	2	2.00	2	2.00	2	2.00	0	0.00
App Support Tech 1-DCSO	ST09	10749	6	6.00	6	6.00	6	6.00	0	0.00
Application Support Tech II	ST10	10805	1	1.00	1	1.00	1	1.00	0	0.00
Call Center Operator-DCSO	ST05	10755	10	10.00	10	10.00	10	10.00	0	0.00
Chief Deputy	OR13	06680	1	1.00	1	1.00	1	1.00	0	0.00
Chief of Administration	OR13	10398	1	1.00	1	1.00	1	1.00	0	0.00
Chief of Corrections	OR11	10549	1	1.00	1	1.00	1	1.00	0	0.00
Chief of Staff-Sheriff	OR11	11013	1	1.00	1	1.00	1	1.00	0	0.00
Chief Warrant Officer-Sheriff	OR11	10397	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Officer-DCSO	ST10	10751	4	4.00	4	4.00	4	4.00	0	0.00
Correctional Officer 1	CO02	06982	114	114.00	134	134.00	134	134.00	0	0.00
Correctional Officer 2	CO03	06981	183	183.00	183	183.00	183	183.00	0	0.00
Correctional Officer Lieut	CO05	07145	28	28.00	28	28.00	28	28.00	0	0.00
Correctional Officer Sergeant	CO04	06690	24	24.00	24	24.00	24	24.00	0	0.00
Correctional Officer Trainee	CO01	10879	25	25.00	25	25.00	25	25.00	0	0.00
Corrections Spec 2	ST09	07697	4	4.00	4	4.00	4	4.00	0	0.00
Court Referral Counselor	ST09	10645	2	2.00	2	2.00	2	2.00	0	0.00
Criminal Warrant Processor	ST07	11023	12	12.00	12	12.00	12	12.00	0	0.00
Database Admin	OR09	06818	2	2.00	2	2.00	2	2.00	0	0.00
DCSO Instructor	ST11	10804	4	4.00	4	4.00	4	4.00	0	0.00
DCSO Releasing Officer	ST09	11024	9	9.00	9	9.00	9	9.00	0	0.00
Div Mgr-Sheriff	OR09	07159	12	12.00	12	12.00	12	12.00	0	0.00
Division Captain-DCSO	OR05	10753	5	5.00	5	5.00	5	5.00	0	0.00
Facility Admin-DCSO	OR09	10752	6	6.00	6	6.00	6	6.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Housing Assignment Spec-DCSO	ST10	11031	15	15.00	15	15.00	15	15.00	0	0.00
Human Resources Mgr	OR09	06531	2	2.00	2	2.00	2	2.00	0	0.00
Inmate Prop Clerk-DCSO	RD01	10756	23	23.00	23	23.00	23	23.00	0	0.00
Laundry Officer-DCSO	ST09	10748	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep	RD01	11040	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	NS	10121	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Spec 2	NS	10124	2	2.00	2	2.00	2	2.00	0	0.00
Program Coord	ST09	06034	9	9.00	9	9.00	9	9.00	0	0.00

30 Sheriff - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Program Mgr 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	OR05	07377	11	11.00	11	11.00	11	11.00	0	0.00
Program Supv	ST10	07381	5	5.00	5	5.00	5	5.00	0	0.00
PT Case Officers	ST09	10647	6	6.00	6	6.00	6	6.00	0	0.00
Records Scanner-DCSO	NS	10757	5	5.00	5	5.00	5	5.00	0	0.00
Security Officer 1	NS	10613	61	61.00	61	61.00	61	61.00	0	0.00
Security Officer 2	ST07	10614	40	40.00	40	40.00	40	40.00	0	0.00
Security Officer 3	ST08	10725	6	6.00	6	6.00	6	6.00	0	0.00
Security Officer 4-DCSO	ST09	11058	6	6.00	6	6.00	6	6.00	0	0.00
Sheriff	NS	04907	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Booking Supervisor	ST10	10577	7	7.00	7	7.00	7	7.00	0	0.00
Sheriff Case Worker 1	ST08	07143	13	13.00	13	13.00	13	13.00	0	0.00
Sheriff Case Worker 2	ST09	10578	17	17.00	17	17.00	17	17.00	0	0.00
Sheriff Chaplain	NS	10576	3	3.00	3	3.00	3	3.00	0	0.00
Sheriff Disciplinary Off	ST09	10639	2	2.00	2	2.00	2	2.00	0	0.00
Sheriff Education Coord	ST09	10638	7	7.00	7	7.00	7	7.00	0	0.00
Sheriff Investigator	OR06	10621	2	2.00	2	2.00	2	2.00	0	0.00
Sheriff Lead Investigator	OR08	11014	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Mail Carrier	ST05	10738	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Maint Mechanic 2	ST09	07700	16	16.00	16	16.00	16	16.00	0	0.00
Sheriff Mobile Bkg Supv	ST11	10922	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Pretrial Screener	ST08	10650	10	10.00	10	10.00	10	10.00	0	0.00
Sheriff Prisoner Processor 1	NS	07711	31	31.00	31	31.00	31	31.00	0	0.00
Sheriff SOAR Case Mgr	ST09	10754	2	2.00	2	2.00	2	2.00	0	0.00
Sheriff SORT Commander	OR07	10637	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Supply Officer	ST09	10726	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Warrant Officer 1	ST09	06689	18	18.00	18	18.00	18	18.00	0	0.00
Sheriff Warrant Officer 2	ST10	06686	12	12.00	12	12.00	12	12.00	0	0.00
Sheriff Warrant Officer 3	ST11	07144	3	3.00	3	3.00	3	3.00	0	0.00
Sheriff-Teacher	NS	07189	2	2.00	2	2.00	2	2.00	0	0.00
Shift Supv-DCSO	ST08	10750	5	5.00	5	5.00	5	5.00	0	0.00
Steering Clear Citations Spec	NS	11025	12	12.00	12	12.00	12	12.00	0	0.00
Technical Specialist 2	NS	07757	6	6.00	6	6.00	6	6.00	0	0.00
Treatment Counselor	ST09	10649	9	9.00	9	9.00	9	9.00	0	0.00
WO Data Entry Specialist-DCSO	ST08	10746	6	6.00	6	6.00	6	6.00	0	0.00
WO Orders of Prot/Dis Op-DCSO	ST08	10745	14	14.00	14	14.00	14	14.00	0	0.00
Work Release Monitor-DCSO	NS	10747	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			933	33.00	953	953.00	953	953.00	0	0.00

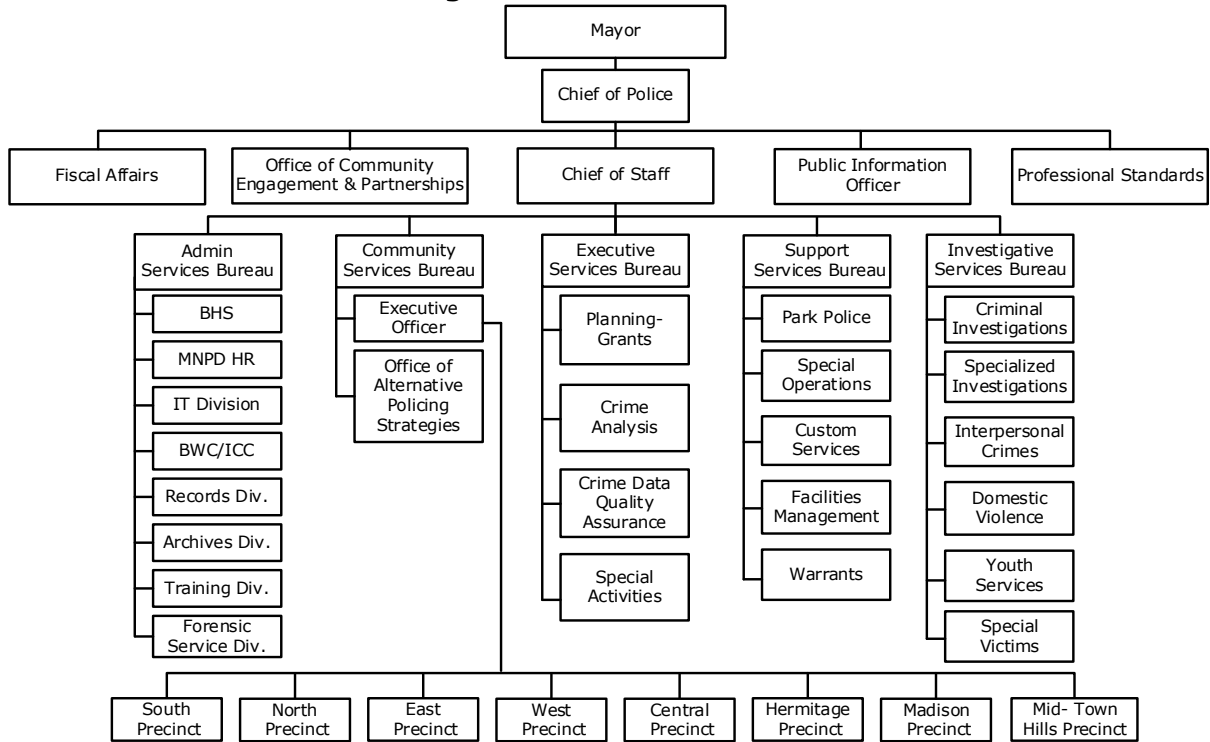
Department Totals			933	33.00	953	953.00	953	953.00	0	0.00
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31 Police - At a Glance

Mission	The mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 207,222,100	\$ 214,110,900	\$ 235,977,600
USD General Fund	481,000	481,000	481,000
Special Purpose Fund	12,599,300	10,523,800	9,635,700
Total Expenditures and Transfers	\$ 220,302,400	\$ 225,115,700	\$ 246,094,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 7,192,100	\$ 7,192,100	\$ 7,876,700
Other Governments and Agencies	8,116,700	6,866,800	6,874,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 15,308,800	\$ 14,058,900	\$ 14,750,700
Non-program Revenue	\$ 4,341,400	\$ 3,788,500	\$ 3,013,500
Transfers From Other Funds and Units	339,500	329,200	329,200
Total Revenues and Transfers	\$ 19,989,700	\$ 18,176,600	\$ 18,093,400
Expenditures Per Capita	\$ 317.37	\$ 319.13	\$ 345.95
Positions	Total Budgeted Positions	2,107	2,107
			2,158
Contacts	Chief of Police: John Drake	email: john.drake@nashville.gov	
	Executive Administrator: Samir Mehic	email: samir.mehic@nashville.gov	
	600 Murfreesboro Pike 37210	Phone: 615-862-7400	

31 Police - At a Glance

Organizational Structure



Programs

Administrative

- Departmental Executive Leadership
- Finance
- Human Resources
- Information Technology
- Non-allocated Financial Transactions
- Records Management
- Risk Management

Field Operations

- Central Precinct
- Drill and Ceremony Team
- East Precinct
- Emergency Contingency
- Field Training Officer
- Hermitage Precinct
- Madison Precinct
- Mid-Town Precinct
- North Precinct
- Park Police
- Patrol Task Force
- S.W.A.T.
- School Crossing Guard
- School Resources
- South Precinct
- Special Events
- Tactical Investigations
- Traffic
- West Precinct
- Ninth Precinct

Investigative Services

- Crime Lab
- Criminal Investigations
- Forensic Services
- Fugitives
- Interpersonal Crimes
- Special Investigations
- Warrants

Operational Support

- Accreditation
- Behavioral Health Services
- Case Preparation
- Crime Analysis
- Facility Security
- Inspections
- Office of Professional Accountability
- Property and Evidence
- Strategic Development
- Training
- Vehicle Storage

31 Police - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
9th Precinct			
Additional Staff	GSD	\$4,290,700 40 FTEs	Initial staffing and funding for the new 9 th Precinct to prepare infrastructure and initiate training and community engagement
Body-Worn Cameras			
Staff & technical additions	GSD	3,090,700 9.00 FTEs	Funding for 8 Police Sergeants for supervision of Body-Worn Camera program. Includes one technical analyst plus software & hardware requirements
Technology			
Software & Hardware Upgrades	GSD	1,183,100	Maintenance, upgrades, and replacement of software and hardware not related to BWC program
POST Supplement			
Training Supplement	GSD	333,800	Annual Training supplement increase for 1,400 sworn personnel, which is offset by state training funds
Crime Lab			
Additional Staff	GSD	588,700 2.00 FTEs	Addition of two Forensic Scientists to reduce lab backlogs and enhance operations
Recruitment			
Training/Personnel	GSD	624,300	Funding for previously hired background investigators to handle recruitment and new officer application processing
Behavioral Health			
Staffing & Resources	GSD	198,900	Funding for two positions plus non-salary funding for increased psychological evaluations related to enhanced recruiting efforts
Drug/Psych/Med Testing			
Supply & Cost Increases	GSD	62,400	Funding for cost increases related to mandatory departmental drug testing and national program registration costs.
Uniform Allowance			
Annual Cost Increase	GSD	158,200	Funding to meet annual uniform allowance requirements
Grant & Special Revenue Adjustment			
Grants, Donations, MDHA, Drug Enforcement	SPF	(950,500)	To adjust Grant-funded programs, Donations Fund, MDHA MOUs with minimal impact on performance
Non-allocated Financial Transactions			
Insurance Billings	SPF	(1,900)	Represents direct charges to department for insurance costs

31 Police - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Internal Service Charges*	GSD SPF	1,195,600 (9,900)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Indirect Administrative	SPF	41,500	Represents a portion of administrative overhead recovered by the general fund
Fringe Benefit Requirements	GSD	110,100	Funds required for projected fringe benefit expenses
LOCAP Adjustments	SPF	25,500	Represents a portion of administrative overhead recovered by the general fund
Pay Plan Allocation	GSD	8,965,100	Supports the hiring and retention of a qualified workforce.
Longevity	GSD SPF	1,065,100 7,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
General Services District Total		\$21,866,700 51.00 FTEs	
Special Purpose Funds Total		(\$888,100)	
TOTAL		\$20,978,600 51.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

31 Police - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	186,873,700	184,308,627	191,604,700	207,983,400	16,378,700	8.55%
OTHER SERVICES:						
Utilities	36,500	56,414	36,500	73,800	37,300	102.19%
Professional & Purchased Services	1,045,600	731,118	1,045,600	1,591,600	546,000	52.22%
Travel, Tuition, and Dues	235,900	731,334	235,900	239,500	3,600	1.53%
Communications	1,500,700	1,518,791	1,494,800	2,601,900	1,107,100	74.06%
Repairs & Maintenance Services	2,654,000	2,617,006	2,654,000	4,474,300	1,820,300	68.59%
Internal Service Fees	10,930,200	10,930,200	10,915,600	12,111,200	1,195,600	10.95%
Other Expenses	3,522,700	5,592,574	5,711,300	6,519,400	808,100	14.15%
TOTAL OTHER SERVICES	19,925,600	22,177,437	22,093,700	27,611,700	5,518,000	24.98%
TOTAL OPERATING EXPENSES	206,799,300	206,486,064	213,698,400	235,595,100	21,896,700	10.25%
TRANSFERS TO OTHER FUNDS/UNITS	422,800	188,144	412,500	382,500	(30,000)	-7.27%
TOTAL EXPENSES & TRANSFERS	207,222,100	206,674,208	214,110,900	235,977,600	21,866,700	10.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,717,100	5,718,901	6,717,100	7,401,700	684,600	10.19%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	889,000	1,045,417	1,145,000	1,145,000	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	350	0	0	0	0.0%
TOTAL PROGRAM REVENUE	7,606,100	6,764,668	7,862,100	8,546,700	684,600	8.71%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	6,000	8,730	6,000	6,000	0	0.0%
Compensation From Property	0	7	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	6,000	8,737	6,000	6,000	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	7,612,100	6,773,405	7,868,100	8,552,700	684,600	8.70%
Expenditures Per Capita	\$298.53	\$297.74	\$303.53	\$331.73	\$28.20	9.29%

31 Police - Financial

USD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	0	0	0	0	0.0%
TOTAL OTHER SERVICES	0	0	0	0	0	0.0%
TOTAL OPERATING EXPENSES	0	0	0	0	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	481,000	481,000	481,000	481,000	0	0.0%
TOTAL EXPENSES & TRANSFERS	481,000	481,000	481,000	481,000	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$0.69	\$0.69	\$0.68	\$0.68	\$0.00	0.0%

31 Police - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,192,600	2,493,958	3,417,400	3,863,500	446,100	13.05%
OTHER SERVICES:						
Utilities	1,800	1,221	1,800	1,800	0	0.0%
Professional & Purchased Services	3,011,600	1,568,010	2,482,800	2,004,300	(478,500)	-19.27%
Travel, Tuition, and Dues	672,600	276,794	750,700	382,100	(368,600)	-49.10%
Communications	115,700	42,261	105,700	105,700	0	0.0%
Repairs & Maintenance Services	40,100	0	55,300	67,100	11,800	21.34%
Internal Service Fees	84,200	23,000	90,000	80,100	(9,900)	-11.00%
Other Expenses	3,680,500	1,186,913	3,025,100	2,689,600	(335,500)	-11.09%
TOTAL OTHER SERVICES	7,606,500	3,098,199	6,511,400	5,330,700	(1,180,700)	-18.13%
TOTAL OPERATING EXPENSES	11,799,100	5,592,157	9,928,800	9,194,200	(734,600)	-7.40%
TRANSFERS TO OTHER FUNDS/UNITS	800,200	816,005	595,000	441,500	(153,500)	-25.80%
TOTAL EXPENSES & TRANSFERS	12,599,300	6,408,162	10,523,800	9,635,700	(888,100)	-8.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	475,000	509,082	475,000	475,000	0	0.0%
Federal (Direct & Pass Through)	5,582,000	1,375,989	4,076,100	4,083,300	7,200	0.18%
State Direct	783,700	658,648	783,700	783,700	0	0.0%
Other Government Agencies	862,000	775,153	862,000	862,000	0	0.0%
Other Program Revenue	0	48,364	0	0	0	0.0%
TOTAL PROGRAM REVENUE	7,702,700	3,367,236	6,196,800	6,204,000	7,200	0.12%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	4,335,400	1,237,102	3,782,500	3,007,500	(775,000)	-20.49%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	4,335,400	1,237,102	3,782,500	3,007,500	(775,000)	-20.49%
TRANSFERS FROM OTHER FUNDS/UNITS	339,500	175,636	329,200	329,200	0	0.0%
TOTAL REVENUE & TRANSFERS	12,377,600	4,779,974	10,308,500	9,540,700	(767,800)	-7.45%
Expenditures Per Capita	\$18.15	\$9.23	\$14.92	\$13.55	\$(1.37)	-9.18%

31 Police - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	15	14.48	15	14.48	16	15.48	1	1.00
Admin Svcs Mgr	OR07	07242	9	8.27	9	8.27	9	8.27	0	0.00
Admin Svcs Officer 2	OR01	07243	4	3.48	4	3.48	4	3.48	0	0.00
Admin Svcs Officer 3	OR03	07244	10	10.00	10	10.00	10	10.00	0	0.00
Admin Svcs Officer 4	OR05	07245	8	6.66	8	6.66	8	6.66	0	0.00
Assoc Admin-Police & Fire	OR13	10947	1	1.00	1	1.00	1	1.00	0	0.00
Behavioral Hlth Svcs Mgr	OR09	07175	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	TG06	07255	2	2.00	2	2.00	2	2.00	0	0.00
Bldg Maint Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operator 2	ST06	04540	3	3.00	3	3.00	3	3.00	0	0.00
Computer Operator 3	ST07	07268	2	2.00	2	2.00	2	2.00	0	0.00
Crime Lab Asst Dir/Qual As Mgr	OR07	10714	2	2.00	2	2.00	2	2.00	0	0.00
Crime Lab Business Mgr	OR07	10715	1	1.00	1	1.00	1	1.00	0	0.00
Crime Lab Evid Recv Supv	OR03	10718	2	2.00	2	2.00	2	2.00	0	0.00
Crime Lab Evid Recv Tech	ST08	10719	4	4.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Scientist 1	OR03	10720	4	4.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Scientist 2	OR04	10721	14	14.00	14	14.00	14	14.00	0	0.00
Crime Lab Forensic Scientist 3	OR05	10722	7	7.00	7	7.00	9	9.00	2	2.00
Crime Lab Forensic Supv	OR07	10716	5	5.00	5	5.00	5	5.00	0	0.00
Crime Lab Forensic Technician	ST09	10723	9	8.79	9	8.79	9	8.79	0	0.00
Crime Lab IT Manager	OR07	10717	1	1.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Director	OR09	10713	1	1.00	1	1.00	1	1.00	0	0.00
Crime Scene Investigator 1	ST09	11036	3	3.00	3	3.00	3	3.00	0	0.00
Crime Scene Investigator 2	ST10	11037	4	4.00	4	4.00	4	4.00	0	0.00
Crime Scene Investigator 3	ST11	11046	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clk Sr	ST07	11039	1	1.00	1	1.00	1	1.00	0	0.00
Exe Administrator Police/Fire	OR11	10354	3	3.00	3	3.00	3	3.00	0	0.00
Exec Asst To Chief-Police/Fire	ST10	07722	7	7.00	7	7.00	7	7.00	0	0.00
Finance Mgr	OR09	06232	2	1.48	2	1.48	2	1.48	0	0.00
Helicopter Pilot	OR06	10886	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Admin	OR07	07346	1	0.48	1	0.48	1	0.48	0	0.00
Human Resources Asst 1	ST06	01472	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 2	OR04	07769	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 3	OR05	07265	6	6.00	6	6.00	6	6.00	0	0.00
Info Systems App Analyst 2	OR04	07780	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems App Analyst 3	OR05	07783	1	1.00	1	1.00	2	2.00	1	1.00
Info Systems App Tech 1	OR01	07784	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Tech 2	OR02	07785	6	6.00	6	6.00	6	6.00	0	0.00
Info Systems Mgr	OR09	07782	4	4.00	4	4.00	4	4.00	0	0.00

31 Police - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Information Sys Media Analys 3	OR05	10472	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	11	11.00	11	11.00	11	11.00	0	0.00
Information Systems Advisor 2	OR09	07407	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep	ST05	11040	2	1.58	2	1.58	2	1.58	0	0.00
Office Support Spec 1	ST07	10123	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Spec 2	ST08	10124	7	6.58	7	6.58	7	6.58	0	0.00
Police Captain	PF12	00956	19	19.00	19	19.00	19	19.00	0	0.00
Police Chief	DP03	01110	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PF13	07702	8	8.00	8	8.00	9	9.00	1	1.00
Police Crisis Counseling Supv	OR05	06882	4	4.00	4	4.00	4	4.00	0	0.00
Police Crisis Counselor	OR04	10851	9	9.00	9	9.00	9	9.00	0	0.00
Police Dpty Chief	PF14	10154	5	5.00	5	5.00	5	5.00	0	0.00
Police Identification Spec 1	ST07	07353	1	1.00	1	1.00	1	1.00	0	0.00
Police Info Svcs Admin	OR11	07176	1	1.00	1	1.00	1	1.00	0	0.00
Police Lieutenant	PF10	07355	66	66.00	66	66.00	67	67.00	1	1.00
Police Officer 2	PF04	07356	1090	1,090.00	1090	1090.00	1123	1,123.00	33	33.00
Police Officer 2-Fld Trng Ofcr	PF05	07357	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PF05	07794	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 2	ST10	07178	2	2.00	2	2.00	2	2.00	0	0.00
Police Operations Assistant	ST05	11042	6	6.00	6	6.00	6	6.00	0	0.00
Police Operations Asst Sr	ST06	11043	46	46.00	46	46.00	46	46.00	0	0.00
Police Operations Coord 1	ST07	07365	38	38.00	38	38.00	38	38.00	0	0.00
Police Operations Coord 2	ST08	07364	21	21.00	21	21.00	21	21.00	0	0.00
Police Operations Supv	ST09	07361	9	9.00	9	9.00	9	9.00	0	0.00
Police Security Guard 1	ST07	07751	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	ST09	07752	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PF08	07366	248	248.00	248	248.00	260	260.00	12	12.00
Professional Spec	OR04	07753	9	9.00	9	9.00	9	9.00	0	0.00
Research Mgr-Police	OR07	10134	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP01	03445	196	76.20	196	76.20	196	76.20	0	0.00
School Crossing Guard Supv	SS01	03447	11	8.69	11	8.69	11	8.69	0	0.00
Technical Specialist 2	OR06	07757	29	14.96	29	14.96	29	14.96	0	0.00
Total Positions & FTEs			2,090	1,948.65	2,090	1,948.65	2,141	1,999.65	51	51.00
POL State Gambling Forfeiture 30155										
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00
Police Task Force Fund 30200										
Police Officer 2	PF04	07356	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PF08	07366	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			6	6.00	6	6.00	6	6.00	0	0.00

31 Police - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Police Grant Fund 32231										
Admin Svcs Officer 2	OR01	07243	6	6.00	6	6.00	6	6.00	0	0.00
Police Crisis Counselor	OR04	10851	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PF04	07356	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			8	8.00	8	8.00	8	8.00	0	0.00
Police VOCA OFS Grant 32233										
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			2	2.00	2	2.00	2	2.00	0	0.00
Department Totals			2,107	1,965.65	2,107	1,965.65	2,158	2,016.65	51	51.00

47 Criminal Justice Planning - At a Glance

Mission The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers. The data provided assists them in making informed decisions in developing management strategies for the Davidson County criminal justice systems.

Budget Summary

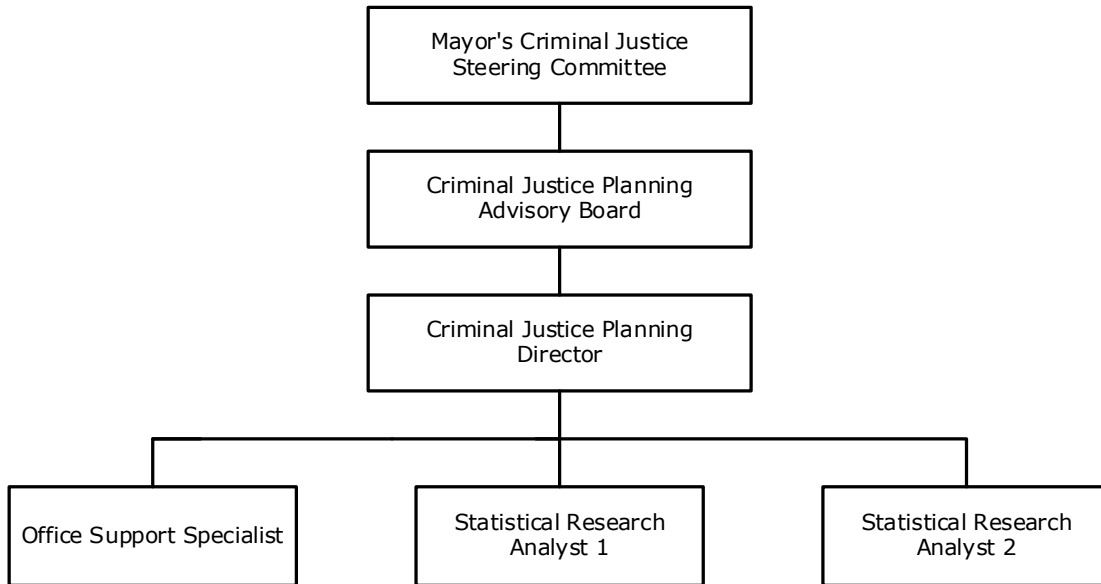
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 544,000	\$ 545,800	\$ 587,700
Total Expenditures and Transfers	<u>\$ 544,000</u>	<u>\$ 545,800</u>	<u>\$ 587,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.78	\$ 0.77	\$ 0.83

Positions Total Budgeted Positions 4 4 4

Contacts Director: Donna Blackbourne Jones email: donnablackbourne@jis.nashville.org
 222 Second Avenue North
 Suite 380M 37201 Phone: 615-880-1994

47 Criminal Justice Planning - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Reporting

Reporting

47 Criminal Justice Planning - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Criminal Justice Operations			
Operating Expenses	GSD	\$11,900	Provide funding for the reporting function of the justice system
Non-allocated Financial Transactions			
Longevity	GSD	2,500	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	1,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	26,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$41,900	
TOTAL		\$41,900	

* See Internal Service Charges section for details
GSD - General Services District

47 Criminal Justice Planning - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	489,000	480,235	491,000	519,900	28,900	5.89%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	400	0	200	200	0	0.0%
Travel, Tuition, and Dues	5,300	0	0	5,300	5,300	100.0%
Communications	2,200	1,845	2,200	2,200	0	0.0%
Repairs & Maintenance Services	400	13,417	0	400	400	100.0%
Internal Service Fees	14,000	14,000	15,800	16,900	1,100	6.96%
Other Expenses	32,700	34,335	36,600	42,800	6,200	16.94%
TOTAL OTHER SERVICES	55,000	63,597	54,800	67,800	13,000	23.72%
TOTAL OPERATING EXPENSES	544,000	543,832	545,800	587,700	41,900	7.68%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	544,000	543,832	545,800	587,700	41,900	7.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$0.78	\$0.78	\$0.77	\$0.83	\$0.06	7.79%

47 Criminal Justice Planning - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Director Crim Justice Planning	DP01	10538	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	OR05	10559	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	OR09	10560	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00

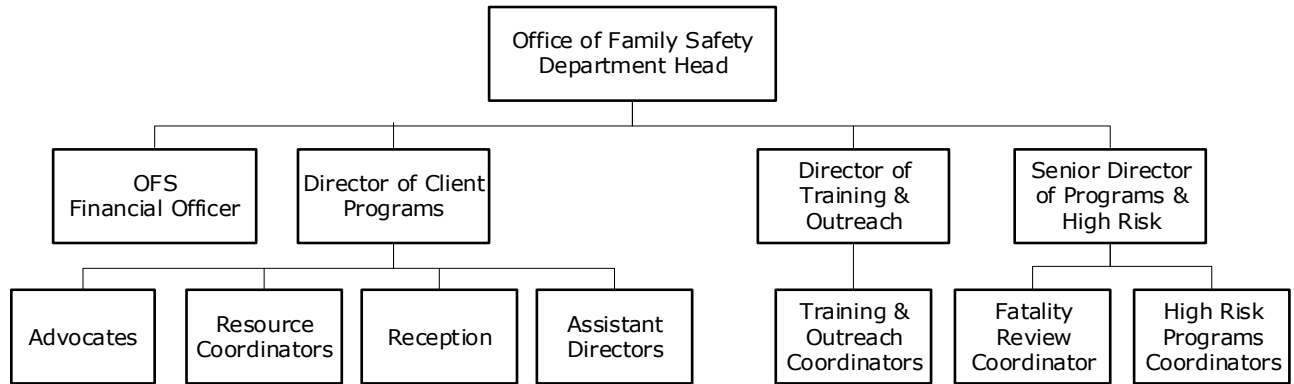
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00
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51 Office of Family Safety - At a Glance

Mission	The mission of the Metropolitan Nashville-Davidson County Office of Family Safety is to increase victim safety and offender accountability by providing vital crisis intervention services to victims of interpersonal violence while maintaining the emotional wellness of service providers. This Mission is accomplished in our court and community based Family Safety Centers through client advocacy, training, outreach, and multi-disciplinary teams and Family Safety Center collaboration.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 2,359,000	\$ 1,830,900	\$ 3,058,500	
Special Purpose Fund	1,003,500	1,179,700	1,064,000	
Total Expenditures and Transfers	\$ 3,362,500	\$ 3,010,600	\$ 4,122,500	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	1,003,500	1,174,700	1,064,000	
Other Program Revenue	0	5,000	0	
Total Program Revenue	\$ 1,003,500	\$ 1,179,700	\$ 1,064,000	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	\$ 1,003,500	\$ 1,179,700	\$ 1,064,000	
Expenditures Per Capita	\$ 4.84	\$ 4.27	\$ 5.80	
Positions	Total Budgeted Positions	36	37	42
Contacts	Director: Diane Lance Financial Officer: Mena Youssef 610 Murfreesboro Pike 37210	email: dianelance@jis.nashville.org email: menayoussef@jis.nashville.org Phone: 615-880-1100		

51 Office of Family Safety - At a Glance

Organizational Structure



Programs

Office of Family Safety

Non-allocated Financial Transactions
Office of Family Safety

51 Office of Family Safety - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Victim Advocates			
Additional Advocates	GSD	\$389,300 5.00 FTEs	To provide salary and fringes for five previously grant funded Advocate positions that will continue to provide direct services to domestic and sexual assault victims
Community Partnerships			
Continued Support	GSD	744,000	To provide community partner funding for victim services, which was previously grant funded
Grant Fund Adjustments			
Various Expenses	SPF	(115,700)	Budget adjustment for the Cherished Hearts Grant, Enhancing Language Access Grant, and the VOCA Family Justice Center Grant, to match anticipated revenue
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	15,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	79,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,227,600 5.00 FTEs	
Special Purpose Funds Total		(\$115,700)	
TOTAL		\$1,111,900 5.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

51 Office of Family Safety - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,636,100	1,414,946	1,691,900	2,160,400	468,500	27.69%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	670,800	619,677	21,800	763,500	741,700	3402.29%
Travel, Tuition, and Dues	8,600	8,557	2,600	7,100	4,500	173.08%
Communications	9,300	40,295	9,300	10,800	1,500	16.13%
Repairs & Maintenance Services	0	455	0	0	0	0.0%
Internal Service Fees	36,500	36,500	61,300	76,400	15,100	24.63%
Other Expenses	(2,300)	38,329	44,000	40,300	(3,700)	-8.41%
TOTAL OTHER SERVICES	722,900	743,813	139,000	898,100	759,100	546.12%
TOTAL OPERATING EXPENSES	2,359,000	2,158,759	1,830,900	3,058,500	1,227,600	67.05%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	2,359,000	2,158,759	1,830,900	3,058,500	1,227,600	67.05%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$3.40	\$3.11	\$2.60	\$4.30	\$1.70	65.38%

51 Office of Family Safety - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	879,200	859,411	995,300	957,900	(37,400)	-3.76%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	54,000	51,833	54,000	21,800	(32,200)	-59.63%
Travel, Tuition, and Dues	32,000	35,920	41,600	34,300	(7,300)	-17.55%
Communications	0	5,045	0	40,100	40,100	100.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	38,300	33,158	88,800	9,900	(78,900)	-88.85%
TOTAL OTHER SERVICES	124,300	125,956	184,400	106,100	(78,300)	-42.46%
TOTAL OPERATING EXPENSES	1,003,500	985,367	1,179,700	1,064,000	(115,700)	-9.81%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,003,500	985,367	1,179,700	1,064,000	(115,700)	-9.81%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	1,003,500	931,341	1,174,700	1,064,000	(110,700)	-9.42%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	5,000	0	(5,000)	-100.00%
TOTAL PROGRAM REVENUE	1,003,500	931,341	1,179,700	1,064,000	(115,700)	-9.81%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	1,003,500	931,341	1,179,700	1,064,000	(115,700)	-9.81%
Expenditures Per Capita	\$1.45	\$1.42	\$1.67	\$1.50	\$(0.17)	-10.18%

51 Office of Family Safety - Financial

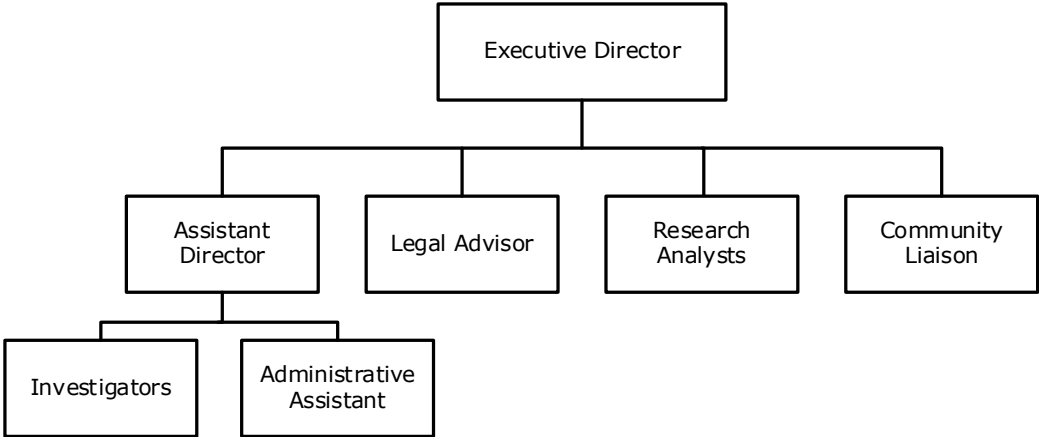
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Spec	NS	07720	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	NS	07242	4	4.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 3	NS	07244	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	NS	07245	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Assistant	NS	07241	1	1.00	0	0.00	0	0.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	10	10.00	11	11.00	11	11.00	0	0.00
Domestic Viol Trng Coord-MO	NS	10764	1	1.00	1	1.00	1	1.00	0	0.00
Domestic Viol Volunt Coord-MO	NS	10763	2	2.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	NS	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office of Family Safety-Director	DP01	10802	1	1.00	1	1.00	1	1.00	0	0.00
Victim Advocate 1	NS	10891	0	0.00	0	0.00	1	1.00	1	1.00
Victim Advocate 2	NS	10892	0	0.00	0	0.00	4	4.00	4	4.00
Total Positions & FTEs			21	21.00	22	22.00	27	27.00	5	5.00
OFS Grant Fund 32051										
Admin Svcs Officer 3	NS	07244	5	5.00	5	5.00	5	5.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	3	3.00	10	9.40	10	9.40	0	0.00
Total Positions & FTEs			8	8.00	15	14.40	15	14.40	0	0.00
Police VOCA OFS Grant 32233										
Domestic Vio Victim Adv-MO	NS	10762	7	7.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			7	7.00	0	0.00	0	0.00	0	0.00
Department Totals			36	36.00	37	36.40	42	41.40	5	5.00

52 Community Oversight Board - At a Glance

Mission	To provide fair and impartial investigations into alleged police misconduct, examine and issue policy recommendations regarding local law enforcement policies and practices, and encourage transparency within MNPD to enhance community-police relations.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 1,537,700	\$ 1,513,000	\$ 1,565,800
Total Expenditures and Transfers	\$ 1,537,700	\$ 1,513,000	\$ 1,565,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 2.22	\$ 2.14	\$ 2.20
Positions	Total Budgeted Positions	10	10
Contacts	Executive Director: Jill Fitchard Assistant Executive Director: Christopher Clausi 222 Second Avenue North 37201	email: Jill.Fitchard2@nashville.gov email: Christopher.Clausi@nashville.gov Phone: 615-880-1800	

52 Community Oversight Board - At a Glance

Organizational Structure



Programs

Community Oversight Board

Non-allocated Financial Transactions
Community Oversight Board

52 Community Oversight Board-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$15,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	37,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$52,800	
TOTAL		\$52,800	

* See Internal Service Charges section for details
GSD - General Services District

52 Community Oversight Board - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,021,800	844,938	1,030,400	1,089,000	58,600	5.69%
OTHER SERVICES:						
Utilities	1,800	1,692	5,000	2,500	(2,500)	-50.00%
Professional & Purchased Services	110,000	5,625	107,500	100,000	(7,500)	-6.98%
Travel, Tuition, and Dues	65,000	5,994	32,500	87,500	55,000	169.23%
Communications	38,000	9,814	48,000	38,000	(10,000)	-20.83%
Repairs & Maintenance Services	8,500	28,143	8,500	8,500	0	0.0%
Internal Service Fees	17,100	17,100	21,500	36,900	15,400	71.63%
Other Expenses	275,500	179,733	259,600	203,400	(56,200)	-21.65%
TOTAL OTHER SERVICES	515,900	248,101	482,600	476,800	(5,800)	-1.20%
TOTAL OPERATING EXPENSES	1,537,700	1,093,039	1,513,000	1,565,800	52,800	3.49%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	1,537,700	1,093,039	1,513,000	1,565,800	52,800	3.49%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$2.22	\$1.57	\$2.14	\$2.20	\$0.06	2.80%

52 Community Oversight Board - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	4	4.00	4	4.00	4	4.00	0	0.00
Comm Oversight Brd As Exe Dir	OR09	11028	1	1.00	1	1.00	1	1.00	0	0.00
Comm Oversight Brd Exe Dir	DP01	11027	1	1.00	1	1.00	1	1.00	0	0.00
Comm Oversight Brd Legal Adv	OR10	11029	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 1	OR03	07390	2	2.00	1	1.00	1	1.00	0	0.00
Research Analyst 2	OR05	07391	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			10	10.00	10	10.00	10	10.00	0	0.00
Department Totals			10	10.00	10	10.00	10	10.00	0	0.00

32 Fire - At a Glance

Mission The mission of the Nashville Fire Department is to provide high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all hazards response minimizes harm to life, property and environment.

Budget Summary

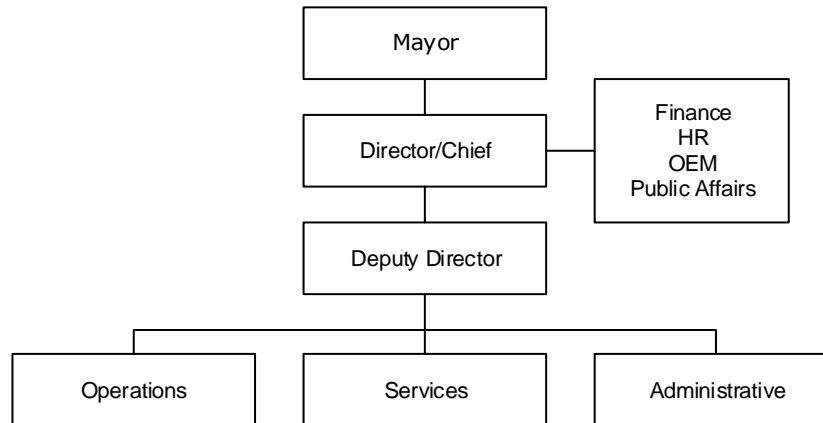
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 62,281,300	\$ 59,637,400	\$ 70,185,900
USD General Fund	74,625,200	75,951,200	83,646,600
Special Purpose Fund	0	903,300	200,000
Total Expenditures and Transfers	<u>\$ 136,906,500</u>	<u>\$ 136,491,900</u>	<u>\$ 154,032,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 8,955,300	\$ 10,301,300	\$ 9,100,000
Other Governments and Agencies	10,323,100	11,251,400	11,033,100
Other Program Revenue	0	0	200,000
Total Program Revenue	<u>\$ 19,278,400</u>	<u>\$ 21,552,700</u>	<u>\$ 20,333,100</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 19,278,400</u>	<u>\$ 21,552,700</u>	<u>\$ 20,333,100</u>
Expenditures Per Capita	\$ 197.23	\$ 193.50	\$ 216.53

Positions Total Budgeted Positions 1,257 1,266 1,359

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 Executive Administrator: Leigh Anne Burtchaell email: leighanne.burtchaell@nashville.gov
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32 Fire - At a Glance

Organizational Structure



Programs

Administrative

- Administration
- Facilities Management
- Information Technology
- Non-allocated Financial Transactions
- Safety

Emergency Operations Logistics

- EMS Support
- Fire Support
- Logistics

Emergency Response

- EMS Operations
- Fire Operations
- Specialized Services
- Training

Prevention and Risk Reduction

- Fire Prevention
- Public Education

32 Fire - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Fire Operations			
Salary and Benefits	GSD	\$1,743,000	To provide fire fighting personnel, which will reduce response times, improve responder safety and response quality
	USD	20.00 FTEs 1,743,000 20.00 FTEs	
EMS Operations			
Salary and Benefits	GSD	1,844,000	To provide personnel to staff additional EMS units, which will reduce response times and improve patient care
		20.00 FTEs	
Additional Positions Starting in January 2022			
Fire Operations	GSD	448,100	To provide fire fighting personnel, which will reduce response times, improve responder safety and response quality
		15.00 FTEs	
EMS Operations	GSD	701,700	To provide personnel to staff additional EMS units, which will reduce response times and improve patient care
		10.00 FTEs	
Paid Family Leave			
Benefits Associated with FMLA	GSD	722,800	Provides employees with up to 6 weeks of leave to take care of a spouse, son, daughter, or parent who has a serious health condition
	USD	1,566,000	
Training Academy			
Instructors	GSD	635,400	Staffing with essential permanent FTEs will alleviate reassigning field operations positions to perform mandatory in-service, new hire training, and specialized training classes
		6.00 FTEs	
Information Technology			
Staffing and Software	GSD	511,300	Additional IT Analyst to support the increasing utilization of fire fighting and EMS technology, and funding to cover software contract increases
		1.00 FTE	
Occupational Health and Safety			
Additional Staff	GSD	238,600	To provide a position that will administer Injury on Duty, physical agility testing, vaccinations and medical physical scheduling
		1.00 FTE	
Logistics			
Additional Maintenance and Repair	GSD	253,400	To keep equipment and facilities in good condition
Fire Prevention			
Continuing Education and Animal Care	GSD	9,000	Funding to meet state required certifications and provide adequate care of arson canine
	USD	24,100	
Administrative			
State Certifications	GSD	17,000	Provide assistance with state certification for EMS Quality Assurance and Fire Academy
Grants and Special Funds			
Operating Expenses	SPF	(703,300)	To adjust budgets for grants and special funds to match anticipated revenue

32 Fire - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Energy Savings			
Utilities Reduction	GSD	(268,200)	To reallocate utility funding related to Fire Stations managed by General Services for energy savings related to energy reducing initiatives
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	631,600	Funds required for projected fringe benefit expenses
	USD	341,700	
Internal Service Charges*	GSD	115,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	USD	552,600	
Utility Requirements	GSD	24,800	Funds required for increased utility expenses
Longevity	GSD	312,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
	USD	491,700	
Pay Plan Allocation	GSD	2,608,600	Supports the hiring and retention of a qualified workforce
	USD	2,976,300	
General Services District Total		\$10,548,500 73.00 FTEs	
Urban Services District Total		\$7,695,400 20.00 FTEs	
Special Purpose Funds Total		\$(703,300)	
TOTAL		\$17,540,600 93.00 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 USD - Urban Services District
 SPF - Special Purpose Funds

32 Fire - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	55,311,400	54,752,475	53,875,800	63,555,500	9,679,700	17.97%
OTHER SERVICES:						
Utilities	860,700	706,348	860,700	617,300	(243,400)	-28.28%
Professional & Purchased Services	1,015,500	820,338	1,015,500	1,084,900	69,400	6.83%
Travel, Tuition, and Dues	34,100	34,037	16,900	96,000	79,100	468.05%
Communications	383,400	421,393	489,400	614,400	125,000	25.54%
Repairs & Maintenance Services	212,300	337,671	212,300	212,300	0	0.0%
Internal Service Fees	2,707,600	2,707,600	1,330,200	1,445,400	115,200	8.66%
Other Expenses	1,756,300	2,501,369	1,836,600	2,560,100	723,500	39.39%
TOTAL OTHER SERVICES	6,969,900	7,528,756	5,761,600	6,630,400	868,800	15.08%
TOTAL OPERATING EXPENSES	62,281,300	62,281,231	59,637,400	70,185,900	10,548,500	17.69%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	62,281,300	62,281,231	59,637,400	70,185,900	10,548,500	17.69%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	8,900,000	9,504,395	8,910,000	9,050,000	140,000	1.57%
Federal (Direct & Pass Through)	9,808,300	10,889,595	9,833,300	10,278,300	445,000	4.53%
State Direct	112,200	123,200	112,200	232,200	120,000	106.95%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	372,542	0	0	0	0.0%
TOTAL PROGRAM REVENUE	18,820,500	20,889,732	18,855,500	19,560,500	705,000	3.74%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	18,820,500	20,889,732	18,855,500	19,560,500	705,000	3.74%
Expenditures Per Capita	\$89.72	\$89.72	\$84.54	\$98.66	\$14.12	16.70%

32 Fire - Financial

USD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	70,308,100	70,259,404	69,562,400	76,681,100	7,118,700	10.23%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	15,000	15,000	100.0%
Travel, Tuition, and Dues	2,000	680	2,000	11,100	9,100	455.00%
Communications	57,900	48,381	57,900	87,900	30,000	51.81%
Repairs & Maintenance Services	20,500	12,563	20,500	20,500	0	0.0%
Internal Service Fees	2,765,700	2,765,700	5,280,600	5,833,200	552,600	10.46%
Other Expenses	1,471,000	1,461,308	1,027,800	997,800	(30,000)	-2.92%
TOTAL OTHER SERVICES	4,317,100	4,288,632	6,388,800	6,965,500	576,700	9.03%
TOTAL OPERATING EXPENSES	74,625,200	74,548,036	75,951,200	83,646,600	7,695,400	10.13%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	74,625,200	74,548,036	75,951,200	83,646,600	7,695,400	10.13%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,300	39,921	1,391,300	50,000	(1,341,300)	-96.41%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	402,600	543,200	402,600	522,600	120,000	29.81%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	457,900	583,121	1,793,900	572,600	(1,221,300)	-68.08%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	457,900	583,121	1,793,900	572,600	(1,221,300)	-68.08%
Expenditures Per Capita	\$107.51	\$107.40	\$107.67	\$117.59	\$9.92	9.21%

32 Fire - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	200,000	200,000	100.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	23,954	903,300	0	(903,300)	-100.00%
TOTAL OTHER SERVICES	0	23,954	903,300	0	(903,300)	-100.00%
TOTAL OPERATING EXPENSES	0	23,954	903,300	200,000	(703,300)	-77.86%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	0	23,954	903,300	200,000	(703,300)	-77.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	903,300	0	(903,300)	-100.00%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	26,080	0	200,000	200,000	100.0%
TOTAL PROGRAM REVENUE	0	26,080	903,300	200,000	(703,300)	-77.86%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	26,080	903,300	200,000	(703,300)	-77.86%
Expenditures Per Capita	\$0.00	\$0.03	\$1.28	\$0.28	\$(1.00)	-78.13%

32 Fire - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	4	4.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	5	3.47	5	3.47	5	3.47	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 3	ST09	10103	3	3.00	3	3.00	3	3.00	0	0.00
Emerg Medical Tech 1	PF03	06850	10	10.00	10	10.00	10	10.00	0	0.00
Emerg Medical Tech 2	PF04	01818	129	129.00	129	129.00	141	141.00	12	12.00
EMS Captain-Paramedic	PF07	10940	7	7.00	7	7.00	12	12.00	5	5.00
Equipment & Supply Clk Sr	ST07	11039	3	3.00	5	5.00	5	5.00	0	0.00
Exe Administrator Police/Fire	OR11	10354	4	4.00	4	4.00	4	4.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Fire Arson Investigator	PF06	10839	2	2.00	2	2.00	2	2.00	0	0.00
Fire Asst Chief	PF12	00430	4	4.00	4	4.00	4	4.00	0	0.00
Fire Captain	PF07	07305	40	40.00	40	40.00	43	43.00	3	3.00
Fire Chief	DP03	01045	1	1.00	1	1.00	1	1.00	0	0.00
Fire Commander	PF13	10712	5	5.00	5	5.00	5	5.00	0	0.00
Fire District Chief	PF11	01686	30	30.00	30	30.00	31	31.00	1	1.00
Fire Engineer	PF05	07307	25	25.00	25	25.00	25	25.00	0	0.00
Fire Fighter 2	PF04	07309	33	33.00	33	33.00	68	68.00	35	35.00
Fire Fighter/Paramedic	PF05	10112	32	32.00	32	32.00	32	32.00	0	0.00
Fire Inspector 1	PF04	07310	1	1.00	1	1.00	1	1.00	0	0.00
Fire Inspector 2	PF05	02534	9	9.00	9	9.00	9	9.00	0	0.00
Fire Maintenance Worker	TG12	10840	3	3.00	3	3.00	3	3.00	0	0.00
Fire Marshal-Asst	PF07	01495	2	2.00	2	2.00	2	2.00	0	0.00
Fire Operations Manager	PF12	10883	2	2.00	2	2.00	2	2.00	0	0.00
Fire Plans Examiner 1	OR05	10884	1	1.00	1	1.00	1	1.00	0	0.00
Fire Services Deputy Director	PF14	10711	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems App Analyst 2	OR04	07780	1	1.00	1	1.00	2	2.00	1	1.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 3	OR10	10887	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	ST08	10124	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Specialist 1	ST07	10123	0	0.00	1	0.50	1	0.50	0	0.00
Paramedic 1	PF04	10125	12	12.00	12	12.00	12	12.00	0	0.00
Paramedic 2	PF05	07344	164	164.00	164	164.00	180	180.00	16	16.00
Research Analyst 1	ST10	07390	1	1.00	1	1.00	1	1.00	0	0.00
Stores Mgr	ST10	06180	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			553	551.47	556	553.97	629	626.97	73	73.00

32 Fire - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
USD General 18301										
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clk Sr	ST07	11039	2	2.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator	PF06	10839	5	4.49	5	4.49	5	4.49	0	0.00
Fire Asst Chief	PF12	00430	2	2.00	2	2.00	2	2.00	0	0.00
Fire Captain	PF07	07305	136	136.00	136	136.00	136	136.00	0	0.00
Fire District Chief	PF11	01686	20	20.00	20	20.00	20	20.00	0	0.00
Fire Engineer	PF05	07307	132	132.00	132	132.00	132	132.00	0	0.00
Fire Fighter 1	PF03	07308	35	35.00	35	35.00	35	35.00	0	0.00
Fire Fighter 2	PF04	07309	318	318.00	324	324.00	344	344.00	20	20.00
Fire Fighter 3	PF05	07777	1	1.00	1	1.00	1	1.00	0	0.00
Fire Fighter/Paramedic	PF05	10112	8	8.00	8	8.00	8	8.00	0	0.00
Fire Inspector 1	PF04	07310	4	4.00	4	4.00	4	4.00	0	0.00
Fire Inspector 2	PF05	02534	10	10.00	10	10.00	10	10.00	0	0.00
Fire Marshal-Asst	PF07	01495	2	2.00	2	2.00	2	2.00	0	0.00
Fire Marshal-Dpty	PF10	00440	1	1.00	1	1.00	1	1.00	0	0.00
Fire Operations Manager	PF12	10883	1	1.00	1	1.00	1	1.00	0	0.00
Fire Plans Examiner 2	OR06	10885	1	1.00	1	1.00	1	1.00	0	0.00
Fire Recruit	PF02	04055	23	23.00	23	23.00	23	23.00	0	0.00
Office Support Rep Sr	ST06	11041	1	1.00	1	1.00	1	1.00	0	0.00
Paramedic 2	PF05	07344	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			704	703.49	710	709.49	730	729.49	20	20.00
Department Totals			1257	1254.96	1266	1263.46	1359	1356.46	93	93.00

42 Public Works/NDOT - At a Glance

Nashville Department of Transportation and Multimodal Infrastructure

Mission The Nashville Department of Transportation & Multimodal Infrastructure (NDOT) provides services for a variety of transportation options that connect neighborhoods, residents, and businesses to the places they need and want to go in a safe manner.

Budget Summary

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 32,408,200	\$ 34,483,200	\$ 40,700,800
USD General Fund	25,790,200	30,646,700	30,947,700
Special Purpose Funds	19,606,800	19,923,100	13,425,900
Total Expenditures and Transfers	<u>\$ 77,805,200</u>	<u>\$ 85,053,000</u>	<u>\$ 85,074,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,866,400	\$ 10,863,900	\$ 8,006,100
Other Governments and Agencies	4,900	4,900	4,900
Other Program Revenue	3,000,000	3,040,000	3,500,000
Total Program Revenue	<u>\$ 14,871,300</u>	<u>\$ 13,908,800</u>	<u>\$ 11,511,000</u>
Non-program Revenue	\$ 4,692,800	\$ 3,473,700	\$ 4,782,000
Transfers From Other Funds and Units	4,000,000	4,000,000	4,000,000
Total Revenues and Transfers	<u>\$ 23,564,100</u>	<u>\$ 21,382,500</u>	<u>\$ 20,293,000</u>
Expenditures Per Capita	\$ 112.09	\$ 120.57	\$ 119.59

Positions	Total Budgeted Positions	311	318	390
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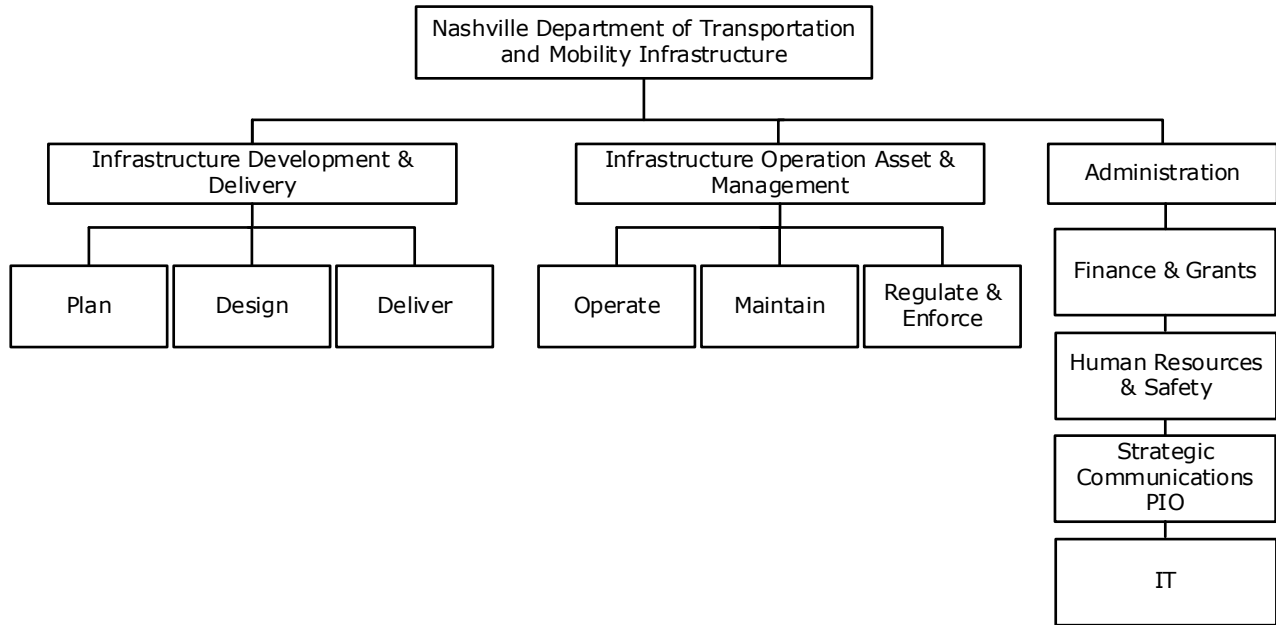
Contacts Interim Director: Faye DiMassimo email: faye.dimassimo@nashville.gov
 Assistant Director: Sharon Wahlstrom email: sharon.wahlstrom@nashville.gov
 750 South 5th Street 37206 Phone: 615-862-8750

Presentation of the Public Works' organization and budget information reflects implementation of RS2021-794, the Director of Finance was authorized to transfer funds and positions as necessary to implement the Memorandum of Understanding between the Department of Water and Sewerage Services and the Department of Public Works. Waste Services Funds 30501, 30502, and 30503 are presented on pages J – 30501-30503 - 1 through 6. The official creation of Nashville Department of Transportation & Multimodal Infrastructure (NDOT) is pending Charter amendment.

42 Public Works/NDOT - At a Glance

Nashville Department of Transportation and Multimodal Infrastructure

Organizational Structure



Programs

Hub/Customer Service

Hub

Infrastructure Development & Delivery

Deliver
Design
Plan

Sidewalk In-Lieu

Pedestrian Benefit Zones

Surplus Parking

NDOT Parking Garage

Infrastructure Operations & Asset Management

Maintain
Operate
Regulate & Enforce

Administration

Nonallocated Transactions
Administration

Paving

Patch Paving

42 Public Works/NDOT - At a Glance

Nashville Department of Transportation and Multimodal Infrastructure Budget Changes and Impact Highlights

Recommendation			Impact
Transportation			
Development & Delivery	GSD	\$1,399,200 22.00 FTEs	Staffing and supplies for new employees to support implementing the transportation plan and additional support for ongoing programs including permitting and right of way inspections. Staffing focus is on additional engineering support.
Operations & Assets Management	GSD	1,600,000 20.00 FTEs	Staffing and supplies for new employees to support operation and maintenance of transportation assets to improve service and response times. Staffing focus is on equipment operators. Also includes software license renewals.
Median Mowing			
Salary, Fringes, & Supplies	GSD	464,000	Funding for employees and supplies to continue median mowing services. 112 medians countywide are maintained by Public Works.
Former Solid Waste Operations			
Transfer of Operations	GSD	3,132,300 27.50 FTEs	Funding and staffing for operations, including brush collection, that were previously in the Solid Waste Management Fund.
Solid Waste Transfers			
Transfer Adjustments	GSD USD	(3,654,400) 255,900	Adjustments in general fund support of Solid Waste Management Fund.
Position Realignment			
Transfer Adjustments	GSD USD	8.00 FTEs (8.00 FTEs)	Realignment of staffing based on functional jobs performed.
Special Purpose Fund Adjustments			
Sidewalk Fund	SPF	460,000	To adjust budget to expected revenue.
Surplus Parking	SPF	(6,957,200)	To adjust budget to expected expenses.
Non-allocated Financial Transactions			
Longevity	GSD USD	147,300 14,400	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Fringe Benefit Requirements	GSD	35,600	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	2,236,700 (33,600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD USD	856,900 64,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$6,217,600 77.50 FTEs	

42 Public Works/NDOT - At a Glance

Nashville Department of Transportation and Multimodal Infrastructure Budget Changes and Impact Highlights

Recommendation	Impact
Urban Services District Total	\$301,000 (8.00 FTEs)
Special Purpose Funds Total	(\$6,497,200)
TOTAL	\$21,400 69.50 FTEs

* See Internal Service Charges section for details
GSD - General Services District
USD - Urban Services District
SPF - Special Purpose Funds

42 Public Works/NDOT - Financial

Nashville Department of Transportation and Multimodal Infrastructure

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	21,138,400	20,159,188	20,776,900	26,885,100	6,108,200	29.40%
OTHER SERVICES:						
Utilities	552,400	444,449	556,400	532,800	(23,600)	-4.24%
Professional & Purchased Services	647,600	649,576	482,200	1,623,900	1,141,700	236.77%
Travel, Tuition, and Dues	109,000	27,162	33,900	58,400	24,500	72.27%
Communications	281,300	250,597	278,000	278,000	0	0.0%
Repairs & Maintenance Services	191,400	379,183	78,600	84,600	6,000	7.63%
Internal Service Fees	2,795,000	2,794,400	3,105,300	5,342,000	2,236,700	72.03%
Other Expenses	923,200	1,814,950	1,647,300	2,025,800	378,500	22.98%
TOTAL OTHER SERVICES	5,499,900	6,360,317	6,181,700	9,945,500	3,763,800	60.89%
TOTAL OPERATING EXPENSES	26,638,300	26,519,505	26,958,600	36,830,600	9,872,000	36.62%
TRANSFERS TO OTHER FUNDS/UNITS	5,769,900	5,769,900	7,524,600	3,870,200	(3,654,400)	-48.57%
TOTAL EXPENSES & TRANSFERS	32,408,200	32,289,405	34,483,200	40,700,800	6,217,600	18.03%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,143,400	837,295	1,160,200	793,200	(367,000)	-31.63%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	4,900	4,900	4,900	4,900	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,148,300	842,195	1,165,100	798,100	(367,000)	-31.50%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	4,692,800	5,504,852	3,473,700	4,782,000	1,308,300	37.66%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	4,692,800	5,504,852	3,473,700	4,782,000	1,308,300	37.66%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	5,841,100	6,347,047	4,638,800	5,580,100	941,300	20.29%
Expenditures Per Capita	\$46.69	\$46.52	\$48.88	\$57.22	\$8.34	17.06%

42 Public Works/NDOT - Financial

Nashville Department of Transportation and Multimodal Infrastructure

USD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,816,500	1,543,047	1,813,600	1,892,300	78,700	4.34%
OTHER SERVICES:						
Utilities	8,062,200	8,127,259	8,062,200	8,088,200	26,000	0.32%
Professional & Purchased Services	26,000	0	26,000	0	(26,000)	-100.00%
Travel, Tuition, and Dues	0	30	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	33,500	3,035	33,500	33,500	0	0.0%
Internal Service Fees	128,900	128,900	212,200	178,600	(33,600)	-15.83%
Other Expenses	18,300	102	18,300	18,300	0	0.0%
TOTAL OTHER SERVICES	8,268,900	8,259,326	8,352,200	8,318,600	(33,600)	-0.40%
TOTAL OPERATING EXPENSES	10,085,400	9,802,373	10,165,800	10,210,900	45,100	0.44%
TRANSFERS TO OTHER FUNDS/UNITS	15,704,800	15,704,800	20,480,900	20,736,800	255,900	1.25%
TOTAL EXPENSES & TRANSFERS	25,790,200	25,507,173	30,646,700	30,947,700	301,000	0.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	88,000	78,602	67,200	56,000	(11,200)	-16.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	88,000	78,602	67,200	56,000	(11,200)	-16.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	88,000	78,602	67,200	56,000	(11,200)	-16.67%
Expenditures Per Capita	\$37.15	\$36.75	\$43.45	\$43.51	\$0.06	0.14%

42 Public Works/NDOT - Financial

Nashville Department of Transportation and Multimodal Infrastructure

Special Purpose Funds

	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	3,977,200	2,887,175	4,327,300	2,238,500	(2,088,800)	-48.27%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	900,000	0	900,000	0	(900,000)	-100.00%
Repairs & Maintenance Services	7,845,100	3,581,920	8,178,800	8,372,100	193,300	2.36%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	3,622,000	781,049	3,241,000	444,000	(2,797,000)	-86.30%
TOTAL OTHER SERVICES	16,344,300	7,250,144	16,647,100	11,054,600	(5,592,500)	-33.59%
TOTAL OPERATING EXPENSES	16,344,300	7,250,144	16,647,100	11,054,600	(5,592,500)	-33.59%
TRANSFERS TO OTHER FUNDS/UNITS	3,262,500	3,006,073	3,276,000	2,371,300	(904,700)	-27.62%
TOTAL EXPENSES & TRANSFERS	19,606,800	10,256,217	19,923,100	13,425,900	(6,497,200)	-32.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	10,635,000	7,516,775	9,636,500	7,156,900	(2,479,600)	-25.73%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	3,000,000	3,493,330	3,040,000	3,500,000	460,000	15.13%
TOTAL PROGRAM REVENUE	13,635,000	11,010,105	12,676,500	10,656,900	(2,019,600)	-15.93%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	4,000,000	4,028,887	4,000,000	4,000,000	0	0.0%
TOTAL REVENUE & TRANSFERS	17,635,000	15,038,992	16,676,500	14,656,900	(2,019,600)	-12.11%
Expenditures Per Capita	\$28.25	\$14.78	\$28.24	\$18.87	\$(9.37)	-33.18%

42 Public Works/NDOT - Financial

Nashville Department of Transportation and Multimodal Infrastructure

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
311 Call Center Specialist	ST07	11044	5	5.00	2	2.00	1	1.00	-1	-1.00
311 Call Center Specialist Sr	ST08	11045	3	3.00	6	6.00	6	6.00	0	0.00
Admin Asst	ST09	07241	4	4.00	4	4.00	3	3.00	-1	-1.00
Admin Spec	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Division Manager	OR09	10863	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 3	OR03	07244	4	4.00	4	4.00	5	5.00	1	1.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	5	5.00	4	4.00
CAD/GIS Analyst 2	ST10	07730	0	0.00	0	0.00	1	1.00	1	1.00
Carpenter 1	TG10	00960	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	4	4.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 2	ST09	07732	4	4.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Supv	ST11	06598	0	0.00	0	0.00	1	1.00	1	1.00
Customer Service Field Rep	ST07	10833	3	3.00	3	3.00	3	3.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director	OR13	10948	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 1	OR07	07294	2	2.00	4	4.00	6	6.00	2	2.00
Engineer 2	OR07	07295	0	0.00	0	0.00	4	4.00	4	4.00
Engineer 3	OR09	06606	7	7.00	5	5.00	5	5.00	0	0.00
Engineer In Training	OR06	07296	3	3.00	3	3.00	8	8.00	5	5.00
Engineer Manager	OR10	10880	1	1.00	1	1.00	1	1.00	0	0.00
Engineer Technician	ST08	10835	1	1.00	1	1.00	1	1.00	0	0.00
Engineer Technician Senior	ST10	10836	5	5.00	5	5.00	11	11.00	6	6.00
Equipment Operator	TG07	10837	42	42.00	43	43.00	54	54.00	11	11.00
Equipment Operator Senior	TG09	10838	28	28.00	29	29.00	54	54.00	25	25.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	OR01	10150	0	0.00	0	0.00	1	1.00	1	1.00
Finance Officer 2	OR03	10151	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	OR05	10152	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 1	OR01	02730	0	0.00	0	0.00	1	1.00	1	1.00
Human Resources Analyst 2	OR03	03455	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems Div Mgr	OR10	07318	0	0.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Supv	TS08	07327	12	12.00	13	13.00	14	14.00	1	1.00
Maint & Repair Worker 2	TG05	07328	1	1.00	0	0.00	0	0.00	0	0.00

42 Public Works/NDOT - Financial

Nashville Department of Transportation and Multimodal Infrastructure

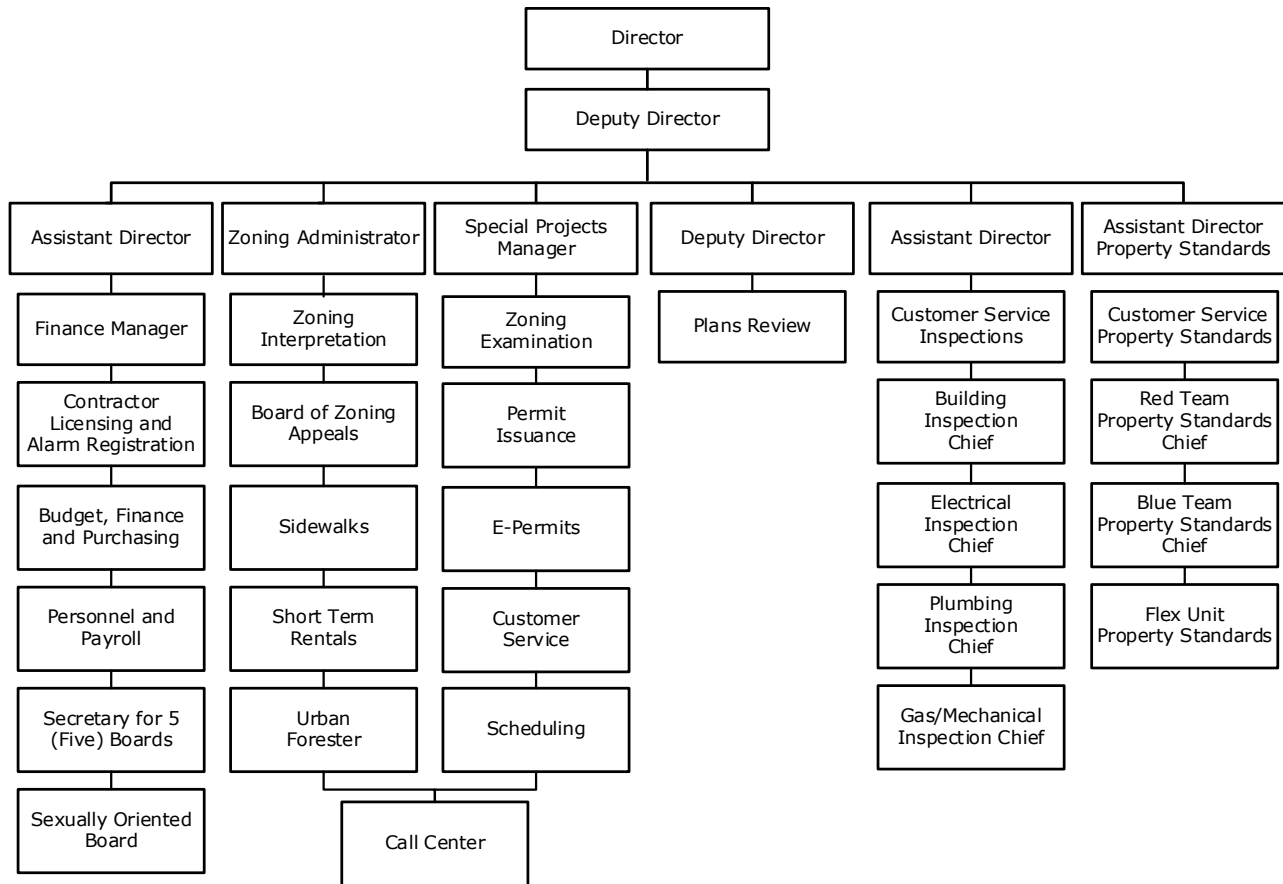
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Maintenance & Repair Leader	TL09	10847	14	14.00	15	15.00	19	19.00	4	4.00
Maintenance & Repair Worker	TG05	10848	49	49.00	54	54.00	59	59.00	5	5.00
Maintenance & Repair Worker Se	TG07	10849	7	7.00	5	5.00	5	5.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	4	4.00	6	6.00	6	6.00	0	0.00
Operations Manager	OR09	10888	0	0.00	0	0.00	1	1.00	1	1.00
Parking Patrol Officer 1	ST07	10480	4	4.00	4	4.00	4	4.00	0	0.00
Parking Patrol Officer 2	ST09	10481	1	1.00	1	1.00	1	1.00	0	0.00
Parts Supv	ST09	07345	1	1.00	1	1.00	1	1.00	0	0.00
Part-time Wkr 4	NS	10893	0	0.00	0	0.00	1	0.50	1	0.50
Program Mgr 2	OR05	07377	1	1.00	1	1.00	0	0.00	-1	-1.00
Pub Works Dir	DP03	01650	0	0.00	0	0.00	1	1.00	1	1.00
Public Works Asst Director	OR11	10852	2	2.00	4	4.00	3	3.00	-1	-1.00
Public Works Supt	OR07	07755	3	3.00	3	3.00	3	3.00	0	0.00
Safety Insp 1	ST08	04125	0	0.00	0	0.00	1	1.00	1	1.00
Safety Inspector 2	ST10	10156	1	1.00	1	1.00	0	0.00	-1	-1.00
Seasonal/Part-time/Temporary	NS	09020	2	1.00	1	0.50	5	2.50	4	2.00
Signal Tech 1	TG09	07402	2	2.00	4	4.00	8	8.00	4	4.00
Signal Tech 2	TG11	04930	6	6.00	3	3.00	2	2.00	-1	-1.00
Signal Tech 3	TL11	04810	1	1.00	5	5.00	6	6.00	1	1.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	2	2.00	1	1.00
Technical Services Administrat	OR07	10889	1	1.00	1	1.00	0	0.00	-1	-1.00
Technical Specialist 1	OR04	07756	15	15.00	14	14.00	14	14.00	0	0.00
Technical Specialist 2	OR06	07757	12	12.00	11	11.00	11	11.00	0	0.00
Transportation Chief Engineer/ Asst	OR11	11123	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTEs			280	279.00	287	286.50	367	364.00	80	77.50
USD General 18301										
Equipment Operator	TG07	10837	0	0.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG09	10838	2	2.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Leader	TL09	10847	3	3.00	3	3.00	1	1.00	-2	-2.00
Maintenance & Repair Worker	TG05	10848	25	25.00	22	22.00	17	17.00	-5	-5.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	0	0.00	-1	-1.00
Tech Specialist 1	OR04	07756	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			31	31.00	31	31.00	23	23.00	-8	-8.00
Department Totals			311	310.00	318	317.50	390	387.00	72	69.50

33 Codes Administration - At a Glance

Mission	The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 11,626,300	\$ 11,726,200	\$ 13,330,100	
Special Purpose Fund	275,000	275,000	275,000	
Total Expenditures and Transfers	\$ 11,901,300	\$ 12,001,200	\$ 13,605,100	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 2,301,900	\$ 1,655,100	\$ 2,976,400	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 2,301,900	\$ 1,655,100	\$ 2,976,400	
Non-program Revenue	\$ 21,633,100	\$ 15,262,700	\$ 23,132,300	
Transfers From Other Funds and Units	200,000	200,000	0	
Total Revenues and Transfers	\$ 24,135,000	\$ 17,117,800	\$ 26,108,700	
Expenditures Per Capita	\$ 17.15	\$ 17.01	\$ 19.13	
Positions	Total Budgeted Positions	118	118	128
Contacts	Director: Bill Herbert Financial Manager: Alicia Viravouth Metro Office Bldg – 3rd Floor 800 Second Avenue, South 37210	email: bill.herbert@nashville.gov email: alicia.viravouth@nashville.gov Phone: 615-862-6500		

33 Codes Administration - At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Alarm Registration

Alarm Registration

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Code Enforcement Notification

Code Enforcement Notification

Construction and Land Use

Construction and Land Use

Information Services

Board Support Services
Information Sharing

33 Codes Administration - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Vehicle Rental Program			
Rental Agreement	GSD	\$326,400	Formalization of pilot vehicle rental program which has proven to dramatically improve inspection response times.
Fuel and Maintenance Costs	GSD	154,600	Transfer of fuel and maintenance costs associated with vehicle rental program.
Administrative Services Manager			
Fringe & Supply Funding	GSD	30,700 1.00 FTE	Position provides translation assistance for Spanish speaking citizens who are served by the Development Services Center and Property Standards Division.
Trades Inspection Staff			
Salary, Fringe, & Supply Funding	GSD	97,500 3.00 FTEs	Additional inspectors for the Building Safety Program will improve response time of inspections and increase the number of inspections completed.
Property Standards Staff			
Salary, Fringe, & Supply Funding	GSD	171,400 2.00 FTEs	Additional staff for Better Neighborhoods Program will improve the number of Short-Term Rental Properties that are in compliance with local regulations.
Zoning Staff			
Salary, Fringe, & Supply Funding	GSD	178,700 2.00 FTEs	Additional staff for Construction and Land Use Program will improve customer service for the higher volume of customers seeking service in the Permitting Area & decrease the turnaround time for building permits.
Plans Examination Staff			
Salary, Fringe, & Supply Funding	GSD	93,300 1.00 FTE	Additional staff for Construction and Land Use Program will improve customer service for the higher volume of customers seeking plan reviews & improve building codes compliance.
Public Information Officer			
Fringe & Supply Funding	GSD	29,700 1.00 FTE	Additional staff to serve as liaison between the department and external stakeholders and local media.
Short Term Rental Software			
Software Costs	GSD	195,000	Transfer of software management from Finance, software is used to manage and improve short term rental compliance.
Travel			
Travel Costs	GSD	7,000	Out of town travel for staff to attend professional conferences.

33 Codes Administration - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Savings			
Operational Savings	GSD	(200,000)	Savings due to termination of operational transfer without impact on performance.
Non-allocated Financial Transactions			
Longevity	GSD	70,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	(54,800)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Fringe Benefit Requirements	GSD	74,100	Funds required for projected fringe benefit expenses
Pay Plan Allocation	GSD	430,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,603,900 10.00 FTEs	
TOTAL		\$1,603,900 10.00 FTEs	

* See Internal Service Charges section for details
GSD - General Services District

33 Codes Administration - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,411,700	8,610,897	9,414,500	10,543,200	1,128,700	11.99%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	487,000	122,548	128,900	323,900	195,000	151.28%
Travel, Tuition, and Dues	37,400	17,660	21,900	29,900	8,000	36.53%
Communications	163,200	159,250	156,700	164,700	8,000	5.11%
Repairs & Maintenance Services	3,000	13,983	3,000	3,000	0	0.0%
Internal Service Fees	1,187,400	1,189,037	1,291,500	1,236,700	(54,800)	-4.24%
Other Expenses	136,600	378,751	509,700	1,028,700	519,000	101.82%
TOTAL OTHER SERVICES	2,014,600	1,881,229	2,111,700	2,786,900	675,200	31.97%
TOTAL OPERATING EXPENSES	11,426,300	10,492,126	11,526,200	13,330,100	1,803,900	15.65%
TRANSFERS TO OTHER FUNDS/UNITS	200,000	200,000	200,000	0	(200,000)	-100.00%
TOTAL EXPENSES & TRANSFERS	11,626,300	10,692,126	11,726,200	13,330,100	1,603,900	13.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,226,900	2,369,470	1,580,100	2,701,400	1,121,300	70.96%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	2,226,900	2,369,470	1,580,100	2,701,400	1,121,300	70.96%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	21,626,100	25,071,919	15,256,700	23,126,300	7,869,600	51.58%
Fines, Forfeits, & Penalties	7,000	1,260	6,000	6,000	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	21,633,100	25,073,179	15,262,700	23,132,300	7,869,600	51.56%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	23,860,000	27,442,649	16,842,800	25,833,700	8,990,900	53.38%
Expenditures Per Capita	\$16.75	\$15.40	\$16.62	\$18.74	\$2.12	12.76%

33 Codes Administration - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	275,000	48,049	275,000	275,000	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	0	0	0	0	0.0%
TOTAL OTHER SERVICES	275,000	48,049	275,000	275,000	0	0.0%
TOTAL OPERATING EXPENSES	275,000	48,049	275,000	275,000	0	0.0%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	275,000	48,049	275,000	275,000	0	0.0%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	42,197	75,000	275,000	200,000	266.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	31,661	0	0	0	0.0%
TOTAL PROGRAM REVENUE	75,000	73,858	75,000	275,000	200,000	266.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	200,000	200,000	200,000	0	(200,000)	-100.00%
TOTAL REVENUE & TRANSFERS	275,000	273,858	275,000	275,000	0	0.0%
Expenditures Per Capita	\$0.40	\$0.07	\$0.39	\$0.39	\$0.00	0.00%

33 Codes Administration - Financial

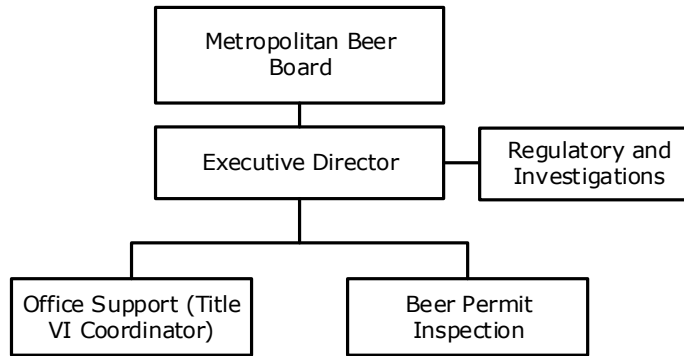
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	2	2.00	1	1.00	2	2.00	1	1.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	3	3.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 4	OR05	07245	4	4.00	4	4.00	4	4.00	0	0.00
Application Tech 2	ST08	10102	1	1.00	0	0.00	0	0.00	0	0.00
Bldg Inspection Chief	OR05	06811	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Inspector 1	ST09	06810	9	9.00	9	9.00	10	10.00	1	1.00
Bldg Inspector 2	ST10	07254	2	2.00	2	2.00	2	2.00	0	0.00
Codes Admin Asst Dir	OR11	07081	4	4.00	3	3.00	3	3.00	0	0.00
Codes Admin Dir	DP03	01540	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director	OR13	10948	0	0.00	1	1.00	1	1.00	0	0.00
Electrical Inspection Chief	OR05	06822	1	1.00	1	1.00	1	1.00	0	0.00
Electrical Inspector 1	ST09	06821	9	9.00	9	9.00	9	9.00	0	0.00
Electrical Inspector 2	ST10	07290	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	0	0.00	1	1.00	1	1.00	0	0.00
Mech/Gas Inspection Chief	OR05	06912	1	1.00	1	1.00	1	1.00	0	0.00
Mech/Gas Inspector 1	ST09	06910	7	7.00	7	7.00	8	8.00	1	1.00
Mech/Gas Inspector 2	ST10	07331	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Zoning Admin	OR11	06738	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	8	8.00	11	11.00	11	11.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Plans Examiner 2	OR06	04702	6	6.00	5	5.00	6	6.00	1	1.00
Plumbing Inspection Chief	OR05	06870	1	1.00	1	1.00	1	1.00	0	0.00
Plumbing Inspector 1	ST09	06868	7	7.00	7	7.00	8	8.00	1	1.00
Program Manager 2	OR05	07377	0	0.00	0	0.00	1	1.00	1	1.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	2	2.00	1	1.00
Property Stan Insp 1	ST09	06922	20	19.50	21	20.50	22	21.50	1	1.00
Property Stand Insp 2	ST10	07422	1	1.00	1	1.00	1	1.00	0	0.00
Property Standards Insp Chief	OR05	06542	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal Worker 3	NS	09105	2	1.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	4	2.20	6	3.20	6	3.20	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	0	0.00	1	1.00	1	1.00
Special Projects Manager	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Urban Forester	ST11	06902	2	2.00	2	2.00	2	2.00	0	0.00
Zoning Examiner	ST11	07421	8	8.00	7	7.00	8	8.00	1	1.00
Total Positions & FTEs			118	114.70	118	114.70	128	124.70	10	10.00
Department Totals			118	114.70	118	114.70	128	124.70	10	10.00

34 Beer Permit Board - At a Glance

Mission	To provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding the transportation, storage, sale, possession, and manufacture of beer with not more than 8% alcoholic content by weight.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
GSD General Fund		\$ 540,200	\$ 530,500	\$ 616,000
Total Expenditures and Transfers		<u>\$ 540,200</u>	<u>\$ 530,500</u>	<u>\$ 616,000</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	300	\$ 300	\$ 500
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	300	\$ 300	\$ 500
Non-program Revenue	\$	591,800	\$ 537,100	\$ 629,000
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers	<u>\$</u>	<u>592,100</u>	<u>\$ 537,400</u>	<u>\$ 629,500</u>
Expenditures Per Capita	\$	0.78	\$ 0.75	\$ 0.87
Positions	Total Budgeted Positions	6	6	6
Contacts	Executive Director: Benton McDonough email: benton.mcdonough@nashville.gov			
	800 2nd Avenue South, 3rd Floor			
	Nashville, TN 37219		Phone: 615-862-6751	

34 Beer Permit Board - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Inspection

Inspection

Permit Application

Permit Application

34 Beer Permit Board - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Compliance Check Program Expansion			
Program Supplies	GSD	\$24,000	Additional beer buy inspections will improve compliance and reduce underage alcohol purchases
Salary Funding			
Salary and Fringe Funds	GSD	8,000	Increased hourly pay for Special Assistant to Director for increased responsibilities
Salary Funds	GSD	10,000	Additional funding for historical salary funding deficit
Non-allocated Financial Transactions			
Longevity	GSD	800	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	5,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Fringe Benefit Requirements	GSD	12,200	Funds required for projected fringe benefit expenses
Pay Plan Allocation	GSD	25,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$85,500	
TOTAL		\$85,500	

* See Internal Service Charges section for details
GSD - General Services District

34 Beer Permit Board - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	470,600	481,748	438,800	495,000	56,200	12.81%
OTHER SERVICES:						
Utilities	0	119	0	0	0	0.0%
Professional & Purchased Services	200	0	0	24,000	24,000	100.0%
Travel, Tuition, and Dues	100	0	0	0	0	0.0%
Communications	12,000	5,977	9,500	10,200	700	7.37%
Repairs & Maintenance Services	1,600	0	700	0	(700)	-100.00%
Internal Service Fees	50,800	50,800	73,600	78,900	5,300	7.20%
Other Expenses	4,900	1,489	7,900	7,900	0	0.0%
TOTAL OTHER SERVICES	69,600	58,385	91,700	121,000	29,300	31.95%
TOTAL OPERATING EXPENSES	540,200	540,133	530,500	616,000	85,500	16.12%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	540,200	540,133	530,500	616,000	85,500	16.12%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	300	3,240	300	500	200	66.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	300	3,240	300	500	200	66.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	377,800	303,692	277,100	315,000	37,900	13.68%
Fines, Forfeits, & Penalties	214,000	255,684	260,000	314,000	54,000	20.77%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	591,800	559,376	537,100	629,000	91,900	17.11%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	592,100	562,616	537,400	629,500	92,100	17.14%
Expenditures Per Capita	\$0.78	\$0.78	\$0.75	\$0.87	\$0.12	16.00%

34 Beer Permit Board - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Board-Exec Dir	DP01	06907	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 1	ST08	07251	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 2	ST09	07723	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.48	1	0.48	1	0.48	0	0.00
Total Positions & FTEs			6	5.48	6	5.48	6	5.48	0	0.00
Department Totals			6	5.48	6	5.48	6	5.48	0	0.00

35 Agricultural Extension - At a Glance

Mission UT/TSU Extension helps Tennesseans to improve their quality of life and help solve problems through educational programs and the application of research and evidence-based knowledge about agriculture and natural resources, family and consumer sciences, 4-H Youth Development and community development.

Budget Summary

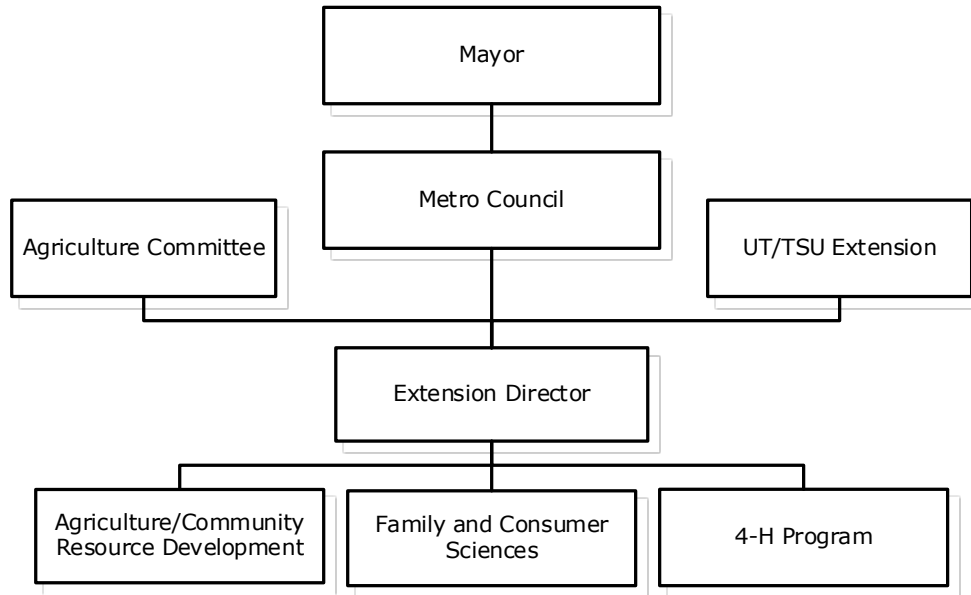
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 335,500	\$ 331,900	\$ 369,900
Total Expenditures and Transfers	<u>\$ 335,500</u>	<u>\$ 331,900</u>	<u>\$ 369,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.48	\$ 0.47	\$ 0.52

Positions Total Budgeted Positions 7 7 7

Contacts University of Tennessee
 Extension Director: Elizabeth Sanders email: elizabeth.sanders@nashville.gov
 1417 Murfreesboro Pike, 2nd Floor
 Nashville, TN 37219 Phone:615-862-5995

35 Agricultural Extension - At a Glance

Organizational Structure



Programs

4-H and Youth Development

4-H and Youth Development

Administrative

Non-allocated Financial Transactions

Agriculture and Horticulture

Agriculture and Horticulture

Family and Consumer Sciences

Family and Consumer Sciences

35 Agricultural Extension - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Pension Benefits			
Job-Sharing Pension Rate	GSD	\$12,000	Increase in the fringe associated with the job-sharing positions between Metro and University of Tennessee
Shared Costs of Operations			
Operational Funding	GSD	5,800	Increase the metro portion of the Operational Funds for job-shared positions. Additional funds will enable improved community engagement and education.
Internet Connectivity			
Office Hot Spot	GSD	500	Maintenance fee associated with running an Office Hot Spot so that all employees can be connected to the internet, which will improve productivity
Community Events			
Local Travel	GSD	2,000	Support the requests for educational opportunities and community engagements being offered
Non-allocated Financial Transactions			
Longevity	GSD	4,000	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Fringe Benefit Requirements	GSD	1,000	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	12,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$38,000	
TOTAL		\$38,000	

* See Internal Service Charges section for details
GSD - General Services District

35 Agricultural Extension - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	297,500	283,411	287,500	304,900	17,400	6.05%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	2,600	1,716	1,700	3,700	2,000	117.65%
Communications	4,900	4,874	4,900	11,200	6,300	128.57%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	18,000	18,000	19,800	20,100	300	1.52%
Other Expenses	12,500	27,443	18,000	30,000	12,000	66.67%
TOTAL OTHER SERVICES	38,000	52,033	44,400	65,000	20,600	46.40%
TOTAL OPERATING EXPENSES	335,500	335,444	331,900	369,900	38,000	11.45%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	335,500	335,444	331,900	369,900	38,000	11.45%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$0.48	\$0.48	\$0.47	\$0.52	\$0.05	10.64%

35 Agricultural Extension - Financial

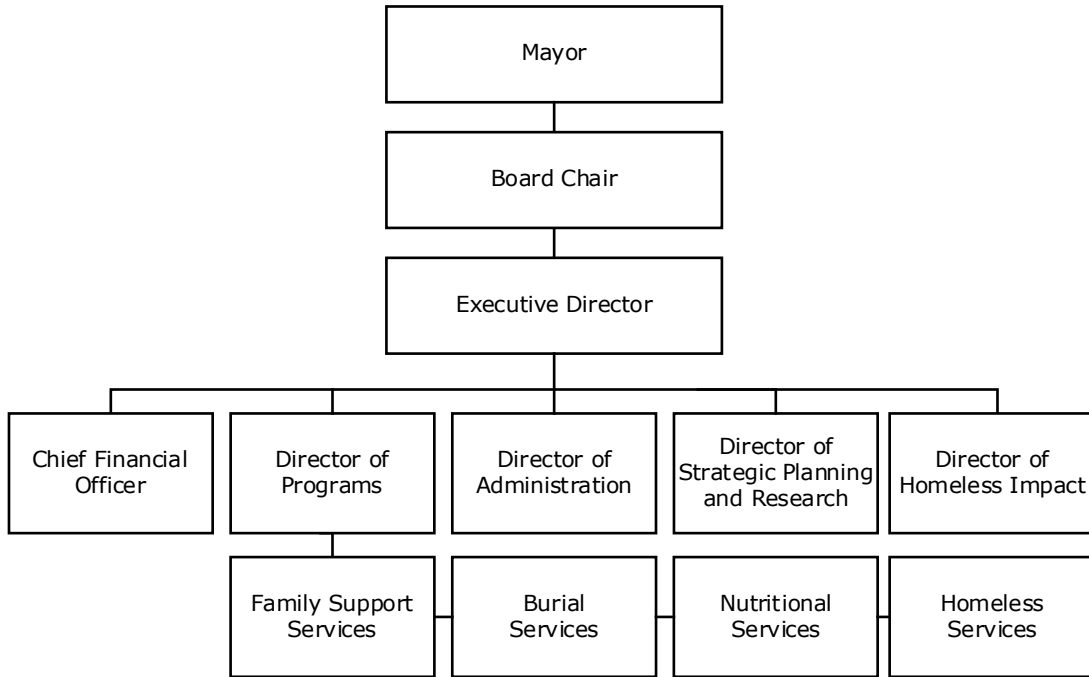
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Extension Agent 1	ST02	00240	2	2.00	2	2.00	2	2.00	0	0.00
Extension Agent 2	ST03	02410	1	1.00	1	1.00	1	1.00	0	0.00
Extension Agent 3	ST06	00090	3	3.00	3	3.00	3	3.00	0	0.00
Extension Director	ST08	01967	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			7	7.00	7	7.00	7	7.00	0	0.00

37 Social Services - At a Glance

Mission	Metropolitan Social Services empowers Davidson County residents to achieve economic stability and social well-being.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 7,479,800	\$ 6,940,400	\$ 8,083,100	
Special Purpose Fund	2,271,300	3,329,100	709,600	
Total Expenditures and Transfers	\$ 9,751,100	\$ 10,269,500	\$ 8,792,700	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	1,546,100	2,605,300	0	
Other Program Revenue	15,600	14,200	0	
Total Program Revenue	\$ 1,561,700	\$ 2,619,500	\$ 0	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	709,600	709,600	709,600	
Total Revenues and Transfers	\$ 2,271,300	\$ 3,329,100	\$ 709,600	
Expenditures Per Capita	\$ 14.05	\$ 14.56	\$ 12.36	
Positions	Total Budgeted Positions	89	91	97
Contacts	Director: Renee Pratt Director of Administration and Finance: Yuri Hancock 800 2nd Avenue North 37201	email: renee.pratt@nashville.gov email: yuri.hancock@nashville.gov Phone: 615-862-6400		

37 Social Services - At a Glance

Organizational Structure



Programs

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Planning and Coordination

Homeless Impact Division
Strategic Planning and Research

Family Support Services

Burial Assistance
Extreme Weather Overflow Shelter
Family Support Services
Homeless Services
Nutrition

37 Social Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Homeless Impact Division			
Salaries and Benefits	GSD	\$376,000 5.00 FTEs	Provide for significant enhancement of Homeless services, including additions to program management, grant management and outreach. These resources provide for the transfer of two existing grant employees to the General Fund.
MHID Project Management			
Coordinator of Special Projects	GSD	67,800 1.00 FTE	MHID Project Manager to focus on the efforts of assisting the homeless population in Davidson County
Planning Coordination			
Economic Modeling Systems International	GSD	8,000	Annual subscription for economic modeling software, which will enhance development of the annual community needs assessment
Community Partnership			
Room In The Inn	GSD	450,000	Room in the Inn Guest House and Day Care Center Services was previously funded by the CARES Act and is receiving general fund appropriation
Social Services Grant Fund			
Grant and Donation Fund Adjustment	SPF	(2,619,500)	Adjusting grant funding to match estimated revenue, with limited impact on performance
Non-allocated Financial Transactions			
Longevity	GSD	24,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	32,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	183,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,142,700 6.00 FTEs	
Special Purpose Funds Total		\$(2,619,500)	
TOTAL		\$(1,476,800) 6.00 FTEs	

* See Internal Service Charges section for details

GSD - General Services District

SPF - Special Purpose Funds

37 Social Services - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,711,500	3,990,311	4,604,700	5,198,800	594,100	12.90%
OTHER SERVICES:						
Utilities	2,700	2,938	2,800	2,800	0	0.0%
Professional & Purchased Services	1,532,200	1,637,820	1,115,300	1,565,300	450,000	40.35%
Travel, Tuition, and Dues	38,100	20,767	19,500	19,500	0	0.0%
Communications	45,900	23,430	34,900	42,900	8,000	22.92%
Repairs & Maintenance Services	0	905	1,000	1,000	0	0.0%
Internal Service Fees	166,800	166,800	173,400	206,000	32,600	18.80%
Other Expenses	273,000	308,826	279,200	337,200	58,000	20.77%
TOTAL OTHER SERVICES	2,058,700	2,161,486	1,626,100	2,174,700	548,600	33.74%
TOTAL OPERATING EXPENSES	6,770,200	6,151,797	6,230,800	7,373,500	1,142,700	18.34%
TRANSFERS TO OTHER FUNDS/UNITS	709,600	709,600	709,600	709,600	0	0.0%
TOTAL EXPENSES & TRANSFERS	7,479,800	6,861,397	6,940,400	8,083,100	1,142,700	16.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	20,792	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	20,792	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	20,792	0	0	0	0.0%
Expenditures Per Capita	\$10.78	\$9.88	\$9.84	\$11.36	\$1.52	15.45%

37 Social Services - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	911,300	719,233	967,400	235,300	(732,100)	-75.68%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	924,300	864,157	1,655,200	438,500	(1,216,700)	-73.51%
Travel, Tuition, and Dues	109,100	3,924	34,400	0	(34,400)	-100.00%
Communications	20,800	9,539	10,700	0	(10,700)	-100.00%
Repairs & Maintenance Services	0	510	800	0	(800)	-100.00%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	59,700	42,164	229,400	35,800	(193,600)	-84.39%
TOTAL OTHER SERVICES	1,113,900	920,294	1,930,500	474,300	(1,456,200)	-75.43%
TOTAL OPERATING EXPENSES	2,025,200	1,639,527	2,897,900	709,600	(2,188,300)	-75.51%
TRANSFERS TO OTHER FUNDS/UNITS	246,100	251,835	431,200	0	(431,200)	-100.00%
TOTAL EXPENSES & TRANSFERS	2,271,300	1,891,362	3,329,100	709,600	(2,619,500)	-78.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	17,266	0	0	0	0.0%
Federal (Direct & Pass Through)	1,466,100	1,172,177	2,473,900	0	(2,473,900)	-100.00%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	80,000	109,743	131,400	0	(131,400)	-100.00%
Other Program Revenue	15,600	35,358	14,200	0	(14,200)	-100.00%
TOTAL PROGRAM REVENUE	1,561,700	1,334,544	2,619,500	0	(2,619,500)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	709,600	709,600	709,600	709,600	0	0.0%
TOTAL REVENUE & TRANSFERS	2,271,300	2,044,144	3,329,100	709,600	(2,619,500)	-78.68%
Expenditures Per Capita	\$3.27	\$2.72	\$4.72	\$1.00	\$(3.72)	-78.81%

37 Social Services - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 1	ST06	02660	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 2	07243	OR01	0	0.00	1	1.00	1	1.00	0	0.00
Contract Admin	OR09	07734	4	4.00	4	4.00	4	4.00	0	0.00
Finance Administrator	10108	OR07	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	ST05	06079	2	0.14	0	0.00	0	0.00	0	0.00
Human Resources Admin	OR07	07346	1	1.00	0	0.00	0	0.00	0	0.00
Information Sys Oper Analyst 1	OR03	10475	0	0.00	0	0.00	1	1.00	1	1.00
Information Sys Oper Analyst 2	OR04	10476	0	0.00	0	0.00	2	2.00	2	2.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	19	7.84	19	7.84	19	7.84	0	0.00
Office Support Rep Sr	11041	ST06	0	0.00	2	0.92	2	0.92	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	ST09	06034	5	5.00	5	5.00	7	7.00	2	2.00
Program Manager 1	OR04	07376	0	0.00	0	0.00	1	1.00	1	1.00
Program Mgr 2	OR05	07377	4	4.00	4	4.00	4	4.00	0	0.00
Program Spec 2	ST08	07379	4	4.00	4	4.00	4	4.00	0	0.00
Program Specialist 3	ST10	07380	4	4.00	6	6.00	6	6.00	0	0.00
Program Supervisor	ST10	07381	2	2.00	1	1.00	1	1.00	0	0.00
Social Services Director	DP02	01680	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker	OR02	10853	5	5.00	5	5.00	5	5.00	0	0.00
Social Worker Senior	OR03	10854	3	3.00	2	2.00	2	2.00	0	0.00
Special Projects Mgr	OR11	07762	4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTEs			66	52.98	66	53.76	72	59.76	6	6.00
Soc Srv Homelessness Grant 32137										
Information Sys Oper Analyst 1	OR03	10475	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Analyst 2	OR04	10476	1	1.00	1	0.75	1	0.75	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	0	0.00	0	0.00
Program Specialist 3	07380	ST10	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			3	3.00	5	4.75	5	4.75	0	0.00
Social Services Grant Fund 32237										
Nutrition Site Coordinator	ST05	06771	13	6.90	13	9.43	13	9.43	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00

37 Social Services - Financial

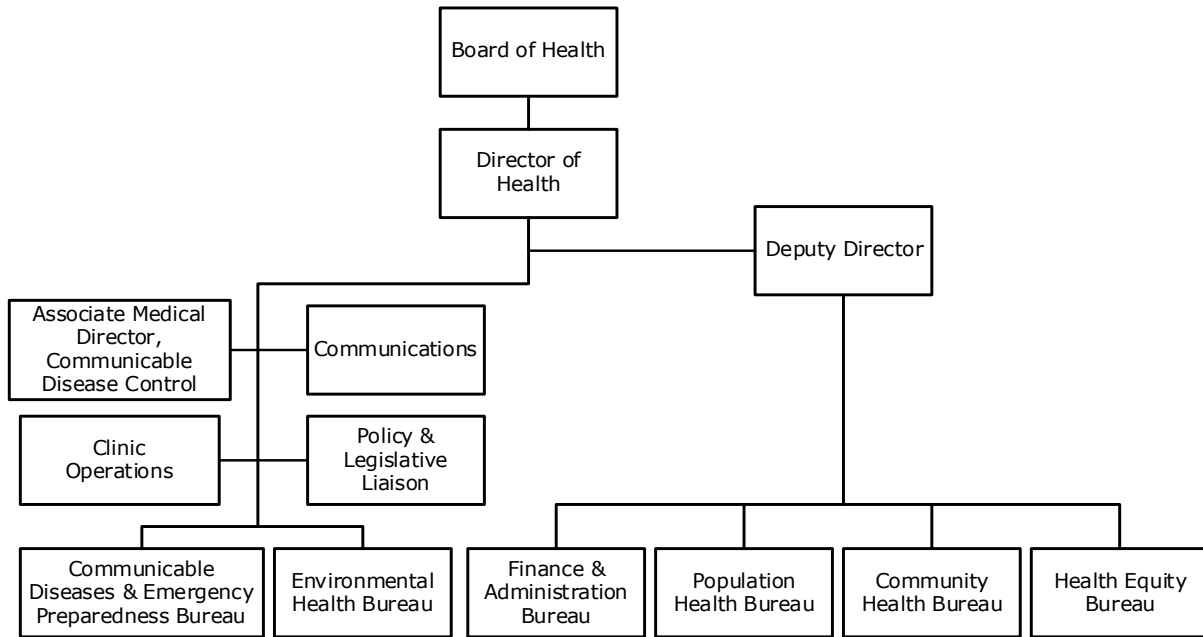
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Program Specialist 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Van Driver	TG05	07760	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			20	13.90	20	16.43	20	16.43	0	0.00
Department Totals			89	69.88	91	74.94	97	80.94	6	6.00

38 Health Department - At a Glance

Mission	To Protect, Improve, and Sustain the health and wellbeing of all people in Metropolitan Nashville.		
Budget Summary			
	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 23,950,000	\$ 23,976,700	\$ 28,202,200
Special Purpose Funds	27,142,100	33,685,100	33,408,700
Total Expenditures and Transfers	<u>\$ 51,092,100</u>	<u>\$ 57,661,800</u>	<u>\$ 61,610,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,618,700	\$ 4,693,200	\$ 4,675,200
Other Governments and Agencies	22,069,200	23,959,300	23,746,300
Other Program Revenue	356,100	396,400	247,700
Total Program Revenue	\$ 27,044,000	\$ 29,048,900	\$ 28,669,200
Non-program Revenue	\$ 920,300	\$ 965,300	\$ 898,300
Transfers From Other Funds and Units	5,134,600	9,752,200	9,766,500
Total Revenues and Transfers	<u>\$ 33,098,900</u>	<u>\$ 39,766,400</u>	<u>\$ 39,334,000</u>
Expenditures Per Capita	\$ 73.60	\$ 81.74	\$ 86.61
Positions			
Total Budgeted Positions	563	567	606
Contacts	Chief Medical Director of Health: Gill C. Wright, III, MD, FAAFP, MMM		email: gill.wright@nashville.gov
	Financial Manager: Dianne Harden		email: dianne.harden@nashville.gov
	2500 Charlotte Avenue 37209		Phone: 615-340-5616

38 Health Department - At a Glance

Organizational Structure



Programs

Clinic Operations

Clinical Operations

Clinical Services

Correctional Health Services
Occupational Health & Wellness Services
Pharmacy Services

Communicable Diseases & Emergency Preparedness

Immunizations
Public Health Emergency Preparedness
STD & HIV Prevention & Intervention
Tuberculosis Elimination

Community Health

Community Health Admin
Nutrition Services
Oral Health
School Health

Executive Leadership

Epidemiology
Executive Leadership

Health Equity

Health Equity

Environmental Health

Air Quality
Animal Care & Control
Environmental Engineering
Food & Public Facilities
Office of Environmental Health
Pest Management
Vehicle Inspection

Finance & Administration

Facilities Management
Finance
Health Care for the Homeless
Human Resources
Information Technology
Office of Forensic Medical Examiner
Non-allocated Financial Transactions
Vital & Medical Records

Population Health

Behavioral Health Services
Community Development & Planning
Community Health Access & Navigation in Tennessee
Maternal Child Adolescent Health
Population Health Admin
Ryan White

38 Health Department - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Electronic Health Records Implementation			
Annual costs associated with electronic health records	GSD	\$317,600 1.00 FTE	Electronic health records will allow for better and more efficient care of patients via improved communication & expanded scheduling capacity. The system will also improve the billing processes.
Cost savings associated with electronic health records	GSD	(10,300)	Implementation of electronic health records will enable cost savings via reduced office supply purchases.
Mental Health			
Crisis Treatment Center	GSD	1,568,000	Additional funding for partnership with Mental Health Co-op for walk in clinic. First Responders transport individuals to this clinic for emergency care.
Crisis Stabilization Unit	GSD	500,000	Additional funding for partnership with Mental Health Co-op for crisis stabilization unit for patients in need of psychiatric care.
Bureau of Health Equity			
Staff for Newly Created Bureau	GSD	220,100 3.00 FTEs	Program Specialists will create and execute public health policy by engaging with stakeholders in underserved communities. One position will be dedicated to each identified community.
Animal Care & Control			
Field Staff	GSD	177,100 3.00 FTE	Additional Animal Care & Control Officers for expanded capacity to respond to animal control needs in neighborhoods.
Kennel Staff	GSD	52,100 1.00 FTE	Additional Kennel Staff for to improve shelter operations.
Reallocation- Licensed Veterinarian Technician	GSD	60,000 0.50 FTE	A licensed vet tech will improve the efficiency of the animal shelter's operations and allow for more surgeries to be performed. Savings due to this adjustment will be allocated to contracted veterinarian services.
Reallocation- Shelter Veterinarian	GSD	(60,000) (0.50 FTE)	A licensed vet tech will improve the efficiency of the animal shelter's operations by allowing the veterinary staff to perform higher level medical functions.
Environmental Health Specialist			
Reallocation- Environmental Health Specialist 1	GSD	75,000 1.00 FTE	An environmental Health Specialist 1 will allow for the same number of septic system inspections while allowing savings to be allocated to other needs in the program.
Reallocation- Environmental Health Specialist 3	GSD	(75,000) (1.00 FTE)	Downgrade of vacant Environmental Health Specialist 3 will allow for the same number of septic system inspections.

38 Health Department - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Special Purpose Fund Adjustments			
Grant Funds	SPF	(276,400) 31.00 FTEs	Alignment of projected expenses with forecasted revenue. Increased FTEs for Public Health Nurses in schools.
Non-allocated Financial Transactions			
Longevity	GSD	89,100	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	472,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	838,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$4,225,500 8.00 FTEs	
Special Purpose Funds Total		(\$276,400) 31.00 FTEs	
TOTAL		\$3,949,100 39.00 FTEs	

* See Internal Service Charges section for details

GSD - General Services District

SPF - Special Purpose Funds

38 Health Department - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	19,067,100	17,651,281	18,626,400	20,053,000	1,426,600	7.66%
OTHER SERVICES:						
Utilities	209,300	179,856	205,600	205,300	(300)	-0.15%
Professional & Purchased Services	1,716,400	2,449,205	1,453,200	3,756,700	2,303,500	158.51%
Travel, Tuition, and Dues	171,700	90,786	112,900	112,500	(400)	-0.35%
Communications	328,800	319,987	323,200	331,500	8,300	2.57%
Repairs & Maintenance Services	173,800	165,890	166,300	121,900	(44,400)	-26.70%
Internal Service Fees	1,318,000	1,317,900	1,529,900	2,002,800	472,900	30.91%
Other Expenses	832,500	1,632,477	1,559,200	1,618,500	59,300	3.80%
TOTAL OTHER SERVICES	4,750,500	6,156,101	5,350,300	8,149,200	2,798,900	52.31%
TOTAL OPERATING EXPENSES	23,817,600	23,807,382	23,976,700	28,202,200	4,225,500	17.62%
TRANSFERS TO OTHER FUNDS/UNITS	132,400	132,400	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	23,950,000	23,939,782	23,976,700	28,202,200	4,225,500	17.62%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,560,500	3,489,311	4,635,000	4,621,000	(14,000)	-0.30%
Federal (Direct & Pass Through)	3,000	4	3,000	3,000	0	0.0%
State Direct	798,000	692,283	798,000	773,000	(25,000)	-3.13%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	12,466	0	0	0	0.0%
TOTAL PROGRAM REVENUE	5,361,500	4,194,064	5,436,000	5,397,000	(39,000)	-0.72%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	690,800	602,912	690,800	573,800	(117,000)	-16.94%
Fines, Forfeits, & Penalties	4,500	2,317	4,500	4,500	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	695,300	605,229	695,300	578,300	(117,000)	-16.83%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	6,056,800	4,799,293	6,131,300	5,975,300	(156,000)	-2.54%
Expenditures Per Capita	\$34.50	\$34.49	\$33.99	\$39.65	\$5.66	16.65%

38 Health Department - Financial

Special Purpose Funds						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	20,345,100	18,445,083	21,315,200	22,485,600	1,274,300	5.98%
OTHER SERVICES:						
Utilities	11,500	10,981	11,500	11,500	0	0.0%
Professional & Purchased Services	4,118,600	4,034,812	9,628,900	8,334,700	(1,294,200)	-13.44%
Travel, Tuition, and Dues	213,200	141,411	199,700	182,900	(16,800)	-8.41%
Communications	335,600	454,132	223,800	179,400	(44,400)	-19.84%
Repairs & Maintenance Services	8,000	18,830	8,000	8,000	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	818,200	929,915	902,500	799,400	(103,100)	-11.42%
TOTAL OTHER SERVICES	5,505,100	5,590,081	10,974,400	9,515,900	(1,458,500)	-13.29%
TOTAL OPERATING EXPENSES	25,850,200	24,035,164	32,289,600	32,105,400	(184,200)	-0.57%
TRANSFERS TO OTHER FUNDS/UNITS	1,291,900	1,307,501	1,395,500	1,303,300	(92,200)	-6.61%
TOTAL EXPENSES & TRANSFERS	27,142,100	25,342,665	33,685,100	33,408,700	(276,400)	-0.82%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	58,200	194	58,200	54,200	(4,000)	-6.87%
Federal (Direct & Pass Through)	20,538,000	19,428,239	22,428,100	22,240,100	(188,000)	-0.84%
State Direct	730,200	5,993	730,200	730,200	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	356,100	110,247	396,400	247,700	(148,700)	-37.51%
TOTAL PROGRAM REVENUE	21,682,500	19,544,673	23,612,900	23,272,200	(340,700)	-1.44%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	225,000	220,511	270,000	320,000	50,000	18.52%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	225,000	220,511	270,000	320,000	50,000	18.52%
TRANSFERS FROM OTHER FUNDS/UNITS	5,134,600	4,915,600	9,752,200	9,766,500	14,300	0.15%
TOTAL REVENUE & TRANSFERS	27,042,100	24,680,784	33,635,100	33,358,700	(276,400)	-0.82%
Expenditures Per Capita	\$39.10	\$36.51	\$47.75	\$46.96	\$(0.79)	-1.65%

38 Health Department - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Asst - Health	ST08	10392	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Spec-Health	ST10	10642	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Ken Asst 1	ST05	10779	8	8.00	8	8.00	9	9.00	9	9.00
Animal Care & Con Ken Asst 2	ST06	10780	4	4.00	4	4.00	4	4.00	0	0.00
Animal Care & Con Ken Asst 3	ST08	10781	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Lic Vet Tech	ST07	10775	2	2.00	2	2.00	3	2.50	1	0.50
Animal Care & Con Officer 1	ST07	10782	5	5.00	5	5.00	8	8.00	3	3.00
Animal Care & Con Officer Supv	ST10	10786	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Con Prog Coord	ST09	10776	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Cont Ken Supv	ST10	10785	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cont Officer 2	ST08	10783	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Cont Officer 3	ST09	10784	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Adm Supv	ST08	10777	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Manager	OR09	10548	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Off Asst	ST06	10774	4	4.00	4	4.00	4	4.00	0	0.00
Animal Care & Control Shel Vet	OR09	10778	2	1.50	2	1.50	1	1.00	-1	-0.50
Bureau Director	OR12	10386	5	5.00	5	5.00	5	5.00	0	0.00
Bureau Director 2	HD03	11049	1	1.00	1	1.00	1	1.00	0	0.00
Chief Medical Dir	NS	01080	1	1.00	1	1.00	1	1.00	0	0.00
Commun Disease Investigator	ST08	06567	2	2.00	3	3.00	3	3.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Cultural/Linguistics Prg Supv	ST10	11006	1	1.00	1	1.00	1	1.00	0	0.00
Custodian	ST05	10832	5	5.00	5	5.00	5	5.00	0	0.00
Dental Asst 1	ST06	01461	2	2.00	2	2.00	2	2.00	0	0.00
Dental Asst 2	ST07	05989	1	1.00	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	OR03	01463	2	2.00	2	2.00	2	2.00	0	0.00
Dental Srvs Manager	HD02	10899	1	1.00	1	1.00	1	1.00	0	0.00
Dentist	HD01	10900	1	0.60	1	0.60	1	0.60	0	0.00
Deputy Director Health	OR13	10180	0	0.00	1	1.00	1	1.00	0	0.00
Envir Asst	ST07	00513	2	2.00	2	2.00	2	2.00	0	0.00
Envir Engineer 1	OR04	04152	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Spec 1	OR01	10901	16	16.00	15	15.00	16	16.00	1	1.00
Environmental Health Spec 2	OR02	10902	2	2.00	3	3.00	3	3.00	0	0.00
Environmental Health Spec 3	OR04	10903	5	5.00	5	5.00	4	4.00	-1	-1.00
Epidemiologist 1	OR07	10905	4	4.00	4	4.00	4	4.00	0	0.00
Equipment & Supply Clk Sr	ST07	11039	2	2.00	2	2.00	2	2.00	0	0.00
Facilities Maint Specialist	ST09	10556	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Maintenance Tech	ST06	10928	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Services Mgr-Health	OR05	10729	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00

38 Health Department - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Finance Officer 1	OR01	10150	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	OR05	10152	4	4.00	4	4.00	4	4.00	0	0.00
Health Manager 1	OR05	10742	7	7.00	7	7.00	7	7.00	0	0.00
Health Manager 2	OR07	10743	8	8.00	8	8.00	8	8.00	0	0.00
Health Manager 3	OR09	10744	4	4.00	6	6.00	6	6.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	0	0.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 3	OR05	06874	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	4	4.00	4	4.00	4	4.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	ST06	06641	1	1.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 2	OR07	03073	1	1.00	0	0.00	0	0.00	0	0.00
Medical Admin Asst 3	OR09	03074	1	1.00	0	0.00	0	0.00	0	0.00
Medical Doctor	HD03	07424	2	2.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	18	18.00	18	18.00	18	18.00	0	0.00
Office Support Spec 1	ST07	10123	6	6.00	7	7.00	7	7.00	0	0.00
Office Support Spec 2	ST08	10124	3	3.00	3	3.00	3	3.00	0	0.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	ST09	06034	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	ST06	07378	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 2	ST08	07379	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 3	ST10	07380	2	2.00	2	2.00	5	5.00	3	3.00
Public Health Administrator 1	OR05	11081	12	12.00	10	10.00	10	10.00	0	0.00
Public Health Administrator 2	OR07	11082	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Administrator 3	OR09	11083	1	1.00	1	1.00	1	1.00	0	0.00
Public Health LPN	ST07	06251	2	2.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 1	OR04	10758	29	24.93	29	29.00	29	29.00	0	0.00
Public Health Nurse 2	OR05	10759	2	2.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 3	OR06	10760	5	5.00	5	5.00	6	6.00	1	1.00
Public Health Nurse 4	OR09	10761	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse Practitioner	OR09	06489	4	4.00	4	4.00	4	4.00	0	0.00
Records Management Analyst	ST08	10336	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 1	ST10	07390	1	1.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.48	1	0.48	1	0.48	0	0.00
Security Guard - Health	ST08	10330	2	2.00	2	2.00	2	2.00	0	0.00
Vehicle Inspection Manager	OR05	10907	0	0.00	1	1.00	1	1.00	0	0.00
Vehicle Inspector	ST09	10908	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			237	231.51	237	235.58	245	243.58	8	8.00

38 Health Department - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Health Title V Clean Air Act 30204										
Envir Engineer 1	OR04	04152	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00
Health Clean Air Permit Program 30206										
Environmental Health Spec 1	OR01	10901	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Spec 2	OR02	10902	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	3	3.00	0	0.00
HEA Health Dept Grant Fund 32200										
Commun Disease Investigator	ST08	06567	13	13.00	12	12.00	12	12.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Dental Asst 1	ST06	01461	1	1.00	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	OR03	01463	8	6.25	8	8.00	8	8.00	0	0.00
Dental Hygienist 2	OR03	01464	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 1	OR04	04152	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 2	OR06	04153	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Spec 1	OR01	10901	5	5.00	4	4.00	4	4.00	0	0.00
Epidemiologist 1	OR07	10905	2	2.00	4	4.00	4	4.00	0	0.00
Epidemiologist 2	OR08	10906	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	3	3.00	3	3.00	3	3.00	0	0.00
Health Manager 1	OR05	10742	8	8.00	9	9.00	9	9.00	0	0.00
Health Manager 2	OR07	10743	4	4.00	4	4.00	4	4.00	0	0.00
Health Manager 3	OR09	10744	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	ST06	06641	4	3.80	4	3.80	4	3.80	0	0.00
Interpreter 2	ST07	10387	1	1.00	1	1.00	1	1.00	0	0.00
Medical Doctor	HD03	07424	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Educator	OR01	10904	17	16.60	16	15.60	16	15.60	0	0.00
Nutritionist 1	OR02	03237	3	3.00	5	5.00	5	5.00	0	0.00
Nutritionist 2	OR03	03238	4	4.00	3	3.00	3	3.00	0	0.00
Nutritionist 4	OR05	10644	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	31	31.00	31	31.00	31	31.00	0	0.00
Office Support Spec 1	ST07	10123	12	12.00	11	11.00	11	11.00	0	0.00
Office Support Spec 2	ST08	10124	4	3.50	3	3.00	3	3.00	0	0.00
Outreach Worker	ST05	06485	8	6.70	8	7.40	8	7.40	0	0.00
Program Coord	ST09	06034	6	6.00	7	7.00	7	7.00	0	0.00
Program Spec 1	ST06	07378	9	9.00	11	10.00	11	10.00	0	0.00
Program Spec 2	ST08	07379	28	26.90	27	26.40	27	26.40	0	0.00

38 Health Department - Financial

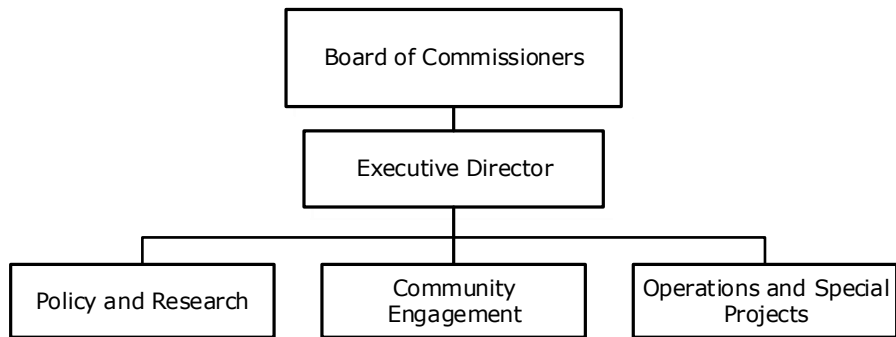
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Program Spec 3	ST10	07380	4	4.00	5	5.00	5	5.00	0	0.00
Public Health Administrator 1	OR05	11081	9	9.00	10	10.00	10	10.00	0	0.00
Public Health LPN	ST07	06251	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 1	OR04	10758	77	57.85	76	75.70	107	106.70	31	31.00
Public Health Nurse 2	OR05	10759	10	9.40	13	13.00	13	13.00	0	0.00
Public Health Nurse 4	OR09	10761	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Nurse Practitioner	OR09	06489	7	6.22	6	5.80	6	5.80	0	0.00
Seasonal/Part-time/Temporary	NS	09020	28	13.46	29	15.47	29	15.47	0	0.00
Security Guard - Health	ST08	10330	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Supervisor	ST10	06494	0	0.00	0	0.00	0	0.00	0	0.00
Warehouse Worker	ST05	07440	0	0.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			322	281.68	326	309.37	357	340.17	31	31.00
Department Totals			563	517.19	567	548.75	606	587.75	39	39.00

44 Human Relations Commission - At a Glance

Mission	To protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 520,800	\$ 521,300	\$ 554,800
Total Expenditures and Transfers	\$ 520,800	\$ 521,300	\$ 554,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 0.75	\$ 0.74	\$ 0.78
Positions	Total Budgeted Positions	4	4
Contacts	Executive Director: Melody Fowler-Green email: melody.fowler-green@nashville.gov		
	404 James Robertson Parkway		
	Suite 130 37219 Phone: 615-880-3374		

44 Human Relations Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Advocacy, Compliance, and Education

Advocacy, Compliance, and Education

44 Human Relations Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Fellowship			
Graduate Student Fellowship	GSD	\$20,000	To create a fellowship program for undergraduate and graduate students that focus on policy/research, events, compliance, and community engagement. The program will focus on supporting on research projects and assist in creating and facilitating trainings.
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(7,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	21,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$33,500	
TOTAL		\$33,500	

* See Internal Service Charges section for details
GSD - General Services District

44 Human Relations Commission - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	384,500	368,547	388,000	409,200	21,200	5.46%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	32,400	33,632	29,400	49,400	20,000	68.03%
Travel, Tuition, and Dues	4,000	2,770	2,400	2,400	0	0.0%
Communications	21,800	29,120	16,500	16,500	0	0.0%
Repairs & Maintenance Services	700	0	700	700	0	0.0%
Internal Service Fees	25,000	25,000	27,900	20,200	(7,700)	-27.60%
Other Expenses	52,400	61,631	56,400	56,400	0	0.0%
TOTAL OTHER SERVICES	136,300	152,153	133,300	145,600	12,300	9.23%
TOTAL OPERATING EXPENSES	520,800	520,700	521,300	554,800	33,500	6.43%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	520,800	520,700	521,300	554,800	33,500	6.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.0%
Expenditures Per Capita	\$0.75	\$0.75	\$0.74	\$0.78	\$0.04	5.41%

44 Human Relations Commission - Financial

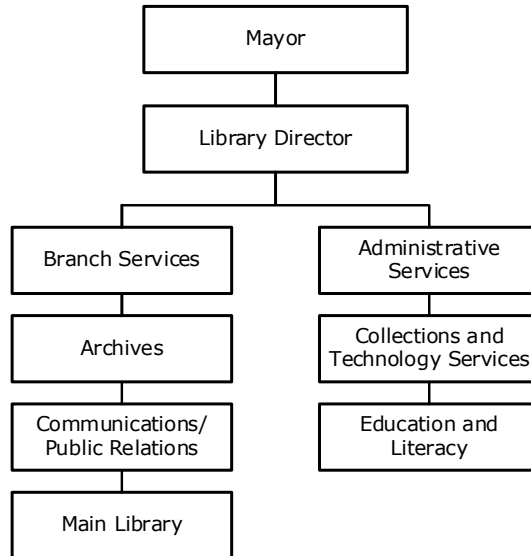
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Human Relations Dir	DP01	01584	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	OR04	07753	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

39 Public Library - At a Glance

Mission	To inspire reading, advance learning and connect the community.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 31,770,300	\$ 31,765,300	\$ 34,660,300	
Special Purpose Fund	294,400	922,800	134,000	
Total Expenditures and Transfers	\$ 32,064,700	\$ 32,688,100	\$ 34,794,300	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 202,200	\$ 202,200	\$ 202,200	
Other Governments and Agencies	187,900	276,800	0	
Other Program Revenue	86,500	576,900	0	
Total Program Revenue	\$ 476,600	\$ 1,055,900	\$ 202,200	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues and Transfers	\$ 476,600	\$ 1,055,900	\$ 202,200	
Expenditures Per Capita	\$ 46.19	\$ 46.34	\$ 48.91	
Positions	Total Budgeted Positions	362	366	409
Contacts	Director: Kent Oliver	email: kent.oliver@nashville.gov		
	Associate Director/Finance Manager: Susan Drye	email: susan.drye@nashville.gov		
	615 Church Street 37219	Phone: 615-862-5800		

39 Public Library - At a Glance

Organizational Structure



Programs

Administrative

- Administrative Support
- Non-allocated Financial Transactions
- Operations and Maintenance
- Production Services
- Public Relations
- Research and Special Projects

Branch Library

- Bellevue Library
- Bordeaux Library
- Donelson Library
- East Library
- Edgehill Library
- Edmondson Pike Library
- Goodlettsville Library
- Green Hills Library
- Hadley Park Library
- Hermitage Library
- Inglewood Library
- Looby Library
- Madison Library
- North Library
- Old Hickory Library
- Pruitt Library
- Richland Park Library
- Southeast Library
- Thompson Lane Library
- Watkins Park Library

Community Outreach

- Digital Inclusion
- Nashville After-Zones Alliance
- Performing Arts

Emerging Technologies

- Interlibrary Loan
- Limitless Libraries
- Shared Systems
- Technical Service
- Virtual Information Services
- Web and ILS

Main Library

- Bringing Books to Life
- Children's Services
- Circulation
- Conference Center
- Equal Access
- Public Technology Services
- Reference Services
- Special Collections
- Studio NPL
- Teen Services

Metro Archives

- Metro Archives

39 Public Library - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Branch Services			
Circulation Assistants	GSD	\$363,900 7.00 FTEs	Circulation staff will ensure that patrons are served efficiently.
Children's Services	GSD	157,900 2.49 FTEs	Additional professional children's librarian staff at Richland Park and Inglewood branches will expand programming in communities increasing number of households with children under six.
Curbside Service	GSD	262,700 10.00 FTEs	Partial funding for continuation of curbside service at targeted branches.
Friday Hours	GSD	381,500 14.49 FTEs	Partial funding for opening remaining branches on Fridays.
NPL Universe			
Program Specialist	GSD	63,200 1.00 FTE	Additional staff for high quality online programming. Content improves accessibility and has proven popular during the COVID-19 closures.
Summer Reading Challenge			
Upgraded Librarian	GSD	5,600	Upgrading a librarian will allow for dedicated staff to more effectively manage the Summer Reading Challenge and coordinate with MNPS on a regular basis on literacy programs, particularly to combat literacy loss over summer break.
Equal Access			
Program Specialist	GSD	68,100 1.00 FTE	Position dedicated for accessible service, reference questions and programming for Deaf and Hard of Hearing community.
Special Collections			
Librarian	GSD	67,800 1.00 FTE	Additional staff in special collections will digitize materials to expand public access to archive materials and create multi-media exhibits.
Nashville After-Zone Alliance (NAZA)			
Reallocation- NAZA	GSD	521,600 6.00 FTEs	Reallocation of NAZA funds for direct hire and supervision of six employees will increase operational efficiency and improve outcomes of the program.
Reallocation- NAZA	GSD	(521,600)	Reallocation of NAZA funds for direct hire and supervision of six employees will increase operational efficiency and improve outcomes of the program.
Training			
Travel	GSD	7,000	Professional development of staff is essential to staff retention and facilitates use of best practices.
Marketing & Communications			
Division Manager	GSD	114,400 1.00 FTE	Position is essential to ensuring that the Library connects to the public on a regular basis regarding services offered.

39 Public Library - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Purpose Fund Adjustments			
Library Services Grant Fund	SPF	(254,500) (1.00 FTE)	To adjust budget for state grants. This reflects a timing difference in grant accounting. Position will be funded by general fund, when received the grant will be targeted towards program costs.
JAG Grant	SPF	(118,600) (1.00 FTE)	Elimination of funding for expired JAG Grant.
Library Special Projects	SPF	(415,700)	Adjustment of special purpose funds to meet expected revenue and fund balance use; no impact on performance
Non-allocated Financial Transactions			
Longevity	GSD	161,100	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Fringe Benefit Requirements	GSD	104,100	Funds required for projected fringe benefit expenses
Internal Service Charges*	GSD	240,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Utility Requirements	GSD	25,000	Funds required for increased utility expenses
Pay Plan Allocation	GSD	871,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$2,895,000 43.98 FTEs	
Special Purpose Funds Total		(\$788,800) (2.00 FTEs)	
TOTAL		\$2,106,200 41.98 FTEs	

* See Internal Service Charges section for details
 GSD - General Services District
 SPF - Special Purpose Funds

39 Public Library - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	22,525,900	20,790,492	21,871,800	25,013,600	3,141,800	14.36%
OTHER SERVICES:						
Utilities	1,643,100	1,572,261	1,643,100	1,668,100	25,000	1.52%
Professional & Purchased Services	3,376,400	3,703,263	3,384,500	2,360,000	(1,024,500)	-30.27%
Travel, Tuition, and Dues	40,300	107,836	25,800	514,700	488,900	1894.96%
Communications	595,200	479,156	603,400	611,400	8,000	1.33%
Repairs & Maintenance Services	493,100	712,117	493,100	493,100	0	0.0%
Internal Service Fees	1,899,100	1,888,229	2,082,200	2,323,000	240,800	11.56%
Other Expenses	1,197,200	2,115,906	1,661,400	1,676,400	15,000	0.90%
TOTAL OTHER SERVICES	9,244,400	10,578,768	9,893,500	9,646,700	(246,800)	-2.49%
TOTAL OPERATING EXPENSES	31,770,300	31,369,260	31,765,300	34,660,300	2,895,000	9.11%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	31,770,300	31,369,260	31,765,300	34,660,300	2,895,000	9.11%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	182,200	130,670	182,200	182,200	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	15	0	0	0	0.0%
TOTAL PROGRAM REVENUE	182,200	130,685	182,200	182,200	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	182,200	130,685	182,200	182,200	0	0.0%
Expenditures Per Capita	\$45.77	\$45.19	\$45.03	\$48.72	\$3.69	8.19%

39 Public Library - Financial

Special Purpose Funds						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	108,900	211,944	210,900	0	(210,900)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	118,400	100,803	152,600	33,600	(119,000)	-77.98%
Travel, Tuition, and Dues	12,900	5,197	6,500	0	(6,500)	-100.00%
Communications	6,200	8,926	3,800	0	(3,800)	-100.00%
Repairs & Maintenance Services	20,000	0	20,000	20,000	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	19,000	455,069	514,800	80,400	(434,400)	-84.38%
TOTAL OTHER SERVICES	176,500	569,995	697,700	134,000	(563,700)	-80.79%
TOTAL OPERATING EXPENSES	285,400	781,939	908,600	134,000	(774,600)	-85.25%
TRANSFERS TO OTHER FUNDS/UNITS	9,000	9,945	14,200	0	(14,200)	-100.00%
TOTAL EXPENSES & TRANSFERS	294,400	791,884	922,800	134,000	(788,800)	-85.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	20,000	20,895	20,000	20,000	0	0.0%
Federal (Direct & Pass Through)	99,900	125,712	143,300	0	(143,300)	-100.00%
State Direct	88,000	143,125	133,500	0	(133,500)	-100.00%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	86,500	567,387	576,900	0	(576,900)	-100.00%
TOTAL PROGRAM REVENUE	294,400	857,119	873,700	20,000	(853,700)	-97.71%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	6,488	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	294,400	857,119	873,700	20,000	(853,700)	-97.71%
Expenditures Per Capita	\$0.42	\$1.14	\$1.31	\$0.19	\$(1.12)	-85.50%

39 Public Library - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	2	2.00	1	1.00
Admin Svcs Mgr	OR07	07242	5	4.87	5	5.00	5	5.00	0	0.00
Admin Svcs Officer 1	ST06	02660	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 1	ST07	10100	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 3	ST09	10103	2	2.00	2	2.00	2	2.00	0	0.00
Archives Associate	ST06	10831	2	2.00	2	2.00	2	2.00	0	0.00
Archivist	OR05	06802	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG08	02220	3	3.00	3	3.00	3	3.00	0	0.00
Building Maintenance Supervisor	TS11	07256	0	0.00	1	1.00	1	1.00	0	0.00
Circulation Assistant	ST05	11034	69	67.98	69	67.98	90	88.47	21	20.49
Circulation Supv	ST07	07768	7	7.00	7	7.00	7	7.00	0	0.00
Custodial Svcs Asst Supv	TS02	05450	2	2.00	2	2.00	2	2.00	0	0.00
Custodial Svcs Supv	TS03	05460	1	1.00	1	1.00	1	1.00	0	0.00
Custodian	TG05	10832	17	17.00	18	18.00	19	19.00	1	1.00
Equipment & Supply Clerk	ST06	11038	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG12	06224	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	OR03	07779	7	7.00	7	7.00	7	7.00	0	0.00
Info Systems App Tech 1	OR01	07784	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Media Tech 1	OR01	10473	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Librarian 1	ST09	02890	23	23.00	24	24.00	27	27.00	3	3.00
Librarian 2	ST10	07323	20	20.00	20	20.00	21	21.00	1	1.00
Library Assoc 1	ST06	04630	56	56.00	56	56.00	65	65.00	9	9.00
Library Assoc 2	ST07	02901	6	6.00	6	6.00	6	6.00	0	0.00
Library Mgr 1	OR05	07793	9	9.00	10	10.00	10	10.00	0	0.00
Library Mgr 2	OR06	05300	6	6.00	6	6.00	6	6.00	0	0.00
Library Mgr 3	OR07	04855	11	11.00	11	11.00	11	11.00	0	0.00
Library Page	ST02	05070	28	13.77	28	13.77	28	13.77	0	0.00
Library Performing Artist	ST07	10846	3	3.00	3	3.00	3	3.00	0	0.00
Library Services Dir	DP03	01070	1	1.00	1	1.00	1	1.00	0	0.00

39 Public Library - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Library Svcs Asst Dir	OR11	00280	4	4.00	4	4.00	4	4.00	0	0.00
Mail Clerk Carrier	ST05	05910	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Supv	TS08	07327	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker Se	TG07	10849	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	3	2.49	3	2.49	3	2.49	0	0.00
Office Support Rep Sr	ST06	11041	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Spec 2	ST08	10124	5	5.00	5	5.00	5	5.00	0	0.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	ST09	06034	5	5.00	5	5.00	7	7.00	2	2.00
Program Mgr 2	OR05	07377	1	1.00	1	1.00	5	5.00	4	4.00
Program Spec 1	ST06	07378	5	4.75	5	4.75	6	5.24	1	0.49
Program Spec 2	ST08	07379	3	3.00	3	3.00	5	5.00	2	2.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	ST10	07381	4	4.00	4	4.00	4	4.00	0	0.00
Public Info Rep	ST10	07384	2	2.00	2	2.00	2	2.00	0	0.00
Security Guard	ST06	10855	5	5.00	5	5.00	5	5.00	0	0.00
Security Officer Coord	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			359	342.86	363	346.99	408	390.97	45	43.98
Library Services 30401										
Program Spec 2	ST08	07379	1	1.00	1	1.00	0	0.00	-1	-1.00
Program Supv	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			2	2.00	2	2.00	1	1.00	-1	-1.00
NAZA JAG Grant 30407										
Program Coord	ST09	06034	1	1.00	1	1.00	0	0.00	-1	0.00
Total Positions & FTEs			1	1.00	1	1.00	0	0.00	-1	0.00
Department Totals			362	345.86	366	349.99	409	391.97	43	41.98

40 Parks & Recreation - At a Glance

Mission It is the mission of Metro Parks and Recreation to sustainably and equitably provide everyone in Nashville with an inviting network of parks and greenways that offer health, wellness and quality of life through recreation, conservation and community.

Budget Summary

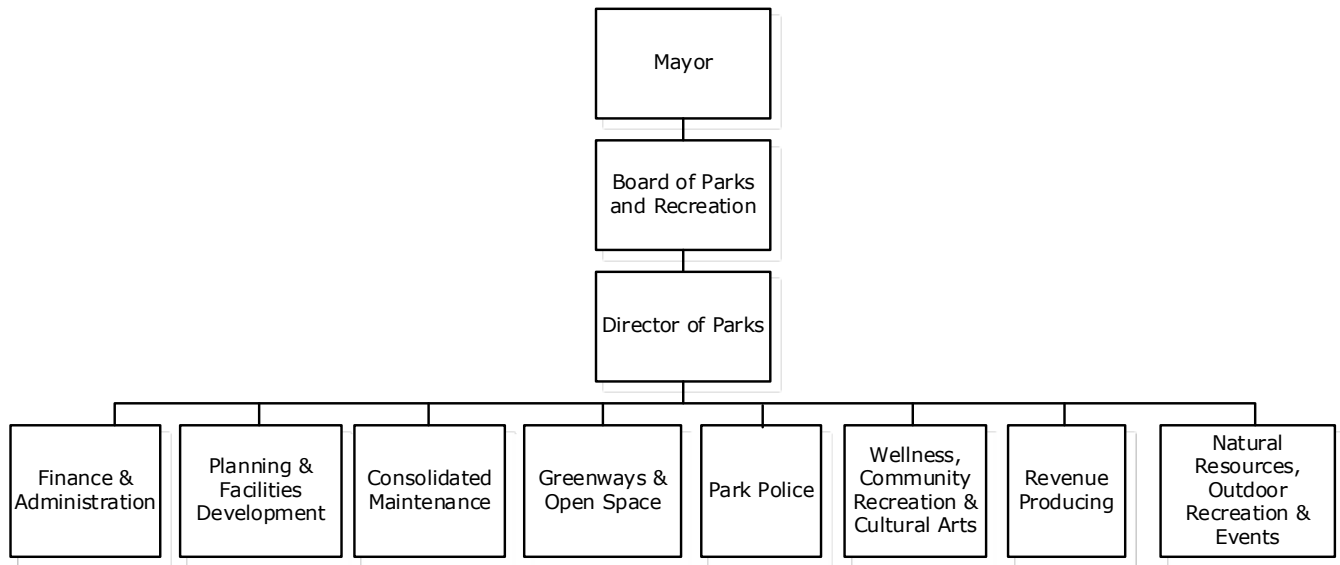
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 42,442,000	\$ 43,321,200	\$ 48,638,500
Special Purpose Fund	3,130,700	3,843,000	2,743,100
Total Expenditures and Transfers	<u>\$ 45,572,700</u>	<u>\$ 47,164,200</u>	<u>\$ 51,381,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 14,959,500	\$ 16,874,000	\$ 13,442,200
Other Governments and Agencies	13,200	13,800	18,600
Other Program Revenue	149,800	751,100	1,761,000
Total Program Revenue	<u>\$ 15,122,500</u>	<u>\$ 17,638,900</u>	<u>\$ 15,221,800</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 407,300	\$ 355,100	\$ 410,400
	968,000	993,700	954,000
Total Revenues and Transfers	<u>\$ 16,497,800</u>	<u>\$ 18,987,700</u>	<u>\$ 16,586,200</u>
Expenditures Per Capita	\$ 65.65	\$ 66.86	\$ 72.23

Positions Total Budgeted Positions 1,309 1,283 1,361

Contacts Director of Parks & Recreation: Monique N. Odom email: monique.odom@nashville.gov
 Assistant Director- Finance & Administration: Chinita White email: chinita.white@nashville.gov
 511 Oman Street 37203 Phone: 615-862-8400

40 Parks & Recreation - At a Glance

Organizational Structure



Programs

Community Outreach and Resource Development

Community Information and Outreach

Community Recreation

Organized Sports and Athletics
Recreation Center
Special Events

Facilities Management and Development

Greenways
Parks and Facilities Maintenance
Parks Usage Permits
Planning and Development

Metro Park Police

Metro Park Police

Natural and Cultural Resources

Arts and History
Natural Resources

Revenue Producing Recreation Enhancement

Hamilton Creek Marina
Harpeth Hills Golf
McCabe Golf
Parthenon
Shelby Golf
Sportsplex
Ted Rhodes Golf
Two Rivers Golf
VinnyLinks Golf
Warner Golf
Wave Country

Support Services

Executive Leadership
Finance and Accounting
Human Resources and Payroll
Non-allocated Financial Transactions
Safety Management

40 Parks & Recreation - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
DisABILITIES Program			
Recreation Leader & Specialized Skills Instructor	GSD	\$117,900 2.20 FTEs	Additional staff for expansion of program to multiple locations. Program provides access to social and recreational opportunities for disabled adults.
Community Centers			
Special Programs Coordinator	GSD	73,400 1.00 FTE	Additional staff will allow for expansion of community sport offerings, including sports camps, clinics, and athletic leagues.
Community Center Staff	GSD	125,000 3.75 FTEs	Expanded youth programing at community centers.
Cumberland Park			
Seasonal Worker 3	GSD	22,400 0.99 FTE	Additional staff required to safely operate Cumberland Spray Park. The park is free for use by intercity summer camps and toddler age youth.
Nature Centers			
Staff Enhancements	GSD	171,900 3.80 FTEs	Additional staff for expanded hours at Nature Centers. This will expand outdoor educational opportunities for the public and promote sustainable practices.
Landscaping			
Staff and Supplies	GSD	189,200 2.00 FTEs	Additional staff and supplies for tree crews for improved services countywide. Improvement will also foster more efficient operations. Specific focus will be given to management of Emerald Ash Border.
Grounds			
Staff and Supplies	GSD	267,300 1.00 FTE	Additional staff and supplies for grounds crews for improved services countywide. Services provided include safety inspections, mowing, and minor repairs. Improvement will also foster more efficient operations.
Maintenance			
Staff and Supplies	GSD	1,066,800 15.00 FTE	Additional staff for facility maintenance will improve response to work orders countywide. Additional supply funding is needed due to inflationary increases of supplies and repair parts.
Custodian	GSD	127,300 1.00 FTE	Additional staff for facility cleaning will ensure a pleasant and staff visitor experience. Additional supply funding is needed due to inflationary increases of cleaning equipment and supplies.
Park Police			
Park Police Trainee	GSD	324,200 5.00 FTEs	Additional staff will allow for more park patrols to discourage incidents and improve safety of visitors.
Sportsplex			
Program Staff	GSD	52,900 2.46 FTEs	Additional staff will allow expanded program offerings at Sportsplex, including public skating and summer youth camps.

40 Parks & Recreation - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Building Maintenance	GSD	69,100 1.00 FTE	Additional staff for maintenance of the Sportsplex facility and equipment. Position will allow for prompt attention to work orders and preventative maintenance which will extend the life of the facility and equipment.
Golf Courses			
Vegetation Control	GSD	102,600	Additional funding is required for vegetation control at golf courses due to inflationary increases since 2005.
Shelby Golf Course Assistant Manager	GSD	67,800 1.00 FTE	Additional staff to bring Shelby golf course to similar staffing as other 18-hole courses. Improvement will allow for expanded programming and a safer work environment.
Golf Course Maintenance Staff	GSD	227,600 4.00 FTEs	Additional staff to ensure timely completion of fertilizer and pesticide application, as play as increased in recent years, time for these tasks has been limited. Staff requires certification to stay within state and federal guidelines.
Golf Clubhouse Staff	GSD	187,800 5.54 FTEs	Additional staff at clubhouses to ensure quality customer service.
Administration			
Application Technician 2	GSD	63,200 1.00 FTE	Transfer of position to general fund from a special purpose fund to provide accounting support.
	SPF	(1.00 FTE)	
Office Support Representative	GSD	55,300 1.00 FTE	Additional staff in accounting will ensure prompt processing of payments.
Administrative Assistant	GSD	33,700 1.00 FTE	Resale coordinator in administrative office will allow for more efficient operations.
Safety Inspector	GSD	31,500 1.00 FTE	Additional safety inspector will improve safety for employees and the public.
Special Purpose Fund Adjustments			
Parks Grant Fund	SPF	(539,900) 2.82 FTE	To adjust budget for grants. This reflects a timing difference in grant accounting.
Master Plan Fund	SPF	(39,700)	Adjustment for expected expenses.
Special Projects Fund	SPF	(511,200)	Adjustment of special projects fund to meet expected revenue; no impact on performance.
Donation Fund	SPF	(9,100)	To adjust budget for donations. This reflects a timing difference in donation accounting.
Non-allocated Financial Transactions			
Longevity	GSD	230,700	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	89,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property

40 Parks & Recreation - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Utility Requirements	GSD	245,200	Funds required for increased utility expenses
Pay Plan Allocation	GSD	1,375,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$5,317,300 53.74 FTEs	
Special Purpose Funds Total		(\$1,099,900) 1.82 FTE	
TOTAL		\$4,217,400 55.56 FTEs	

* See Internal Service Charges section for details
GSD - General Services District
SPF - Special Purpose Funds

40 Parks & Recreation - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	34,087,100	28,768,026	33,494,300	37,415,600	3,921,300	11.71%
OTHER SERVICES:						
Utilities	3,558,800	3,613,617	3,559,000	3,804,200	245,200	6.89%
Professional & Purchased Services	801,300	742,561	828,800	900,800	72,000	8.69%
Travel, Tuition, and Dues	66,300	71,334	53,800	53,800	0	0.0%
Communications	349,400	329,305	326,400	327,400	1,000	0.31%
Repairs & Maintenance Services	273,000	305,558	265,800	265,800	0	0.0%
Internal Service Fees	2,071,600	2,071,600	2,493,100	2,582,100	89,000	3.57%
Other Expenses	1,005,800	1,915,577	2,070,300	3,087,900	1,017,600	49.15%
TOTAL OTHER SERVICES	8,126,200	9,049,552	9,597,200	11,022,000	1,424,800	14.85%
TOTAL OPERATING EXPENSES	42,213,300	37,817,578	43,091,500	48,437,600	5,346,100	12.41%
TRANSFERS TO OTHER FUNDS/UNITS	228,700	244,573	229,700	200,900	(28,800)	-12.54%
TOTAL EXPENSES & TRANSFERS	42,442,000	38,062,151	43,321,200	48,638,500	5,317,300	12.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	12,811,700	8,886,644	14,576,200	12,744,400	(1,831,800)	-12.57%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	13,200	14,400	13,800	18,600	4,800	34.78%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	18,661	0	0	0	0.0%
TOTAL PROGRAM REVENUE	12,824,900	8,919,705	14,590,000	12,763,000	(1,827,000)	-12.52%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	4,500	4,195	4,500	4,500	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	350,600	332,643	350,600	350,600	0	0.0%
TOTAL NON-PROGRAM REVENUE	355,100	336,838	355,100	355,100	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	685,000	401,393	725,000	725,000	0	0.0%
TOTAL REVENUE & TRANSFERS	13,865,000	9,657,936	15,670,100	13,843,100	(1,827,000)	-11.66%
Expenditures Per Capita	\$61.14	\$54.83	\$61.41	\$68.37	\$6.96	11.33%

40 Parks & Recreation - Financial

Special Purpose Funds						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	500,800	334,130	558,900	352,500	(206,400)	-36.93%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	52,100	24,034	90,300	0	(90,300)	-100.00%
Travel, Tuition, and Dues	800	21,715	800	0	(800)	-100.00%
Communications	1,000	120	0	0	0	0.0%
Repairs & Maintenance Services	5,600	7,003	36,200	0	(36,200)	-100.00%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	1,845,400	1,137,609	2,431,800	1,665,600	(766,200)	-31.51%
TOTAL OTHER SERVICES	1,904,900	1,190,481	2,559,100	1,665,600	(893,500)	-34.91%
TOTAL OPERATING EXPENSES	2,405,700	1,524,611	3,118,000	2,018,100	(1,099,900)	-35.28%
TRANSFERS TO OTHER FUNDS/UNITS	725,000	401,393	725,000	725,000	0	0.0%
TOTAL EXPENSES & TRANSFERS	3,130,700	1,926,004	3,843,000	2,743,100	(1,099,900)	-28.62%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,147,800	1,587,205	2,297,800	697,800	(1,600,000)	-69.63%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	149,800	196,111	751,100	1,761,000	1,009,900	134.46%
TOTAL PROGRAM REVENUE	2,297,600	1,783,316	3,048,900	2,458,800	(590,100)	-19.35%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	52,200	52,251	0	55,300	55,300	100.0%
TOTAL NON-PROGRAM REVENUE	52,200	52,251	0	55,300	55,300	100.0%
TRANSFERS FROM OTHER FUNDS/UNITS	283,000	167,073	268,700	229,000	(39,700)	-14.77%
TOTAL REVENUE & TRANSFERS	2,632,800	2,002,640	3,317,600	2,743,100	(574,500)	-17.32%
Expenditures Per Capita	\$4.51	\$2.77	\$5.42	\$3.86	\$(1.59)	-29.17%

40 Parks & Recreation - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	2	2.00	2	2.00	3	3.00	1	1.00
Admin Spec	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 1	ST07	10100	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 2	ST08	10102	2	2.00	2	2.00	3	3.00	1	1.00
Aquatics Coord	ST09	06801	5	5.00	5	5.00	5	5.00	0	0.00
Bldg & Grnds Electrician	TG12	01770	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maint Lead Mechanic	TL10	02230	2	2.00	2	2.00	3	3.00	1	1.00
Bldg Maint Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Building & Grounds Lead Electrician	TG12	01780	0	0.00	0	0.00	1	1.00	1	1.00
Carpenter 1	TG10	00960	3	3.00	3	3.00	3	3.00	0	0.00
Carpenter 2	TL10	00970	0	0.00	0	0.00	1	1.00	1	1.00
Concessions Clerk	ST05	11035	33	20.65	33	20.65	33	20.65	0	0.00
Custodial Svcs Asst Supv	TS02	05450	1	1.00	1	1.00	1	1.00	0	0.00
Custodial Svcs Supv	TS03	05460	4	4.00	4	4.00	4	4.00	0	0.00
Custodian	TG05	10832	27	27.00	27	27.00	30	30.00	3	3.00
Equipment & Supply Clerk	ST06	11038	1	0.48	1	0.48	1	0.48	0	0.00
Facilities Mgr	OR05	06830	7	7.00	7	7.00	7	7.00	0	0.00
Facility Coord	ST11	07040	8	8.00	8	8.00	8	8.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	0	0.00	1	1.00	1	1.00	0	0.00
Golf Course Asst Mgr	ST09	00451	4	4.00	4	4.00	5	5.00	1	1.00
Golf Course Mgr	ST11	02280	3	3.00	3	3.00	3	3.00	0	0.00
Greenskeeper	TS07	10841	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Admin	OR07	07346	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Analyst 3	OR05	10477	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair District Supv	TS11	07324	2	2.00	2	2.00	3	3.00	1	1.00
Maint & Repair Supv	TS08	07327	13	13.00	13	13.00	13	13.00	0	0.00
Maintenance & Repair Leader	TL09	10847	26	26.00	26	26.00	28	28.00	2	2.00
Maintenance & Repair Worker	TG05	10848	68	67.58	68	67.58	75	74.58	7	7.00
Maintenance & Repair Worker Se	TG07	10849	35	35.00	35	35.00	42	42.00	7	7.00
Masonry Worker	TG09	03020	3	3.00	3	3.00	3	3.00	0	0.00
Museum Coord	ST10	03190	2	2.00	2	2.00	2	2.00	0	0.00
Museum Gift Shop Mgr	ST07	07745	1	1.00	1	1.00	1	1.00	0	0.00
Museum Mgr	ST11	06848	1	1.00	1	1.00	1	1.00	0	0.00
Museum Spec 2	ST07	03200	2	2.00	2	2.00	2	2.00	0	0.00
Naturalist 1	ST05	07334	1	0.48	1	0.48	1	0.48	0	0.00
Naturalist 2	ST07	07335	4	2.33	4	2.33	5	3.33	1	1.00
Naturalist 3	ST08	07336	4	4.00	4	4.00	5	5.00	1	1.00

40 Parks & Recreation - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Nature Center Mgr	ST11	07337	3	3.00	3	3.00	4	4.00	1	1.00
Office Support Rep	ST05	11040	5	3.96	5	3.96	5	3.96	0	0.00
Office Support Rep Sr	ST06	11041	2	2.00	2	2.00	3	3.00	1	1.00
Office Support Spec 1	ST07	10123	2	1.48	2	1.48	2	1.48	0	0.00
Office Support Spec 2	ST08	10124	2	2.00	2	2.00	2	2.00	0	0.00
Painter 1	TG08	07341	2	2.00	2	2.00	2	2.00	0	0.00
Painter 2	TL08	07342	0	0.00	0	0.00	1	1.00	1	1.00
Park Police 1	PK01	06525	2	0.98	5	2.96	5	2.96	0	0.00
Park Police 2	PK02	10127	12	12.00	12	12.00	12	12.00	0	0.00
Park Police Lieutenant	PK04	06853	1	1.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	PK03	06526	5	5.00	5	5.00	5	5.00	0	0.00
Park Police Trainee	PK01	10951	5	5.00	3	3.00	8	8.00	5	5.00
Parks & Recreation Asst Dir	OR11	06553	1	1.00	7	7.00	7	7.00	0	0.00
Parks & Recreation Dir	DP03	01610	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	OR07	06247	10	10.00	10	10.00	10	10.00	0	0.00
Part Time Worker 2	RP06	09101	24	9.39	22	8.67	30	11.67	8	3.00
Part Time Worker 3	RP10	09102	30	14.94	30	14.94	31	15.42	1	0.48
Part-time Wkr 4	RP11	10893	9	5.94	7	4.71	7	4.71	0	0.00
Plumber	TG11	03610	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	ST09	06034	33	33.00	33	33.00	34	34.00	1	1.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Public Info Rep	ST10	07384	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Leader	ST07	06880	143	96.12	163	106.80	168	108.75	5	1.95
Recreation Leader - Senior	ST08	10850	0	0.00	0	0.00	2	2.00	2	2.00
Safety Inspector 1	ST08	04125	0	0.00	0	0.00	1	1.00	1	1.00
Safety Inspector 2	ST10	10156	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal Worker 2	RS04	09104	49	18.32	51	19.04	60	22.90	9	3.86
Seasonal Worker 3	RS10	09105	25	13.30	19	10.30	23	11.95	4	1.65
Seasonal Worker 4	RL08	09106	139	27.86	77	15.38	81	16.18	4	0.80
Seasonal Worker 6	RS11	10894	61	15.90	84	20.50	84	20.50	0	0.00
Seasonal Worker 7	RL10	10895	4	0.80	4	0.80	4	0.80	0	0.00
Seasonal/Part-time/Temporary	NS	09020	302	1.21	302	1.21	302	1.21	0	0.00
Skilled Craft Worker 2	TG10	07799	1	1.00	1	1.00	1	1.00	0	0.00
Special Programs Coord	ST10	05923	3	3.00	3	3.00	4	4.00	1	1.00
Special Projects Mgr	OR11	07762	6	6.00	0	0.00	0	0.00	0	0.00
Specialized Skills Instr	ST08	00220	15	12.11	15	12.11	16	13.11	1	0.00
Specialized Skills Supv	ST10	06892	3	3.00	3	3.00	3	3.00	0	0.00
Sports Official	NS	09108	65	9.38	65	9.38	65	9.38	0	0.00
Sports Scorer	NS	09110	20	0.67	20	0.67	20	0.67	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1,272	593.88	1,246	592.43	1,319	646.17	73	53.74

40 Parks & Recreation - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Parks Special Projects 30801										
Recreation Leader	ST07	06880	1	0.48	1	0.48	1	0.48	0	0.00
Seasonal/Part-time/Temporary	NS	09020	17	1.69	17	1.69	17	1.69	0	0.00
Total Positions & FTEs			18	2.17	18	2.17	18	2.17	0	0.00
PAR Parks Department Grant Fund 32300										
Maintenance & Repair Worker	TG05	10848	6	1.00	6	1.00	6	0.94	0	-0.06
Naturalist 1	ST05	07334	3	1.33	3	1.44	3	1.44	0	0.00
Part Time Worker 3	RP10	09102	4	0.20	4	0.20	4	0.20	0	0.00
Seasonal Worker 4	RL08	09106	2	0.30	2	0.30	2	0.30	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	0	0.00	6	2.88	6	2.88
Total Positions & FTEs			15	2.83	15	2.94	21	5.76	6	2.82
PAR Parks Master Plan 33000										
Application Tech 2	ST08	10102	1	1.00	1	1.00	0	0.00	-1	-1.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	3	3.00	-1	-1.00
Department Totals			1309	602.88	1283	601.54	1361	657.10	78	55.56

41 Metro Arts Commission - At a Glance

Mission Metro Arts believes that arts drive a more vibrant and equitable community. We strive to ensure that all Nashvillians have access to a creative life through community investments, artist and organizational training, public art, and direct programs that involve residents in all forms of arts and culture.

Budget Summary

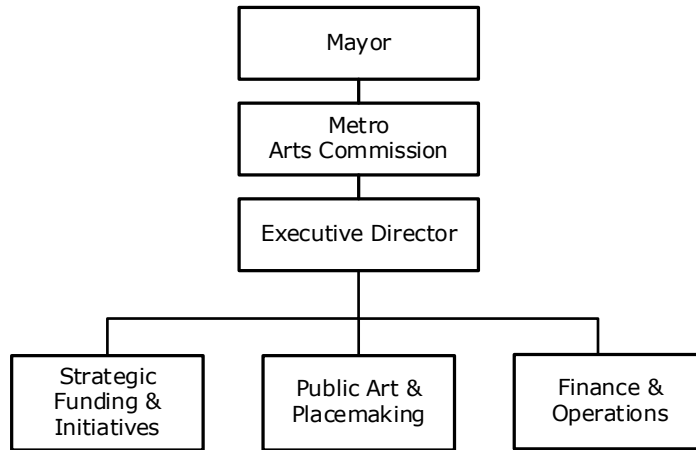
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
GSD General Fund	\$ 3,699,100	\$ 3,457,000	\$ 4,067,300
Special Purpose Fund	202,000	206,200	383,400
Total Expenditures and Transfers	<u>\$ 3,901,100</u>	<u>\$ 3,663,200</u>	<u>\$ 4,450,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	202,000	206,200	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 202,000</u>	<u>\$ 206,200</u>	<u>\$ 0</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 0	\$ 0	\$ 383,400
Total Revenues and Transfers	<u>\$ 202,000</u>	<u>\$ 206,200</u>	<u>\$ 383,400</u>
Expenditures Per Capita	\$ 5.62	\$ 5.19	\$ 6.26

Positions Total Budgeted Positions 12 12 15

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41 Metro Arts Commission - At a Glance

Organizational Structure



Programs

Community Engagement

Special Projects
Non-allocated Financial Transactions

Grants Coordination

Metro Arts Grants

Public Art

Public Art & Placemaking

41 Metro Arts Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Public Funding for the Arts			
Operating Support Grants	GSD	\$200,000	Increased funding for grants to arts and cultural nonprofits.
Racial Equity Programs			
Staff and Program Funds	GSD	183,700 0.48 FTE	Additional staff and program funds to support expanded art racial equity programs.
Restorative Arts Programs			
Staff and Program Funds	GSD	183,700 1.00 FTE	Additional staff and program funds to support increased services for court involved youth in restorative arts programs.
Position			
Position Increase	GSD	1.00 FTE	Additional Administrative Officer 2 to support community engagement and local artists.
Special Purpose Fund Adjustment			
Percent for Public Art Staff	SPF	383,400	To create special purpose fund to house existing public art employees.
Grant Fund	SPF	(206,200)	To adjust budget for grants. This reflects a timing difference in grant accounting.
Non-allocated Financial Transactions			
Longevity	GSD	2,100	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Internal Service Charges*	GSD	3,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Allocation	GSD	37,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$610,300 2.48 FTEs	
Special Purpose Funds Total		\$177,200	
TOTAL		\$787,500 2.48 FTEs	

* See Internal Service Charges section for details

GSD - General Services District

SPF - Special Purpose Funds

41 Metro Arts Commission - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	724,700	633,866	728,400	920,900	192,500	26.43%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	487,100	239,038	360,200	579,400	219,200	60.86%
Travel, Tuition, and Dues	13,800	10,631	500	14,800	14,300	2860.00%
Communications	4,900	5,643	39,900	31,400	(8,500)	-21.30%
Repairs & Maintenance Services	16,000	16,737	18,200	18,200	0	0.0%
Internal Service Fees	44,400	44,400	48,600	52,000	3,400	7.00%
Other Expenses	2,408,200	2,457,531	2,261,200	2,450,600	189,400	8.38%
TOTAL OTHER SERVICES	2,974,400	2,773,980	2,728,600	3,146,400	417,800	15.31%
TOTAL OPERATING EXPENSES	3,699,100	3,407,846	3,457,000	4,067,300	610,300	17.65%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	3,699,100	3,407,846	3,457,000	4,067,300	610,300	17.65%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	568	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	568	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	568	0	0	0	0.0%
Expenditures Per Capita	\$5.33	\$4.91	\$4.90	\$5.72	\$0.82	16.73%

41 Metro Arts Commission - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	7,402	0	383,400	383,400	100.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	165,500	113,684	173,300	0	(173,300)	-100.00%
Travel, Tuition, and Dues	3,600	3,600	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	32,900	44,703	32,900	0	(32,900)	-100.00%
TOTAL OTHER SERVICES	202,000	161,987	206,200	0	(206,200)	-100.00%
TOTAL OPERATING EXPENSES	202,000	169,389	206,200	383,400	177,200	85.94%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	202,000	169,389	206,200	383,400	177,200	85.94%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	85,000	0	85,000	0	(85,000)	-100.00%
State Direct	117,000	181,654	121,200	0	(121,200)	-100.00%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	202,000	181,654	206,200	0	(206,200)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	383,400	383,400	100.0%
TOTAL REVENUE & TRANSFERS	202,000	181,654	206,200	383,400	177,200	85.94%
Expenditures Per Capita	\$0.29	\$0.24	\$0.29	\$0.54	\$0.25	86.21%

41 Metro Arts Commission - Financial

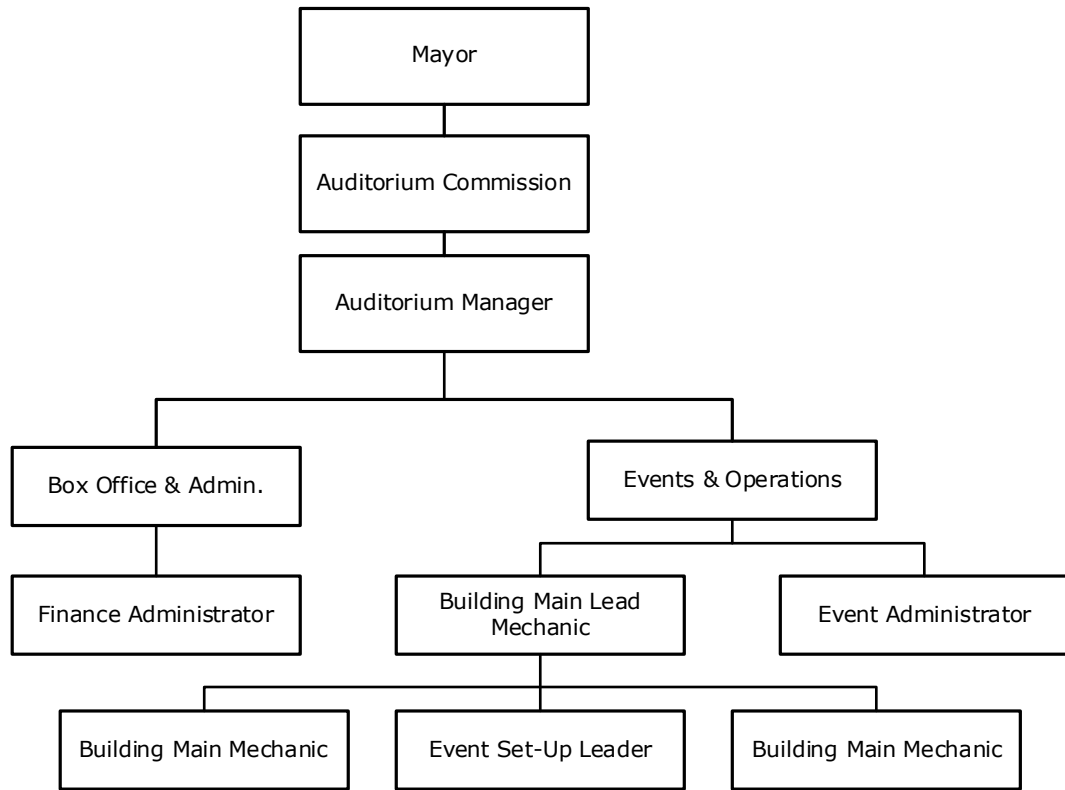
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	3	3.00	1	1.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	3	2.48	2	1.48
Admin Svcs Officer 3	OR03	07244	2	2.00	2	1.55	2	1.55	0	0.00
Admin Svcs Officer 4	OR05	07245	1	0.75	1	0.75	1	0.75	0	0.00
Arts Commission Exec Dir	DP02	06650	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			8	7.75	8	7.30	11	9.78	3	2.48
Percent for Public Art Staff 30414										
Admin Svcs Mgr	OR07	07242	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	OR03	07244	0	0.00	0	0.00	2	2.00	2	2.00
Admin Svcs Officer 4	OR05	07245	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTEs			0	0.00	0	0.00	4	4.00	4	4.00
GSD FY10 Capital Projects Fund 40009										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	0	0.00	-1	-1.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	0	0.00	-2	-2.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	0	0.00	-1	-1.00
Total Positions & FTEs			4	4.00	4	4.00	0	0.00	-4	-4.00
Department Totals			12	11.75	12	11.30	15	13.78	3	2.48

61 Municipal Auditorium - At a Glance

Mission	Nashville Municipal Auditorium strives to provide diverse events and ensure that our guest have a pleasurable experience.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
Special Purpose Fund	\$ 2,012,900	\$ 2,000,000	\$ 2,128,000
Total Expenditures and Transfers	<u>\$ 2,012,900</u>	<u>\$ 2,000,000</u>	<u>\$ 2,128,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,573,200	\$ 1,600,000	\$ 778,700
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,573,200</u>	<u>\$ 1,600,000</u>	<u>\$ 778,700</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units*	24,100	0	1,349,300
Total Revenues and Transfers	<u>\$ 1,597,300</u>	<u>\$ 1,600,000</u>	<u>\$ 2,128,000</u>
Expenditures Per Capita	\$ 2.90	\$ 2.84	\$ 2.99
Positions	Total Budgeted Positions	9	9
Contacts	Co-Interim Manager: Don Harris	email: Donald.Harris@nashville.gov	
	Co-Interim Manager: Taneisha Alexander	email: Taneisha.Alexander@nashville.gov	
	Finance Administrator: Tracey Rhodes	email: Tracey.Rhodes@nashville.gov	
	417 4th Avenue North 37201	Phone: 615-862-6390	
*Transfer is from the American Rescue Plan Fund			

61 Municipal Auditorium - At a Glance

Organizational Structure



Programs

Operations

Administration

61 Municipal Auditorium - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Additional Maintenance	SPF	\$5,200	Additional maintenance and repair funding to continue building operations
Non-allocated Financial Transactions			
Insurance Billings	SPF	7,700	No impact on performance. Represents direct charges to department for insurance costs
Injured on Duty (IOD) Charges	SPF	(13,000)	Charges that fund medical payments for employees who are injured in line-of-duty
Internal Service Charges*	SPF	300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	96,500	Represents a portion of administrative overhead recovered by the general fund
Longevity	SPF	5,300	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Adjustment	SPF	26,000	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$128,000	
TOTAL		\$128,000	

* See Internal Service Charges section for details
 SPF - Special Purpose Funds

61 Municipal Auditorium - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	811,200	508,810	799,300	830,600	31,300	3.92%
OTHER SERVICES:						
Utilities	460,500	449,992	455,400	455,400	0	0.0%
Professional & Purchased Services	342,700	255,940	333,000	326,200	(6,800)	-2.04%
Travel, Tuition, and Dues	15,200	4,264	2,000	2,000	0	0.0%
Communications	12,200	5,440	7,400	8,400	1,000	13.51%
Repairs & Maintenance Services	135,800	55,468	89,600	102,600	13,000	14.51%
Internal Service Fees	34,900	33,780	41,000	41,300	300	0.73%
Other Expenses	103,500	76,200	132,300	125,000	(7,300)	-5.52%
TOTAL OTHER SERVICES	1,104,800	881,084	1,060,700	1,060,900	200	0.02%
TOTAL OPERATING EXPENSES	1,916,000	1,389,894	1,860,000	1,891,500	31,500	1.69%
TRANSFERS TO OTHER FUNDS/UNITS	96,900	96,900	140,000	236,500	96,500	68.93%
TOTAL EXPENSES & TRANSFERS	2,012,900	1,486,794	2,000,000	2,128,000	128,000	6.40%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,573,200	1,686,884	1,600,000	778,700	(821,300)	-51.33%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	1,573,200	1,686,884	1,600,000	778,700	(821,300)	-51.33%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	61	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	24,100	88,437	0	1,349,300	1,349,300	100.0%
TOTAL REVENUE & TRANSFERS	1,597,300	1,775,321	1,600,000	2,128,000	528,000	33.00%
Expenditures Per Capita	\$2.90	\$2.14	\$2.84	\$2.99	\$0.15	5.28%

61 Municipal Auditorium - Financial

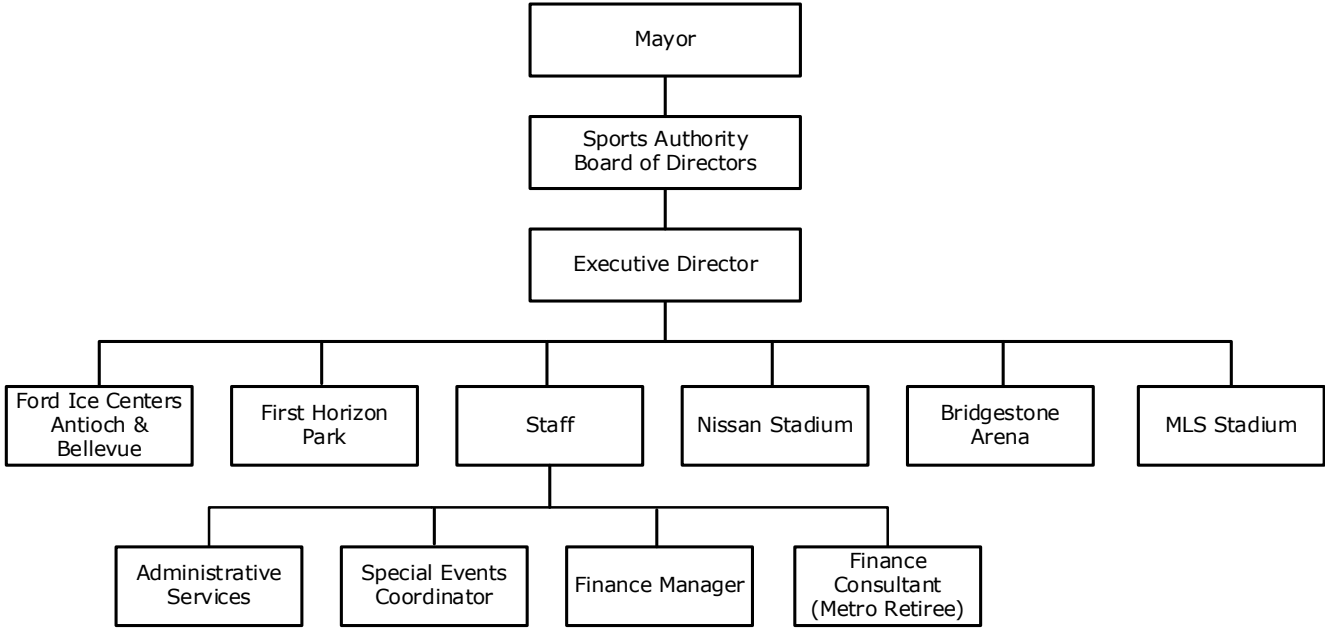
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Municipal Auditorium 60161										
Admin Svcs Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	0	0.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Auditorium Manager	DP01	00660	1	1.00	0	0.00	0	0.00	0	0.00
Bldg Maint Mechanic	TG08	02220	2	2.00	2	2.00	2	2.00	0	0.00
Bldg Maint Supv	TS11	07256	1	1.00	1	1.00	1	1.00	0	0.00
Event Set Up Leader	TL07	06075	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	0	0.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			9	9.00	9	9.00	9	9.00	0	0.00
Department Totals			9	9.00	9	9.00	9	9.00	0	0.00

64 Metro Sports Authority - At a Glance

Mission	The Mission of the Sports Authority is to acquire, improve, repair, operate and maintain professional sports facilities and their surrounding campuses in Metro Davidson County, within the provisions of governing contracts. The Sports Authority does this for the public participation and enjoyment of professional and amateur sports, fitness, health and recreational activities (Tenn. Code Ann. 7-67-101).			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
GSD General Fund	\$ 846,700	\$ 896,600	\$ 1,519,600	
Special Purpose Fund	858,100	1,369,800	1,519,600	
Total Expenditures and Transfers	\$ 1,704,800	\$ 2,266,400	\$ 3,039,200	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	865,500	0	1,507,600	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 865,500	\$ 0	\$ 1,507,600	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	11,400	849,000	12,000	
Total Revenues and Transfers	\$ 876,900	\$ 849,000	\$ 1,519,600	
Expenditures Per Capita	\$ 2.46	\$ 3.21	\$ 4.27	
Positions	Total Budgeted Positions	4	4	4
Contacts	Executive Director: Monica Clayton-Fawknotson	email: monica.fawknotson@nashville.gov		
	730 Second Avenue South, Suite 103 37210	Phone: 615-880-1021		

64 Metro Sports Authority - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facilities Management

Facilities Management

64 Metro Sports Authority - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Various Expenses	GSD	\$611,000	Administrative expenses required to continue operations
Non-allocated Financial Transactions			
Insurance Billings	SPF	131,600	Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	5,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Longevity	SPF	900	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Allocation	GSD	12,000	Supports the hiring and retention of a qualified workforce
	SPF	12,000	
General Services District Total		\$623,000	
Special Purpose Funds Total		\$149,800	
TOTAL		\$772,800	

* See Internal Service Charges section for details

GSD – General Services District

SPF – Special Purpose Funds

64 Metro Sports Authority - Financial

GSD General Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	846,700	846,700	896,600	1,519,600	623,000	69.48%
TOTAL OTHER SERVICES	846,700	846,700	896,600	1,519,600	623,000	69.48%
TOTAL OPERATING EXPENSES	846,700	846,700	896,600	1,519,600	623,000	69.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	846,700	846,700	896,600	1,519,600	623,000	69.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.22	\$1.22	\$1.27	\$2.14	\$0.87	68.50%

64 Metro Sports Authority - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	311,800	290,148	313,200	325,900	12,700	4.05%
OTHER SERVICES:						
Utilities	39,100	30,236	38,100	38,100	0	0.0%
Professional & Purchased Services	0	1,055	0	0	0	0.0%
Travel, Tuition, and Dues	3,100	2,054	2,100	2,100	0	0.0%
Communications	5,200	5,489	4,900	3,200	(1,700)	-34.69%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	25,700	25,337	32,600	38,100	5,500	16.87%
Other Expenses	473,200	488,714	978,900	1,112,200	133,300	13.62%
TOTAL OTHER SERVICES	546,300	552,885	1,056,600	1,193,700	137,100	12.98%
TOTAL OPERATING EXPENSES	858,100	843,033	1,369,800	1,519,600	149,800	10.94%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	858,100	843,033	1,369,800	1,519,600	149,800	10.94%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	865,500	846,700	0	1,507,600	1,507,600	100.00%
Other Program Revenue	0	4,760	0	0	0	0.0%
TOTAL PROGRAM REVENUE	865,500	851,460	0	1,507,600	1,507,600	100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,476	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,476	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	11,400	0	849,000	12,000	(837,000)	-98.59%
TOTAL REVENUE & TRANSFERS	876,900	852,936	849,000	1,519,600	670,600	78.99%
Expenditures Per Capita	\$1.24	\$1.21	\$1.94	\$2.14	\$0.20	10.31%

64 Metro Sports Authority - Financial

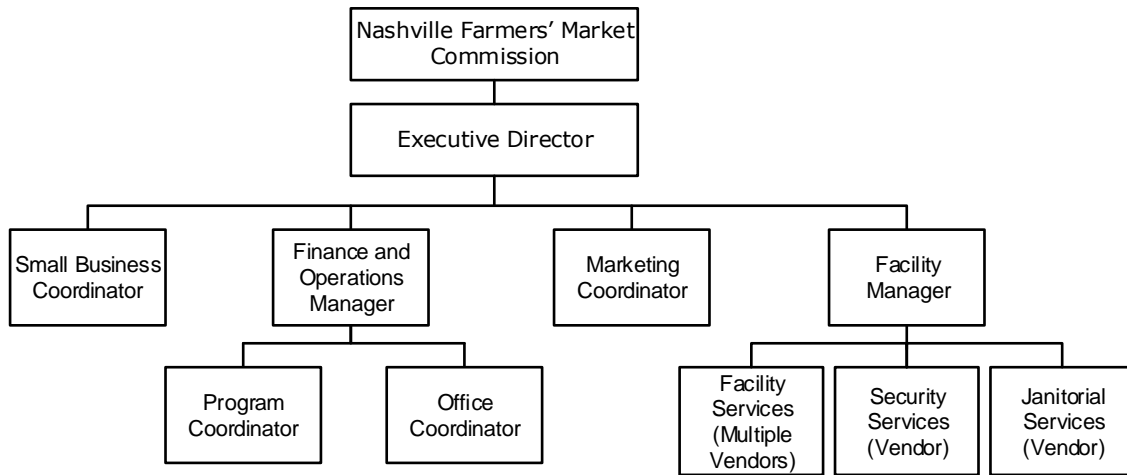
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
SPA Sports Authority - CU 60008										
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Sports Authority Exec Director	NS	07971	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

60 Farmers' Market - At a Glance

Mission	The Farmers Market provides retail space to farmers, artisans, nonprofits, and small businesses.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
Enterprise Operating Fund	\$ 2,052,300	\$ 2,052,300	\$ 2,046,600	
Special Purpose Fund	0	250,000	0	
Total Expenditures and Transfers	\$ 2,052,300	\$ 2,302,300	\$ 2,046,600	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 1,462,500	\$ 1,665,000	\$ 1,450,000	
Other Governments and Agencies	1,000	250,000	0	
Other Program Revenue	45,000	35,000	20,000	
Total Program Revenue	\$ 1,508,500	\$ 1,950,000	\$ 1,470,000	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units*	543,800	352,300	576,600	
Total Revenues and Transfers	\$ 2,052,300	\$ 2,302,300	\$ 2,046,600	
Expenditures Per Capita	\$ 2.96	\$ 3.26	\$ 2.88	
Positions	Total Budgeted Positions	8	8	8
Contacts	Interim Executive Director: Charles Kizer email: charles.kizer@nashville.gov			
	900 Rosa L. Parks Blvd. 37208 Phone: 615-880-2001			
*Transfer is from the American Rescue Plan Fund				

60 Farmers' Market - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facility Management

Facility Management

Marketing Service

Marketing Service

60 Farmers' Market - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Facility Operations			
Additional Maintenance	EOF	\$3,100	Additional maintenance and repair funding to continue facility operations
Agricultural Grant			
Grant Funding Adjustment	SPF	(250,000)	To adjust budget for state grant, which reflects a timing difference in grant accounting
Non-allocated Financial Transactions			
Insurance Billings	EOF	1,600	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	EOF	(4,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	EOF	(24,400)	Represents a portion of administrative overhead recovered by the general fund
Longevity	EOF	1,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Adjustment	EOF	17,500	Supports the hiring and retention of a qualified workforce
Farmers' Market Operating Fund Total		\$(5,700)	
Special Purpose Fund Total		\$(250,000)	
TOTAL		\$(255,700)	

* See Internal Service Charges section for details

EOF - Enterprise Operating Fund

SPF - Special Purpose Fund

60 Farmers' Market - Financial

Enterprise Operating Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	575,900	376,403	574,700	593,400	18,700	3.25%
OTHER SERVICES:						
Utilities	354,900	333,813	352,700	338,300	(14,400)	-4.08%
Professional & Purchased Services	646,700	789,373	679,500	745,500	66,000	9.71%
Travel, Tuition, and Dues	7,000	1,600	5,500	5,500	0	0.0%
Communications	93,000	94,642	71,600	83,900	12,300	17.18%
Repairs & Maintenance Services	176,500	271,445	157,900	110,100	(47,800)	-30.27%
Internal Service Fees	45,500	28,501	61,700	40,900	(20,800)	-33.71%
Other Expenses	40,300	31,094	29,300	34,000	4,700	16.04%
TOTAL OTHER SERVICES	1,363,900	1,550,468	1,358,200	1,358,200	0	0.0%
TOTAL OPERATING EXPENSES	1,939,800	1,926,871	1,932,900	1,951,600	18,700	0.97%
TRANSFERS TO OTHER FUNDS/UNITS	112,500	112,500	119,400	95,000	(24,400)	-20.44%
TOTAL EXPENSES & TRANSFERS	2,052,300	2,039,371	2,052,300	2,046,600	(5,700)	-0.28%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,462,500	1,001,148	1,665,000	1,450,000	(215,000)	-12.91%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	1,000	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	45,000	61,781	35,000	20,000	(15,000)	-42.86%
TOTAL PROGRAM REVENUE	1,508,500	1,062,929	1,700,000	1,470,000	(230,000)	-13.53%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	543,800	2,492,223	352,300	576,600	224,300	63.67%
TOTAL REVENUE & TRANSFERS	2,052,300	3,555,152	2,052,300	2,046,600	(5,700)	-0.28%
Expenditures Per Capita	\$2.96	\$2.94	\$2.91	\$2.88	\$(0.03)	-1.03%

60 Farmers' Market - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	0	45,000	0	(45,000)	-100.00%
TOTAL OTHER SERVICES	0	0	45,000	0	(45,000)	-100.00%
TOTAL OPERATING EXPENSES	0	0	45,000	0	(45,000)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	205,000	0	(205,000)	-100.00%
TOTAL EXPENSES & TRANSFERS	0	0	250,000	0	(250,000)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	250,000	0	(250,000)	-100.00%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	250,000	0	(250,000)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	0	0	250,000	0	(250,000)	-100.00%
Expenditures Per Capita	\$0.00	\$0.00	\$0.35	\$0.00	\$(0.35)	-100.00%

60 Farmers' Market - Financial

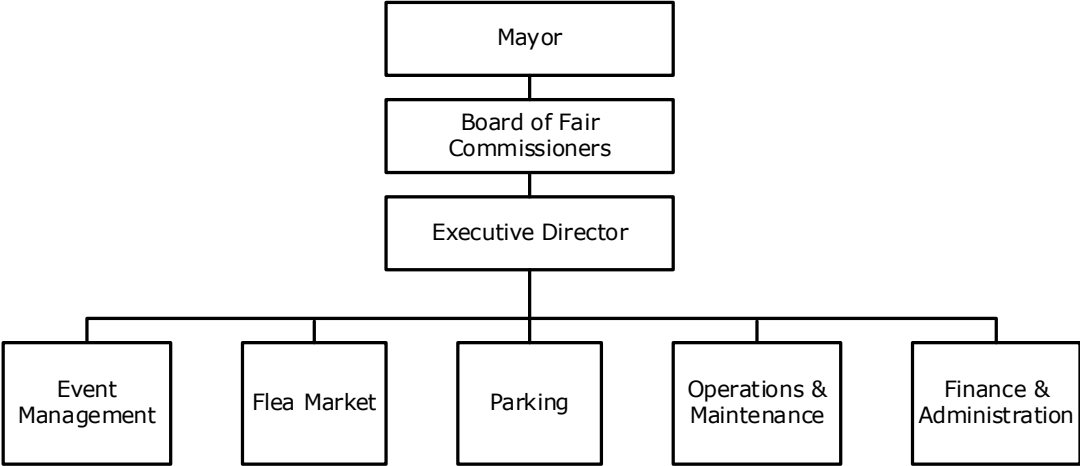
Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Farmers Market 60152										
Admin Svcs Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	0	0.00	0	0.00	0	0.00
Dir Of Farm Mkt	NS	07112	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Mgr	OR05	06830	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.48	1	0.48	1	0.48	0	0.00
Special Programs Coord	ST10	05923	1	1.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			8	7.48	8	7.48	8	7.48	0	0.00
Department Totals			8	7.48	8	7.48	8	7.48	0	0.00

62 Board of Fair Commissioners - At a Glance

Mission	Connecting our Community with Events		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
Special Purpose Fund	\$ 3,297,400	\$ 3,121,400	\$ 3,173,700
Total Expenditures and Transfers	<u>\$ 3,297,400</u>	<u>\$ 3,121,400</u>	<u>\$ 3,173,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,297,400	\$ 3,121,400	\$ 20,800
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 3,297,400</u>	<u>\$ 3,121,400</u>	<u>\$ 20,800</u>
Non-program Revenue	\$ 0	\$ 0	\$ 200,000
Transfers From Other Funds and Units*	0	0	2,952,900
Total Revenues and Transfers	<u>\$ 3,297,400</u>	<u>\$ 3,121,400</u>	<u>\$ 3,173,700</u>
Expenditures Per Capita	\$ 4.75	\$ 4.43	\$ 4.46
Positions	Total Budgeted Positions	116	116
			117
Contacts	Director: Laura Womack Finance Manager: Satrice Allen	email: laura.womack@nashville.gov email: satrice.allen@nashville.gov	
	500 Wedgewood Avenue Post Office Box 40208 37204	Phone: 615-862-8980	
*Transfer is from the American Rescue Plan Fund			

62 Board of Fair Commissioners - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Corporate Sales

Corporate Sales

62 Board of Fair Commissioners - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Divisional Fair			
Coordinator Position	SPF	\$73,400 1.00 FTE	Responsible for coordinating the Divisional Fair that is required by Charter, Article II, Section 1
Administrative Operations			
Various Expenses	SPF	(500)	Expense adjustment based on anticipated Revenue with no impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	SPF	(101,000)	Savings to be achieved from reduced utility expenses in new buildings
Insurance Billings	SPF	10,400	Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	4,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Injured on Duty (IOD) Charges	SPF	6,100	Charges that fund medical payments for employees who are injured in line-of-duty
Longevity	SPF	9,600	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Pay Plan Adjustment	SPF	50,100	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$52,300 1.00 FTE	
TOTAL		\$52,300 1.00 FTE	

* See Internal Service Charges section for details
SPF – Special Purpose Funds

62 Board of Fair Commissioners - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,568,500	1,415,602	1,441,300	1,574,400	133,100	9.23%
OTHER SERVICES:						
Utilities	667,200	564,615	608,400	488,200	(120,200)	-19.76%
Professional & Purchased Services	283,700	300,551	328,900	334,300	5,400	1.64%
Travel, Tuition, and Dues	700	563	700	1,100	400	57.14%
Communications	85,500	51,598	82,000	90,100	8,100	9.88%
Repairs & Maintenance Services	122,500	38,143	35,000	50,000	15,000	42.86%
Internal Service Fees	90,600	90,600	91,600	95,800	4,200	4.59%
Other Expenses	249,600	253,894	304,400	310,700	6,300	2.07%
TOTAL OTHER SERVICES	1,499,800	1,299,964	1,451,000	1,370,200	(80,800)	-5.57%
TOTAL OPERATING EXPENSES	3,068,300	2,715,566	2,892,300	2,944,600	52,300	1.81%
TRANSFERS TO OTHER FUNDS/UNITS	229,100	229,100	229,100	229,100	0	0.0%
TOTAL EXPENSES & TRANSFERS	3,297,400	2,944,666	3,121,400	3,173,700	52,300	1.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,297,400	1,814,135	3,121,400	20,800	(3,100,600)	-99.33%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	3,297,400	1,814,135	3,121,400	20,800	(3,100,600)	-99.33%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	(3,990)	0	200,000	200,000	100.0%
TOTAL NON-PROGRAM REVENUE	0	(3,990)	0	200,000	200,000	100.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	12,429,742	0	2,952,900	2,952,900	100.0%
TOTAL REVENUE & TRANSFERS	3,297,400	14,239,887	3,121,400	3,173,700	52,300	1.68%
Expenditures Per Capita	\$4.75	\$4.24	\$4.43	\$4.46	\$0.03	0.68%

62 Board of Fair Commissioners - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
State Fair 60156										
Admin Service Officer 3	OR05	07244	0	0.00	0	0.00	1	1.00	1	1.00
Admin Spec	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supt	TS13	00842	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Worker	TG05	07257	2	1.20	2	1.20	2	1.20	0	0.00
Fair Director	DP01	01980	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker	TG05	10848	6	5.48	6	5.48	6	5.48	0	0.00
Office Support Rep	ST05	11040	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep Sr	ST06	11041	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	2	1.48	2	1.48	2	1.48	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	96	6.15	96	6.15	96	6.15	0	0.00
Total Positions & FTEs			116	24.31	116	24.31	117	25.31	1	1.00

Department Totals	116	24.31	116	24.31	117	25.31	1	1.00
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60271 Convention Center Authority - At a Glance

Mission	The mission of the Music City Center is to create significant economic benefits for the citizens of the greater Nashville region by attracting local and national events while focusing on community inclusion, sustainability, and exceptional customer service delivered by our talented team members.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
Special Purpose Fund	\$ 42,822,100	\$ 49,833,000	\$ 31,543,600	
Total Expenditures and Transfers	\$ 42,822,100	\$ 49,833,000	\$ 31,543,600	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 44,237,900	\$ 52,876,900	\$ 18,888,200	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 44,237,900	\$ 52,876,900	\$ 18,888,200	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	0	0	12,655,400	
Total Revenues and Transfers	\$ 44,237,900	\$ 52,876,900	\$ 31,543,600	
Expenditures Per Capita	\$ 44.34	\$ 74.96	\$ 63.73	
Positions	Total Budgeted Positions	589	611	611
Contacts	CEO: Charles Starks Director of Finance & Administration: Heidi Runion Music City Center, 201 Fifth Avenue S. 37203	email: charles.starks@nashvillemcc.com email: heidi.runion@nashvillemcc.com Phone: 615-401-1400		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council. Budgets shown include gross expense and revenue for food and beverage operations.

Overview

Located in the heart of downtown sits the award-winning Music City Center, offering personalized customer service and easy accessibility. The 2.1 million square foot building sits just south of Broadway between 5th Avenue and 8th Avenue and features over 350,000 square feet of exhibit hall space with 32 loading docks to provide easy access for convention planners. The LEED Gold certified facility includes the 57,500 square foot Karl F. Dean Grand Ballroom, the largest grand ballroom in the state, along with the 18,000 square foot Davidson Ballroom. It also offers 90,000 square feet of meeting space, over 100 pieces of public art and a three-level parking garage with the capacity to hold 1,800 cars. At its tallest point, the building is 150 feet high and overlooks the Country Music Hall of Fame and Bridgestone Arena.

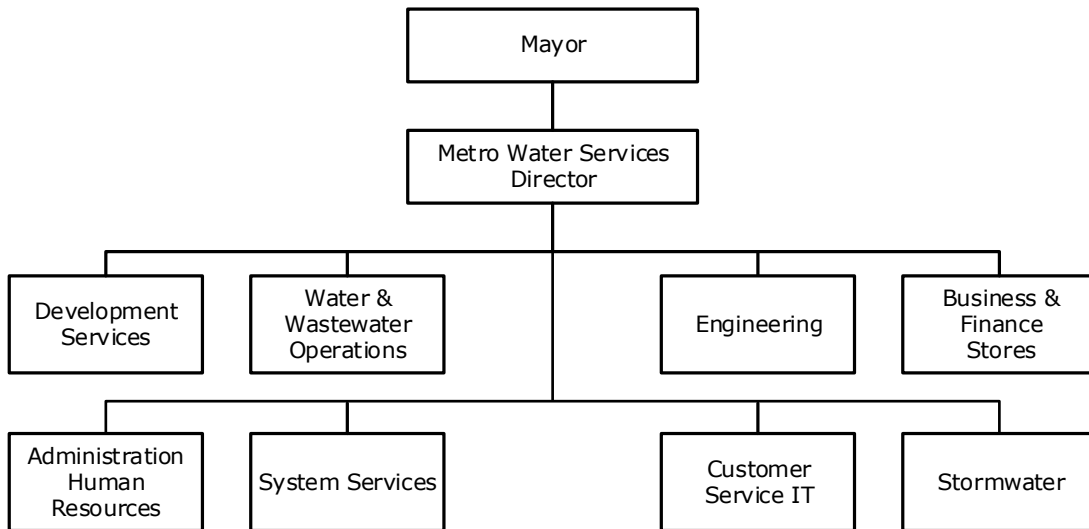
Music City Center embraces the local community as it attracts meetings and conventions to Nashville. During the first four years of operation, it saw record attendance, tourist traffic, tax revenue and hotel occupancy and since opening in May 2013, has generated over \$2.05 billion in direct economic impact. With the ability to compete for about 75-80 percent of nation's convention market, Music City Center can ensure ongoing success as it continues to attract business and convention travelers to Nashville.

65 Water & Sewer Services Fund - At a Glance

Mission	We supply, treat, manage, and protect our water resources in a sustainable manner for the benefit of all who live, work and play.			
Budget Summary	2019-20	2020-21	2021-22	
Expenditures and Transfers:				
Water & Sewer Operating	\$ 130,400,200	\$ 147,108,900	\$ 152,715,100	
Water & Sewer Debt	78,360,900	72,048,600	75,859,000	
Operating Reserve	33,000	668,300	224,000	
Water & Sewer Extension	29,086,400	104,708,300	123,829,900	
Stormwater Operating	24,936,000	27,696,200	28,688,800	
Stormwater Revenue	34,652,000	36,801,400	47,935,000	
Total Expenditures and Transfers	\$ 297,468,500	\$ 389,031,700	\$ 429,251,800	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 54,232,000	\$ 67,481,400	\$ 66,965,000	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$ 54,232,000	\$ 67,481,400	\$ 66,965,000	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	243,236,500	321,550,300	352,286,800	
Total Revenues and Transfers	\$ 297,468,500	\$ 389,031,700	\$ 419,251,800	
Expenditures Per Capita	\$ 428.54	\$ 551.51	\$ 603.42	
Positions	Total Budgeted Positions	842	860	879
Contacts	Director: Scott Potter Assistant Director: Amanda Deaton-Moyer 1600 2 nd Avenue North 37208	email: scott.potter@nashville.gov email: amanda.deaton-moyer@nashville.gov Phone: 615-862-4505		

65 Water & Sewer Services Fund - At a Glance

Organizational Structure



Programs

Administration

- Executive Leadership
- Finance
- Human Resources
- IT Applications Support
- Non-allocated Financial Transactions
- Operations Administration
- Procurement

Customer Service

- Billing and Collections
- Field Activities
- Lobby and Cash
- Meter Reading
- Permits and Customer Connections
- Phone Center

Distribution and Collection

- Planning
- Sewer Maintenance
- Water Maintenance

Engineering

- Contract Administration
- Design and Development Review
- Inspection
- System Improvements and Planning

Stormwater

- Development Review and Permitting
- Master Planning
- Non-allocated Financial Transactions
- Remedial Maintenance
- Routine Maintenance
- Water Quality

Wastewater Operations

- Collection Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Wastewater Treatment Plant Operation

Water Operations

- Distribution Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Water Treatment Plant Operation

65 Water & Sewer Services Fund - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Water & Sewer Operational Improvements			
Customer Service Call Center	Water & Sewer	\$407,400 7.00 FTEs	Additional call takers and emergency dispatch for Customer Services Call Center will ensure that response times are in line with industry standards.
Customer Service Field Representatives	Water & Sewer	481,300 8.00 FTEs	Additional field representatives will ensure prompt response in line with industry standards to requests for field response activities such as leaks, turn ons and offs.
Water	Water & Sewer	405,000	Additional funding for water bills that are essential to operations.
Odor and Corrosion Control Chemicals	Water & Sewer	100,000	Additional funding for odor and corrosion control that are essential to operations. These chemicals directly impact quality of life within neighborhoods.
Generator Fuel	Water & Sewer	63,800	Additional funding for diesel fuel in pump station generators. Generators are critical to ensuring continuity of service.
Sludge Disposal	Water & Sewer	200,000	Additional funding for proper landfill disposal of wastewater sludge to stay in compliance with regulatory requirements.
Grinder Station Maintenance	Water & Sewer	134,400 2.00 FTEs	Additional staff will ensure proper preventative maintenance of grinder stations.
Stormwater Operational Improvements			
Urban Forestry	Stormwater	576,600 2.00 FTEs	Funding for employees and right of way tree maintenance. Investment will allow for more trees to be planted and maintained which will improve stormwater management and expand the urban tree canopy.
Stormwater Capital Improvements			
Capital Improvements	SPF	10,000,000	Funding for critical capital improvements to include stormwater building and other projects.
Other Special Purpose Fund Adjustments			
Extension & Replacement Fund	SPF	19,121,600	To adjust main extension and replacement budget to expected revenue.
Debt Service Fund	SPF	3,810,400	To adjust budget to expected debt service expenses.
Operating Reserve Fund	SPF	(444,300)	To adjust budget to required operating reserve.
Stormwater Operations Fund	Stormwater	(6,800)	To adjust budget to expected revenue.

65 Water & Sewer Services Fund - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Stormwater Revenue Fund	SPF	1,133,600	To adjust budget to expected revenue.
Water & Sewer Operations Fund	Water & Sewer	(7,000)	To adjust budget to expected revenue.
Non-allocated Financial Transactions			
Longevity	Water & Sewer Stormwater	529,400 49,100	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Insurance Billings	Water & Sewer Stormwater	234,500 6,800	Represents direct charges to department for insurance costs
Injured on Duty (IOD) Charges	Water & Sewer Stormwater	18,300 2,000	Charges that fund medical payments for employees who are injured in line-of-duty
Internal Service Charges*	Water & Sewer Stormwater	312,200 261,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	Water & Sewer Stormwater	803,500 (21,000)	Represents a portion of administrative overhead recovered by the general fund
Pay Plan Adjustment	Water & Sewer Stormwater	1,923,400 124,300	Supports the hiring and retention of a qualified workforce
Water & Sewer Operations Fund Total		\$5,606,200 17.00 FTEs	
Stormwater Operations Fund Total		\$992,600 2.00 FTEs	
Special Purpose Funds Total		\$33,621,300	
TOTAL		\$40,220,100 19.00 FTEs	

* See Internal Service Charges section for details
SPF - Special Purpose Funds

65 Water & Sewer Services Fund - Financial

W & S Operating Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	50,970,700	48,839,486	51,950,600	55,524,600	3,574,000	6.88%
OTHER SERVICES:						
Utilities	21,089,600	20,279,998	22,442,000	22,038,000	(404,000)	-1.80%
Professional & Purchased Services	8,131,200	8,380,482	9,136,200	9,426,600	290,400	3.18%
Travel, Tuition, and Dues	490,900	252,699	442,100	414,500	(27,600)	-6.24%
Communications	1,908,700	1,917,335	2,138,100	2,211,800	73,700	3.45%
Repairs & Maintenance Services	8,434,700	8,700,291	9,452,400	9,406,300	(46,100)	-0.49%
Internal Service Fees	4,923,100	4,763,274	5,337,300	5,649,500	312,200	5.85%
Other Expenses	22,118,600	28,266,846	33,499,900	34,464,000	964,100	2.88%
TOTAL OTHER SERVICES	67,096,800	72,560,925	82,448,000	83,610,700	1,162,700	1.41%
TOTAL OPERATING EXPENSES	118,067,500	121,400,411	134,398,600	139,135,300	4,736,700	3.52%
TRANSFERS TO OTHER FUNDS/UNITS	12,332,700	10,508,287	12,710,300	13,579,800	869,500	6.84%
TOTAL EXPENSES & TRANSFERS	130,400,200	131,908,698	147,108,900	152,715,100	5,606,200	3.81%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	130,400,200	133,394,530	147,108,900	152,715,100	5,606,200	3.81%
TOTAL REVENUE & TRANSFERS	130,400,200	133,394,530	147,108,900	152,715,100	5,606,200	3.81%
Expenditures Per Capita	\$187.86	\$190.03	\$208.55	\$214.68	\$6.13	2.94%

65 Water & Sewer Services Fund - Financial

W & S Debt Service Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	78,360,900	38,657,946	72,048,600	75,859,000	3,810,400	5.29%
TOTAL OTHER SERVICES	78,360,900	38,657,946	72,048,600	75,859,000	3,810,400	5.29%
TOTAL OPERATING EXPENSES	78,360,900	38,657,946	72,048,600	75,859,000	3,810,400	5.29%
TRANSFERS TO OTHER FUNDS/UNITS	0	197,828,648	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	78,360,900	236,486,594	72,048,600	75,859,000	3,810,400	5.29%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	1,276,517	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	1,276,517	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	78,360,900	71,016,242	72,048,600	75,859,000	3,810,400	5.29%
TOTAL REVENUE & TRANSFERS	78,360,900	72,292,759	72,048,600	75,859,000	3,810,400	5.29%
Expenditures Per Capita	\$112.89	\$340.69	\$102.14	\$106.64	\$4.50	4.41%

65 Water & Sewer Services Fund - Financial

W & S Extension and Replacement Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,910,700	10,210,281	9,910,700	9,910,700	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	1,018,600	0	0	0	0.0%
Travel, Tuition, and Dues	0	1,133	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	14,175,700	47,172	89,797,600	108,919,200	19,121,600	21.29%
TOTAL OTHER SERVICES	14,175,700	1,066,905	89,797,600	108,919,200	19,121,600	21.29%
TOTAL OPERATING EXPENSES	24,086,400	11,277,186	99,708,300	118,829,900	19,121,600	19.18%
TRANSFERS TO OTHER FUNDS/UNITS	5,000,000	3,624,483	5,000,000	5,000,000	0	0.0%
TOTAL EXPENSES & TRANSFERS	29,086,400	14,901,669	104,708,300	123,829,900	19,121,600	18.26%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	19,580,000	27,003,208	30,680,000	29,030,000	(1,650,000)	-5.38%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	19,580,000	27,003,208	30,680,000	29,030,000	(1,650,000)	-5.38%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	9,506,400	275,842,970	74,028,300	94,799,900	20,771,600	28.06%
TOTAL REVENUE & TRANSFERS	29,086,400	302,846,178	104,708,300	123,829,900	19,121,600	18.26%
Expenditures Per Capita	\$41.90	\$21.47	\$148.44	\$174.08	\$25.64	17.27%

65 Water & Sewer Services Fund - Financial

W & S Operating Reserve Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	0	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	33,000	0	668,300	224,000	(444,300)	-66.48%
Other Expenses	0	0	0	0	0	0.0%
TOTAL OTHER SERVICES	33,000	0	668,300	224,000	(444,300)	-66.48%
TOTAL OPERATING EXPENSES	33,000	0	668,300	224,000	(444,300)	-66.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	33,000	0	668,300	224,000	(444,300)	-66.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	33,000	32,960	668,300	224,000	(444,300)	-66.48%
TOTAL REVENUE & TRANSFERS	33,000	32,960	668,300	224,000	(444,300)	-66.48%
Expenditures Per Capita	\$0.05	\$0.00	\$0.95	\$0.31	\$(0.64)	-67.37%

65 Water & Sewer Services Fund - Financial

Stormwater Operating Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,625,800	8,277,920	9,173,400	9,413,600	240,200	2.62%
OTHER SERVICES:						
Utilities	101,500	56,870	65,000	65,000	0	0.0%
Professional & Purchased Services	3,407,000	2,846,483	3,928,800	4,104,500	175,700	4.47%
Travel, Tuition, and Dues	45,100	34,223	55,700	48,100	(7,600)	-13.64%
Communications	244,100	90,939	220,500	216,500	(4,000)	-1.81%
Repairs & Maintenance Services	5,350,400	4,585,594	4,856,500	4,705,500	(151,000)	-3.11%
Internal Service Fees	702,700	686,600	676,100	937,700	261,600	38.69%
Other Expenses	789,900	618,478	786,500	1,343,800	557,300	70.86%
TOTAL OTHER SERVICES	10,640,700	8,919,187	10,589,100	11,421,100	832,000	7.86%
TOTAL OPERATING EXPENSES	19,266,500	17,197,107	19,762,500	20,834,700	1,072,200	5.43%
TRANSFERS TO OTHER FUNDS/UNITS	5,669,500	5,599,500	7,933,700	7,854,100	(79,600)	-1.00%
TOTAL EXPENSES & TRANSFERS	24,936,000	22,796,607	27,696,200	28,688,800	992,600	3.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	64,164	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	(78,394)	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	(14,230)	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	24,936,000	24,936,000	27,696,200	28,688,800	992,600	3.58%
TOTAL REVENUE & TRANSFERS	24,936,000	24,921,770	27,696,200	28,688,800	992,600	3.58%
Expenditures Per Capita	\$35.92	\$32.84	\$39.26	\$40.33	\$1.07	2.73%

65 Water & Sewer Services Fund - Financial

Stormwater Revenue Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,000,000	593,094	6,623,800	6,764,800	141,000	2.13%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.0%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	2,481,400	0	2,481,400	2,481,400	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	0	1,775,913	0	10,000,000	10,000,000	100.0%
TOTAL OTHER SERVICES	2,481,400	1,775,913	2,481,400	12,481,400	10,000,000	403.00%
TOTAL OPERATING EXPENSES	10,481,400	2,369,007	9,105,200	19,246,200	10,141,000	111.38%
TRANSFERS TO OTHER FUNDS/UNITS	24,170,600	1,212,045	27,696,200	28,688,800	992,600	3.58%
TOTAL EXPENSES & TRANSFERS	34,652,000	3,581,052	36,801,400	47,935,000	11,133,600	30.25%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	34,652,000	35,379,536	36,801,400	37,935,000	1,133,600	3.08%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	0	0	0	0	0.0%
TOTAL PROGRAM REVENUE	34,652,000	35,379,536	36,801,400	37,935,000	1,133,600	3.08%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	(24,936,000)	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	34,652,000	10,443,536	36,801,400	37,935,000	1,133,600	3.08%
Expenditures Per Capita	\$49.92	\$5.16	\$52.17	\$67.39	\$15.22	29.17%

65 Water & Sewer Services Fund - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331										
Admin Asst	ST09	07241	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	4	4.00	6	6.00	6	6.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	5	5.00	6	6.00	6	6.00	0	0.00
Admin Svcs Officer 4	OR05	07245	7	7.00	5	5.00	5	5.00	0	0.00
Application Tech 1	ST07	10100	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 2	ST08	10102	5	5.00	4	4.00	4	4.00	0	0.00
Application Tech 3	ST09	10103	5	5.00	6	6.00	6	6.00	0	0.00
Bldg Maint Leader	TG06	07255	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	5	5.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	0	0.00	0	0.00	0	0.00
Compliance Inspector 2	ST09	07732	4	4.00	0	0.00	0	0.00	0	0.00
Cust Svc Asst Mgr	OR05	06233	5	5.00	6	6.00	6	6.00	0	0.00
Cust Svc Field Rep 3	ST08	07738	1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Mgr	OR09	00746	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	ST11	06598	6	6.00	6	6.00	6	6.00	0	0.00
Custodian	TG05	10832	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	2	2.00	2	2.00	2	2.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	11	11.00	11	11.00	11	11.00	0	0.00
Engineer 1	OR07	07294	6	6.00	9	9.00	9	9.00	0	0.00
Engineer 2	OR08	07295	12	12.00	11	11.00	11	11.00	0	0.00
Engineer 3	OR09	06606	13	12.48	13	13.00	13	13.00	0	0.00
Engineer In Training	OR06	07296	10	10.00	12	12.00	12	12.00	0	0.00
Engineer Technician	ST08	10835	4	4.00	3	3.00	3	3.00	0	0.00
Engineer Technician Senior	ST10	10836	26	26.00	8	8.00	8	8.00	0	0.00
Envir Compliance Officer 2	OR03	07742	4	4.00	0	0.00	0	0.00	0	0.00
Envir Compliance Officer 3	OR05	07743	1	1.00	0	0.00	0	0.00	0	0.00
Envir Laboratory Mgr	OR07	03750	3	3.00	3	3.00	3	3.00	0	0.00
Environmental Compliance Supervisor	OR05	11085	0	0.00	1	1.00	1	1.00	0	0.00
Environmental Lab Supt	OR09	10468	2	2.00	2	2.00	2	2.00	0	0.00
Equip Mechanic	TG11	01880	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk	ST06	11038	3	3.00	3	3.00	3	3.00	0	0.00
Equipment & Supply Clk Sr	ST07	11039	1	1.00	0	0.00	0	0.00	0	0.00
Equipment Operator	TG07	10837	5	5.00	3	3.00	3	3.00	0	0.00
Equipment Operator Senior	TG09	10838	7	7.00	5	5.00	5	5.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	2	2.00	2	2.00	0	0.00
Finance Officer 1	OR01	10150	1	1.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	4	4.00	5	5.00	5	5.00	0	0.00
Human Resources Admin	OR07	07346	1	1.00	1	1.00	1	1.00	0	0.00

65 Water & Sewer Services Fund - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Human Resources Analyst 2	OR03	03455	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG12	06224	7	7.00	9	9.00	9	9.00	0	0.00
Indust Electrician 2	TL12	06225	6	6.00	5	5.00	5	5.00	0	0.00
Indust Electronics Tech 1	TG13	06176	3	3.00	6	6.00	6	6.00	0	0.00
Indust Electronics Tech 2	TL13	06195	4	4.00	2	2.00	2	2.00	0	0.00
Indust Maint Supv 1	TS12	07317	8	8.00	13	13.00	13	13.00	0	0.00
Indust Maint Supv 2	TS14	07786	25	25.00	21	21.00	21	21.00	0	0.00
Indust Mechanic 1	TG11	06184	18	18.00	25	25.00	27	27.00	2	2.00
Indust Mechanic 2	TL11	06178	12	12.00	10	10.00	10	10.00	0	0.00
Indust Tech Master	TL14	07787	46	46.00	37	37.00	37	37.00	0	0.00
Info Systems App Analyst 1	OR03	07779	1	1.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	OR05	07783	6	6.00	6	6.00	6	6.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	OR09	07407	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep	ST05	11040	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST06	10122	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Rep Sr	ST06	11041	19	19.00	17	17.00	22	22.00	5	5.00
Office Support Spec 1	RD01	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	29	29.00	43	43.00	43	43.00	0	0.00
Plumber	TG11	03610	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Public Info Rep	ST10	07384	2	2.00	2	2.00	2	2.00	0	0.00
Safety Inspector 2	ST10	10156	1	1.00	1	1.00	1	1.00	0	0.00
Security Officer Coord	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Service Rep 2	ST07	10163	13	13.00	11	11.00	13	13.00	2	2.00
Skilled Craft Worker 2	TG10	07799	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	3	3.00	3	3.00	3	3.00	0	0.00
Technical Specialist 1	OR04	07756	4	4.00	4	4.00	4	4.00	0	0.00
Technical Specialist 2	OR06	07757	7	7.00	6	6.00	6	6.00	0	0.00
Treatment Plant Asst Mgr	OR05	07415	7	6.52	5	5.00	5	5.00	0	0.00
Treatment Plant Mgr	OR07	07416	6	6.00	8	8.00	8	8.00	0	0.00
Treatment Plant Shift Operator	TS10	06188	14	14.00	15	15.00	15	15.00	0	0.00
Treatment Plant Shift Supv	TS12	07803	16	16.00	17	17.00	17	17.00	0	0.00
Treatment Plant Supt	OR09	06537	2	2.00	2	2.00	2	2.00	0	0.00
Treatment Plant Tech 1	TG08	06229	18	18.00	31	31.00	31	31.00	0	0.00
Treatment Plant Tech 2	TG11	06186	54	54.00	50	49.00	50	49.00	0	0.00
Treatment Plant Tech 3	TL11	07802	10	10.00	9	9.00	9	9.00	0	0.00
Utility Compliance Inp 2	ST10	10955	11	11.00	17	17.00	17	17.00	0	0.00
Utility Compliance Insp 1	ST08	10957	6	6.00	12	12.00	12	12.00	0	0.00
Utility Engineer Tech Sr	ST10	10961	0	0.00	14	14.00	14	14.00	0	0.00
Utility Engineer Technician	ST08	10960	0	0.00	5	5.00	5	5.00	0	0.00

65 Water & Sewer Services Fund - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Utility Envir Comp Officer 2	OR03	10963	0	0.00	4	4.00	4	4.00	0	0.00
Utility Equip Operator Sr	TG09	10966	5	5.00	6	6.00	6	6.00	0	0.00
Utility Equipment Operator	TG07	10965	4	4.00	6	6.00	6	6.00	0	0.00
Utility Field Specialist	ST10	10968	3	3.00	3	3.00	3	3.00	0	0.00
Utility Field Tech 1	ST07	10969	17	17.00	22	22.00	30	30.00	8	8.00
Utility Field Tech 2	ST08	10970	7	7.00	7	7.00	7	7.00	0	0.00
Utility Field Tech 3	ST09	10971	4	4.00	4	4.00	4	4.00	0	0.00
Utility Maintenance Spec 1	TL07	10972	6	6.00	7	7.00	7	7.00	0	0.00
Utility Maintenance Spec 2	TL09	10973	21	21.00	16	16.00	16	16.00	0	0.00
Utility Maintenance Spec 3	TL11	10974	4	4.00	5	5.00	5	5.00	0	0.00
Utility Maintenance Supv 1	TS08	10975	7	7.00	8	8.00	8	8.00	0	0.00
Utility Maintenance Tech	TG05	10977	29	29.00	22	22.00	22	22.00	0	0.00
Utility Maintenance Tech Sr	TG07	10978	10	10.00	6	6.00	6	6.00	0	0.00
Utility Services Asst Mgr	OR07	10979	7	7.00	6	6.00	6	6.00	0	0.00
Utility Supervisor	ST11	10982	2	2.00	2	2.00	2	2.00	0	0.00
Utility Tech Spec 1	OR04	10983	8	8.00	8	8.00	8	8.00	0	0.00
Utility Tech Specialist 2	OR06	10984	3	3.00	3	3.00	3	3.00	0	0.00
Utility Water Qual Analyst 1	OR03	10990	0	0.00	1	1.00	1	1.00	0	0.00
Utility Water Qual Analyst 2	OR03	10991	0	0.00	13	13.00	13	13.00	0	0.00
Utility Compliance Inspector 3	ST11	10941	0	0.00	1	1.00	1	1.00	0	0.00
Water Maint Leader 2	TL09	10168	4	4.00	1	1.00	1	1.00	0	0.00
Water Maint Supv	TS08	10169	1	1.00	1	1.00	1	1.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	3	3.00	1	1.00	1	1.00	0	0.00
Water Quality Analyst 1	OR01	10464	1	1.00	0	0.00	0	0.00	0	0.00
Water Quality Analyst 2	OR03	10465	13	13.00	0	0.00	0	0.00	0	0.00
Water Quality Analyst 3	OR05	10466	5	5.00	0	0.00	0	0.00	0	0.00
Water Quality Supervisor	OR05	11086	0	0.00	5	5.00	5	5.00	0	0.00
Water Services Security Mgr	OR07	10486	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	OR11	07420	10	10.00	10	10.00	10	10.00	0	0.00
Water Svcs Dir	DP03	01670	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			728	727.00	742	741.00	759	758.00	17	17.00
W&S SW Stormwater Operating 67431										
Admin Asst	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	2	2.00	1	1.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	OR07	07294	1	1.00	2	2.00	2	2.00	0	0.00
Engineer 2	OR08	07295	8	8.00	8	8.00	8	8.00	0	0.00
Engineer 3	OR09	06606	3	3.00	3	3.00	3	3.00	0	0.00
Engineer In Training	OR06	07296	4	4.00	2	2.00	2	2.00	0	0.00

65 Water & Sewer Services Fund - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Engineer Technician Senior	ST10	10836	11	11.00	0	0.00	0	0.00	0	0.00
Envir Compliance Officer 1	OR01	07741	5	5.00	2	2.00	2	2.00	0	0.00
Envir Compliance Officer 2	OR03	07742	3	3.00	1	1.00	1	1.00	0	0.00
Envir Compliance Officer 3	OR05	07743	3	3.00	0	0.00	0	0.00	0	0.00
Environmental Compliance	OR05	11085	0	0.00	3	3.00	3	3.00	0	0.00
Equipment Operator	TG07	10837	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Indust Mechanic 1	TG11	06184	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	9	9.00	10	10.00	10	10.00	0	0.00
Planner 1	OR05	06860	1	1.00	1	1.00	1	1.00	0	0.00
Public Info Rep	ST10	07384	1	1.00	0	0.00	0	0.00	0	0.00
System Svcs Mgr	OR09	06897	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Utility Compliance Insp 1	ST08	10957	0	0.00	1	1.00	1	1.00	0	0.00
Utility Engineer Tech Sr	ST10	10961	0	0.00	12	12.00	12	12.00	0	0.00
Utility Engineer Technician	ST08	10960	0	0.00	1	1.00	1	1.00	0	0.00
Utility Envir Comp Officer 1	OR01	10962	0	0.00	2	2.00	2	2.00	0	0.00
Utility Envir Comp Officer 2	OR03	10963	0	0.00	5	5.00	5	5.00	0	0.00
Utility Equip Oper Spec	TG11	10967	2	2.00	2	2.00	2	2.00	0	0.00
Utility Equip Operator Sr	TG09	10966	4	4.00	5	5.00	5	5.00	0	0.00
Utility Equipment Operator	TG07	10965	5	5.00	7	7.00	7	7.00	0	0.00
Utility Maintenance Spec 1	TL07	10972	3	3.00	3	3.00	3	3.00	0	0.00
Utility Maintenance Spec 2	TL09	10973	4	4.00	4	4.00	4	4.00	0	0.00
Utility Maintenance Spec 3	TL11	10974	5	5.00	5	5.00	5	5.00	0	0.00
Utility Maintenance Tech	TG05	10977	22	22.00	14	14.00	14	14.00	0	0.00
Utility Maintenance Tech Sr	TG07	10978	3	3.00	9	9.00	9	9.00	0	0.00
Utility Services Asst Mgr	OR07	10979	1	1.00	1	1.00	1	1.00	0	0.00
Utility Services Mgr	OR09	10980	0	0.00	1	1.00	1	1.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			114	114.00	118	118.00	120	120.00	2	2.00
Department Totals			842	841.00	860	859.00	879	878.00	19	19.00

30501-30503 Waste Services - At a Glance

Mission To create a safe, efficient and effective waste management, disposal, and recycling system that protects the natural environment while supporting Metro Nashville's vision to reduce waste and enhance quality of life.

Budget Summary

	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
Solid Waste Fund	\$ 29,988,600	\$ 34,052,500	\$ 31,319,500
Special Purpose Funds	760,700	761,000	600,000
Total Expenditures and Transfers	<u>\$ 30,749,300</u>	<u>\$ 34,813,500</u>	<u>\$ 31,919,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 6,381,000	\$ 6,022,000	\$ 6,556,500
Other Governments and Agencies	760,700	761,000	600,000
Other Program Revenue	25,000	25,000	156,000
Total Program Revenue	<u>\$ 7,166,700</u>	<u>\$ 6,808,000</u>	<u>\$ 7,312,500</u>
Non-program Revenue			
Transfers From Other Funds and Units	\$ 21,732,600	\$ 28,005,500	\$ 24,607,000
Total Revenues and Transfers	<u>\$ 28,899,300</u>	<u>\$ 34,813,500</u>	<u>\$ 31,919,500</u>
Expenditures Per Capita	\$ 44.30	\$ 49.35	\$ 44.87

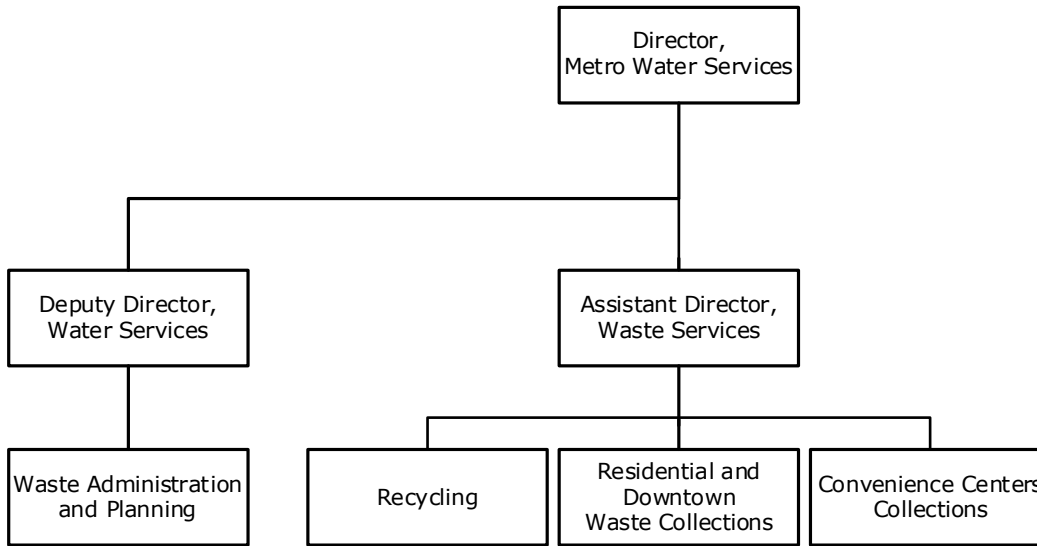
Positions Total Budgeted Positions 140 135 121

Contacts Assistant Director for Waste Services:
 John Honeysucker email: john.honeysucker@nashville.gov
 1600 2nd Avenue North 37208 Phone: 615-862-4505

Presentation of Waste Services' organization and budget information reflects implementation of RS2021-794, the Director of Finance was authorized to transfer funds and positions as necessary to implement the Memorandum of Understanding between the Department of Water and Sewerage Services and the Department of Public Works.

30501-30503 Waste Services - At a Glance

Organizational Structure



Programs

Waste Services Administration

Waste Services Administration and Planning

Countywide Convenience

Recycling and Education
Convenience Centers and Drop Off Locations

Waste Collection

Downtown Recycling
Downtown Waste Collections
Residential Collections
Residential Recycling

30501-30503 Waste Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Construction and Demolition Waste Management Plans			
Staffing and Supplies	SPF	98,300 1.00 FTE	Staffing and supplies to implement review of construction and debris waste management plans. This program will encourage and help developers recycle construction and debris materials. Funding provided by development review fees.
Every Other Week Recycling			
Staffing and Supplies	SPF	919,700 14.00 FTEs	Staffing and supplies to implement every other week recycling in support of Zero Waste Plan. Will aid in diversion of waste from the landfill.
Convenience Center Staffing			
Staffing	SPF	59,100 1.00 FTE	Additional Customer Service Field Representative to improve service at East Convenience Center.
Contract Adjustments			
Contractual Increases	SPF	394,300	Contractual increases for landfill trash disposal, brush collection, and convenience center software system.
Contractual Savings	SPF	(675,000)	Contractual savings for trash collection that Public Works assumed responsibility for and curbside recycling contract savings.
Salary & Fringe Increase			
Salary & Fringe	SPF	36,900	Additional salary funding for retention of employees.
Former Solid Waste Operations			
Transfer of Operations	SPF	(3,132,300) (27.48 FTEs)	Funding and staffing for operations, including brush collection, that were transferred from the Solid Waste Management Fund to Public Works/NDOT.
Special Fund Adjustments			
Solid Waste Grants	SPF	(211,000)	To adjust budget for grants. This reflects a timing difference in grant accounting.
Tire Waste Fund	SPF	50,000	To adjust budget to expected revenue.
Solid Waste Management Non-Allocated Financial Transactions			
Longevity	SPF	62,200	Reinstatement of longevity pay to support the retention of employees with a significant level of institutional knowledge and commitment
Insurance Billings	SPF	1,300	Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	(830,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property

30501-30503 Waste Services - At a Glance

Budget Changes and Impact Highlights

Recommendation	SPF	332,600	Impact
Pay Plan Adjustment	SPF	332,600	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		(\$2,894,000) (11.48 FTEs)	
TOTAL		(\$2,894,000) (11.48 FTEs)	

* See Internal Service Charges section for details
SPF - Special Purpose Funds

30501-30503 Waste Services - Financial

Solid Waste Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,608,700	7,955,772	8,611,800	8,020,900	(590,900)	-6.86%
OTHER SERVICES:						
Utilities	69,500	82,462	69,500	61,500	(8,000)	-11.51%
Professional & Purchased Services	16,346,000	17,867,554	19,892,200	18,446,000	(1,446,200)	-7.27%
Travel, Tuition, and Dues	6,000	4,937	5,600	7,100	1,500	26.79%
Communications	332,900	212,845	292,900	293,300	400	0.14%
Repairs & Maintenance Services	238,900	76,745	118,900	119,400	500	0.42%
Internal Service Fees	3,197,300	3,187,300	3,719,900	2,889,800	(830,100)	-22.32%
Other Expenses	552,500	603,618	704,900	844,700	139,800	19.83%
TOTAL OTHER SERVICES	20,743,100	22,035,461	24,803,900	22,661,800	(2,142,100)	-8.64%
TOTAL OPERATING EXPENSES	29,351,800	29,991,233	33,415,700	30,682,700	(2,733,000)	-8.18%
TRANSFERS TO OTHER FUNDS/UNITS	636,800	636,800	636,800	636,800	0	0.0%
TOTAL EXPENSES & TRANSFERS	29,988,600	30,628,033	34,052,500	31,319,500	(2,733,000)	-8.03%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,381,000	6,662,522	6,022,000	6,556,500	534,500	8.88%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	25,000	102,408	25,000	156,000	131,000	524.00%
TOTAL PROGRAM REVENUE	6,406,000	6,764,930	6,047,000	6,712,500	665,500	11.01%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	21,732,600	21,474,700	28,005,500	24,607,000	(3,398,500)	-12.14%
TOTAL REVENUE & TRANSFERS	28,138,600	28,239,630	34,052,500	31,319,500	(2,733,000)	-8.03%
Expenditures Per Capita	\$43.20	\$44.12	\$48.27	\$44.03	\$(4.24)	-8.78%

30501-30503 Waste Services - Financial

Solid Waste Special Purpose Funds						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:	0	0	0	0	0	0.0%
Utilities	760,700	567,466	761,000	600,000	(161,000)	-21.16%
Professional & Purchased Services	0	0	0	0	0	0.0%
Travel, Tuition, and Dues	0	101,854	0	0	0	0.0%
Communications	0	0	0	0	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	13,507	0	0	0	0.0%
Other Expenses						
TOTAL OTHER SERVICES	760,700	682,827	761,000	600,000	(161,000)	-21.16%
TOTAL OPERATING EXPENSES	760,700	682,827	761,000	600,000	(161,000)	-21.16%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL EXPENSES & TRANSFERS	760,700	682,827	761,000	600,000	(161,000)	-21.16%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	760,700	717,535	761,000	600,000	(161,000)	-21.16%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	6,234	0	0	0	0.0%
TOTAL PROGRAM REVENUE	760,700	723,769	761,000	600,000	(161,000)	-21.16%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.0%
TOTAL REVENUE & TRANSFERS	760,700	723,769	761,000	600,000	(161,000)	-21.16%
Expenditures Per Capita	\$1.10	\$0.98	\$1.08	\$0.84	\$(0.24)	-22.22%

30501-30503 Waste Services - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
30501 Solid Waste Operations										
Admin Asst	ST09	07241	0	0.00	0	0.00	1	1.00	1	1.00
Admin Spec	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	0	0.00	-1	-1.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	0	0.00	-1	-1.00
Compliance Inspector 1	ST08	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	ST09	07732	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	10	9.50	10	10.00	11	11.00	1	1.00
Customer Service Field Rep Sen	ST08	10834	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director	OR13	10948	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 2	OR08	07295	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator	TG07	10837	1	1.00	2	2.00	2	2.00	0	0.00
Equipment Operator Senior	TG09	10838	87	87.00	77	77.00	74	74.00	-3	-3.00
Finance Officer 1	OR01	10150	0	0.00	1	1.00	0	0.00	-1	-1.00
Maint & Repair Supv	TS08	07327	2	2.00	2	2.00	0	0.00	-2	-1.00
Maintenance & Repair Worker Se	TG07	10849	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	2	2.00	1	1.00
Operations Manager	OR09	10888	1	1.00	1	1.00	0	0.00	-1	-1.00
Part-time Wkr 4	NS	10893	1	0.50	1	0.50	0	0.00	-1	-0.50
Program Manager 2	OR05	07377	0	0.00	0	0.00	1	1.00	1	0.00
Pub Works Dir	DP03	01650	1	1.00	1	1.00	0	0.00	-1	-1.00
Public Works Asst Director	OR11	10852	1	1.00	1	1.00	0	0.00	-1	-1.00
Public Works Supt	OR07	07755	1	1.00	1	1.00	2	2.00	1	1.00
Sanitation Supv	TS07	07397	1	1.00	2	2.00	3	3.00	1	1.00
Sanitation Worker	TG05	04160	16	16.00	19	19.00	14	14.00	-5	-5.00
Seasonal/Part-time/Temporary	NS	09020	3	1.50	4	1.98	0	0.00	-4	-1.98
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	0	0.00	0	0.00	0	0.00
Waste Management Supervisor	ST11	10484	2	2.00	2	2.00	1	1.00	-1	-1.00
Water Svcs Asst Dir	OR11	07420	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTEs			140	137.50	135	132.48	121	121.00	-14	-11.48
Department Totals			140	137.50	135	132.48	121	121.00	-14	-11.48

66/67/69 Hospital Authority - At a Glance

Mission	To improve the health and wellness of our Nashville community by providing equitable access to comprehensive, coordinated, patient-centered care.		
Vision	To be the leader in exceptional community healthcare – One neighbor at a time.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund - Metro Subsidy	\$ 43,112,100	\$ 43,112,100	\$ 49,560,000
Total Expenditures and Transfers	<u>\$ 43,112,100</u>	<u>\$ 43,112,100</u>	<u>\$ 49,560,000</u>
Expenditures Per Capita	\$ 62.25	\$ 62.11	\$ 62.11
Positions	Total Budgeted Positions – General *Prior to any service reduction or eliminations, if required	529	508
Contacts	Board Chair: Dr. Shindana Feagins, MD Chief Executive Officer: Joseph Webb Chief Financial Officer: Bruce Naremore 1818 Albion Street 37208	email: Bobbilee723@aol.com email: joseph.webb@nashvilleha.org email: bruce.naremore@nashvilleha.org Phone: 615-341-4491	

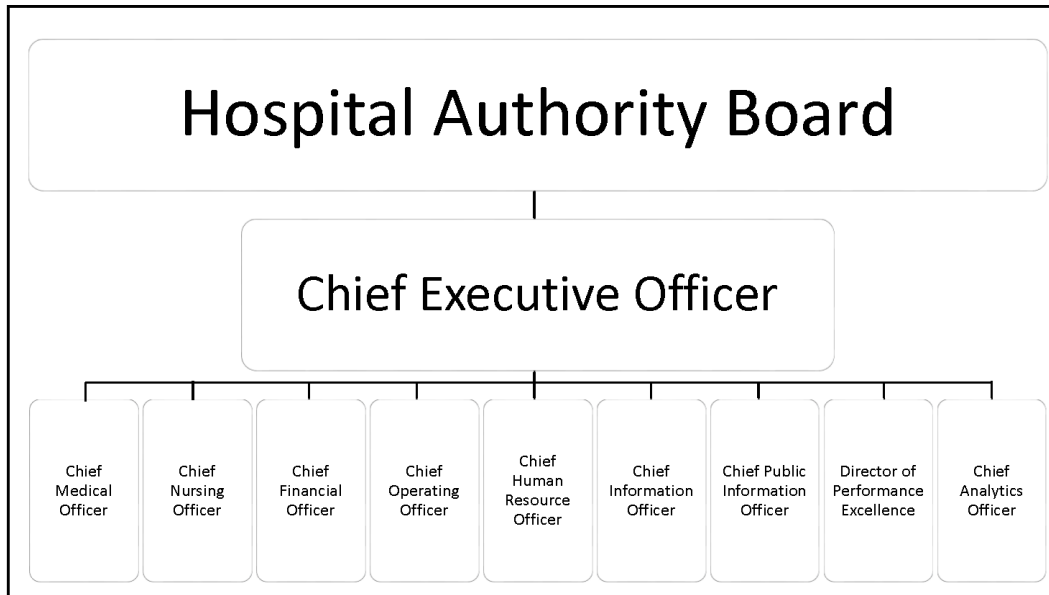
Since its inception as City Hospital in 1890, Nashville General Hospital (NGH) has been a stalwart advocate for the citizens of Nashville and Davidson County. Initially opened to serve desperately ill patients or those who could not care for themselves, NGH has grown into a multi-service, technologically-advanced facility that provides emergency services and acute care as well as ancillary and ambulatory services.

In 1998, the hospital was relocated to the campus of Meharry Medical College. Today, NGH is Joint Commission accredited and is the principal teaching hospital for Meharry clinical training. Meharry’s students encounter a broad range of medical-surgical experiences and are involved in community outreach and screening programs designed to foster early detection, improved health, and better understanding of general health related issues among the most underserved residents of Metropolitan Nashville and Davidson County.

With annual emergency room visits exceeding 30,000, and inpatient admissions greater than 2,400, NGH is an engaged and trusted community partner dedicated to better health and wellness for all segments of the community.

66/67/69 Hospital Authority - At a Glance

Organizational Structure



Clinical Programs and Services

MEDICAL

Cardiology
Endocrinology
Gastroenterology
Hematology/Oncology
Infectious Diseases
Internal Medicine
Neurology
Nephrology
Pathology
Pulmonology
Rheumatology
Women's Services
Radiology

SURGICAL

Anesthesiology
Ear, Nose & Throat (ENT)
General Surgery
Ophthalmology
Orthopedics
Podiatry
Urology
Vascular Surgery

AMBULATORY SERVICES

Outpatient Infusion Center
Same Day Surgery
The Clinics at NGH
Our Kids Center
Nashville Healthcare Center- Midtown

Graduate Medical Education Programs

Medicine
Family Practice
OB/Gyn

Health Sciences Education

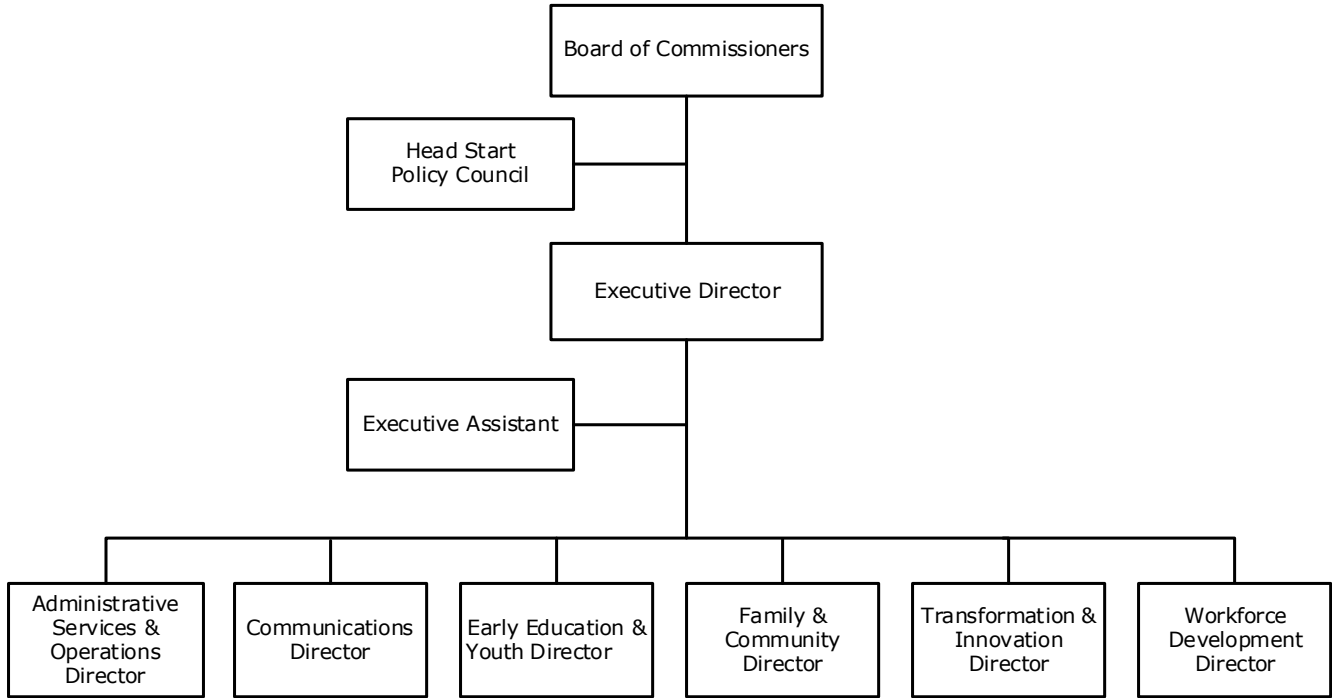
Radiologic Technology
Cardiographic Technician (EKG) Certification
Medical Imaging Preceptorship in CT & MRI
Advanced Placement Radiography
Certified Nursing Assistant Program (CNA)

75 Metro Action Commission - At a Glance

Mission	Metropolitan Action Commission embodies a spirit of hope, helps children and youth develop their potential, equips adults and families to achieve their goals, improves social and economic mobility, and advances well-being for people and communities.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
Special Purpose Fund		35,087,400	70,536,694	68,726,000
Total Expenditures and Transfers		<u>\$ 35,087,400</u>	<u>\$ 70,536,694</u>	<u>\$ 68,726,000</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	243,000	\$ 201,800	\$ 350,000
Other Governments and Agencies		23,201,200	33,562,194	28,996,000
Other Program Revenue		301,500	791,500	701,500
Total Program Revenue	\$	<u>23,745,700</u>	\$ 34,555,494	\$ 30,047,500
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		<u>11,342,000</u>	<u>14,645,400</u>	<u>16,719,400</u>
Total Revenues and Transfers	\$	<u>\$ 35,087,700</u>	<u>\$ 49,200,894</u>	<u>\$ 46,766,900</u>
Expenditures Per Capita	\$	50.55	\$ 100.00	\$ 95.32
Positions	Total Budgeted Positions	395	414	414
Contacts	Director: Cynthia Croom		email: cynthia.croom@nashville.gov	
	Chief Financial Officer: Robert Lee Wright		email: robert.wright@nashville.gov	
	800 2nd Avenue North	37201	Phone: 615-862-8860	

75 Metro Action Commission - At a Glance

Organizational Structure



Programs

Administrative

Administration and Leasehold
Non-allocated Financial Transactions

Child and Family Development

Child Health and Wellness
Educational Child Development
Families and Communities as Partners
Nutrition Services

Community Empowerment

Community Advocacy

Youth Employment

Youth Employment Programs

Community Partnership and Linkages

Service Coordination

Self-Sufficiency

Low-Income Home Energy and Emergency Assistance

Victims of Crime Act (VOCA)

Victims of Crime Act (VOCA)

Workforce

Workforce Programs

75 Metro Action Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
MAC Hourly Rate Increase			
Wages and Benefits	SPF	\$287,600	To provide funding to raise all Metro Action employees to \$15 hour minimum wage
Administration			
Salary and Operational Expenses	SPF	564,300	Adjustments in various accounts to accommodate increased demand for services
Head Start Program			
Operational Expenses	SPF	(277,900)	To adjust grant funded program, matching anticipated revenue, with limited impact on performance
Community Services			
Low Income Home Energy Assistance Program (LIHEAP)	SPF	(2,535,800)	To adjust grant funded program, matching anticipated revenue, with limited impact on performance
Community Services Block Grant (CSBG)	SPF	(611,294)	To adjust grant funded program, matching anticipated revenue, with limited impact on performance
Share the Warmth Program	SPF	98,900	Increase in program expenses, enhancing program performance
Kresge Grant	SPF	191,700	Increase in program expenses, enhancing program performance
Victims of Crime Act (VOCA) Program	SPF	(105,000)	To adjust grant funded VOCA program, with minimal impact on performance
MDHA – Community Development Block Grant (CDBG)	SPF	(1,408,300)	To adjust grant funded program, matching anticipated revenue, with limited impact on performance
Emergency Rental Assistance (ERA)	SPF	(772,000)	To adjust grant funded program, matching anticipated revenue, with limited impact on performance
Workforce Program			
Workforce Program Expenses	SPF	45,500	Increase in program expenses, enhancing program performance
Youth Employment			
Youth Employment Expenses	SPF	(100,000)	To adjust grant funding the youth employment program
Educational/Child Development Program			
Before and After Care Program Expenses	SPF	165,600	Increase in program expenses, enhancing program performance
Nutrition Services			
Summer Food Program	SPF	988,400	Increase in groceries and changes in other program expenses, enhancing program performance

75 Metro Action Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Child and Adult Care Food Program (CACFP)	SPF	435,600	Increase in care of persons and changes in other program expenses, enhancing program performance
Non-allocated Financial Transactions			
Insurance Billings	SPF	9,400	Represents direct charges to department for insurance costs
Injured on Duty (IOD) Charges	SPF	4,300	Charges that fund medical payments for employees who are injured in line-of-duty
Internal Service Charges*	SPF	137,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	SPF	1,070,900	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$ (1,810,694)	
TOTAL		\$ (1,810,694)	

* See Internal Service Charges section for details
SPF - Special Purpose Funds

75 Metro Action Commission - Financial

Special Purpose Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,870,200	17,338,459	23,285,400	25,880,600	2,595,200	11.15%
OTHER SERVICES:						
Utilities	381,100	301,377	357,000	361,700	4,700	1.32%
Professional & Purchased Services	7,442,300	6,522,512	33,807,653	29,546,100	(4,261,553)	-12.61%
Travel, Tuition, and Dues	176,000	74,812	207,400	188,000	(19,400)	-9.35%
Communications	206,300	190,925	312,800	350,500	37,700	12.05%
Repairs & Maintenance Services	820,100	688,219	875,600	608,400	(267,200)	-30.52%
Internal Service Fees	340,100	684,920	939,700	1,077,100	137,400	14.62%
Other Expenses	2,286,700	2,948,381	3,770,900	4,072,000	301,100	7.98%
TOTAL OTHER SERVICES	11,652,600	11,411,146	40,271,053	36,203,800	(4,067,253)	-10.10%
TOTAL OPERATING EXPENSES	29,522,800	28,749,605	63,556,453	62,084,400	(1,472,053)	-2.32%
TRANSFERS TO OTHER FUNDS/UNITS	5,564,600	6,450,747	6,980,241	6,641,600	(338,641)	-4.85%
TOTAL EXPENSES & TRANSFERS	35,087,400	35,200,352	70,536,694	68,726,000	(1,810,694)	-2.57%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	243,000	144,138	201,800	350,000	148,200	73.44%
Federal (Direct & Pass Through)	23,201,200	23,350,159	33,562,194	28,996,000	(4,566,194)	-13.61%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	301,500	307,187	791,500	701,500	(90,000)	-11.37%
TOTAL PROGRAM REVENUE	23,745,700	23,801,484	34,555,494	30,047,500	(4,507,994)	-13.05%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	5,153	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	5,153	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	11,342,000	12,011,714	14,645,400	16,719,400	2,074,000	14.16%
TOTAL REVENUE & TRANSFERS	35,087,700	35,818,351	49,200,894	46,766,900	(2,433,994)	-4.95%
Expenditures Per Capita	\$50.55	\$50.71	\$100.00	\$96.61	\$(3.39)	-3.39%

75 Metro Action Commission - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Admin & Leasehold 31500										
Account Clerk II	MAC06	10201	1	1.00	1	1.00	1	1.00	0	0.00
Admin. Services and Ops Dir	MAC13	10207	0	0.00	1	1.00	1	1.00	0	0.00
Chief Financial Officer	MAC13	10213	1	1.00	1	1.00	1	1.00	0	0.00
Communications Specialists	MAC07	11001	1	1.00	1	1.00	1	1.00	0	0.00
Director of Communications-MAC	MAC13	11108	0	0.00	1	1.00	1	1.00	0	0.00
Executive Assistant	MAC09	10224	1	1.00	1	1.00	1	1.00	0	0.00
Executive Director	DP02	10223	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer I	MAC09	10202	3	3.00	3	2.48	3	2.48	0	0.00
Finance Officer II	MAC10	10203	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer III	MAC11	10204	1	1.00	1	1.00	1	1.00	0	0.00
HR Business Partner	MAC12	11015	3	3.00	3	3.00	3	3.00	0	0.00
Learning and Dev Coord-MAC	MAC10	11101	0	0.00	1	1.00	1	1.00	0	0.00
Office Manager Operations	MAC08	11011	1	1.00	1	1.00	1	1.00	0	0.00
Program Assistant- HR	MAC06	10801	1	1.00	1	1.00	1	1.00	0	0.00
Special Assistant to Exec Director	MAC13	10997	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			15	15.00	18	17.48	18	17.48	0	0.00
MAC Head Start Grant 31502										
Assistant Transportation Manager	MAC07c	10453	1	1.00	1	1.00	1	1.00	0	0.00
Behavior Intervention Specialist	MAC11a	11048	1	1.00	3	3.00	3	3.00	0	0.00
Bus Driver	MAC05a	10210	22	17.84	18	16.44	18	16.44	0	0.00
Computer Data Spec	MAC03b	10214	1	1.00	1	1.00	1	1.00	0	0.00
Custodian- Head Start	MAC02a	10216	12	12.00	12	12.00	12	12.00	0	0.00
Custodian Leader	MAC05a	10217	1	1.00	1	1.00	1	1.00	0	0.00
Data Manager	MAC11a	10898	1	1.00	0	0.00	0	0.00	0	0.00
Data Specialist-MAC	MAC11A	11012	0	0.00	1	1.00	1	1.00	0	0.00
Director of Early Ed and Youth-MAC	MAC13C	11094	0	0.00	1	1.00	1	1.00	0	0.00
Disabilities/Mental Hlth Coord	MAC09a	10219	1	1.00	1	1.00	1	1.00	0	0.00
Early Childhood Assist Center Mngr	MAC10d	10790	7	7.00	7	7.00	7	7.00	0	0.00
Early Childhood Center Manager	MAC11a	10789	7	7.00	7	7.00	7	7.00	0	0.00
Early Childhood Mentor Coach	MAC10d	11059	2	2.00	2	2.00	2	2.00	0	0.00
Early HS Ed Coord	MAC11a	10913	1	1.00	2	2.00	2	2.00	0	0.00
Education and Training Assistant	MAC10d	10503	3	3.00	0	0.00	0	0.00	0	0.00
EHS Prnt, Fam & Comm Eng Adv	MAC07d	10799	3	3.00	3	3.00	3	3.00	0	0.00
EHS Teacher	MAC02a	10796	13	13.00	20	20.00	20	20.00	0	0.00
Facilities Mgr	MAC11c	10258	0	0.00	1	1.00	1	1.00	0	0.00
Food Service Manager	MAC09a	10230	1	1.00	1	1.00	1	1.00	0	0.00
Food Service Worker 1	MAC02	10228	1	1.00	1	1.00	1	1.00	0	0.00
General Maintenance Worker	MAC05a	10231	2	2.00	2	2.00	2	2.00	0	0.00

75 Metro Action Commission - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
General Services Supervisor	MAC07c	10793	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Director	MAC13c	10233	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Teacher II	MAC08b	10236	78	78.00	82	82.00	82	82.00	0	0.00
Health Coordinator	MAC09a	10239	1	1.00	1	1.00	1	1.00	0	0.00
Hlth, Mental Hlth, & Disbltes Asst	MAC06b	10599	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS Content Area Manager	MAC11a	11003	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS Education and Training Mgr	MAC12b	10914	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS ERSEA Coordinator	MAC10a	10935	1	1.00	0	0.00	0	0.00	0	0.00
Nutrition Services Manager	MAC11a	10653	1	1.00	1	1.00	1	1.00	0	0.00
Office Mgr - HS	MAC06a	10934	1	1.00	1	1.00	1	1.00	0	0.00
Par, Fam and Comm Eng Adv I	MAC06b	10797	2	2.00	2	2.00	2	2.00	0	0.00
Par, Fam and Comm Eng Adv II	MAC07c	10798	25	25.00	27	27.00	27	27.00	0	0.00
Parent Engagement Coord-MAC	MAC09a	11050	0	0.00	3	3.00	3	3.00	0	0.00
Program Mgr Early Ed-MAC	MAC11A	11096	0	0.00	1	1.00	1	1.00	0	0.00
Quality Assurance and Comp Coord	MAC11a	11002	1	1.00	3	3.00	3	3.00	0	0.00
Shuttle Bus Driver/PT-MAC	MAC05C	11088	0	0.00	5	2.40	5	2.40	0	0.00
Shuttle Bus Driver-MAC	MAC05C	11093	0	0.00	1	1.00	1	1.00	0	0.00
Teacher Assistant	MAC02	10251	1	1.00	0	0.00	0	0.00	0	0.00
Teacher Assistant	MAC03	10252	1	1.00	0	0.00	0	0.00	0	0.00
Teacher Assistant	MAC01a	10250	79	79.00	72	72.00	72	72.00	0	0.00
Transportation Manager	MAC10d	10253	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			277	272.84	290	285.84	290	285.84	0	0.00
MAC LIHEAP Grant 31503										
Data Entry Specialist- CSBG	MAC06g	10765	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	3	3.00	0	0.00
MAC CSBG Grant 31504										
Adult Education Case Manager	MAC07b	10791	1	1.00	1	1.00	1	1.00	0	0.00
Adult Education Coordinator	MAC09c	10769	1	1.00	1	1.00	1	1.00	0	0.00
Adult Education Instructor	MAC08e	10770	2	2.00	2	2.00	2	2.00	0	0.00
Community Programs Director	MAC13b	10772	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Support Rep	MAC06g	10768	1	1.00	1	1.00	1	1.00	0	0.00
Data Specialist	MAC11a	11012	1	1.00	2	2.00	2	2.00	0	0.00
Family Development Coordinator	MAC10c	10771	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist I	MAC06a	10727	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist II	MAC07a	10728	4	4.00	4	4.00	4	4.00	0	0.00
Information Sys Oper Analyst 1	OR03	10475	13	13.00	0	0.00	0	0.00	0	0.00
Program Assistant- CSBG	MAC06a	10443	1	1.00	1	1.00	1	1.00	0	0.00
Qual Assur and Comp Coord-MAC	MAC11A	11002	0	0.00	1	1.00	1	1.00	0	0.00
Trainer-Community Services	MAC08e	10632	1	1.00	0	0.00	0	0.00	0	0.00

75 Metro Action Commission - Financial

Title	Grade	Job Class	FY2020 Budgeted		FY2021 Budgeted		FY2022 Budgeted		FY21-FY22 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Workforce Dvlpmnt Mngr- CSBG	MAC12a	10792	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			29	29.00	17	17.00	17	17.00	0	0.00
MAC Summer Food Program 31505										
Admin Officer- Seasonal	MAC08c	10255	2	0.34	2	0.33	2	0.33	0	0.00
Food Serv. Transport Driver-Ssnl	MAC05b	10535	6	1.02	12	1.93	12	1.93	0	0.00
Food Service Worker II-Seasonal	MAC03a	10257	4	0.68	8	1.28	8	1.28	0	0.00
Food Service Worker I-Seasonal	MAC02b	10534	6	1.02	6	0.98	6	0.98	0	0.00
Program Coord Seasonal - Summer Food	MAC08c	10377	1	0.17	1	0.16	1	0.16	0	0.00
Youth Bus Monitor	MAC01	10930	3	0.51	3	0.51	3	0.51	0	0.00
Youth Food Prep Worker	MAC01	10929	13	2.21	13	2.21	13	2.21	0	0.00
Total Positions & FTEs			35	5.95	45	7.40	45	7.40	0	0.00
MAC CACFP 31506										
Food Service Worker I	MAC02	10228	1	1.00	1	1.00	1	1.00	0	0.00
Food Service Worker II	MAC04	10229	7	7.00	8	8.00	8	8.00	0	0.00
Total Positions & FTEs			8	8.00	9	9.00	9	9.00	0	0.00
MAC BF/AF Care Program 31508										
Teacher Assistant	MAC01a	10250	25	12.00	11	5.80	11	5.80	0	0.00
Total Positions & FTEs			25	12.00	11	5.80	11	5.80	0	0.00
MAC Kresge Grant 31521										
Analytics Manager-MAC	MAC12C	11060	1	1.00	1	1.00	1	1.00	0	0.00
Customer Engagement Coordinator	MAC10c		1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Coord-MAC	MAC11A	11102	0	0.00	1	1.00	1	1.00	0	0.00
Transformation and Innovation Director-MAC	MAC13B	11062	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions and FTEs			3	3.00	3	3.00	3	3.00	0	0.00
MAC Youth Employment 31522										
Asst Director of Youth Services	MAC12a	11100	0	0.00	1	1.00	1	1.00	0	0.00
Youth Ambassador-MAC	MAC01A	11109	0	0.00	3	1.50	3	1.50	0	0.00
Youth Employment Coach-MAC	MAC07d	11110	0	0.00	3	3.00	3	3.00	0	0.00
Youth Specialist	MAC10c	11098	0	0.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			0	0.00	10	8.50	10	8.50	0	0.00
MAC VOCA 31524										
Special Projects Coord-MAC	MAC11A	11102	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	1	1.00	1	1.00	0	0.00
MAC Workforce Dev 31523										
Director of Workforce Dev	MAC13a	11097	0	0.00	1	1.00	1	1.00	0	0.00

75 Metro Action Commission - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Total Positions & FTEs			0	0.00	1	1.00	1	1.00	0	0.00
MAC Federal COVID Rent-Utility Asst 31526										
ERA/Call Center Specialist-MAC	MAC06B	11113	0	0.00	3	3.00	3	3.00	0	0.00
ERA/Landlord Liaison-MAC	MAC12A	11114	0	0.00	1	1.00	1	1.00	0	0.00
ERA/Legal Liaison-MAC	MAC12A	11115	0	0.00	1	1.00	1	1.00	0	0.00
ERA/Project Director-MAC	MAC13A	11116	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	6	6.00	6	6.00	0	0.00
Department Totals			395	348.79	414	365.02	414	365.02	0	0.00

78 Metro Transit Authority - At a Glance

Mission The mission of WeGo Public Transit is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.

Budget Summary

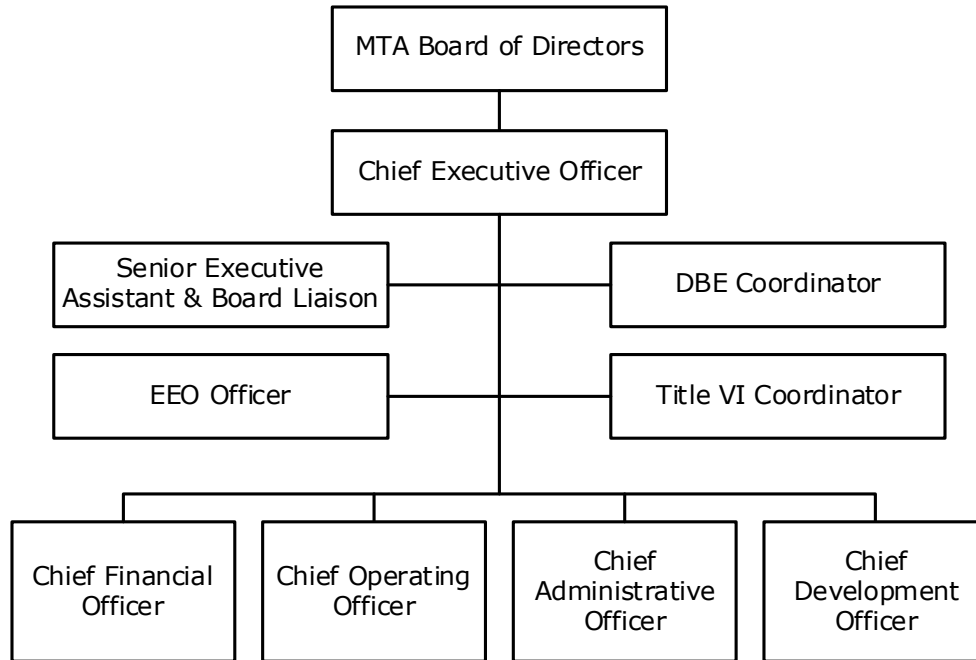
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
MTA Component Unit Fund	\$ 85,143,700	\$ 90,036,700	\$ 93,378,000
Total Expenditures and Transfers	<u>\$ 85,143,700</u>	<u>\$ 90,036,700</u>	<u>\$ 93,378,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 12,838,600	\$ 8,389,300	\$ 9,482,000
Other Governments and Agencies	18,691,300	49,353,800	26,961,500
Other Program Revenue	4,977,900	4,977,900	5,098,600
Total Program Revenue	<u>\$ 36,507,800</u>	<u>\$ 62,721,000</u>	<u>\$ 41,542,100</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	48,635,900	27,315,700	51,835,900
Total Revenues and Transfers	<u>\$ 85,143,700</u>	<u>\$ 90,036,700</u>	<u>\$ 93,378,000</u>
Expenditures Per Capita	\$ 122.66	\$ 127.64	\$ 131.23

Positions	Total Budgeted Positions	1	1	1
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Contacts	Chief Executive Officer: Stephen G. Bland	email: steve.bland@nashville.gov
	Chief Financial Officer: Edward W. Oliphant	email: ed.oliphant@nashville.gov
	Controller: Shelly McElhaney	email: shelly.mcelhaney@nashville.gov
	430 Myatt Dr. 37115	Phone: 615-862-6129

78 Metro Transit Authority - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Asset Management

Business Protection
Financial and Asset Management
Sales

Customer Care

Access To All
Getting Around in Nashville
Logistics
Passenger Amenities
Passenger Safety
Vehicle Preparation and Readiness

Service Improvement

Board of Directors Information
Convenient Alternative Transportation
Service Improvement

Support Services

Employment Services
Human Resources
Internal Support

78 Metro Transit Authority - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Increase in FY2022 Metro Subsidy	SPF	\$24,520,200	Increase in FY2022 Metro Subsidy plus inflation. Restoring of a one-time reduction in the Metro Subsidy in FY2021 that was able to be replaced with CARES Act federal funding during FY2021 that was awarded to Nashville MTA due to the COVID-19 pandemic for the purposes of keeping transit agencies whole during the pandemic crisis.
Special Purpose Funds Total		\$24,520,200	
TOTAL		\$24,520,200	

SPF – Special Purpose Funds

78 Metro Transit Authority - Financial

MTA Component Unit Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	57,147,700	58,812,100	60,561,500	65,355,600	4,794,100	7.92%
OTHER SERVICES:						
Utilities	1,313,000	1,221,400	1,376,200	1,410,200	34,000	2.47%
Professional & Purchased Services	2,232,200	1,844,200	2,978,100	3,378,000	399,900	13.43%
Travel, Tuition, and Dues	306,200	214,600	336,100	346,900	10,800	3.21%
Communications	55,000	45,400	56,700	58,400	1,700	3.00%
Repairs & Maintenance Services	4,683,300	4,726,400	4,791,600	5,145,600	354,000	7.39%
Internal Service Fees	477,800	477,800	815,300	950,800	135,500	16.62%
Other Expenses	18,928,500	17,338,500	19,121,200	16,732,500	(2,388,700)	-12.49%
TOTAL OTHER SERVICES	27,996,000	25,868,300	29,475,200	28,022,400	(1,452,800)	-4.93%
TOTAL OPERATING EXPENSES	85,143,700	84,680,400	90,036,700	93,378,000	3,341,300	3.71%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	85,143,700	84,680,400	90,036,700	93,378,000	3,341,300	3.71%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	12,838,600	11,128,700	8,389,300	9,482,000	1,092,700	13.02%
Federal (Direct & Pass Through)	18,691,300	20,366,100	49,353,800	26,961,500	(22,392,300)	-45.37%
State Direct	4,977,900	5,263,900	4,977,900	5,098,600	120,700	2.42%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	36,507,800	36,758,700	62,721,000	41,542,100	(21,178,900)	-33.77%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	48,635,900	48,635,900	27,315,700	51,835,900	24,520,200	89.77%
TOTAL REVENUE & TRANSFERS	85,143,700	85,394,600	90,036,700	93,378,000	3,341,300	3.71%
Expenditures Per Capita	\$122.66	\$123.02	\$127.64	\$131.26	\$3.59	2.82%

78 Metro Transit Authority - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2020 Budgeted</u>		<u>FY2021 Budgeted</u>		<u>FY2022 Budgeted</u>		<u>FY21-FY22 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
MTA-Component Unit 60002										
Chief Executive Officer - MTA	NS	10323	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00
Department Totals			1	1.00	1	1.00	1	1.00	0	0.00

80 Metro Nashville Public Schools - At a Glance

Mission We deliver a great public education to every student, every day.

Vision To establish Metro Nashville Public Schools as the premier large school district in Tennessee and beyond.

Budget Summary

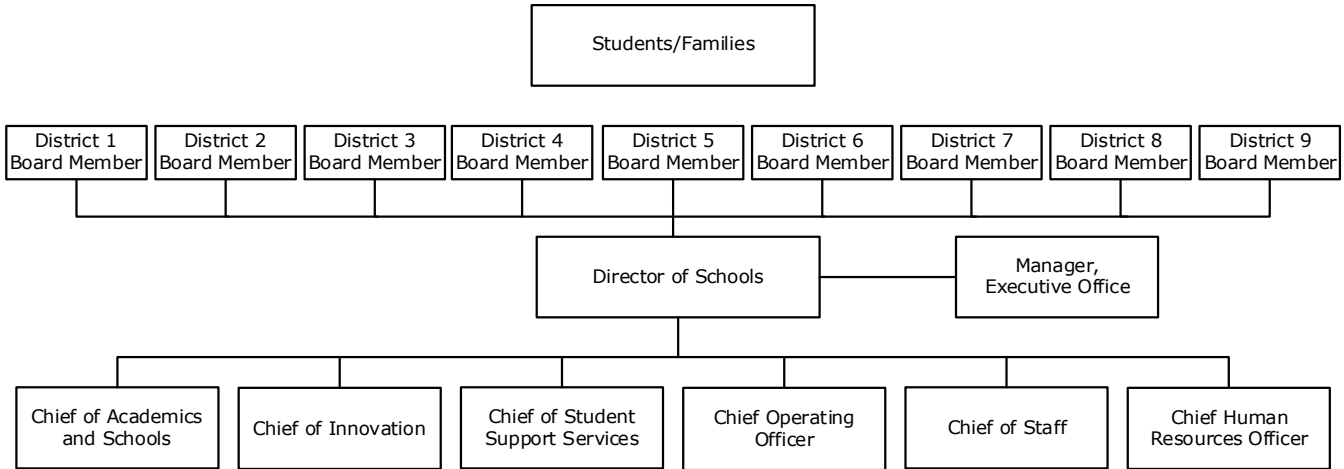
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
Public Education General Fund	\$ 922,053,600	\$ 933,652,100	\$ 1,014,661,600
Special Purpose Funds	280,066,300	332,895,300	536,103,700
Total Expenditures and Transfers	<u>\$ 1,202,119,899</u>	<u>\$ 1,266,547,400</u>	<u>\$ 1,550,765,300</u>
Revenues and Transfers:			
Public Education General Fund	\$ 914,475,600	\$ 933,652,100	\$ 1,014,661,600
Special Purpose Funds	278,566,300	332,895,300	529,626,700
Total Revenues and Transfers	<u>\$ 1,193,041,900</u>	<u>\$ 1,266,547,400</u>	<u>\$ 1,544,288,300</u>
Expenditures Per Capita	\$ 1,731.80	\$ 1,795.50	\$ 2,180.00

Positions Total Budgeted FTEs 9,051.9 8,733.3 8,804.8

Contacts Director of Schools: Dr. Adrienne Battle email: directorofschools@mnps.org
 Chief Operating Officer: Chris Henson email: chris.henson@mnps.org
 2601 Bransford Avenue 37204 Phone: 615-259-4636

80 Metro Nashville Public Schools - At a Glance

Organizational Structure



Metro Nashville Public Schools is the second largest school district in Tennessee and the 45th largest school district in the nation, preparing more than 80,000 students to excel in higher education, work, and life. The district is an important economic engine of Nashville and Davidson County, as the region’s second largest employer. The district operates 159 schools across a 520-square mile service area. The governing body for Metro Schools is the Metropolitan Nashville Board of Public Education, a nine-member elected body.

OFFICE OF THE DIRECTOR AND CHIEF OF STAFF

The Board of Education hires a Director of Schools. The Director leads and is accountable for the district’s overall strategic direction, operations, and teaching and learning programs and outcomes. The Director oversees the executive leadership team in service of the district’s strategic priorities. Also included in the Director’s Office is the Chief of Staff, who leads the district’s and director’s strategic.

Additionally, the Chief of Staff oversees Government Relations; Diversity, Equity and Inclusion team; School Options; Board Relations; Family Information Center; Policy, Planning, and Project Management of the Director’s Initiatives; and Communications and Community Engagement. Research, Assessment, and Evaluation oversees assessment scheduling, administration, and reporting; as well as district data collection and administration and a variety of research and evaluation priorities. Communications and Community Engagement establishes and implements a variety of communication, public and parent engagement, and multi-media strategies to apprise MNPS stakeholders about day-to-day events and strategic priorities. Additionally, this department works to mitigate and resolve parent and community concerns.

DIVISION OF FINANCE, FACILITIES, & OPERATIONS

Overseen by the Chief Operating Officer, included in this division are Facility Planning and Construction, Facility and Grounds Maintenance, and Facility Services; Finance and Budget; and Operations. The Facilities Department plans and manages all aspects of capital planning, construction management, and building and grounds maintenance. Finance manages the efficient delivery of the district’s business practices, budget, and fiscal resources to support the smooth running of the district, its facilities, and its schools to support student achievement. Operations includes the district’s Transportation, Student Nutrition, Student Assignment and Technology & Information Services departments to promote smooth school operations by helping students arrive at school safely and on time, offering students nutritious meals, providing families school choices, and building a technology infrastructure and data warehouse to assist instruction.

80 Metro Nashville Public Schools - At a Glance

DIVISION OF HUMAN RESOURCES

Led by the Chief Human Resources Officer, this division leads, manages, and supports the recruitment, hiring, retention, and development of district employees; the project management for strategic HR initiatives, partnerships, and projects; and the administration of employee compensation, employee benefits, payroll, employee relations and workplace safety. Included in HR is organizational development, HR operations, and talent strategy. Metro Schools employs certificated teachers, principals, and principal supervisors; paraprofessionals; support personnel; bus drivers; maintenance and security personnel; and food service workers, among others.

DIVISION OF ACADEMICS, SCHOOLS, SCHOOL IMPROVEMENT & STUDENT SUPPORT

Overseen by the Chiefs of Academics and Schools, Innovation, and Student Support Services, these divisions are responsible for the leadership, support, supervision, and evaluation of district schools. Overseen by the Chief Academic Officer, included in this division are the Departments of Schools; Curriculum and Instruction; Exceptional Education; Athletics; Advanced Academics; and Pre-Kindergarten. This Division is responsible for the strategic project management and leadership of the district's instruction, curriculum, academic professional development, and academic programs along with strategically guiding assessment practices as well as the Research, Evaluation, and Assessment Office. Executive Directors provide day-to-day school support and oversight. The Department of School Improvement oversees the district's priority schools, charter schools, and magnet schools assistance program. The School of Innovation is responsible for hiring school leaders, teachers, and staff with turnaround expertise to focus their work on a set of priority schools included in an Innovation Zone because they are engaged in intentional and substantial interventions to reverse their persistent low achievement. The Student Support Services Department aligns resources including Community Achieves staff, social workers, behavior analysts, social and emotional learning staff, counseling, and attendance staff to provide services to students, schools and the community. The department also handles student health, student discipline, and numerous programs and initiatives in conjunction with community organizations and partners.

68 District Energy System - At a Glance

Mission The mission of the Metro Nashville District Energy System is to provide Chilled Water and Steam as a utility service to Metro, State and Private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

Budget Summary

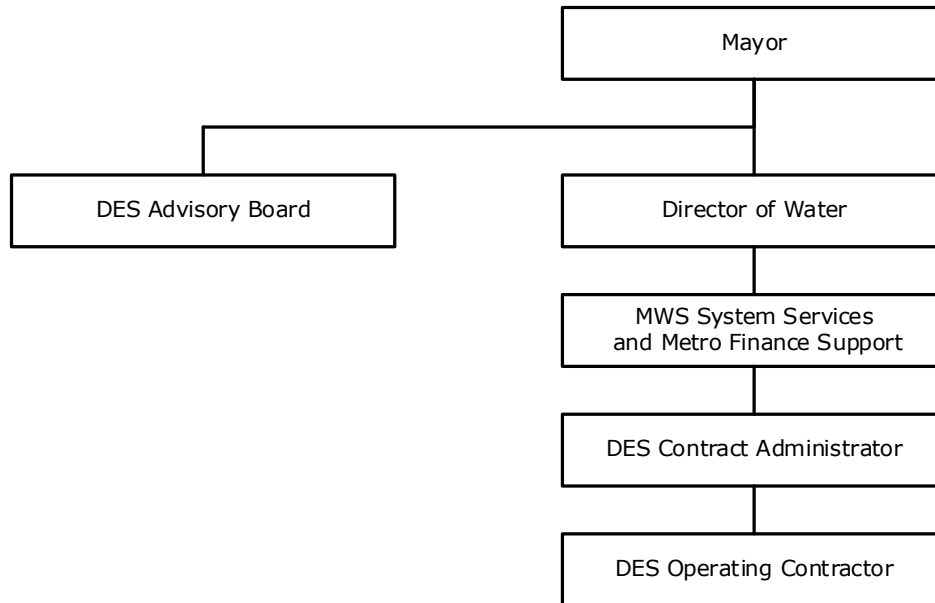
	<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:			
DES Enterprise Fund	\$ 20,389,000	\$ 19,009,200	\$ 19,672,900
Total Expenditures and Transfers	<u>\$ 20,389,000</u>	<u>\$ 19,009,200</u>	<u>\$ 19,672,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	20,389,000	19,009,200	19,672,900
Total Revenues and Transfers	<u>\$ 20,389,000</u>	<u>\$ 19,009,200</u>	<u>\$ 19,672,900</u>
Expenditures Per Capita	\$ 29.37	\$ 26.95	\$ 27.66

Positions Total Budgeted Positions 0 0 0

Contacts DES Administrator: Adrienne Fancher email: adrienne.fancher@nashville.gov
 Metro Nashville District Energy System
 90 Peabody Street 37210 Phone: 615-742-1883

68 District Energy System - At a Glance

Organizational Structure



Programs

Steam Generation and Chilled Water Generation Distribution

Steam Generation and Chilled Water Generation Distribution

68 District Energy System - At a Glance

Budget Changes and Impact Highlights

Recommendation	Impact
DES Operations	
Fund Adjustment	SPF \$663,700 Adjustment of DES operational fund to projected expenses
Special Purpose Fund Total	\$663,700
TOTAL	\$663,700

SPF – Special Purpose Fund

68 District Energy System - Financial

DES Enterprise Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.0%
OTHER SERVICES:						
Utilities	9,773,900	6,621,797	9,187,900	9,713,000	525,100	5.72%
Professional & Purchased Services	4,943,100	5,292,505	4,134,900	4,246,700	111,800	2.70%
Travel, Tuition, and Dues	2,700	30	2,800	1,400	(1,400)	-50.00%
Communications	11,200	0	11,200	11,200	0	0.0%
Repairs & Maintenance Services	0	0	0	0	0	0.0%
Internal Service Fees	0	0	0	0	0	0.0%
Other Expenses	291,300	332,871	282,500	256,000	(26,500)	-9.38%
TOTAL OTHER SERVICES	15,022,200	12,247,203	13,619,300	14,228,300	609,000	4.47%
TOTAL OPERATING EXPENSES	15,022,200	12,247,203	13,619,300	14,228,300	609,000	4.47%
TRANSFERS TO OTHER FUNDS/UNITS	5,366,800	4,955,750	5,389,900	5,444,600	54,700	1.01%
TOTAL EXPENSES & TRANSFERS	20,389,000	17,202,953	19,009,200	19,672,900	663,700	3.49%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.0%
Federal (Direct & Pass Through)	0	0	0	0	0	0.0%
State Direct	0	0	0	0	0	0.0%
Other Government Agencies	0	0	0	0	0	0.0%
Other Program Revenue	0	80,996	0	0	0	0.0%
TOTAL PROGRAM REVENUE	0	80,996	0	0	0	0.0%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.0%
Local Option Sales Tax	0	0	0	0	0	0.0%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.0%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.0%
Compensation From Property	0	0	0	0	0	0.0%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.0%
TRANSFERS FROM OTHER FUNDS/UNITS	20,389,000	18,448,183	19,009,200	19,672,900	663,700	3.49%
TOTAL REVENUE & TRANSFERS	20,389,000	18,529,179	19,009,200	19,672,900	663,700	3.49%
Expenditures Per Capita	\$29.37	\$24.78	\$26.95	\$27.66	\$0.71	2.63%

01 Administrative-At a Glance

Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
Budget Summary	2019-20	2020-21	2021-22
Expenditures and Transfers:			
GSD General Fund	\$ 353,636,300	\$ 348,609,500	\$ 393,632,400
USD General Funds	24,399,800	26,612,300	29,658,000
Total Expenditures and Transfers	\$ 378,036,100	\$ 375,221,800	\$ 423,290,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 544.61	\$ 531.93	\$ 595.04
Positions	Total Budgeted Positions	0	0
Contacts	Interim Director: Saul Solomon Budget Director: Tom Eddlemon 106 Metro Courthouse 37201	email: saul.solomon@nashville.gov email: tom.eddlemon@nashville.gov Phone: 615-862-6151	

These accounts are administered by the Department of Finance and have no separate organization chart.

Important Note about the Budget: This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented in this section lists individual business units and expenditure information; rather than a summary of revenues and expenditures.

01 Administrative-At a Glance

Budget Highlights FY 2022

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) Protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2022 budget increases \$6,418,100 to \$9,290,000 in the GSD and increases \$5,900 to \$123,800 in the USD.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) Pays dues for Metro memberships in intergovernmental organizations. The FY 2022 budget increases \$5,000 to \$784,000.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) Pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2022 budget decreases \$2,605,000 to \$6,814,800 in the GSD and increases \$400 to \$8,400 in the USD.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2022 budget is \$27,967,100 for the GSD and \$3,287,300 in the USD.
- **Post Audits** (01101412, Metro Charter §6.15) Pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law. The FY 2022 budget increases \$250,000 to \$2,286,000.
- **Metro Facility Rental** (01101127) Pays rent for occupying non-Metro space. The FY 2022 budget increases by \$209,100 to \$967,400.
- **General Services Energy Program** (01101159) Provides \$583,700 for General Services new Energy Fund in the FY 2022 budget.
- **Election Day and Early Voting** (01101667) Funds for Metro Election Day and early voting sites for 2022 elections. The FY 2022 budget decreases \$1,361,100 to \$952,000.

- **Internal Services** (01101676 & 01191153) Provides \$5,166,400 to the GSD agencies for internal service fees and \$530,300 to the USD agencies for various technology services.
- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) Provides the mandated \$50,000 transfer to the APR fund and approximately \$191,000 for the Metro Planning Organization (MPO). The FY 2022 budget increases \$1,500 to \$206,900.
- **GSD General Fund Transfer to MNPS General Fund** (01102162) The FY 2021 budget authorized an operational transfer of budget dollars to the MNPS General Fund to balance it. The FY 2022 fund requires no transfer for FY 2022.
- **MNPS Pay \$15 Hour Minimum** (01102152) The FY 2021 budget provided \$4,896,200 to MNPS to increase their pay rates to a minimum of \$15 per hour. Non-recurring in FY 2022.
- **MNPS Pay Step Increases** (01102153) The FY 2021 budget provided \$8,158,500 to MNPS to provide step increases for staff. Non-recurring in FY 2022.
- **Transfer for 4% Fund** (01101996, Metro Charter) Transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2022 budget estimates a balance of \$50,444,800 for the 4% Fund.
- **Budget Adjustment Savings** (01101408 and 01191408) The FY 2020 budget transferred the budget adjustment savings to the GSD and USD agencies and departments of the Metro Nashville Government.
- **Rainy Day Fund** (01101212) the FY 2021 budget approved \$5,000,000 as the initial baseline amount for the establishment of a 'rainy day fund' for the Metro Government. The FY 2022 final budget removed this amount.
- **Subsidy – Fairgrounds Nashville** (01101646) provided \$2,321,100 for the FY 2021 operating budget of the Nashville Fairgrounds. The American Relief Fund (ARF) is providing the funds for FY 2022.

EMPLOYEE BENEFITS:

- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) Provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2022 budget remains flat at \$3,501,900.
- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter §9.06) Provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2022 budget remains flat at \$6,900,400.

01 Administrative-At a Glance

- **Group Health Insurance Match** (01101109 & 01191109, Metro Code §3.16.020, .040, & 3.24.010) Provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2022 budget remains flat at \$58,162,800 in the GSD and flat at \$1,527,700 in the USD.
- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) Transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2022 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) Provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2022 budget reflects an increase of \$4,406,600 in the GSD and an increase of \$105,700 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) Reimburses the state for unemployment payments to eligible former Metro employees. The FY 2022 budget increases \$189,200 to \$289,200.
- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) Provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of the premiums. The FY 2022 budget increases \$132,100 to \$3,253,300 in the GSD and remains flat at \$47,800 in the USD.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) Provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2022 budget reflects an increase of \$3,345,400 in the GSD and an increase of \$488,200 in the USD.
- **Study Formulating Committee** (01101131) Provided \$100,000 in non-recurring funds in FY 2021 for the Study and Formulating Committee to carry out its functions related to employee benefits.
- **Benefit Adjustments** (01101140 & 01191140) Provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2022, the GSD estimate is \$8,038,600 for Health and Dental. The pension benefit contribution rate remained flat at 12.881%. In the USD, the estimate is \$1,257,100 for Health and Dental.
- **Tennessee Consolidated Retirement System (TCRS) Pension** (01101145) A benefit contribution to the TCRS Pension Fund for retirees. The FY 2022 budget has no change to the \$39,000 budget.
- **Self-Insured Excise Tax** (01101658) Provides funds to cover the \$2 per employee excise tax for Metro's self-insured insurance plan. The FY 2022 budget remained flat at \$75,000.
- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) Provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) Provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) Provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.

CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) Permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2022 budget remains flat at \$100,000 in both the GSD and the USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2022 budget is \$630,700.
- **Contingency – Local Match** (01101298) Provides funds for grant opportunities that require a Metro dollar match. The FY 2022 budget allocates \$50,000.
- **Administrative Contingency** (01101309 and 01191309) Provides contingency funds for unforeseen occurrences in the Admin accounts. The FY 2022 final budget removed the \$100,000 in the GSD and kept the \$50,000 in the USD.
- **Contingency – Public Health & Safety** (01101244 & 01191152) provides contingency funds for various unplanned health & safety occurrences that may arise during the year. The FY 2022 budget removes these non-recurring expenses of \$2,708,300 for the GSD and \$126,700 for the USD.
- **Contingency for Utility Fee Increases** (01101566 & 01191566) The FY 2022 budget decreases \$2,250,000 to \$745,000 for the GSD and remains flat at \$5,000 for the USD for impacts of the water rate increase for the Metro agencies.

HEALTH & HOSPITALS:

- **HIPAA Compliance** (01101227) Provides funds for HIPAA privacy and security recommendations. The FY 2022 budget remains flat at \$40,000.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) Provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital. The FY 2022 budget increases \$6,447,900 to \$49,560,000.

01 Administrative-At a Glance

- **Subsidy Bordeaux Long-Term Care Contract** (01101432) The FY 2022 budget provides \$320,000 for Metro Nashville's portion of the management contract.
- **Subsidy Knowles Home Management Contract** (01101433) The FY 2022 budget provides \$2,000,000 for Metro Nashville's portion of the management contract.
- **Correctional Health Care** (01101613) The FY 2022 budget has a contractual increase of \$162,700 to \$22,511,700 for Correctional Health Care.
- **Forensic Medical Examiner** (01101614) The FY 2022 budget has an increase of \$210,700 to \$5,923,700 due to the escalation clause of the new forensic contract that began in FY 2020.
- **Nashville Career Advancement Center (NCAC)** (01101213) Provided local funds to offset projected administrative costs deficit. This allocation was absorbed by Metro Action Commission and is non-recurring for FY 2022.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) Provides contractually mandated funds for maintenance of the Coliseum football stadium. The FY 2022 budget remains flat at \$1,000,000.
- **Transfer to GSD Debt Service - Stadium** (01101225) Transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2022 budget remains flat at \$3,200,000.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) Provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2022 budget is increased \$250,000 to \$500,000.
- **Economic Job Development Incentive – UBS** (01101136) Provided funds to make economic and community development incentive grants to the Industrial Development Board. That agreement expired in FY 2021.
- **Economic Job Development Incentive – HCA Charlotte** (01101137) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2022 budget is increased \$586,000 to \$1,234,500.
- **Economic Job Development Incentive – Warner Music** (01101141) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2022 budget is increased \$25,800 to \$60,500.
- **Economic Job Development Incentive – Bridgestone** (01101144) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2022 budget is increased \$172,200 to \$387,500.
- **Economic Job Development Incentive – Philips Holdings** (01101146) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2022 budget recommends \$383,000.
- **Business Incubation Center** (01101153) Provides management and technical assistance services to small businesses – especially women, minority and veteran owned. The FY 2022 budget remains flat at \$90,000.
- **Tax Increment Financing Performance Study** (01101336) The FY 2022 budget provides \$25,000 to fund a performance study on Metro's use of Tax Increment Financing (TIF) over the past several years.
- **Contribution to Partnership 2020** (01101506) Provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2022 budget remains flat at \$175,000.
- **Barnes Affordable Housing Trust** (01101578) Provides funds for lower-income residents of Davidson County to assist in acquiring good quality, affordable housing. The FY 2022 budget increases \$2,500,000 to \$12,500,000.
- **Contribution to TSU Foundation – John Merritt Classic** (01101638) The FY 2022 budget removes this non-recurring \$50,000 for the John Merritt Football Classic.
- **The Nashville Entrepreneur Center** (01101645) Provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2022 budget remains flat at \$75,000.
- **Small Business Incentive Program** (01101650) This program assists in the development and creation of small businesses in Nashville - Davidson County. The FY 2022 budget remains flat at \$150,000.
- **Sounds Ballpark** (01101678) Provides funds for the debt service on the stadium construction bonds. The FY 2022 budget decreases \$1,049,400 to \$500,000.
- **Housing Incentive Pilot Program (HIPP)** (01101692) Incentive grants offered to developers who build affordable or workforce housing. The FY 2022 budget remains flat at \$200,000 for this program.
- **Tax Increment Payment - IDB** (01101995) Provides tax incentive payments for the One Bellevue Place development. The FY 2022 budget remains flat at \$1,270,700.

01 Administrative-At a Glance

- **MDHA Veteran Affairs Supportive Housing (VASH) Pilot Program** (01101693) Voucher program administered by MDHA which subsidizes rent and moving costs for veterans. The FY 2022 budget restores the \$100,000 for this program.
- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101998 & 01191998, State Law Title 13, Chapter 20) Provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in the three general funds (GSD & USD General funds, and the General Purpose School Fund). The FY 2022 budget approves \$10,163,100 in the GSD and \$2,030,300 in the USD.
- **TN Immigrant & Refugee Rights Coalition** (01101156) The FY 2021 budget removed the non-recurring \$50,000.
- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) Provides tax relief funds for the elderly low-income, disabled, and disabled veteran homeowners. The program in effect pays part or all the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2022 budget increases \$1,00,000 to \$5,721,500 in the GSD and remains flat at \$465,500 in the USD.
- **Cure Violence – North Nashville Pilot Program** (01101339) The FY 2022 budget provides \$1,000,000 for a pilot program in North Nashville titled Cure Violence.

ADMINISTRATION OF JUSTICE

- **Contingency for Criminal Fees and Fines Reduction** (01101344) The FY 2022 budget provides up to \$662,500 in Contingency for the elimination of budgeted Criminal Court Fees and Fines.

LAW ENFORCEMENT

- **Body Worn Camera Implementation** (01101148) Provides funds to implement the body worn camera project within the public safety and law enforcement agencies. The FY 2022 budget removed this non-recurring allocation.

RECREATIONAL, CULTURAL, CONSERVATION & COMMUNITY SUPPORT:

- **Nashville State Community College – GRAD Program** (01101147) The FY 2022 budget provides \$1,000,000 for NSCC's "Getting Results by Advancing Degrees" [GRAD] Program.
- **Bridgeway Connections** (01101151) The FY 2021 budget removed the non-recurring \$10,000.
- **Justice For Our Neighbors** (01101152) The FY 2021 budget removed the non-recurring \$50,000.
- **Sexual Assault Center** (01101155) The FY 2021 budget removed the non-recurring \$100,000.
- **St. Thomas Foundation – Safety Net Consortium** (01101154) Brings leaders from several trusted health care institutions to plan and implement shared strategies of care that leave no citizens behind. The FY 2021 budget removed the non-recurring \$25,000.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) Provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2022 budget increases \$1,261,500 to \$7,572,500.
- **Summer Youth Employment Program** (01101687) The FY 2022 budget provides \$2,079,100 in support of a city-wide strategy to increase summer employment opportunities for Nashville's youth.
- **MNPS Paraprofessional Development Days** (01102151) The FY 2022 budget provides \$1,200,000 in support of MNPS staff for this program initiative.
- **MNPS Advocacy Center Expansion** (01102154) The FY 2022 budget provides \$1,400,000 for the expansion of the MNPS Advocacy Center program.
- **MNPS Reduce Student to Psychologist Ratio** (01102155) \$545,900 is provided in the FY 2022 budget to assist MNPS in recruiting more school psychologists.

CONTRIBUTIONS:

TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."

- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) Provides annual funds in the amount of \$15,000 for the Nashville Symphony.

01 Administrative-At a Glance

- **Contribution to Adventure Science Center** (01101503) The FY 2022 recommended budget allocated \$25,000 for the Adventure Science Center. The FY 2022 final budget increased this amount \$100,000 to \$125,000.
- **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) Provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.
- **Contribute Sister Cities of Nashville** (01101534) The FY 2022 budget approves \$40,000 for the Sister Cities of Nashville agency.
- **The Andrew Jackson Foundation** (01101557) The FY 2021 budget removed the non-recurring \$125,000 for the operations and upkeep of The Hermitage.
- **Chambers of Commerce Contributions** (01101670, 01101671, 01101672, and 01101673) The FY 2022 budget removes the non-recurring \$25,000 from the Nashville LGBT Chamber, the Black Chamber, the TN Latin American Chamber and the Nashville Area Hispanic Chamber for their program to increase the number of diverse business enterprises registered and certified to transact business with the Metro Government.
- **Alignment Nashville** (01101587) The FY 2022 budget remains flat at \$150,000 for their youth education, health, and community success programs.
- **Contribution to Miscellaneous Community Agencies / Services** (01101593) the FY 2021 budget recommended \$900,000 and the Council distributed it to various non-profit agencies in Nashville and Davidson County that received funding in FY 2020. The FY 2021 amount distributed to each agency was 50% of the amount distributed to each in FY 2020.
- **Affordable Housing Development** (01101228) Provides \$500,000 in the FY 2022 budget for Affordable Housing Developments.
- **Fifty-Forward – Senior Citizens, Inc.** (01101631) Provided educational and social activities for senior citizens in Davidson County. The FY 2021 budget removed the non-recurring \$125,000 for these services.
- **In Full Motion** (01101663) Program provides tutoring and test prep services to at-risk Metro students. The FY 2021 budget removed the non-recurring \$250,000 for this youth program.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) Provides local matching funds for the Job Access & Reverse Commute project, and the Murfreesboro to Nashville “Relax and Ride” shuttle. The FY 2022 budget remains flat at \$320,200 for these RTA programs.
- **Commuter Rail Project** (01101237) Provides funds for the continuing operation of the Music City Star commuter rail. The FY 2022 budget increases \$1,000,000 to \$1,500,000 for the Commuter Rail operation.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) Provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2022 budget increases \$24,520,200 to \$51,835,900.
- **NCAC Nashville Construction Readiness** (01101691) A collaborative initiative to assist citizens of Nashville in jump-starting their construction industry career. The FY 2022 budget remains flat at \$315,300.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units’ expenditure information.

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2020 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
GSD General Fund:					
01101104	County Retire Match	\$ 3,501,900	\$ 3,501,900	\$ 3,501,900	\$ 3,501,900
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400
01101109	Health Insurance Match	56,455,500	54,748,199	58,162,800	58,162,800
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	0	0	5,806,900	10,213,500
01101114	Unemployment Compensation	100,000	179,884	100,000	289,200
01101115	Life Insurance Match	3,121,200	3,207,078	3,121,200	3,253,300
01101117	Regional Transit Authority	320,200	320,200	320,200	320,200
01101118	Econ/Job Incentives – Dell	500,000	500,000	250,000	500,000
01101120	Employee IOD Med Expense	0	0	4,121,900	7,467,300
01101127	Metro Facility Rent	763,700	966,126	758,300	967,400
01101131	Study Formulating Committee	150,000	0	100,000	0
01101136	Econ/Job Incentives - UBS	410,500	407,000	210,000	0
01101137	Econ/Job Incntvs - HCA Charlotte	668,500	762,833	648,500	1,234,500
01101140	Benefit Adjustments	8,002,400	29,433	12,224,800	8,038,600
01101141	Econ/Job Incntvs – Warner Music	60,500	60,500	34,700	60,500
01101144	Econ/Job Incntvs – Bridgestone	500,000	381,000	215,300	387,500
01101145	TCRS Pension Contribution	39,000	38,184	39,000	39,000
01101146	Econ/Job Incntvs - Philips Holdings	0	0	158,800	383,000
01101147	NSCC Foundation - GRAD Program	1,000,000	480,359	1,000,000	1,000,000
01101148	Body Worn Cameras Implementn	1,899,600	0	436,200	0
01101151	Bridgeway Connections	10,000	9,154	0	0
01101152	Justice for Our Neighbors	50,000	50,000	0	0
01101153	Business Incubation Center	100,000	100,000	90,000	90,000
01101154	St. Thomas Foundation	25,000	17,500	0	0
01101155	Sexual Assault Center	100,000	100,000	0	0
01101156	TN Immigrant & Refugee Rights	50,000	50,000	0	0
01101159	General Services Energy Program	0	0	0	583,700
01101204	Metro Action Commission	5,474,900	4,873,571	6,311,000	7,572,500
01101212	Rainy Day Fund	0	0	3,932,400	0
01101213	NCAC Local Match	417,300	196,981	125,000	0
01101218	District Energy System	0	0	630,700	630,700
01101222	Stadium Maintenance	1,000,000	1,000,000	1,000,000	1,000,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101227	HIPAA Compliance	40,000	882	40,000	40,000
01101228	Affordable Housing Development	0	0	0	500,000
01101237	Commuter Rail	1,500,000	1,500,000	500,000	1,500,000
01101244	Health & Public Safety - GSD	0	0	2,708,300	0
01101298	Contingency – Local Match	0	0	38,000	50,000
01101301	Insurance Reserve	625,100	625,100	2,871,900	9,290,000
01101303	Corp Dues/Contribution	713,500	721,276	779,000	784,000
01101304	Subsidy MTA	48,635,900	48,635,900	27,315,700	51,835,900
01101308	Judgments and Losses	1,760,100	1,760,100	9,419,800	6,814,800
01101309	Admin Contingency Account	0	0	100,000	0
01101315	Pay Plan Improvements	1,274,200	707,400	595,300	27,967,100
01101326	Property Tax Relief Program	3,550,000	2,947,229	4,721,500	5,721,500

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2020 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
GSD General Fund (Cont.):					
01101336	Tax Increment Funding History	0	0	0	25,000
01101339	Cure Violence – N. Nashville Pilot	0	0	0	1,000,000
01101344	Contingency Criminal Fees & Fines	0	0	0	662,500
01101408	Budget Adjustment Savings	(3,612,600)	0	0	0
01101412	Post Audit	1,768,000	1,174,727	2,036,000	2,286,000
01101416	Subsidy Advance Planning	241,300	226,216	205,400	206,900
01101426	Hospital Authority Subsidy	43,112,100	43,112,100	43,112,100	49,560,000
01101432	ADM Subsidy BLTC Mgmt Contract	3,500,000	3,500,000	6,000,000	320,000
01101433	ADM Knowles Home Mgmt Contra.	2,000,000	2,120,661	2,000,000	2,000,000
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	175,000	175,000	75,000	125,000
01101506	Contribute Partnership 2020	350,000	350,000	175,000	175,000
01101521	Contribute Humane Assoc.	12,500	0	12,500	12,500
01101534	Contribute Sister Cities	80,000	80,000	40,000	40,000
01101555	Contribute Second Harvest	200,000	200,000	0	0
01101557	Contribute Andrew Jackson Fndtn	125,000	125,000	0	0
01101566	Contingency–Utility Increase-GSD	0	0	2,995,000	745,000
01101578	Barnes Affordable Housing Trust	5,000,000	5,000,000	10,000,000	12,500,000
01101587	Contrib. to Alignment Nashville	150,000	150,000	150,000	150,000
01101613	Correctional Healthcare	13,322,100	14,146,566	22,349,000	22,511,700
01101614	Forensic Medical Examiner	5,370,000	5,361,316	5,713,000	5,923,700
01101631	Contrib. Fifty Forward	125,000	125,000	0	0
01101638	TSU Foundation – J. Merritt Classic	50,000	50,000	50,000	0
01101645	Nashville Entrepreneur Center	125,000	125,000	75,000	75,000
01101646	Subsidy – Fairgrounds Nashville	1,374,200	1,374,200	2,321,100	0
01101650	Small Business Incentive Program	200,000	73,145	150,000	150,000
01101658	Self-Insured Excise Tax	75,000	71,946	75,000	75,000
01101661	Nashville Civic Design Center	125,000	125,000	75,000	0
01101663	In Full Motion	250,000	250,000	0	0
01101667	Election Day and Early Voting	2,525,000	2,078,628	2,313,100	952,000
01101670	Nashville LGBT Chamber	25,000	25,000	25,000	0
01101671	Nashville Black Chamber	25,000	(4,792)	25,000	0
01101672	TN Latin American Chamber	25,000	17,000	25,000	0
01101673	Nashville Area Hispanic Chamber	25,000	23,000	25,000	0
01101676	Internal Services - GSD	0	0	466,000	5,166,400
01101678	Sounds Ballpark Debt Service	775,000	775,000	1,549,400	500,000
01101686	Public Education Foundation	275,000	270,824	137,500	137,500
01101687	Summer Youth Employment Prog	2,908,800	2,046,118	2,079,100	2,079,100
01101691	NCAC Nash Constructn Readiness	630,600	641,509	315,300	315,300
01101692	Housing Incentive Pilot	300,000	148,870	200,000	200,000
01101693	MDHA VASH Pilot Program	100,000	85,570	0	100,000
01101995	GSD IDB Tax Increments	1,247,000	1,213,901	1,270,700	1,270,700
01101996	GSD Gen Trnsfr 4% Reserve Fund	33,575,600	32,408,498	36,572,300	50,444,800
01101998	GSD MDHA Tax Increments	13,525,700	3,829,861	9,662,000	10,163,100
01102151	MNPS Paraprofessional Devlpmnt	0	0	0	1,200,000
01102152	MNPS Pay \$15 Hour Minimum	0	0	4,896,200	0
01102153	MNPS Pay Step Increases	0	0	8,158,500	0

01 Administrative—At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2020 Budget	FY 2020 Actual	FY 2021 Budget	FY 2022 Budget
GSD General Fund (Cont.):					
01102154	MNPS Advocacy Centers	\$ 0	\$ 0	\$ 0	\$ 1,400,000
01102155	MNPS Psychologists	0	0	0	545,900
01102160	Operating Trnsfr to Debt Service	70,321,600	70,321,600	0	0
01102162	Operating Trnsfr to MNPS General	0	0	20,475,800	0
	Total GSD General Fund	\$353,636,300	\$330,989,653	\$348,609,500	\$393,632,400
USD General Fund:					
01191102	Police/Fire Retire Match	\$ 8,873,000	\$ 8,873,000	\$ 8,873,000	\$ 8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	1,239,300	950,855	1,527,700	1,527,700
01191112	Pensioner IOD	0	0	139,300	245,000
01191113	Employee IOD	0	0	601,500	1,089,700
01191115	Life Ins Match	47,800	34,850	47,800	47,800
01191140	Benefit Adjustments	891,300	0	2,322,800	1,257,100
01191152	Health & Public Safety - USD	0	0	126,700	0
01191153	Internal Services - USD	0	0	(12,500)	530,300
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	114,500	114,500	117,900	123,800
01191308	Judgments and Losses	7,800	7,800	8,000	8,400
01191309	USD Contingency Account	50,000	0	50,000	50,000
01191315	Pay Plan Improvements	0	0	0	3,287,300
01191326	Property Tax Relief	350,000	254,200	465,500	465,500
01191408	Budget Adjustment Savings	(126,700)	0	0	0
01191566	Contingency-Utility Increase-USD	0	0	5,000	5,000
01191998	USD MDHA Tax Increments	2,835,700	934,907	2,222,500	2,030,300
	Total USD General Fund	\$24,399,800	\$21,187,212	\$26,612,300	\$29,658,000

90 Debt Service Funds-At a Glance

Mission				
To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:				
	25104	Schools Debt Service Fund		
	20115	GSD Debt Service Fund		
	28315	USD Debt Service Fund		
Budget Summary				
		<u>2019-20</u>	<u>2020-21</u>	<u>2021-22</u>
Expenditures and Transfers:				
Debt Service Funds		\$ 336,872,700	\$ 353,968,500	\$ 360,070,600
Total Expenditures and Transfers		<u>\$ 336,872,700</u>	<u>\$ 353,968,500</u>	<u>\$ 360,070,600</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$	0
Other Governments and Agencies	\$	12,818,200	\$	4,596,000
Other Program Revenue	\$	4,843,400	\$	4,843,400
Total Program Revenue	\$	<u>17,661,600</u>	\$	<u>9,439,400</u>
Non-program Revenue		268,936,200	326,631,300	337,836,900
Transfers From Other Funds and Units		50,275,900	\$	17,897,800
Total Revenues	\$	<u>\$ 336,872,700</u>	<u>\$ 353,968,500</u>	<u>\$ 360,070,600</u>
Expenditures Per Capita	\$	485.31	\$	501.80
			\$	506.17
Positions Total Budgeted Positions				
Contacts				
Interim Director: Saul Solomon		email: saul.solomon@nashville.gov Phone: 862-6151		
Metropolitan Treasurer: Michell Bosch		email: michell.bosch@nashville.gov Phone: 862-6154		
Capital Improvements Budget: Lucy Kempf, Planning Department Executive Director		email: lucy.kempf@nashville.gov Phone: 862-7167		

These funds are administered by the Department of Finance and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2020 Budget</u>	<u>FY 2020 Actual</u>	<u>FY 2021 Budget</u>	<u>FY 2022 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	\$ 207,650,400	\$ 166,691,584	\$ 213,492,000	\$ 225,074,700
25104 MNPS Debt Service	110,554,700	109,726,916	119,492,000	115,942,200
Total GSD	\$ 318,205,100	\$ 276,418,500	\$ 332,984,000	\$ 341,016,900
USD - Urban Services District				
28315 USD Debt Service	\$ 18,667,600	\$ 19,091,023	\$ 20,984,500	\$ 19,053,700
Total USD	18,667,600	\$ 19,091,023	\$ 20,984,500	\$ 19,053,700
Total General Obligation Debt Service – GSD+USD	<u>\$336,872,700</u>	<u>\$295,509,523</u>	<u>\$353,968,500</u>	<u>\$360,070,600</u>

90 Debt Service Funds-At a Glance

Budget Highlights FY 2022

The recommended budget services outstanding debt issues. Currently, Metro has approximately \$1,185,900,686 in un-issued general obligation bonds authorized for capital spending plans in Fiscal Years 2010 through 2021.

Overview

Debt Financing: Periodically, Metro borrows money to provide long-term financing for capital improvement projects that are included in the Capital Spending Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay off commercial paper that provides short-term financing for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term debt to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council resolution. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
 - Limited obligation revenue debt normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation.

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper – Short-term GO obligations with flexible maturities ranging from 1 to 270 days, issued as cash when needed in blocks of \$100,000 plus \$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2020, the taxable property was valued at \$25.2 billion, so the 15% limit was \$3.78 billion. With only \$158 million of applicable debt (0.63% of valuation), the margin was \$3.63 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa2 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold by competitive bid in a public offering; a bid sale is awarded to the bidder with the lowest true interest cost
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3.5% or better aggregate present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded. Refunding Bonds may be sold either by negotiated sale or by competitive bid public offering.

90 Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD	USD		
2011	10.22%	1.14%	1,571.19	4.5%
2012	11.02%	1.31%	3,226.91	5.6%
2013	13.38%	1.41%	3,897.73	6.7%
2014	12.11%	1.32%	3,682.52	9.1%
2015	11.46%	1.25%	3,451.97	9.6%
2016	12.91%	1.23%	3,910.24	9.4%
2017	14.16%	1.15%	4,380.03	9.4%
2018	9.14%	0.70%	4,103.65	10.0%
2019	10.66%	0.69%	4,933.86	10.5%
2020	9.75%	0.63%	4,497.74	12.0%

Source: Comprehensive Annual Financial Reports for each year

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa2 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 - 5.00%	2010 to 2027	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 - 6.57%	2010 to 2037	M: Aa3 S: AA	--	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Rec. Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	--	Finance Water system capital projects.
General Obligation Refunding Bonds, Series 2011	09/29/11	\$89,480,000 2.00 - 5.00%	2011 to 2023	M: Aa2 S: AA	G U S	Advance refund portions of out-standing bonds.
General Obligation Refunding Bonds, Series 2012	02/02/12	\$227,110,000 2.00 - 5.00%	2012 to 2025	M: Aa2 S: AA	G U S	Advance refund portions of out-standing bonds.
Water and Sewer Revenue Refunding Bonds, Series 2012	02/02/12	\$129,625,000 1.00 - 5.00%	2012 to 2023	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Improvement Bonds Federally Taxable, Series 2012	08/15/12	\$6,440,000 3.367%	2027	M: Aa2 S: AA	G	Finance the costs of certain public projects of the Metropolitan Government for qualified energy conservation improvements.
District Energy System Revenue and Tax Refunding Bonds, Series 2012A	08/15/12	\$47,450,000 2.00 - 5.00%	2013 To 2033	M: Aa2 S: AA	U	Advance refund of outstanding Energy Production Facility Revenue Bonds.
General Obligation Refunding Bonds, Series 2012B	08/15/12	\$140,345,000 .320 - 2.76%	2013 To 2024	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2013	02/21/13	\$245,485,000 2.00 - 5.00%	2015 To 2027	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
Water and Sewer Revenue Bonds, Series 2013	04/25/13	\$237,930,000 3.00 - 5.00%	2022 To 2033	M: Aa3 S: AA	--	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund.
General Obligation Improvement Bonds, Series 2013A	05/09/13	\$374,665,000 3.00 - 5.00%	2020 To 2033	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial paper, and to finance capital projects.
General Obligation Extendable Commercial Paper Notes 2014 Program	07/01/14	Up to \$325,000,000 Market rates	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Refunding Bonds, Series 2015A	02/19/15	\$59,730,000 5%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
General Obligation Refunding Bonds, Series 2015B (Taxable)	02/19/15	\$103,980,000 .300 – 3.493%	2015 To 2029	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds
Water and Sewer Extendable Commercial Paper Notes, 2015 Program	04/15/15	Up to \$100,000,000 Market Rate	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2015C	07/21/15	\$347,235,000 4.00 – 5.00%	2017 To 2034	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
General Obligation Refunding Bonds, Series 2016	06/01/16	\$343,975,000 2.00 – 5.00%	2017 To 2033	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Improvement Bonds, Series 2017	02/02/17	\$455,540,000 4.00 – 5.00%	2018 To 2036	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
Water and Sewer Revenue Bonds, Series 2017A (Green Bonds)	11/02/17	\$89,420,000 5.00%	2021 To 2046	M: Aa3 S: AA	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund
Water and Sewer Revenue Bonds, Series 2017B	11/02/17	\$155,210,000 5.00%	2030 To 2046	M: Aa3 S: AA	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund
Water and Sewer Revenue Commercial Paper Notes, Series 2018A	7/09/18	Up to \$183,000,000 Market Rate	Up to 270 days after Issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2018	10/25/18	\$715,955,000 4.00 – 5.00%	2019 To 2038	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes, and to finance capital projects.
Water and Sewer Revenue Bonds, Series 2020A	04/08/20	\$169,575,000 4.00 – 5.00%	2021 To 2030	M: Aa2 S: AA	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund
Water and Sewer Revenue Bonds, Series 2020B	04/08/20	\$45,530,000 5.00%	2021 To 2027	M: Aa2 S: AA	–	Retire outstanding Water and Sewer commercial paper
General Obligation Refunding Bonds, Series 2021A	02/18/21	\$131,295,000 5.00%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2021B	02/18/21	\$497,030,000 .121 – 1.786%	2021 To 2034	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Improvement Bonds, Series 2021C	02/25/21	\$571,725,000 1.75 – 5.00%	2022 To 2041	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
General Obligation Commercial Paper Series 2021	07/01/21	Up to \$375,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
<p>* Ratings: M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u>. Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools. Comments: Non-GO = Not a general obligation debt, but included in this table for completeness</p>						

90 Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2020						
GENERAL OBLIGATION BONDS PAYABLE General Services District (GSD)	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2020	
					Principal	Interests
GSD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	41,393,045	5,848,750
GSD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	138,046,756	138,046,756	86,113,660
GSD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	60,703,206	5,415,928
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	49,712,377	26,425,629	2,394,083
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	154,956,701	112,821,386	13,830,936
GSD G.O. Improvement Bonds (QECCB Federally Taxable), Series 2012	3.367	Aug. 15, 2012	Aug. 1, 2027	6,440,000	6,440,000	1,626,261
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	67,480,283	34,085,129	3,048,168
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	138,755,487	117,935,239	32,287,817
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	253,070,885	32,638,184	3,156,960
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	33,884,829	33,884,829	6,266,822
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	72,314,470	48,519,129	5,813,792
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	240,454,031	213,519,938	85,662,169
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	231,949,343	226,936,261	88,468,599
GSD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	280,675,679	265,506,346	104,112,334
GSD G.O. Improvement Bonds, Series 2018	4.00 - 5.00	Oct. 25, 2018	July 1, 2038	487,502,922	472,676,045	223,570,666
Total General Obligation Bonds Payable For General Purposes				2,458,402,507	1,831,531,122	667,616,945
For School Purposes:						
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	27,858,037	3,936,282
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	70,516,649	70,516,649	43,988,330
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	50,586,558	4,513,324
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	32,574,740	15,917,124	1,515,855
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	53,280,200	38,792,428	4,755,619
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	62,161,564	31,398,576	2,807,914
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	82,814,365	70,388,078	19,270,553
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	84,932,213	10,953,584	1,059,497
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	22,804,914	22,804,914	4,217,649
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	30,240,838	20,289,979	2,431,242
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	97,563,777	86,635,319	34,757,267
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	78,790,586	77,055,882	29,956,839
GSD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	171,785,733	162,501,445	63,721,280
GSD G.O. Improvement Bonds, Series 2018	4.00 - 5.00	Oct. 25, 2018	July 1, 2038	212,601,170	206,135,135	97,499,695
Total General Obligation Bonds Payable for School Purposes				1,234,760,673	891,833,708	314,431,346
Total General Obligation Bonds Payable - General Services District				3,693,163,180	2,723,364,830	982,048,291

90 Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2020

GENERAL OBLIGATION BONDS PAYABLE URBAN Services District (USD)

USD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	3,713,918	524,769
USD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	43,441,595	43,441,595	27,098,894
USD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	10,917,484	974,056
USD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	6,688,796	4,578,160	419,143
USD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	18,873,099	13,741,186	1,684,551
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	7,471,610	3,774,002	337,502
USD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	23,915,148	20,326,683	5,564,954
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	30,135,613	3,886,546	375,930
USD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	3,040,257	3,040,257	562,279
USD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	1,424,692	955,892	114,540
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	8,531,298	7,575,678	3,039,289
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	27,571,610	26,976,756	10,520,140
USD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	2,538,666	2,401,467	941,679
USD G.O. Improvement Bonds, Series 2018	4.00 - 5.00	Oct. 25, 2018	July 1, 2038	14,291,393	13,856,736	6,554,088
Total General Obligation Bonds Payable (governmental activities)				236,748,663	159,186,360	58,711,814

USD G.O. Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	487,752	43,517
USD G.O. Refunding Bonds, Series 2011 (DES)	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	504,087	504,087	73,794
District Energy System Revenue Refunding Bonds, Series 2012A	2.000 - 5.000	Aug. 15, 2012	Oct. 1, 2033	47,450,000	36,060,000	12,301,075
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	3,231,543	1,632,293	145,973
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	6,526,289	841,686	81,413
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	685,894	609,065	244,351
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	5,663,461	5,556,101	2,198,922
USD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	539,922	510,742	200,276
USD G.O. Improvement Bonds, Series 2018	4.00 - 5.00	Oct. 25, 2018	July 1, 2038	1,559,515	1,512,084	715,199
Total General Obligation Bonds Payable (business-type activities)				67,318,956	47,713,810	16,004,520
Total General Obligation Bonds Payable - Urban Services District				304,067,619	206,900,170	74,716,334

REVENUE BONDS PAYABLE

Dept of Water and Sewerage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	12,805,000	544,850
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010B(B)	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	113,061,671
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	99,714,657
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 2, 2012	Jul. 1, 2025	129,625,000	59,145,000	4,626,125
Dept of Water and Sewerage Revenue Bonds, Series 2013	1.89 - 5.00	Apr. 25, 2013	Jul. 1, 2033	237,930,000	237,930,000	164,654,375
Dept of Water and Sewerage Revenue Bonds, Series 2017A (Green Bonds)	5.00	Nov. 2, 2017	Jul. 1, 2046	89,420,000	89,420,000	73,884,835
Dept of Water and Sewerage Revenue Bonds, Series 2017B	5.00	Nov. 2, 2017	Jul. 1, 2046	155,210,000	155,210,000	129,883,500
Dept of Water and Sewer Revenue Bonds, Series 2020A	4.00	April 8, 2020	Jul. 1, 2040	169,575,000	169,575,000	111,131,534
Dept of Water Sewer Rev. Refunding Bonds, Series 2020B	5.00	April 8, 2020	July 1, 2027	45,530,000	45,530,000	9,740,110
Total Revenue Bonds Payable - Department of Water and Sewerage				1,141,340,000	979,615,000	707,241,657
Total Revenue Bonds Payable - Urban Services District				1,141,340,000	979,615,000	707,241,657
Total Bonds Payable - Urban Services District				1,445,407,619	1,186,515,170	781,957,991

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/2020

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2021	115,829,973	81,979,533	197,809,506	60,961,514	39,569,646	100,531,160
2022	118,246,243	76,474,326	194,720,569	62,941,554	36,681,160	99,622,714
2023	128,396,796	70,695,657	199,092,453	62,377,178	33,750,836	96,128,014
2024	130,011,866	64,900,551	194,912,417	71,437,847	30,789,958	102,227,805
2025	132,620,879	58,965,035	191,585,914	70,053,160	27,695,663	97,748,823
2026	124,080,229	52,951,079	177,031,308	62,403,924	24,650,822	87,054,746
2027	115,540,309	47,148,063	162,688,372	56,768,195	21,763,445	78,531,640
2028	118,371,581	41,476,381	159,847,962	53,122,176	19,057,548	72,179,724
2029	93,055,569	36,565,776	129,621,345	41,670,332	16,836,945	58,507,277
2030	96,709,773	32,605,192	129,314,965	43,336,682	15,014,945	58,351,627
2031	98,194,030	27,935,301	126,129,331	44,065,299	12,925,766	56,991,065
2032	102,708,964	23,097,797	125,806,761	46,064,741	10,761,827	56,826,568
2033	107,439,866	18,033,193	125,473,059	48,158,161	8,498,089	56,656,250
2034	84,775,552	12,929,190	97,704,742	41,061,715	6,215,004	47,276,719
2035	88,282,739	9,062,866	97,345,605	42,751,191	4,341,805	47,092,996
2036	52,343,754	6,043,795	58,387,549	26,430,587	2,857,790	29,288,377
2037	54,479,165	3,907,335	58,386,500	27,508,732	1,779,005	29,287,737
2038	34,518,875	2,127,376	36,646,251	15,053,761	927,754	15,981,515
2039	35,924,960	718,499	36,643,459	15,666,959	313,339	15,980,298
Total	1,831,531,123	667,616,945	2,499,148,068	891,833,708	314,431,347	1,206,265,055

90 Debt Service Funds-At a Glance

Future Annual Debt Service Requirements for Debt Outstanding at 6/30/2020

General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2021	25,080,000	46,911,772	71,991,772	13,243,513	9,674,040	22,917,553
2022	33,070,000	48,125,552	81,195,552	13,467,203	9,025,619	22,492,822
2023	39,815,000	46,435,928	86,250,928	14,251,026	8,369,551	22,620,577
2024	30,675,000	44,818,227	75,493,227	15,970,287	7,708,470	23,678,757
2025	24,820,000	43,471,027	68,291,027	15,875,961	7,000,764	22,876,725
2026	26,065,000	42,209,078	68,274,078	14,490,847	6,279,906	20,770,753
2027	27,375,000	40,880,677	68,255,677	15,556,496	5,552,015	21,108,511
2028	28,740,000	39,440,576	68,180,576	15,206,243	4,796,893	20,003,136
2029	30,885,000	37,901,622	68,786,622	12,114,099	4,128,150	16,242,249
2030	32,290,000	36,239,656	68,529,656	12,553,545	3,594,772	16,148,317
2031	33,835,000	34,425,047	68,260,047	13,020,671	2,969,885	15,990,556
2032	35,455,000	32,513,812	67,968,812	13,566,295	2,319,307	15,885,602
2033	37,165,000	30,504,630	67,669,630	14,146,973	1,624,932	15,771,905
2034	38,960,000	28,399,394	67,359,394	10,797,733	890,756	11,688,489
2035	40,845,000	26,223,727	67,068,727	7,776,070	401,567	8,177,637
2036	42,820,000	23,978,138	66,798,138	1,260,659	169,315	1,429,974
2037	44,895,000	21,625,309	66,520,309	1,312,103	117,860	1,429,963
2038	47,025,000	19,157,580	66,182,580	1,122,364	69,170	1,191,534
2039	49,225,000	16,565,321	65,790,321	1,168,081	23,362	1,191,443
2040	51,475,000	13,848,966	65,323,966			
2041	53,805,000	11,017,373	64,822,373			
2042	56,175,000	8,139,776	64,314,776			
2043	39,480,000	5,849,944	45,329,944			
2044	41,230,000	4,099,000	45,329,000			
2045	25,420,000	2,621,500	28,041,500			
2046	26,620,000	1,428,775	28,048,775			
2047	16,370,000	409,250	16,779,250			
	979,615,000	707,241,657	1,686,856,657	206,900,169	74,716,334	281,616,503

90 Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to provide written guidance about the amount and type of debt issued, the issuance process, and the management of the debt portfolio for the Metropolitan Government.

Introduction

The Metropolitan Government of Nashville and Davidson County (the "Metropolitan Government"): (1) identifies policy goals and demonstrates a commitment to long-term financial planning; including a multi-year capital plan; (2) improves the quality of decisions; and (3) provides justification for the structure of debt issuance.

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Purpose and Use of Issuance Process

Debt is to be issued pursuant to the authority of and in full compliance with provisions, restrictions and limitations of the Charter and the Constitution and laws of the State of Tennessee (including without limitation Title 9, Chapter 21, Tennessee Code Annotated, and Title 7, Chapter 34, Tennessee Code Annotated (together, the "State Debt Statutes"), pursuant to resolutions adopted by the Metropolitan Government.

Debt Capacity Assessment

During development and consideration of a capital-spending plan, impact of the resulting debt and debt service will be evaluated to determine appropriate level of debt to the overall financial position of the Metropolitan Government. To accomplish this evaluation, a calculation of the various metrics, will be performed on existing debt as compared to projected debt resulting from capital-spending plan. An analysis of historical financial trends and current and projected economic factors will be considered in evaluation of the appropriate level of debt to be approved in a capital-spending plan.

Federal Tax Status

1. **Tax-Exempt Debt** – The Metropolitan Government will use its best efforts to maximize the amount of debt sold under this policy using tax-exempt interest financing.
2. **Taxable Debt** – The Metropolitan Government will sell taxable debt when necessary to finance

projects not eligible to be financed with tax-exempt debt.

Legal Limitation on the Use of Debt

1. No Debt obligation, except as shall be repaid with the fiscal year of issuance, shall be sold to fund the current operation of any Metropolitan Government service or program.
2. The proceeds of any debt obligation shall be expended only for the purpose for which it was authorized.
3. Debt may only be issued pursuant to an authorized resolution of the Metropolitan Council.

Types of Debt

A. Bonds

Security- Pursuant to State Debt Statutes, the Metropolitan Government may issue general obligation bonds, which are direct general obligations of the Metropolitan Government payable as to both principal and interest from any funds or monies of the Metropolitan Government from whatever source derived. The full faith and credit of the Metropolitan Government is pledged to the payment of principal of and interest on all general obligation bonds. General obligation bonds may be additionally secured by a pledge of the revenues of one or more revenue-producing systems or facilities. Pursuant to State Debt Statutes, the Metropolitan Government may issue revenue bonds, which are limited obligations of the Metropolitan Government, payable solely from the revenues of one or more revenue-producing systems or facilities.

B. Short Term Debt

Pending the issuance of bonds to provide long-term financing, the Metropolitan Government may issue short term debt. Such debt shall be authorized by resolution of the Metropolitan Government.

These notes may be structured as:

- Bond Anticipation Notes
- Tax and Revenue Anticipation Notes
- Capital Outlay Notes

Debt Management Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy.

- A. **Term.** The term of any debt (including refunding debt) used to purchase or otherwise obtain or construct any equipment, goods, or structures shall have a reasonably anticipated lifetime of use equal to or less than the average useful life of the project.

90 Debt Service Funds-At a Glance

- B. Debt Service Structure.** Debt issuance shall be planned to achieve substantially level debt service over a twenty-year period (commencing immediately following the third year after issuance) unless otherwise specified in the authorizing resolution of the Metropolitan Council.
- C. Call Provisions.** When issuing new debt, the structure may include a call provision that occurs no later than ten years from the date of delivery of the bonds. Call features should be structured to provide the maximum flexibility relative to cost.
- D. Original Issuance Discount/Premium.** Bonds sold with original issuance discount/premium are permitted with the approval of the Metropolitan Council.

Balloon Debt

A. Introduction

The Metropolitan Government may, from time to time, consider the issuance of bonds that would now constitute "balloon indebtedness," as defined by Tennessee Code Annotated Section 9-21-134. Generally speaking, balloon indebtedness reduces the Metropolitan Government's future capacity to issue debt and its financial flexibility to meet future needs. The Metropolitan Government's preference if for the issuance of indebtedness that does not constitute balloon indebtedness, all in a manner consistent with this Debt Management Policy, and in the best interest of the Metropolitan Government and its taxpayers or ratepayers (as applicable).

B. Policy

It is the policy of the Metropolitan Government that the Metropolitan Government will strive to issue all-future debt to provide funding for capital projects ("improvement bonds") with a principal amortization structure that does not constitute balloon indebtedness.

It is further the policy of the Metropolitan Government to maintain at all times a plan for managing any outstanding balloon indebtedness to mitigate its effects on the Metropolitan Government's future debt capacity and financial flexibility, taking into consideration the financial resources of the Metropolitan Government.

C. Issuance of Balloon Indebtedness

Unless the Metropolitan Council concludes, through the procedures outlined in (2) below, that a balloon indebtedness structure is in the public interest, all future improvement bonds will be structured so that principal amortizes in a manner that results in level or declining debt service, commencing no later than the fourth year following issuance.

D. Debt Affordability

The Metropolitan Government will manage any outstanding balloon indebtedness in a manner that mitigates its effects on the Metropolitan Government's future revenues by considering the following options, within its financial resources:

- Restructuring debt with accelerated amortization
- Early repayment of debt
- Delaying of capital projects, or funding capital projects with revenues, until capacity is available to issue debt structured with level or declining payments
- Such other actions available within its financial capacity to manage debt.

Refinancing Outstanding Debt

The Department of Finance and the Metropolitan Government's Financial Advisor shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Financial Advisor will regularly conduct an analysis of all refunding candidates to identify potential refunding candidates from the outstanding bond maturities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

- Debt Service Savings
- Term of Refunding Bonds
- Bond Restructuring
- Escrow Structuring

Methods of Sale

Pursuant to State Debt Statutes, new money general obligation bonds must be sold at competitive sale. State Debt Statutes permit the Metropolitan Government to determine the method of sale for refunding bonds and revenue bonds. Following each sale of bonds, the Finance Department with the assistance of the Financial Advisor shall provide a report to the Metropolitan Council on the results of the sale.

- Competitive Sale
- Negotiated Sale
- Private Placement

Selection of Underwriting Team (Negotiated Transaction)

If there is an underwriter, the Metropolitan Government shall require the underwriter to clearly identify itself in writing, whether in a response to a request for proposals or in promotional materials provided to the Metropolitan Government or otherwise, as an underwriter and not as a financial advisor from the earliest stages of its relationship with the Metropolitan Government with respect to that issue. The underwriter must clarify its primary role as a purchaser of securities in an arm's-length commercial transaction and that it has financial and other interests that differ from those of the Metropolitan Government. The underwriter in a publicly offered, negotiated sale shall be required to provide pricing information both as to interest

90 Debt Service Funds-At a Glance

rates and to takedown per maturity to the Metropolitan Government or its designated official in advance of the pricing of the debt.

Credit Quality

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with Metropolitan Government's financing objectives.

Credit Enhancements

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus the cost. Only when clearly demonstrable savings can be shown shall an enhancement- be utilized. The Metropolitan Government may consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancements:

- Bond Insurance
- Letters of Credit
- Liquidity
- Use of Structured Products

Risk Assessment

The Finance Department will evaluate each transaction to assess the types and amounts of risk associated with that transaction, considering all available means to mitigate those risks. The Finance Department will evaluate all proposed transactions for consistency with the objectives and constraints defined in this Policy.

Transparency

The Metropolitan Government shall comply with the Tennessee Open Meetings Act, providing adequate public notice of meetings and specifying on the agenda when matters related to debt issuance will be considered. Additionally, all costs (including interest, issuance, continuing, and one-time) shall be disclosed to the citizens in a timely manner (see also Federal Regulatory Compliance and Continuing Disclosure)

Professional Services

The Metropolitan Government requires all professionals engaged to assist in the process of issuing debt to clearly disclose all compensation and consideration received related to services provided in the debt issuance process by the Metropolitan Government. This includes "soft" costs or compensations in lieu of direct payments.

Potential Conflicts of Interest

Professionals involved in a debt transaction hired or compensated by the Metropolitan Government shall be required to disclose to the Metropolitan Government

existing client and business relationships between and among the professionals to a transaction (including but not

limited to financial advisor, swap advisor, bond counsel, swap counsel, trustee, paying agent, underwriter, counterparty, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators and other issuers whom they may serve. This disclosure shall include that information reasonably sufficient to allow the Metropolitan Government to appreciate the significance of the relationships.

Debt Administration

A. Planning for Sale

Prior to submitting a bond resolution to the Metropolitan Council for approval, the Finance Department, with the assistance of the Financial Advisor, will present to the Metropolitan Council the purpose of the financing, the estimated amount of financing, the proposed structure of the financing, the proposed method of sale for the financing, members of the proposed financing team, and an estimate of all the costs associated with the financing.

In the case of a proposed refunding, proposed use of credit enhancement, or proposed use of variable rate debt, the Finance Department will present the rationale for using the proposed debt structure, an estimate of the expected savings associated with the transaction and a discussion of the potential risks associated with the proposed structure.

The Finance Department, bond counsel, financial advisor, along with other members of the financing team will prepare a Preliminary Official Statement describing the transaction and the security for the debt that is fully compliant with all legal requirements.

B. Post Sale

The Finance Department will present a post-sale report to the members of the Metropolitan Council describing the transaction and setting forth all the costs associated with the transaction.

The financial advisor will provide a closing memorandum with written instructions on transfer and flow of funds.

The Finance Department will establish guidelines and procedures for tracking the flow of all bond proceeds, as defined by the Internal Revenue Code, over the life of bonds reporting to the IRS all arbitrage earnings associated with the financing and any tax liability that may be owed.

The Finance Department, bond counsel, financial advisor, along with other members of the financing team will prepare an Official Statement describing the transaction and the security for the debt that is fully compliant with all legal requirements.

90 Debt Service Funds-At a Glance

Federal Regulatory Compliance and Continuing Disclosure

A. Federal Tax Compliance

The Metropolitan Government has adopted Federal Tax Compliance Policies and Procedures regarding the administration of all of its tax-exempt and tax-advantaged debt. The Finance Department will comply with these Federal Tax Compliance Policies and Procedures, as they may be amended from time to time.

B. Investment of Proceeds

Any proceeds or other funds available will be deposited with the Metropolitan Treasurer's Office. The proceeds must be invested pursuant to the Metropolitan Government's investment policy and applicable provisions of State law.

C. Disclosure

In complying with U.S. Securities and Exchange Commission Rule 15c2-12, the Metropolitan Government will timely provide to EMMA certain financial information and operating data each year, and will provide notice of certain enumerated events with respect to the bonds, if material.

D. Generally Accepted Accounting Principles (GAAP)

The Metropolitan Government will prepare its financial reports in accordance with the standard accounting practices adopted by the Governmental Accounting Standards Board and with the accounting policies established by the Finance Department when applicable.

30003 4% Reserve Fund-At a Glance

Mission	To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.			
Budget Summary		2019-20	2020-21	2021-22
Expenditures and Transfers:				
General Four (4%) Reserve Fund		\$ 33,575,600	\$ 36,074,000	\$ 50,444,800
Total Expenditures and Transfers		<u>\$ 33,575,600</u>	<u>\$ 36,074,000</u>	<u>\$ 50,444,800</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	0	\$ 0	\$ 0
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		33,575,600	36,074,000	50,444,800
Total Revenues	\$	<u>33,575,600</u>	<u>\$ 36,074,000</u>	<u>\$ 50,444,800</u>
Expenditures Per Capita	\$	48.37	\$ 51.14	\$ 70.91
Positions	Total Budgeted Positions	0	0	0
Contacts	Finance Manager: Greg McClarin 700 2nd Avenue South, Suite 201 37210 email: greg.mcclarin@nashville.gov Phone: 615-862-6120			

Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (Fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central BID-At a Glance

Mission			
To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government which will help maintain downtown Nashville as a clean, safe and vibrant place to work, live, shop and play.			
Budget Summary			
	2019-20	2020-21	2021-22
Expenditures and Transfers:			
CBID Special Purpose Fund	\$ 2,858,900	\$ 4,107,100	\$ 3,672,200
Total Expenditures and Transfers	\$ 2,858,900	\$ 4,107,100	\$ 3,672,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	2,858,900	4,107,100	3,672,200
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 2,858,900	\$ 4,107,100	\$ 3,672,200
Expenditures Per Capita	\$ 4.12	\$ 5.82	\$ 5.16
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tim Meise	email: tmeise@nashvilledowntown.com	
	Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219	Phone: 615-743-3090	

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Central Business Improvement District (CBID) was established by Metro ordinance under the authority of State law to protect and restore the central business district to promote the public health, safety, and welfare of Nashville. (See Ordinance O98-1037, Metro Code 2.174.010 et seq. and TCA §7-84-101 et seq.)

Ordinance BL2004-1064 expired December 31, 2007. Ordinance BL2007-1312 extended the term of the CBID through December 31, 2017. Ordinance BL2017-580, approved March 8, 2017, extends the CBID term again.

The CBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering the special assessment revenues and the activities within and for the district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The CBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement

and operation of the district, including promotion, advertising, health & sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

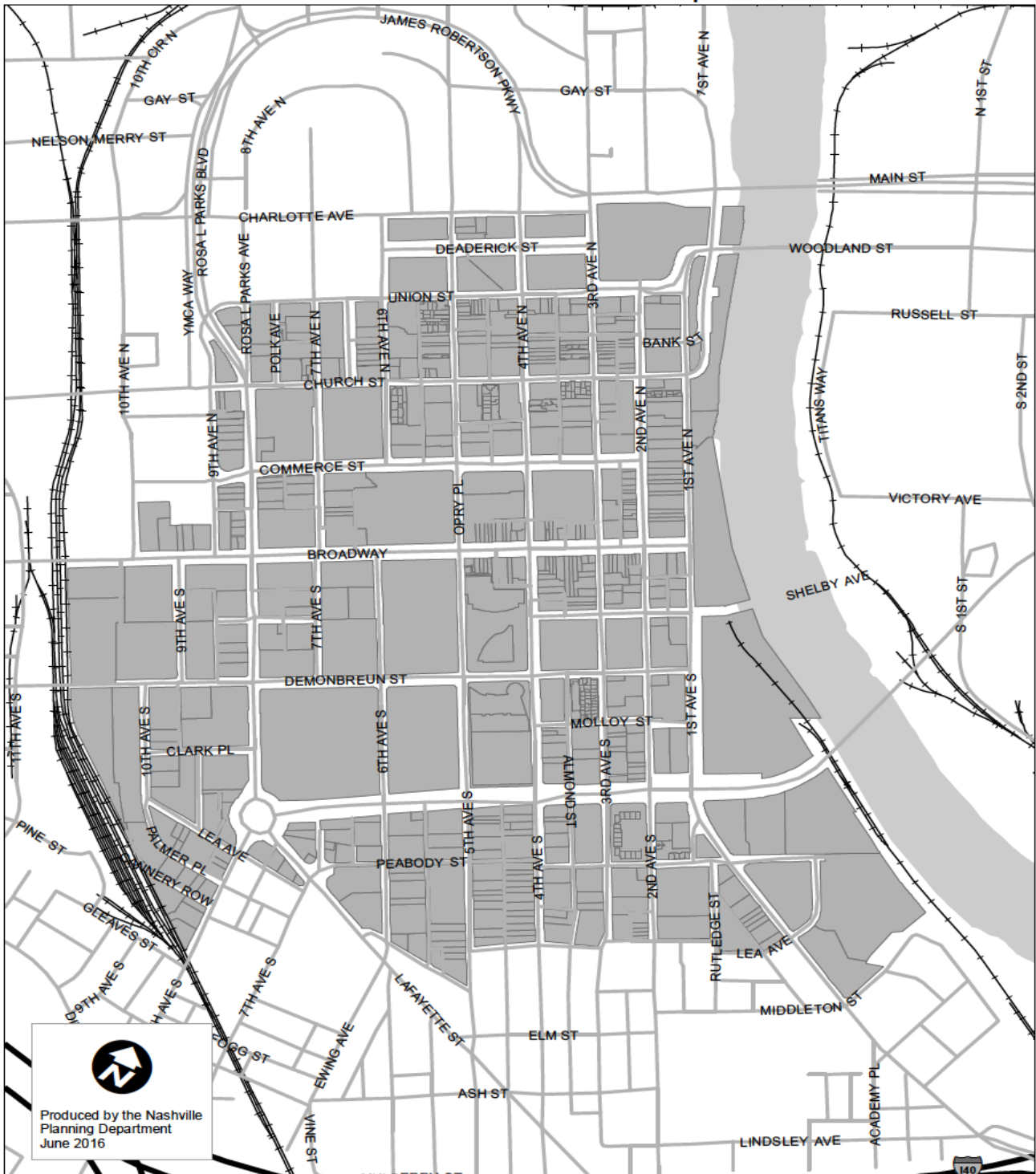
The CBID Board of Directors is elected by and from district property and business owners who pay the assessment. The Board contracts with the Nashville Downtown Partnership to administer the CBID's operations.

The boundaries of the CBID are set by law. The district includes all properties shown within the shaded area in the map. BL2017-788 set the rate of levy at \$0.001294 per dollar of assessed valuation.

30005 Central BID-At a Glance

Approved FY 2018 Boundaries effective January 1, 2018:

Boundaries of The Central Business Improvement District



38005 Gulch CBID-At a Glance

Mission			
To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe, and vibrant urban neighborhood in which to work, live, shop and be entertained.			
Budget Summary			
	2018-19	2019-20	2020-21
Expenditures and Transfers:			
Special Purpose Fund	\$ 507,500	\$ 838,200	\$ 583,900
Total Expenditures and Transfers	\$ 507,500	\$ 838,200	\$ 583,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	507,500	838,200	583,900
Transfers from Other Funds and Units	0	0	0
Total Revenues	\$ 507,500	\$ 838,200	\$ 583,900
Expenditures Per Capita	\$ 0.73	\$ 1.19	\$ 0.82
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tim Meise	email: tmeise@nashvilledowntown.com	
	Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219	Phone: 615-743-3090	

This component unit's budget is presented here for information only and is not subject to line-item modification by the Council.

Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe, and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

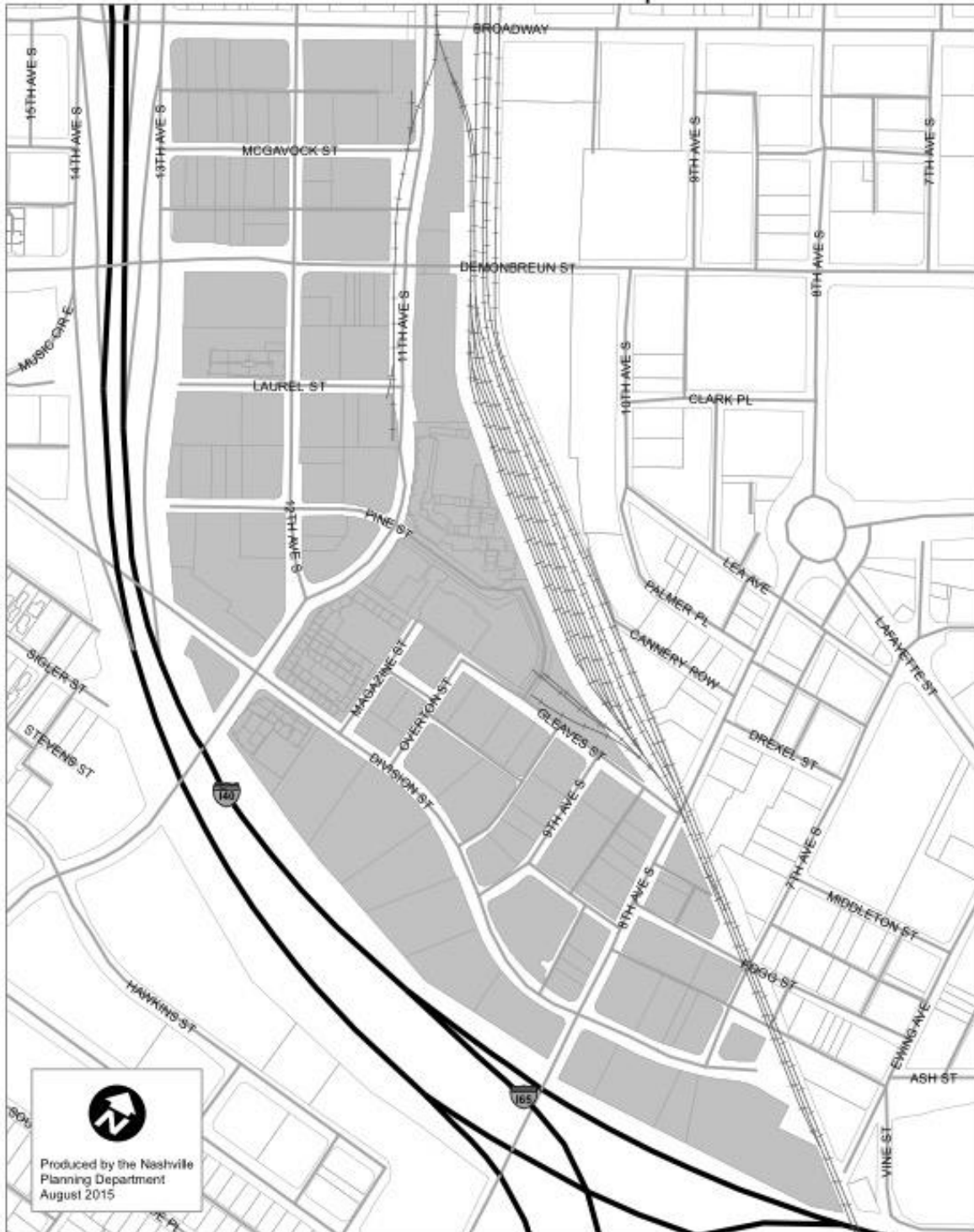
The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values.

Those funds are used to provide additional services within the GCBID. Ordinance BL2015-67, approved January 6, 2016, extends the current GCBID term until December 31, 2026. Ordinance BL2017-787 set the rate of levy at \$0.1081 per \$100 of assessed valuation.

GCBID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.

38005 Gulch CBID-At a Glance

Boundaries of The Gulch Business Improvement District



30031, 30041-30047, 30088 Hotel Tax Funds-Financial

Mission			
Funds 30031, 30041 through 30047 and 30088 accounts for the receipt and distribution of the \$2.00 and \$2.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract, and the operating transfer to the GSD General Fund.			
Budget Summary			
	2019-20	2020-21	2021-22
Expenditures and Transfers:			
Hotel Occupancy Tax Fund	\$ 114,948,600	\$ 56,043,200	\$ 63,969,900
Total Expenditures and Transfers	\$ 114,948,600	\$ 56,043,200	\$ 63,969,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	114,948,600	56,043,200	62,558,400
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 114,948,600	\$ 56,043,200	\$ 62,558,400
Expenditures Per Capita	\$ 165.60	\$ 79.45	\$ 89.93
Positions			
Total Budgeted Positions	0	0	0
Contacts			
Interim Director: Saul Solomon		email: saul.solomon@nashville.gov	
Finance Manager: Greg McClarin		email: greg.mcclarin@nashville.gov	

Flow of Funds:

Tax Allocation *	Tax / Purpose	FY21 Revenue Budget	FY22 Revenue Estimated
\$2.00 Surtax / 1% Surcharge	Airport Ground / Rental Car	\$ 2,791,000	\$ 2,828,700
\$2.50 Surtax	Convention Center and Event & Marketing	\$ 10,706,300	\$ 10,850,900
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 42,545,900	\$ 48,878,800
	The Full Tax is estimated above, and the Distribution is outlined below.		
	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 11,356,000	\$ 11,391,100
	Fund 30041 – Event & Marketing Fund	\$ 2,141,300	\$ 2,288,500
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 7,455,700	\$ 7,958,000
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 6,632,100	\$ 7,103,100
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 823,500	\$ 854,900
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 11,592,600	\$ 15,916,200
	Fund 30088 – Hotel Occupancy Tourist Promotion - Debt	\$ 1,130,600	\$ 1,130,600
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 7,455,700	\$ 7,958,000
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 7,455,700	\$ 7,958,000

30031, 30041-30047, 30088 Hotel Tax Funds-Financial

Hotel Motel Fund						
	FY2020 Budget	FY2020 Actuals	FY2021 Budget	FY2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*	*	*	*	*
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	96,201,400	70,775,732	47,456,900	54,881,300	7,424,400	15.64%
TOTAL OTHER SERVICES	96,201,400	70,775,732	47,456,900	54,881,300	7,424,400	15.64%
TOTAL OPERATING EXPENSES	96,201,400	70,775,732	47,456,900	54,881,300	7,424,400	15.64%
TRANSFERS TO OTHER FUNDS/UNITS	18,747,200	18,140,935	8,586,300	9,088,600	502,300	5.85%
TOTAL EXPENSES & TRANSFERS	114,948,600	88,916,667	56,043,200	63,969,900	7,926,700	14.14%
PROGRAM REVENUE:						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **						
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits						
Fines, Forfeits, & Penalties						
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	114,948,600	84,976,884	56,043,200	62,558,400	6,515,200	11.63%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	114,948,600	84,976,884	56,043,200	62,558,400	6,515,200	11.63%
Expenditures Per Capita	\$165.60	\$128.10	\$79.45	\$89.93	\$10.48	13.19%

* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY2020 Actuals and FY2020, FY2021 and FY2022 Budget for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 – Advertising & Promotion. For FY2020 Actual = \$21,468,939; FY2020 Budget = \$30,287,000; FY2021 Budget = \$12,742,200; FY2022 Budget = \$20,068,700. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

** Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY2020 Actual revenue was \$238,914 recorded in Object Accts: 405471 Interest-MIP, 405472 Unrealized Gain/Loss MIP, and 405473 Realized Gain/Loss MIP for the nine funds making up the Hotel Occupancy Tax.

Metropolitan Council

Administration Line of Business

The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

Administration Program

The purpose of the Administration Program is to provide support for the Metropolitan Council in performing its legislative function.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,685,900	2,600,351	2,719,100	3,187,000	467,900	17.2%
	Total	\$2,685,900	\$2,600,351	\$2,719,100	\$3,187,000	\$467,900	17.2%
FTEs:	GSD General Fund	53.00	53.00	53.00	55.00	2.00	3.8%
	Total	53.00	53.00	53.00	55.00	2.00	3.8%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-56,700	0	0	0	0	0.0%
	Total	-\$56,700	\$0	\$0	\$0	\$0	0.0%

Metropolitan Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-23,400	0	0	0	0	0.0%
Total	-\$23,400	\$0	\$0	\$0	\$0	0.0%

Legislative Line of Business

The purpose of the Legislative Line of Business is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Legislative Program

The purpose of the Legislative program is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	690,700	532,167	694,700	874,500	179,800	25.9%
Total	\$690,700	\$532,167	\$694,700	\$874,500	\$179,800	25.9%
FTEs: GSD General Fund	5.00	5.00	5.00	7.00	2.00	40.0%
Total	5.00	5.00	5.00	7.00	2.00	40.0%

Records Management Line of Business

The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Records Management Program

The purpose of the Records Management Program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	225,300	193,493	228,600	281,300	52,700	23.1%
	Total	\$225,300	\$193,493	\$228,600	\$281,300	\$52,700	23.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Mayor's Office

Executive Line of Business

The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Executive

The purpose of the Executive Program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,798,200	4,128,123	4,712,200	5,152,700	440,500	9.3%
Budget: Special Purpose Fund	209,900	26,162	44,900	300	-44,600	-99.3%
Total	\$5,008,100	\$4,154,285	\$4,757,100	\$5,153,000	\$395,900	8.3%
FTEs: Special Purpose Fund	2.00	2.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	32.00	32.00	32.00	33.00	1.00	3.1%
Total	34.00	34.00	32.00	33.00	1.00	3.1%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-109,900	0	0	0	0	0.0%
Total	-\$109,900	\$0	\$0	\$0	\$0	0.0%

Office of Economic and Community Development Line of Business

The purpose of the Office of Economic and Community Development Line of Business is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grow the city's tax base.

Office of Economic & Community Development

The purpose of the Office of Economic and Community Development is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grown the city's tax base.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	4,400	0	-4,400	-100.0%
	Total	\$0	\$0	\$4,400	\$0	-\$4,400	-100.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Election Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-74,400	0	0	0	0	0.0%
	Total	-\$74,400	\$0	\$0	\$0	\$0	0.0%

Election Line of Business

The purpose of the Election Line of Business is to provide accurate and timely election preparation, information, results and services to the general public so they can have confidence in the election process.

Register to Vote Program

The purpose of the Register to Vote Program is to provide voter registration services to Davidson County residents in order to register to vote.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,059,700	2,514,540	3,170,400	3,253,900	83,500	2.6%
	Total	\$3,059,700	\$2,514,540	\$3,170,400	\$3,253,900	\$83,500	2.6%
FTEs:	GSD General Fund	33.00	33.00	33.00	33.00	0.00	0.0%
	Total	33.00	33.00	33.00	33.00	0.00	0.0%

Law

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-161,100	0	0	0	0	0.0%
Total	-\$161,100	\$0	\$0	\$0	\$0	0.0%

Legal Services Line of Business

The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Client Advice and Support Program

The purpose of Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,687,600	2,349,387	2,605,600	2,809,400	203,800	7.8%
Total	\$2,687,600	\$2,349,387	\$2,605,600	\$2,809,400	\$203,800	7.8%
FTEs: GSD General Fund	12.50	12.50	16.50	16.50	0.00	0.0%
Total	12.50	12.50	16.50	16.50	0.00	0.0%

Contracts Program

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	87,700	84,743	88,300	86,400	-1,900	-2.2%
Total	\$87,700	\$84,743	\$88,300	\$86,400	-\$1,900	-2.2%
FTEs: GSD General Fund	2.36	2.36	0.00	0.00	0.00	0.0%
Total	2.36	2.36	0.00	0.00	0.00	0.0%

Legislation Program

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	99,300	67,588	100,100	100,500	400	0.4%
	Total	\$99,300	\$67,588	\$100,100	\$100,500	\$400	0.4%
FTEs:	GSD General Fund	1.00	1.00	0.00	0.00	0.00	0.0%
	Total	1.00	1.00	0.00	0.00	0.00	0.0%

Litigation and Administrative Hearings Program

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,327,800	3,271,920	3,264,000	4,061,700	797,700	24.4%
	Total	\$3,327,800	\$3,271,920	\$3,264,000	\$4,061,700	\$797,700	24.4%
FTEs:	GSD General Fund	24.64	24.64	28.00	31.00	3.00	10.7%
	Total	24.64	24.64	28.00	31.00	3.00	10.7%

Risk Management Line of Business

The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Claims Program

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	247,000	233,786	247,900	237,300	-10,600	-4.3%
	Total	\$247,000	\$233,786	\$247,900	\$237,300	-\$10,600	-4.3%
FTEs:	GSD General Fund	6.00	6.00	2.00	2.00	0.00	0.0%
	Total	6.00	6.00	2.00	2.00	0.00	0.0%

Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	139,300	118,626	139,700	151,600	11,900	8.5%
	Total	\$139,300	\$118,626	\$139,700	\$151,600	\$11,900	8.5%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Planning Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-200,700	0	0	0	0	0.0%
Total	-\$200,700	\$0	\$0	\$0	\$0	0.0%

Division of Transportation Planning

The purpose of the Division of Transportation Planning is to work with the Metro Public Works Division of Transportation (MDOT) to develop and implement the city's transportation vision through public and private sector projects, policies, and programs consistent with the General Plan.

Division of Transportation Planning

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Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	319,900	270,122	309,000	254,000	-55,000	-17.8%
Total	\$319,900	\$270,122	\$309,000	\$254,000	-\$55,000	-17.8%
FTEs: GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
Total	0.00	0.00	3.00	3.00	0.00	0.0%

Travel Demand Model CMAQ

The purpose of Nashville Complete Trips is to be the comprehensive resource for commuters in Middle Tennessee by connecting commuters, employers, and other stakeholders to travel options that will shift residents away from relying on single-occupant car trips for work and services.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	941,000	267,623	728,300	0	-728,300	-100.0%
Total	\$941,000	\$267,623	\$728,300	\$0	-\$728,300	-100.0%
FTEs: Special Purpose Fund	3.00	3.00	3.00	0.00	-3.00	-100.0%
Total	3.00	3.00	3.00	0.00	-3.00	-100.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Capital Planning & Research Program

The Capital Planning & Research Program leads the Planning Commission's role in assembling the annual Capital Improvements Budget and developing priorities based on Nashville's General Plan. The Program also supports coordination and planning among departments responsible for capital projects.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	394,900	365,087	402,800	494,300	91,500	22.7%
Total	\$394,900	\$365,087	\$402,800	\$494,300	\$91,500	22.7%
FTEs: GSD General Fund	0.00	0.00	5.00	5.00	0.00	0.0%
Total	0.00	0.00	5.00	5.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	933,100	985,050	1,165,100	1,542,200	377,100	32.4%
Total	\$933,100	\$985,050	\$1,165,100	\$1,542,200	\$377,100	32.4%
FTEs: GSD General Fund	8.00	8.00	10.25	10.25	0.00	0.0%
Total	8.00	8.00	10.25	10.25	0.00	0.0%

GIS Information Services Line of Business

The Purpose of GIS Information Services Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro Departments and Agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	358,100	353,253	352,800	386,500	33,700	9.6%
Total	\$358,100	\$353,253	\$352,800	\$386,500	\$33,700	9.6%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

GIS Services and Application Program

The purpose of GIS Services and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	550,300	440,445	462,300	279,800	-182,500	-39.5%
Budget: Special Purpose Fund	81,600	3,386	81,600	81,600	0	0.0%
Total	\$631,900	\$443,831	\$543,900	\$361,400	-\$182,500	-33.6%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	4.00	4.00	3.00	2.00	-1.00	-33.3%
Total	4.00	4.00	3.00	2.00	-1.00	-33.3%

Land Development Line of Business

The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Land Development Program

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,428,300	1,384,369	1,550,500	2,156,100	605,600	39.1%
Budget: Special Purpose Fund	25,000	873	0	0	0	0.0%
Total	\$1,453,300	\$1,385,242	\$1,550,500	\$2,156,100	\$605,600	39.1%
FTEs: GSD General Fund	13.00	13.00	17.00	22.00	5.00	29.4%
Total	13.00	13.00	17.00	22.00	5.00	29.4%

Planning Policy and Design Line of Business

The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Community Planning & Engagement Program

The purpose of the Community Planning & Engagement Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,073,300	931,388	1,129,500	1,918,100	788,600	69.8%
Budget: Special Purpose Fund	50,000	17,500	190,000	240,000	50,000	26.3%
Total	\$1,123,300	\$948,888	\$1,319,500	\$2,158,100	\$838,600	63.6%
FTEs: GSD General Fund	18.00	18.00	10.00	12.00	2.00	20.0%
Total	18.00	18.00	10.00	12.00	2.00	20.0%

General Plan Update Program

The purpose of the General Plan Update Program is to create and maintain a blueprint for the future that prescribes policy goals and objectives to shape and guide the physical development of Nashville. The update process is an ongoing program designed to gather data, evaluate outcomes, and communicate policy updates needed to maintain a unified, county-wide vision for Nashville/Davidson County's future well-being and prosperity. The planning effort involves community input from residents, regional partners and Nashvillians with expertise in topics that will impact Nashville's success in the future.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	87,900	50,324	87,900	87,900	0	0.0%
Total	\$87,900	\$50,324	\$87,900	\$87,900	\$0	0.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Human Resources

Administration and Systems Support

The purpose of Administration and Systems Support Line of Business is to provide quality service and support to Metro departments and agencies with enterprise wide human resource and payroll systems; to maintain accurate personnel records; to assure compliance with policy and legal requirements; to maintain and provide appropriate and accurate Human Resource data as well as provide administrative support for central Human Resources. Administration and Systems Support contains the following areas: EBS, Payroll, Financials, Records Management, and HRIS.

Administration and Systems Support

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Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,965,100	1,688,985	1,921,400	2,626,300	704,900	36.7%
	Total	\$1,965,100	\$1,688,985	\$1,921,400	\$2,626,300	\$704,900	36.7%
FTEs:	GSD General Fund	13.00	13.00	12.00	15.00	3.00	25.0%
	Total	13.00	13.00	12.00	15.00	3.00	25.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-141,500	0	0	0	0	0.0%
	Total	-\$141,500	\$0	\$0	\$0	\$0	0.0%

Benefits Administration, Benefit Board and Committees

The purpose of the Benefits Administration, Benefit Board and Committees Line of Business is to provide benefit services, employee relations, and workforce management services to Metro Nashville employees and retirees.

Benefit Services

The purpose of Benefit Services is to provide accurate, timely, quality benefit and resolution services to Metro employees and retirees; to ensure their health, retirement and other benefit services are satisfactory and that any concerns or issues are resolved in a timely manner. Benefit Services contains the following areas: Benefit Services and Compliance, Pension Services, Benefit Board, and Disability Services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,394,500	1,359,596	1,430,800	1,451,200	20,400	1.4%
	Total	\$1,394,500	\$1,359,596	\$1,430,800	\$1,451,200	\$20,400	1.4%
FTEs:	GSD General Fund	25.49	25.49	26.49	26.49	0.00	0.0%
	Total	25.49	25.49	26.49	26.49	0.00	0.0%

Employee Relations

The purpose of Employee Relations is to provide training, consultation, policy development and interpretation, as well as providing administrative support and staff recommendations to the Employee Civil Service Commission in order to promote and maintain a professional, quality workforce with fair and equitable employment practices. Employee Relations contains the following areas: EEO, Training, Civil Service Commission, Veteran's Outreach, and Labor Relations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	765,700	461,580	827,900	832,200	4,300	0.5%
	Total	\$765,700	\$461,580	\$827,900	\$832,200	\$4,300	0.5%
FTEs:	GSD General Fund	6.00	6.00	8.00	8.00	0.00	0.0%
	Total	6.00	6.00	8.00	8.00	0.00	0.0%

Workforce Management

The purpose of Workforce Management is to provide quality compensation products, career opportunities, staffing services, maintain classification and compensation systems as well as customer service and support to Metro departments and agencies in a timely and efficient manner, so they can meet and maintain their staffing needs while ensuring compliance with policy and legal requirements. The area of Workforce Management contains the following areas: Recruitment, Classification Compensation, and Risk Administration.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,669,400	1,870,461	1,659,300	1,719,400	60,100	3.6%
	Total	\$1,669,400	\$1,870,461	\$1,659,300	\$1,719,400	\$60,100	3.6%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Register of Deeds

Administration Line of Business

The purpose of the Administration Line of Business is to record, index and maintain property records and other documents as specified by TCA.

Administration Program

The purpose of the Administration Program is to record, index and maintain property records and other documents as specified by TCA.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	269,700	251,785	253,700	293,200	39,500	15.6%
Total	\$269,700	\$251,785	\$253,700	\$293,200	\$39,500	15.6%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-6,900	0	0	0	0	0.0%
Total	-\$6,900	\$0	\$0	\$0	\$0	0.0%

Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Computer Program

The purpose of the Computer Program is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	2,300	0	2,300	2,300	0	0.0%
Total	\$2,300	\$0	\$2,300	\$2,300	\$0	0.0%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

General Services

Building Operations Support Services Line of Business

The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

ADA Compliance Program

The purpose of the ADA Compliance program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	436,800	324,624	434,600	447,200	12,600	2.9%
Total	\$436,800	\$324,624	\$434,600	\$447,200	\$12,600	2.9%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Design and Construction Program

The purpose of the Design and Construction program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	32,200	28,768	33,300	30,800	-2,500	-7.5%
Total	\$32,200	\$28,768	\$33,300	\$30,800	-\$2,500	-7.5%
FTEs: GSD General Fund	4.00	4.00	0.00	0.00	0.00	0.0%
Total	4.00	4.00	0.00	0.00	0.00	0.0%

Facilities Maintenance Program

The purpose of the Facilities Maintenance program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	22,617,000	21,015,796	22,375,100	22,440,600	65,500	0.3%
Total	\$22,617,000	\$21,015,796	\$22,375,100	\$22,440,600	\$65,500	0.3%
FTEs: GSD General Fund	27.00	27.00	30.00	30.00	0.00	0.0%
Total	27.00	27.00	30.00	30.00	0.00	0.0%

Business Office Line of Business

The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

Business Office Program

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,283,800	1,043,931	1,283,400	1,307,100	23,700	1.8%
	Total	\$1,283,800	\$1,043,931	\$1,283,400	\$1,307,100	\$23,700	1.8%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
Budget:	GSD General Fund	-649,900	296	0	0	0	0.0%
Budget:	Internal Service Fund	0	0	0	0	0	0.0%
	Total	-\$649,900	\$296	\$0	\$0	\$0	0.0%

Business Support Line of Business

The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

E-Bid Surplus Property Distribution Program

The purpose of the e-Bid Surplus Property Distribution program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Enterprise Fund	1,126,300	2,053,810	1,164,100	1,219,700	55,600	4.8%
	Total	\$1,126,300	\$2,053,810	\$1,164,100	\$1,219,700	\$55,600	4.8%
FTEs:	Enterprise Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Mail Services Program

The purpose of the Mail Services program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,094,400	928,508	1,090,300	1,139,700	49,400	4.5%
	Total	\$1,094,400	\$928,508	\$1,090,300	\$1,139,700	\$49,400	4.5%
FTEs:	GSD General Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	5.00	5.00	0.00	0.0%

Fleet Operations Line of Business

The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Fleet Asset Management Program

The purpose of the Fleet Asset Management program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	619,700	622,721	640,400	605,900	-34,500	-5.4%
	Total	\$619,700	\$622,721	\$640,400	\$605,900	-\$34,500	-5.4%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fuel Supply Program

The purpose of the Fuel Supply program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	8,000,300	7,282,095	7,995,700	8,263,800	268,100	3.4%
	Total	\$8,000,300	\$7,282,095	\$7,995,700	\$8,263,800	\$268,100	3.4%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Vehicle and Equipment Repair Program

The purpose of the Vehicle and Equipment Repair program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	14,150,700	13,092,182	15,841,400	16,724,000	882,600	5.6%
	Total	\$14,150,700	\$13,092,182	\$15,841,400	\$16,724,000	\$882,600	5.6%
FTEs:	Internal Service Fund	98.00	98.00	56.00	56.00	0.00	0.0%
	Total	98.00	98.00	56.00	56.00	0.00	0.0%

Sustainability Line of Business

The purpose of the Sustainability Line of Business is to integrate sustainable practices throughout the department's projects and operations with the goal to reduce energy, waste, carbon and greenhouse gas emissions while also educating Metro employees and the Nashville community about sustainability.

Sustainability Management and Consultation Program

The Division of Sustainability integrates sustainable practices throughout the department's projects and operations with the goal to reduce energy, waste, carbon and greenhouse gas emissions while also educating Metro employees and the Nashville community about sustainability.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	695,200	417,011	696,300	800,500	104,200	15.0%
	Total	\$695,200	\$417,011	\$696,300	\$800,500	\$104,200	15.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	4.00	2.00	100.0%
	Total	2.00	2.00	2.00	4.00	2.00	100.0%

Historical Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-500	0	0	0	0	0.0%
	Total	-\$500	\$0	\$0	\$0	\$0	0.0%

Governmental and Public Partnership Line of Business

The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Governmental and Public Partnership Program

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Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	410,400	424,664	408,200	519,800	111,600	27.3%
	Total	\$410,400	\$424,664	\$408,200	\$519,800	\$111,600	27.3%
FTEs:	GSD General Fund	5.00	5.00	3.00	4.00	1.00	33.3%
	Total	5.00	5.00	3.00	4.00	1.00	33.3%

Historic Zoning Line of Business

The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

Historic Zoning Program

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or properties.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	635,800	635,004	637,600	692,300	54,700	8.6%
Budget:	Special Purpose Fund	24,000	0	0	0	0	0.0%
	Total	\$659,800	\$635,004	\$637,600	\$692,300	\$54,700	8.6%
FTEs:	GSD General Fund	4.55	4.55	8.50	8.50	0.00	0.0%
	Total	4.55	4.55	8.50	8.50	0.00	0.0%

Information, Education and Tourism Line of Business

The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to non-profit groups, citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Information, Education and Tourism Program

The purpose of the Information, Education and Tourism Program is to provide education, publication, interpretive, and technical assistance products to citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	126,000	111,954	114,500	137,000	22,500	19.7%
	Total	\$126,000	\$111,954	\$114,500	\$137,000	\$22,500	19.7%
FTEs:	GSD General Fund	1.95	1.95	0.00	0.00	0.00	0.0%
	Total	1.95	1.95	0.00	0.00	0.00	0.0%

Information Technology Service

Business Applications Solutions and Support Line of Business

The purpose of the Business Applications Solutions and Support Line of Business is to provide information via application, database, ERP, Procurement technology, and website services to Citizens, Metro Departments and Agencies so they can better serve and inform their customers.

Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can conduct business and improve their business processes.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	6,074,000	6,594,875	6,814,600	7,869,700	1,055,100	15.5%
Total	\$6,074,000	\$6,594,875	\$6,814,600	\$7,869,700	\$1,055,100	15.5%
FTEs: Internal Service Fund	12.00	12.00	12.00	13.00	1.00	8.3%
Total	12.00	12.00	12.00	13.00	1.00	8.3%

Enterprise Applications and Database Solutions Program

The purpose of the Enterprise Application and Database Solutions program is to provide enterprise application and database support products to Metro Departments and Agencies so they can support their business processes and store, access, and share data.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	3,859,400	4,706,055	4,225,100	5,923,600	1,698,500	40.2%
Total	\$3,859,400	\$4,706,055	\$4,225,100	\$5,923,600	\$1,698,500	40.2%
FTEs: Internal Service Fund	11.00	11.00	11.00	13.00	2.00	18.2%
Total	11.00	11.00	11.00	13.00	2.00	18.2%

ITS Service Applications Program

The purpose of the Service Applications program is to provide service applications development and support products to ITS, Metro departments and agencies so they can conduct business improve business processes.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	934,400	512,033	893,700	1,087,100	193,400	21.6%
Total	\$934,400	\$512,033	\$893,700	\$1,087,100	\$193,400	21.6%
FTEs: Internal Service Fund	6.00	6.00	6.00	7.00	1.00	16.7%
Total	6.00	6.00	6.00	7.00	1.00	16.7%

Web Based Services Program

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro Departments and Agencies so they can support their business processes using online communications and tools.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	842,600	1,033,905	999,700	676,500	-323,200	-32.3%
	Total	\$842,600	\$1,033,905	\$999,700	\$676,500	-\$323,200	-32.3%
FTEs:	Internal Service Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Business Operations Line of Business

The purpose of the Business Operations Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Employee and Account Care Program

The purpose of the Employee and Account Care Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	1,405,400	1,481,675	1,428,800	1,501,600	72,800	5.1%
	Total	\$1,405,400	\$1,481,675	\$1,428,800	\$1,501,600	\$72,800	5.1%
FTEs:	Internal Service Fund	8.49	8.49	8.49	10.49	2.00	23.6%
	Total	8.49	8.49	8.49	10.49	2.00	23.6%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and information security products to ITS so it can deliver results and retain service availability for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	529,000	425,426	531,900	561,300	29,400	5.5%
	Total	\$529,000	\$425,426	\$531,900	\$561,300	\$29,400	5.5%
FTEs:	Internal Service Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	0	0	0	0	0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	0.0%

Communication and Infrastructure Services Line of Business

The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

Data Infrastructure Support Program

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro Departments and Agencies so they can continuously access reliable IT services.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	365,200	212,062	590,100	928,300	338,200	57.3%
Total	\$365,200	\$212,062	\$590,100	\$928,300	\$338,200	57.3%
FTEs: Internal Service Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Enterprise Server and Storage Services Program

The purpose of the Enterprise Server and Storage Services Program is to provide server & data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Internal Service Fund	1,769,200	1,521,972	1,929,000	2,232,700	303,700	15.7%
Total	\$1,769,200	\$1,521,972	\$1,929,000	\$2,232,700	\$303,700	15.7%
FTEs: Internal Service Fund	12.00	12.00	12.00	12.00	0.00	0.0%
Total	12.00	12.00	12.00	12.00	0.00	0.0%

Identity and Access Management Program

The purpose of the Identity and Access Management Program is to provide Active Directory, infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	188,100	269,995	189,500	208,700	19,200	10.1%
	Total	\$188,100	\$269,995	\$189,500	\$208,700	\$19,200	10.1%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.50	0.50	25.0%
	Total	2.00	2.00	2.00	2.50	0.50	25.0%

Network Communication Services Program

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	5,191,700	5,604,983	5,986,300	6,523,600	537,300	9.0%
	Total	\$5,191,700	\$5,604,983	\$5,986,300	\$6,523,600	\$537,300	9.0%
FTEs:	Internal Service Fund	19.00	19.00	19.00	19.00	0.00	0.0%
	Total	19.00	19.00	19.00	19.00	0.00	0.0%

Physical Security Program

The purpose of the Physical Security Support Program is to provide systems infrastructure for cameras, cardkeys and key boxes for Metro Departments and agencies so they can provide reliable physical security programs that help protect Metro's employees and assets.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	775,100	612,539	752,700	775,500	22,800	3.0%
	Total	\$775,100	\$612,539	\$752,700	\$775,500	\$22,800	3.0%
FTEs:	Internal Service Fund	3.00	3.00	3.00	4.00	1.00	33.3%
	Total	3.00	3.00	3.00	4.00	1.00	33.3%

Security Assurance Program

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected facilities, data and applications.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	1,914,400	1,686,433	2,205,900	2,579,700	373,800	16.9%
	Total	\$1,914,400	\$1,686,433	\$2,205,900	\$2,579,700	\$373,800	16.9%
FTEs:	Internal Service Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

System Lifecycle Management Program

The purpose of the System Lifecycle Management Program is to provide solutions to develop, update and support the processes used to build and monitor the health of the desktops, laptops, tablets and servers used by Metro Departments and Agencies so they can better serve and inform their customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	422,700	445,032	418,900	453,000	34,100	8.1%
	Total	\$422,700	\$445,032	\$418,900	\$453,000	\$34,100	8.1%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Voice Communication Solutions Program

The purpose of the Voice Communications Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and Agencies so they can experience a full suite of voice telecommunication services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	1,220,800	688,654	1,289,200	1,418,000	128,800	10.0%
	Total	\$1,220,800	\$688,654	\$1,289,200	\$1,418,000	\$128,800	10.0%
FTEs:	Internal Service Fund	5.00	5.00	5.00	6.00	1.00	20.0%
	Total	5.00	5.00	5.00	6.00	1.00	20.0%

Customer Support Services Line of Business

The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro Agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

Field Services Program

The purpose of the Field Services Program is to provide supported personal computing products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	1,614,700	1,344,426	1,585,100	2,030,200	445,100	28.1%
	Total	\$1,614,700	\$1,344,426	\$1,585,100	\$2,030,200	\$445,100	28.1%
FTEs:	Internal Service Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Technical Support Service Center Program

The purpose of the Technical Support Service Center Program is to provide 24x7 information technology assistance, monitoring, and notification products to Metro Departments and agencies so they can have availability of systems and infrastructure to support their day-to-day business operations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	1,398,400	1,072,544	1,432,800	1,503,000	70,200	4.9%
	Total	\$1,398,400	\$1,072,544	\$1,432,800	\$1,503,000	\$70,200	4.9%
FTEs:	Internal Service Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Public, Education and Government Television Line of Business

The purpose of the Public, Education and Government Television Line of Business is to provide management and television production products to Metro Department and Agencies and Community Producers so they can better inform the citizens of Nashville.

Metro Nashville Network Program

The purpose of the Metro Nashville Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	784,900	840,184	802,100	921,600	119,500	14.9%
	Total	\$784,900	\$840,184	\$802,100	\$921,600	\$119,500	14.9%
FTEs:	Internal Service Fund	8.00	8.00	8.00	9.00	1.00	12.5%
	Total	8.00	8.00	8.00	9.00	1.00	12.5%

Studio Management Program

The purpose of the Studio Management program is to provide management and oversight products to the users of Metro's Public Educational and Governmental television channels 9, 10, and 19 so they can produce and air arts, educational and community programs and services to the citizens of Nashville.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	220,500	361,733	226,300	237,200	10,900	4.8%
	Total	\$220,500	\$361,733	\$226,300	\$237,200	\$10,900	4.8%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Finance

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	569,700	547,990	549,000	581,700	32,700	6.0%
Total	\$569,700	\$547,990	\$549,000	\$581,700	\$32,700	6.0%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Business Support and Solutions Line of Business

The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

Accounts Payable Program

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	838,600	758,138	824,300	904,800	80,500	9.8%
Total	\$838,600	\$758,138	\$824,300	\$904,800	\$80,500	9.8%
FTEs: GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
Total	10.00	10.00	10.00	10.00	0.00	0.0%

Business Assistance Office Program

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services, and construction to ensure economic inclusion of small, minority-owned and woman-owned businesses and service-disabled veteran-owned.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,110,900	884,969	1,085,600	1,148,300	62,700	5.8%
	Total	\$1,110,900	\$884,969	\$1,085,600	\$1,148,300	\$62,700	5.8%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Cash Operations Program

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	327,400	318,700	331,600	539,300	207,700	62.6%
	Total	\$327,400	\$318,700	\$331,600	\$539,300	\$207,700	62.6%
FTEs:	Internal Service Fund	3.00	3.00	3.00	4.00	1.00	33.3%
	Total	3.00	3.00	3.00	4.00	1.00	33.3%

Financial Accounting and Reporting Program

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements, and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,601,900	1,575,585	1,652,700	2,102,500	449,800	27.2%
	Total	\$1,601,900	\$1,575,585	\$1,652,700	\$2,102,500	\$449,800	27.2%
FTEs:	GSD General Fund	17.00	17.00	17.00	18.00	1.00	5.9%
	Total	17.00	17.00	17.00	18.00	1.00	5.9%

Payroll Operations Program

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	590,600	582,456	701,000	1,022,200	321,200	45.8%
	Total	\$590,600	\$582,456	\$701,000	\$1,022,200	\$321,200	45.8%
FTEs:	GSD General Fund	8.00	8.00	8.00	10.00	2.00	25.0%
	Total	8.00	8.00	8.00	10.00	2.00	25.0%

Purchasing Program

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services, and construction in a cost-effective manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,300,700	1,249,238	1,336,100	1,502,600	166,500	12.5%
	Total	\$1,300,700	\$1,249,238	\$1,336,100	\$1,502,600	\$166,500	12.5%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Real Estate Management Program

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	519,800	365,898	423,600	614,100	190,500	45.0%
	Total	\$519,800	\$365,898	\$423,600	\$614,100	\$190,500	45.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	6.00	1.00	20.0%
	Total	5.00	5.00	5.00	6.00	1.00	20.0%

Tourism Tax Program

The purpose of the Tourism Tax Program is to collect taxes and fees related to Davidson County's tourism industry so funding obligations supported by these taxes and fees can be met.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	541,500	432,977	515,200	495,900	-19,300	-3.7%
	Total	\$541,500	\$432,977	\$515,200	\$495,900	-\$19,300	-3.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	5.00	1.00	25.0%
	Total	4.00	4.00	4.00	5.00	1.00	25.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,591,000	1,418,118	1,676,400	1,781,800	105,400	6.3%
	Total	\$1,591,000	\$1,418,118	\$1,676,400	\$1,781,800	\$105,400	6.3%
FTEs:	GSD General Fund	12.25	12.25	12.25	13.25	1.00	8.2%
	Total	12.25	12.25	12.25	13.25	1.00	8.2%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-242,000	0	0	0	0	0.0%
Budget:	Internal Service Fund	0	-25,652	0	0	0	0.0%
Budget:	Special Purpose Fund	52,600	25,000	2,600	2,600	0	0.0%
	Total	-\$189,400	-\$652	\$2,600	\$2,600	\$0	0.0%

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments and agencies so they can make timely, well- informed budgetary decisions and to assist departments in effectively developing and managing their budgets and performance results.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,758,300	1,461,310	1,656,600	1,812,000	155,400	9.4%
	Total	\$1,758,300	\$1,461,310	\$1,656,600	\$1,812,000	\$155,400	9.4%
FTEs:	GSD General Fund	17.25	17.25	17.25	18.25	1.00	5.8%
	Total	17.25	17.25	17.25	18.25	1.00	5.8%

Grants and Cost Management

The purpose of the Grants and Cost Management program is to provide grants, gifts and donations information, grants planning, assessment and technical products to Metro departments, agencies and decision-makers so they can be sure that grants, gifts and donations received by Metro Government are managed efficiently and effectively

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	335,400	332,280	338,800	351,100	12,300	3.6%
	Total	\$335,400	\$332,280	\$338,800	\$351,100	\$12,300	3.6%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	307,900	297,211	308,000	328,400	20,400	6.6%
	Total	\$307,900	\$297,211	\$308,000	\$328,400	\$20,400	6.6%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Internal Service Fund	274,300	270,241	274,800	298,900	24,100	8.8%
	Total	\$274,300	\$270,241	\$274,800	\$298,900	\$24,100	8.8%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Assessor of Property

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-203,000	0	0	0	0	0.0%
	Total	-\$203,000	\$0	\$0	\$0	\$0	0.0%

Assessment Line of Business

The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Assessment Program

The purpose of the Assessment Program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	7,842,800	7,118,758	8,041,300	8,720,000	678,700	8.4%
	Total	\$7,842,800	\$7,118,758	\$8,041,300	\$8,720,000	\$678,700	8.4%
FTEs:	GSD General Fund	79.00	79.00	80.00	81.00	1.00	1.3%
	Total	79.00	79.00	80.00	81.00	1.00	1.3%

Board of Equalization Line of Business

The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Board of Equalization Program

The purpose of the Board of Equalization Program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	20,000	5,494	20,000	20,000	0	0.0%
	Total	\$20,000	\$5,494	\$20,000	\$20,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Hearing Officer Review Line of Business

The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Hearing Officer Review Program

The purpose of the Hearing Officer Review Program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	40,000	3,579	82,000	82,200	200	0.2%
	Total	\$40,000	\$3,579	\$82,000	\$82,200	\$200	0.2%
FTEs:	GSD General Fund	1.50	1.50	4.00	4.00	0.00	0.0%
	Total	1.50	1.50	4.00	4.00	0.00	0.0%

Personal Property Audit Line of Business

The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Personal Property Audit Program

The purpose of the Personal Property Audit Program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	388,000	11,150	388,000	388,000	0	0.0%
	Total	\$388,000	\$11,150	\$388,000	\$388,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Trustee

Administration Line of Business

The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

Administration Program

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,430,600	2,146,893	2,608,600	2,873,800	265,200	10.2%
	Total	\$2,430,600	\$2,146,893	\$2,608,600	\$2,873,800	\$265,200	10.2%
FTEs:	GSD General Fund	25.20	25.20	24.20	25.20	1.00	4.1%
	Total	25.20	25.20	24.20	25.20	1.00	4.1%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-63,500	0	0	0	0	0.0%
	Total	-\$63,500	\$0	\$0	\$0	\$0	0.0%

County Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to oversee the issuance of various licenses, such as vehicle registration, business tax, marriage, and notary commission. Local and state fees and taxes related to the various licenses are collected. Additionally, fees are collected for birth certificate and passport services.

Administration

The Administration Program collects certain State privilege license fees as well as other State and Local revenues, fees, commissions and taxes as required by law.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	4,995,700	4,584,470	4,918,500	5,616,700	698,200	14.2%
Budget:	Special Purpose Fund	50,000	33,737	60,000	60,000	0	0.0%
	Total	\$5,045,700	\$4,618,207	\$4,978,500	\$5,676,700	\$698,200	14.0%
FTEs:	GSD General Fund	76.35	76.35	76.35	78.35	2.00	2.6%
	Total	76.35	76.35	76.35	78.35	2.00	2.6%

Computer Program

The purpose of the Computer Program is the purchase or replacement of computer hardware and other usual and necessary computer related expenses from earmarked revenue for the County Clerk's Office.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	85,000	45,002	85,000	85,000	0	0.0%
	Total	\$85,000	\$45,002	\$85,000	\$85,000	\$0	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-118,500	0	0	0	0	0.0%
	Total	-\$118,500	\$0	\$0	\$0	\$0	0.0%

District Attorney

20th Judicial Drug Task Force Line of Business

The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force Program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	900,000	674,226	900,000	900,000	0	0.0%
	Total	\$900,000	\$674,226	\$900,000	\$900,000	\$0	0.0%
FTEs:	Special Purpose Fund	3.50	3.50	3.50	3.50	0.00	0.0%
	Total	3.50	3.50	3.50	3.50	0.00	0.0%

Administration – Criminal Division Line of Business

The purpose of the Administration – Criminal Division Line of Business is to provide all activities necessary to support the mission of the office.

Administration – Criminal Division Program

The purpose of the Administration – Criminal Division Program is to provide all activities necessary to support the mission of the office.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	8,319,000	8,131,531	8,934,600	9,992,500	1,057,900	11.8%
	Total	\$8,319,000	\$8,131,531	\$8,934,600	\$9,992,500	\$1,057,900	11.8%
FTEs:	GSD General Fund	83.22	83.22	89.22	93.22	4.00	4.5%
	Total	83.22	83.22	89.22	93.22	4.00	4.5%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-174,700	0	0	0	0	0.0%
Budget: Special Purpose Fund	40,000	52,774	40,000	40,000	0	0.0%
Total	-\$134,700	\$52,774	\$40,000	\$40,000	\$0	0.0%

DA Elderly & Vulnerable Adult

The purpose of the Elderly and Vulnerable Adult Line of Business is to protect those as outlined in the Tennessee Code Annotated 39-15-501.

DA Elderly & Vulnerable Adult

The purpose of the Elderly and Vulnerable Adult Program is to protect those who are identified as needing assistance per the Tennessee Code Annotated 39-15-501.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	10,000	0	10,000	10,000	0	0.0%
Total	\$10,000	\$0	\$10,000	\$10,000	\$0	0.0%

Family Violence Line of Business

The purpose of the Family Violence Line of Business is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Family Violence Program

The purpose of the Family Violence Program is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	317,200	263,907	340,800	340,800	0	0.0%
Total	\$317,200	\$263,907	\$340,800	\$340,800	\$0	0.0%
FTEs: Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fraud and Economic Crime Line of Business

The purpose of the Fraud and Economic Crime Line of Business is to provide fraud and economic crime services.

Fraud and Economic Crime Program

The purpose of the Fraud and Economic Crime Program is to provide fraud and economic crime services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	60,000	30,361	60,000	60,000	0	0.0%
	Total	\$60,000	\$30,361	\$60,000	\$60,000	\$0	0.0%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Public Defender

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	907,500	702,722	1,090,400	1,117,300	26,900	2.5%
Total	\$907,500	\$702,722	\$1,090,400	\$1,117,300	\$26,900	2.5%
FTEs: GSD General Fund	8.00	8.00	8.50	10.00	1.50	17.6%
Total	8.00	8.00	8.50	10.00	1.50	17.6%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-174,100	0	0	0	0	0.0%
Total	-\$174,100	\$0	\$0	\$0	\$0	0.0%

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	329,100	323,694	359,200	349,700	-9,500	-2.6%
Total	\$329,100	\$323,694	\$359,200	\$349,700	-\$9,500	-2.6%
FTEs: GSD General Fund	10.50	10.50	2.50	1.50	-1.00	-40.0%
Total	10.50	10.50	2.50	1.50	-1.00	-40.0%

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,502,500	4,247,269	4,734,300	5,282,500	548,200	11.6%
Total	\$4,502,500	\$4,247,269	\$4,734,300	\$5,282,500	\$548,200	11.6%
FTEs: GSD General Fund	34.00	34.00	47.00	50.00	3.00	6.4%
Total	34.00	34.00	47.00	50.00	3.00	6.4%

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,694,600	2,284,577	2,799,800	3,035,400	235,600	8.4%
Total	\$2,694,600	\$2,284,577	\$2,799,800	\$3,035,400	\$235,600	8.4%
FTEs: GSD General Fund	26.99	26.99	27.99	30.99	3.00	10.7%
Total	26.99	26.99	27.99	30.99	3.00	10.7%

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	978,400	989,097	974,600	1,056,000	81,400	8.4%
Total	\$978,400	\$989,097	\$974,600	\$1,056,000	\$81,400	8.4%
FTEs: GSD General Fund	9.00	9.00	7.00	7.00	0.00	0.0%
Total	9.00	9.00	7.00	7.00	0.00	0.0%

Juvenile Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Administration Program

The purpose of the Administration Program is to provide record keeping, file management and fee collection to support the Juvenile Court.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,997,500	1,963,582	2,029,300	2,184,600	155,300	7.7%
Total	\$1,997,500	\$1,963,582	\$2,029,300	\$2,184,600	\$155,300	7.7%
FTEs: GSD General Fund	30.00	30.00	31.00	31.00	0.00	0.0%
Total	30.00	30.00	31.00	31.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-33,900	0	0	0	0	0.0%
Total	-\$33,900	\$0	\$0	\$0	\$0	0.0%

Computerization Line of Business

The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Computerization Program

The purpose of the Computerization Program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	16,000	9,783	16,000	33,600	17,600	110.0%
Total	\$16,000	\$9,783	\$16,000	\$33,600	\$17,600	110.0%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Circuit Court Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-86,500	0	0	0	0	0.0%
Total	-\$86,500	\$0	\$0	\$0	\$0	0.0%

Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Circuit Court Clerk's Office and General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	246,700	252,715	240,400	233,300	-7,100	-3.0%
Total	\$246,700	\$252,715	\$240,400	\$233,300	-\$7,100	-3.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Probate Court Clerk's Office Line of Business

The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Probate Court Clerk's Office

The purpose of the Probate Court Clerk's Office Program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	13,700	12,455	13,700	13,700	0	0.0%
	Total	\$13,700	\$12,455	\$13,700	\$13,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Traffic Violations Bureau Line of Business

The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Traffic Violations Bureau

The purpose of the Traffic Violations Bureau Program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,291,500	2,763,472	3,192,500	3,248,000	55,500	1.7%
	Total	\$3,291,500	\$2,763,472	\$3,192,500	\$3,248,000	\$55,500	1.7%
FTEs:	GSD General Fund	43.45	43.45	43.45	42.45	-1.00	-2.3%
	Total	43.45	43.45	43.45	42.45	-1.00	-2.3%

Criminal Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Administration Program

The purpose of the Administration Program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	6,615,000	6,411,120	6,465,200	6,991,900	526,700	8.1%
Budget: Special Purpose Fund	150,000	55,797	52,000	50,500	-1,500	-2.9%
Total	\$6,765,000	\$6,466,917	\$6,517,200	\$7,042,400	\$525,200	8.1%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	87.11	87.11	87.11	89.11	2.00	2.3%
Total	87.11	87.11	87.11	89.11	2.00	2.3%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-161,800	0	0	0	0	0.0%
Total	-\$161,800	\$0	\$0	\$0	\$0	0.0%

Computerization Line of Business

The purpose of the Computerization Line of Business is to further computerization of the criminal court.

Computerization Program

The purpose of the Computerization Program is to further computerization of the criminal court.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	215,900	10,542	215,900	215,900	0	0.0%
Total	\$215,900	\$10,542	\$215,900	\$215,900	\$0	0.0%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Clerk and Master - Chancery

Administration Line of Business

The purpose of the Administration Line of Business is to collect delinquent tax payments for Metropolitan Government.

Administration Program

The purpose of the Administration Program is to collect delinquent tax payments for Metropolitan Government.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,691,200	1,443,798	1,669,600	1,744,700	75,100	4.5%
	Total	\$1,691,200	\$1,443,798	\$1,669,600	\$1,744,700	\$75,100	4.5%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-41,400	0	0	0	0	0.0%
	Total	-\$41,400	\$0	\$0	\$0	\$0	0.0%

Juvenile Court

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	821,500	799,933	817,600	947,300	129,700	15.9%
	Total	\$821,500	\$799,933	\$817,600	\$947,300	\$129,700	15.9%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	297,900	215,303	348,200	550,800	202,600	58.2%
	Total	\$297,900	\$215,303	\$348,200	\$550,800	\$202,600	58.2%
FTEs:	GSD General Fund	3.00	3.00	4.50	4.50	0.00	0.0%
	Total	3.00	3.00	4.50	4.50	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	175,000	195,870	180,400	182,200	1,800	1.0%
	Total	\$175,000	\$195,870	\$180,400	\$182,200	\$1,800	1.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-339,200	0	0	0	0	0.0%
	Total	-\$339,200	\$0	\$0	\$0	\$0	0.0%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	215,000	209,479	213,400	214,600	1,200	0.6%
	Total	\$215,000	\$209,479	\$213,400	\$214,600	\$1,200	0.6%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Star Team Program

The purpose of the STAR team program is to provide data analysis, training and resource products to staff so they can deliver viable resources to children and families who come in contact with the Juvenile Court.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	166,200	180,695	140,100	147,600	7,500	5.4%
	Total	\$166,200	\$180,695	\$140,100	\$147,600	\$7,500	5.4%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Child/Family Protection and Advocacy Line of Business

The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they cannot only have their case (complaint) addressed, but that they can develop necessary skills to be a productive citizen.

Assessment Program

The purpose of the Assessment program is to provide assessment products to children and families so they can develop an individualized plan of intervention to treat and rehabilitate the child.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	2,107	0	0	0	0.0%
	Total	\$0	\$2,107	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Foster Care Review Board (FCRB) Program

The purpose of the Foster Care Review Board Program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner in order to achieve permanency status per State and Federal Law.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	456,500	447,092	462,800	479,200	16,400	3.5%
	Total	\$456,500	\$447,092	\$462,800	\$479,200	\$16,400	3.5%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Family Accountability Line of Business

The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to children charged with status or delinquent offenses and their families so they can remain in/return to the community without compromising community safety.

Community Based Gang Probation Program

The purpose of the Community Based Gang Probation Program is to provide gang education and intensive probation monitoring products to Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	379,300	297,632	430,800	433,800	3,000	0.7%
	Total	\$379,300	\$297,632	\$430,800	\$433,800	\$3,000	0.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Intake Program

The purpose of the intake program is to provide petition products to plaintiffs so they can have their case filed.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	647,600	508,769	602,200	674,200	72,000	12.0%
	Total	\$647,600	\$508,769	\$602,200	\$674,200	\$72,000	12.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Juvenile Recovery Court

The purpose of the Juvenile Recovery Court is to assess a youth's needs and effectively address substance abuse in order to decrease future offense/substance use and increase positive outcomes.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	302,500	353,645	350,600	353,600	3,000	0.9%
Total	\$302,500	\$353,645	\$350,600	\$353,600	\$3,000	0.9%
FTEs: GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

Metro Student Attendance Center (M-SAC) Program

The purpose of the Metro Student Attendance Center (M-SAC) program is to provide early intervention products to truant students so they can re-engage in regular school attendance.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,029,800	1,140,068	1,064,500	1,113,600	49,100	4.6%
Total	\$1,029,800	\$1,140,068	\$1,064,500	\$1,113,600	\$49,100	4.6%
FTEs: GSD General Fund	15.00	15.00	16.00	16.00	0.00	0.0%
Total	15.00	15.00	16.00	16.00	0.00	0.0%

Support Intervention Accountability (SIA) Program

The purpose of the SIA program is to provide support, intervention, and accountability products to children and families so they can avoid returning to the Juvenile Justice System.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,774,800	974,000	1,380,400	1,340,600	-39,800	-2.9%
Budget: Special Purpose Fund	443,300	339,208	9,000	443,300	434,300	4825.6%
Total	\$2,218,100	\$1,313,208	\$1,389,400	\$1,783,900	\$394,500	28.4%
FTEs: Special Purpose Fund	6.00	6.00	7.00	7.00	0.00	0.0%
FTEs: GSD General Fund	17.00	17.00	18.00	18.00	0.00	0.0%
Total	23.00	23.00	25.00	25.00	0.00	0.0%

Judicial Actions Line of Business

The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, depositions and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions Program

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,190,100	1,160,692	936,900	959,700	22,800	2.4%
Budget: Special Purpose Fund	307,500	219,560	200,000	272,500	72,500	36.3%
Total	\$1,497,600	\$1,380,251	\$1,136,900	\$1,232,200	\$95,300	8.4%
FTEs: GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
FTEs: Special Purpose Fund	2.20	2.20	2.70	2.70	0.00	0.0%
Total	8.20	8.20	7.70	7.70	0.00	0.0%

Juvenile Court Pretrial Line of Business

The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Community Outreach/Youth Court

The purpose of the community outreach/youth court program is to provide community outreach and restorative justice products to first time offenders so they can have their case reconciled by peers who assume the role as court officials.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	319,700	286,936	320,300	330,200	9,900	3.1%
Budget: Special Purpose Fund	0	683	0	0	0	0.0%
Total	\$319,700	\$287,618	\$320,300	\$330,200	\$9,900	3.1%
FTEs: GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

Juvenile Detention Center Line of Business

The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure alternative environment.

Metro Juvenile Detention Center Program

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,462,900	5,078,610	5,295,900	5,295,900	0	0.0%
Total	\$4,462,900	\$5,078,610	\$5,295,900	\$5,295,900	\$0	0.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Parentage and Child Support Line of Business

The purpose of the Parentage and Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage and Child Support Program

The purpose of the Parentage and Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	560,800	544,201	622,700	630,000	7,300	1.2%
Budget: Special Purpose Fund	1,845,500	1,604,299	1,649,400	1,831,300	181,900	11.0%
Total	\$2,406,300	\$2,148,500	\$2,272,100	\$2,461,300	\$189,200	8.3%
FTEs: Special Purpose Fund	18.00	18.00	20.00	20.00	0.00	0.0%
Total	18.00	18.00	20.00	20.00	0.00	0.0%

Security and Service of Process Line of Business

The purpose of the Security and Service of process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security Program

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	760,800	718,480	762,900	904,500	141,600	18.6%
	Total	\$760,800	\$718,480	\$762,900	\$904,500	\$141,600	18.6%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Service of Process Program

The purpose of the Service of Process Program is to provide statutorily required personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	240,700	227,503	239,400	240,900	1,500	0.6%
	Total	\$240,700	\$227,503	\$239,400	\$240,900	\$1,500	0.6%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

General Sessions Court

Administration Line of Business

The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Administration Program

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,692,800	1,692,423	1,898,000	2,115,100	217,100	11.4%
Total	\$1,692,800	\$1,692,423	\$1,898,000	\$2,115,100	\$217,100	11.4%
FTEs: GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
Total	20.00	20.00	20.00	20.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-312,700	0	0	0	0	0.0%
Total	-\$312,700	\$0	\$0	\$0	\$0	0.0%

General Probation Line of Business

The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

General Probation Program

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,872,700	2,424,611	2,605,200	2,601,200	-4,000	-0.2%
Total	\$2,872,700	\$2,424,611	\$2,605,200	\$2,601,200	-\$4,000	-0.2%
FTEs: GSD General Fund	34.00	34.00	33.00	34.00	1.00	3.0%
Total	34.00	34.00	33.00	34.00	1.00	3.0%

Judges Line of Business

The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Judges Program

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	6,472,000	6,483,824	6,476,500	6,678,400	201,900	3.1%
Total	\$6,472,000	\$6,483,824	\$6,476,500	\$6,678,400	\$201,900	3.1%
FTEs: GSD General Fund	55.96	55.96	53.44	53.44	0.00	0.0%
Total	55.96	55.96	53.44	53.44	0.00	0.0%

Specialty Courts and Treatment Programs

The purpose of the Specialty Courts and Treatment Programs Line of Business is to help addicted, non-violent drug offenders receive treatment for their addictions through Recovery Court; link the needs of clients to community programs offering psychiatric care and medication stabilization through Mental Health Court; provide specialized judicial services to veterans through Veteran's Treatment Court; and create restorative justice for individuals aged 18-26 with a program called C.A.R.E. (Creating Avenues of Restoration and Empowerment) through Music City Community Court, Division VIII.

Mental Health Court

The purpose of the Mental Health Court is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	567,100	554,587	570,700	694,000	123,300	21.6%
Budget: Special Purpose Fund	29,000	35,712	25,500	26,000	500	2.0%
Budget: Waste Management Fu	0	0	0	5,191,100	5,191,100	100.0%
Total	\$596,100	\$590,298	\$596,200	\$5,911,100	\$5,314,900	891.5%
FTEs: GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Music City Community Court Division VIII

The purpose of the Music City Community Court is to create restorative justice for individuals aged 18-26 by implementing the Creating Avenues of Restoration and Empowerment program (CARE). CARE assists young adults that have committed non-violent, misdemeanor level crimes with navigating the criminal justice system. It uses a hands-on individualized approach, meeting the participants where they are and helping them move past their mistakes.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	561	102,800	160,000	57,200	55.6%
Budget: Special Purpose Fund	61,300	107,882	42,500	0	-42,500	-100.0%
Total	\$61,300	\$108,444	\$145,300	\$160,000	\$14,700	10.1%
FTEs: GSD General Fund	0.00	0.00	2.00	2.00	0.00	0.0%
FTEs: Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
Total	1.00	1.00	2.00	2.00	0.00	0.0%

Recovery Court

The purpose of the Recovery Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	164,300	168,468	166,700	402,800	236,100	141.6%
Budget: Special Purpose Fund	59,000	6,639	39,800	38,000	-1,800	-4.5%
Total	\$223,300	\$175,107	\$206,500	\$440,800	\$234,300	113.5%
FTEs: GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
Total	2.00	2.00	3.00	3.00	0.00	0.0%

Recovery Court TN WITS

Tennessee Web-based Information Technology System (TN WITS) collects and manages service recipient data through relational databases on provider agencies and their programs, staff clients, episodes of care and programmatic services. This information is recorded to assist the State in meeting federal reporting requirements on some of the state's funding sources.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	60,000	67,999	60,000	60,000	0	0.0%
Total	\$60,000	\$67,999	\$60,000	\$60,000	\$0	0.0%

Veteran's Treatment Court

The purpose of the Veteran's Treatment Court is to provide specialized judicial services to veterans.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	102,900	98,549	92,400	92,800	400	0.4%
Total	\$102,900	\$98,549	\$92,400	\$92,800	\$400	0.4%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Traffic School Line of Business

The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Traffic School Program

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	912,300	480,868	682,900	687,600	4,700	0.7%
	Total	\$912,300	\$480,868	\$682,900	\$687,600	\$4,700	0.7%
FTEs:	GSD General Fund	7.30	7.30	7.90	7.90	0.00	0.0%
	Total	7.30	7.30	7.90	7.90	0.00	0.0%

State Trial Courts

Alternative Felony Supervision Line of Business

The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Alternative Felony Supervision Program

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	283,900	188,693	190,800	190,400	-400	-0.2%
Budget:	Special Purpose Fund	1,545,300	1,487,371	1,587,700	1,587,700	0	0.0%
	Total	\$1,829,200	\$1,676,064	\$1,778,500	\$1,778,100	-\$400	0.0%
FTEs:	Special Purpose Fund	23.00	23.00	23.00	23.00	0.00	0.0%
	Total	23.00	23.00	23.00	23.00	0.00	0.0%

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Drug Court Program

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	1,422,300	1,402,915	1,309,800	1,261,700	-48,100	-3.7%
	Total	\$1,422,300	\$1,402,915	\$1,309,800	\$1,261,700	-\$48,100	-3.7%
FTEs:	Special Purpose Fund	21.90	21.90	21.90	21.90	0.00	0.0%
	Total	21.90	21.90	21.90	21.90	0.00	0.0%

Trial Court Administrative Services Line of Business

The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-232,000	0	0	0	0	0.0%
Total	-\$232,000	\$0	\$0	\$0	\$0	0.0%

Trial Court Administrative Services Program

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	9,154,100	9,001,897	9,112,600	9,842,400	729,800	8.0%
Budget: Special Purpose Fund	618,300	680,305	675,000	674,600	-400	-0.1%
Total	\$9,772,400	\$9,682,202	\$9,787,600	\$10,517,000	\$729,400	7.5%
FTEs: Special Purpose Fund	9.49	9.49	9.49	9.49	0.00	0.0%
FTEs: GSD General Fund	96.47	96.47	96.47	97.47	1.00	1.0%
Total	105.96	105.96	105.96	106.96	1.00	0.9%

Justice Integration Services

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,833,500	2,595,210	2,907,300	3,982,300	1,075,000	37.0%
Total	\$2,833,500	\$2,595,210	\$2,907,300	\$3,982,300	\$1,075,000	37.0%
FTEs: GSD General Fund	19.50	19.50	19.50	20.50	1.00	5.1%
Total	19.50	19.50	19.50	20.50	1.00	5.1%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-66,300	0	0	0	0	0.0%
Total	-\$66,300	\$0	\$0	\$0	\$0	0.0%

Applications Line of Business

The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

Applications Program

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	125,764	0	0	0	0.0%
Total	\$0	\$125,764	\$0	\$0	\$0	0.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Customer Support Line of Business

The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Customer Support Program

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	30,610	0	0	0	0.0%
	Total	\$0	\$30,610	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Sheriff

Administration Line of Business

The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	14,565,600	15,762,743	14,129,600	22,709,800	8,580,200	60.7%
Budget: Special Purpose Fund	0	901	0	0	0	0.0%
Total	\$14,565,600	\$15,763,644	\$14,129,600	\$22,709,800	\$8,580,200	60.7%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	64.00	64.00	64.00	64.00	0.00	0.0%
Total	64.00	64.00	64.00	64.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	942,000	854,470	944,800	979,600	34,800	3.7%
Total	\$942,000	\$854,470	\$944,800	\$979,600	\$34,800	3.7%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	281,600	0	0	0	0	0.0%
Budget: Special Purpose Fund	117,700	10,139	0	0	0	0.0%
Total	\$399,300	\$10,139	\$0	\$0	\$0	0.0%

Armed Services Line of Business

The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

Security Services Program

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	5,000,100	5,410,938	5,004,900	2,133,800	-2,871,100	-57.4%
Total	\$5,000,100	\$5,410,938	\$5,004,900	\$2,133,800	-\$2,871,100	-57.4%
FTEs: GSD General Fund	104.00	104.00	104.00	104.00	0.00	0.0%
Total	104.00	104.00	104.00	104.00	0.00	0.0%

Transportation Program

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	5,657,100	5,592,329	5,645,300	6,138,200	492,900	8.7%
Total	\$5,657,100	\$5,592,329	\$5,645,300	\$6,138,200	\$492,900	8.7%
FTEs: GSD General Fund	69.00	69.00	69.00	69.00	0.00	0.0%
Total	69.00	69.00	69.00	69.00	0.00	0.0%

Behavioral Care Center (BCC) Line of Business

The purpose of the Behavioral Care Center (BCC) Line of Business is to provide offender management and support services to DCSO employees and inmates at the downtown facility.

BCC Offender Management

The purpose of the Behavioral Care Center (BCC) Offender Management Program is to provide required services to DDC inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	19	2,532,600	2,608,500	75,900	3.0%
Total	\$0	\$19	\$2,532,600	\$2,608,500	\$75,900	3.0%

BCC Offender Support

The purpose of the Behavioral Care Center (BCC) Offender Support Program is to provide support services to DDC.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	1,920	171,800	176,400	4,600	2.7%
Total	\$0	\$1,920	\$171,800	\$176,400	\$4,600	2.7%

Civil Warrant Line of Business

The purpose of the Civil Warrant Line of Business is to provide civil process products to users of the court system so they can access their rights to due process.

Civil Warrant Program

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,654,100	4,431,141	4,638,000	4,799,100	161,100	3.5%
Total	\$4,654,100	\$4,431,141	\$4,638,000	\$4,799,100	\$161,100	3.5%
FTEs: GSD General Fund	56.00	56.00	56.00	56.00	0.00	0.0%
Total	56.00	56.00	56.00	56.00	0.00	0.0%

Correctional Development Center-Female (CDC-F) Line of Business

The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-F Inmate Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	578,300	487,998	577,500	603,800	26,300	4.6%
Total	\$578,300	\$487,998	\$577,500	\$603,800	\$26,300	4.6%
FTEs: GSD General Fund	86.00	86.00	86.00	86.00	0.00	0.0%
Total	86.00	86.00	86.00	86.00	0.00	0.0%

CDC-F Program Management and Support Services Program

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	174,500	117,425	0	0	0	0.0%
Total	\$174,500	\$117,425	\$0	\$0	\$0	0.0%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Correctional Development Center-Male (CDC-M) Line of Business

The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Inmate Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	5,888,100	5,998,340	5,988,500	6,185,500	197,000	3.3%
Total	\$5,888,100	\$5,998,340	\$5,988,500	\$6,185,500	\$197,000	3.3%
FTEs: GSD General Fund	97.00	97.00	97.00	97.00	0.00	0.0%
Total	97.00	97.00	97.00	97.00	0.00	0.0%

CDC-M Program Management and Support Services Program

The purpose of the Correctional Development Center-Male (CDC-M) Program Management and Support Services Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,726,300	4,758,185	4,722,900	2,044,500	-2,678,400	-56.7%
Total	\$4,726,300	\$4,758,185	\$4,722,900	\$2,044,500	-\$2,678,400	-56.7%
FTEs: GSD General Fund	75.00	75.00	75.00	75.00	0.00	0.0%
Total	75.00	75.00	75.00	75.00	0.00	0.0%

Correctional Services Center (CSC) Line of Business

The purpose of the Correctional Services Center (CSC) Line of Business is to provide maintenance, laundry, supply, and community assistance products to: DSCO employees and inmates so they can receive needed products in a timely manner and Metro residents and community groups so they can achieve desired project results.

Correctional Services Program

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,513,400	2,407,819	2,507,800	2,594,700	86,900	3.5%
Budget: Special Purpose Fund	0	179,975	0	0	0	0.0%
Total	\$2,513,400	\$2,587,794	\$2,507,800	\$2,594,700	\$86,900	3.5%
FTEs: GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
Total	37.00	37.00	37.00	37.00	0.00	0.0%

Laundry Program

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	326,700	360,747	325,500	8,400	-317,100	-97.4%
	Total	\$326,700	\$360,747	\$325,500	\$8,400	-\$317,100	-97.4%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Maintenance Program

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,027,700	1,115,431	1,021,200	1,065,900	44,700	4.4%
	Total	\$1,027,700	\$1,115,431	\$1,021,200	\$1,065,900	\$44,700	4.4%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Special Operations Response Team

The purpose of the SORT (Special Operations Response Team) is to respond to civil unrest, crowd control challenges, natural disaster emergencies and other activities requiring specialized response.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	0	0	647,300	647,300	100.0%
	Total	\$0	\$0	\$0	\$647,300	\$647,300	100.0%

Warehouse Program

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,385,300	1,284,763	1,382,600	1,399,700	17,100	1.2%
	Total	\$1,385,300	\$1,284,763	\$1,382,600	\$1,399,700	\$17,100	1.2%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Criminal Justice Center (CJC) Line of Business

The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to criminal defendants so they can experience due process and CJC inmates so they can safely and productively experience their confinement.

Booking and Releasing Program

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	9,226,800	8,153,963	9,213,300	9,055,300	-158,000	-1.7%
Total	\$9,226,800	\$8,153,963	\$9,213,300	\$9,055,300	-\$158,000	-1.7%
FTEs: GSD General Fund	105.00	105.00	105.00	105.00	0.00	0.0%
Total	105.00	105.00	105.00	105.00	0.00	0.0%

CJC Inmate Management Program

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	364,447	6,473,000	6,624,800	151,800	2.3%
Total	\$0	\$364,447	\$6,473,000	\$6,624,800	\$151,800	2.3%
FTEs: GSD General Fund	21.00	21.00	41.00	41.00	0.00	0.0%
Total	21.00	21.00	41.00	41.00	0.00	0.0%

CJC Program Management and Support Services Program

The purpose of the Criminal Justice Center (CJC) Program Management and Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	386,600	317,840	0	0	0	0.0%
Total	\$386,600	\$317,840	\$0	\$0	\$0	0.0%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Downtown Detention Center (DDC) Line of Business

The purpose of the Downtown Detention Center (DDC) Line of Business is to provide offender management and support services to DCSO employees and inmates at the downtown facility.

DDC Offender Management

The purpose of the Downtown Detention Center (DDC) Offender Management Program is to provide required services to DDC inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	8,142,489	7,111,100	7,465,500	354,400	5.0%
Total	\$0	\$8,142,489	\$7,111,100	\$7,465,500	\$354,400	5.0%

DDC Offender Support

The purpose of the Downtown Detention Center (DDC) Offender Support Program is to provide support services to DDC.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	62,832	1,408,600	718,700	-689,900	-49.0%
	Total	\$0	\$62,832	\$1,408,600	\$718,700	-\$689,900	-49.0%

DUI Safety School Line of Business

The purpose of the DUI Safety School Line of Business is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

DUI Safety School Program

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,157,800	1,837,061	2,150,600	1,746,400	-404,200	-18.8%
	Total	\$2,157,800	\$1,837,061	\$2,150,600	\$1,746,400	-\$404,200	-18.8%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

Hill Detention Center (HDC) Line of Business

The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Inmate Management Program

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,886,900	2,389,986	0	0	0	0.0%
	Total	\$3,886,900	\$2,389,986	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	9.00	9.00	0.00	0.00	0.00	0.0%
	Total	9.00	9.00	0.00	0.00	0.00	0.0%

HDC Program Management and Support Services Program

The purpose of the Hill Detention Center (HDC) Program Management and Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,061,500	1,084,384	0	0	0	0.0%
Total	\$1,061,500	\$1,084,384	\$0	\$0	\$0	0.0%
FTEs: GSD General Fund	17.00	17.00	0.00	0.00	0.00	0.0%
Total	17.00	17.00	0.00	0.00	0.00	0.0%

Metro Detention Facility (MDF)

The purpose of the Metro Detention Facility (MDF) Line of Business is to provide offender management and support services to DCSO employees and inmates at the detention facility.

MDF Offender Management

The purpose of the Metro Detention Facility (MDF) Offender Management Program is to provide required services to inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	7,854,800	3,954,198	7,310,100	8,922,200	1,612,100	22.1%
Total	\$7,854,800	\$3,954,198	\$7,310,100	\$8,922,200	\$1,612,100	22.1%

MDF Offender Support

The purpose of the Metro Detention Facility (MDF) Offender Support Program is to provide support services for the detention facility.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	149	395,300	279,100	-116,200	-29.4%
Total	\$0	\$149	\$395,300	\$279,100	-\$116,200	-29.4%

Metro Detention Facility (MDF) Contract Management Line of Business

The purpose of the Metro Detention Facility (MDF) Contract Management Line of Business is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management Program

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	17,046,100	16,526,406	17,046,100	0	-17,046,100	-100.0%
	Total	\$17,046,100	\$16,526,406	\$17,046,100	\$0	-\$17,046,100	-100.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Offender Information Services Line of Business

The purpose of the Offender Information Services Line of Business is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Offender Information Services Program

The purpose of the Offender Information Services Program is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,570,500	1,441,058	1,561,800	1,630,800	69,000	4.4%
	Total	\$1,570,500	\$1,441,058	\$1,561,800	\$1,630,800	\$69,000	4.4%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

Offender Reentry Center (ORC) Line of Business

The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Inmate Management Program

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,651,200	357,826	428,000	0	-428,000	-100.0%
	Total	\$2,651,200	\$357,826	\$428,000	\$0	-\$428,000	-100.0%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

ORC Program Management and Support Services Program

The purpose of the Offender Reentry Center (ORC) Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	434,100	361,786	70,100	0	-70,100	-100.0%
	Total	\$434,100	\$361,786	\$70,100	\$0	-\$70,100	-100.0%
FTEs:	GSD General Fund	32.00	32.00	32.00	32.00	0.00	0.0%
	Total	32.00	32.00	32.00	32.00	0.00	0.0%

Training and Staff Development Line of Business

The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Training and Staff Development Program

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,560,400	1,433,687	1,562,100	1,566,100	4,000	0.3%
	Total	\$1,560,400	\$1,433,687	\$1,562,100	\$1,566,100	\$4,000	0.3%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Police

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	4,027,900	3,928,182	4,034,800	6,695,600	2,660,800	65.9%
	Total	\$4,027,900	\$3,928,182	\$4,034,800	\$6,695,600	\$2,660,800	65.9%
FTEs:	GSD General Fund	28.96	28.96	28.96	36.96	8.00	27.6%
	Total	28.96	28.96	28.96	36.96	8.00	27.6%

Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,525,100	2,266,963	2,529,500	3,349,400	819,900	32.4%
Budget:	Special Purpose Fund	20,000	11,597	20,000	20,000	0	0.0%
	Total	\$2,545,100	\$2,278,559	\$2,549,500	\$3,369,400	\$819,900	32.2%
FTEs:	GSD General Fund	18.27	18.27	18.27	18.27	0.00	0.0%
	Total	18.27	18.27	18.27	18.27	0.00	0.0%

Human Resources Program

The Human Resource Division is responsible for the implementation and interpretation of departmental and civil service related policies, programs, and procedures. In addition, this division ensures that all employees, in the Nashville Metropolitan Police Department, receive fair and equal treatment according to state and federal guidelines.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	8,324,900	6,877,459	8,329,400	10,009,100	1,679,700	20.2%
Budget:	USD General Fund	481,000	481,000	481,000	481,000	0	0.0%
	Total	\$8,805,900	\$7,358,459	\$8,810,400	\$10,490,100	\$1,679,700	19.1%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	26.99	26.99	26.99	26.99	0.00	0.0%
	Total	26.99	26.99	26.99	26.99	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	9,822,100	11,021,387	11,039,300	15,089,400	4,050,100	36.7%
Total	\$9,822,100	\$11,021,387	\$11,039,300	\$15,089,400	\$4,050,100	36.7%
FTEs: GSD General Fund	39.00	39.00	39.00	40.00	1.00	2.6%
Total	39.00	39.00	39.00	40.00	1.00	2.6%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-1,993,000	0	0	0	0	0.0%
Budget: Special Purpose Fund	5,500	-3,353	5,500	5,500	0	0.0%
Total	-\$1,987,500	-\$3,353	\$5,500	\$5,500	\$0	0.0%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	3,353,100	3,807,298	3,360,800	3,719,800	359,000	10.7%
Budget: Special Purpose Fund	12,000	0	12,000	12,000	0	0.0%
Total	\$3,365,100	\$3,807,298	\$3,372,800	\$3,731,800	\$359,000	10.6%
FTEs: GSD General Fund	61.00	61.00	61.00	61.00	0.00	0.0%
Total	61.00	61.00	61.00	61.00	0.00	0.0%

Risk Management Program

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	224,800	152,803	224,500	262,800	38,300	17.1%
Total	\$224,800	\$152,803	\$224,500	\$262,800	\$38,300	17.1%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Field Operations Line of Business

The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Central Precinct Program

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	10,993,000	12,149,653	11,218,700	10,362,200	-856,500	-7.6%
Budget:	Special Purpose Fund	3,000	0	3,000	3,000	0	0.0%
	Total	\$10,996,000	\$12,149,653	\$11,221,700	\$10,365,200	-\$856,500	-7.6%
FTEs:	GSD General Fund	122.00	122.00	122.00	122.00	0.00	0.0%
	Total	122.00	122.00	122.00	122.00	0.00	0.0%

Drill and Ceremony Team

The Metropolitan Nashville Police Drill and Ceremony Team (DCT) is a team of officers formed to honor the lives and memories of those killed in the line of duty.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	25,000	29,593	25,000	25,000	0	0.0%
	Total	\$25,000	\$29,593	\$25,000	\$25,000	\$0	0.0%

East Precinct Program

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	11,742,400	10,677,913	11,825,000	10,467,700	-1,357,300	-11.5%
Budget:	Special Purpose Fund	120,000	101,576	120,000	120,000	0	0.0%
	Total	\$11,862,400	\$10,779,489	\$11,945,000	\$10,587,700	-\$1,357,300	-11.4%
FTEs:	GSD General Fund	125.00	125.00	125.00	125.00	0.00	0.0%
	Total	125.00	125.00	125.00	125.00	0.00	0.0%

Emergency Contingency Program

The Emergency Contingency Program provides equipment management, training and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPd personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,311,000	1,535,028	1,319,100	1,396,500	77,400	5.9%
	Total	\$1,311,000	\$1,535,028	\$1,319,100	\$1,396,500	\$77,400	5.9%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Field Training Officer Program

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	177,600	230,294	178,300	168,200	-10,100	-5.7%
Total	\$177,600	\$230,294	\$178,300	\$168,200	-\$10,100	-5.7%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Hermitage Precinct Program

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	14,109,400	13,502,047	14,277,900	13,354,400	-923,500	-6.5%
Budget: Special Purpose Fund	120,000	235,078	120,000	120,000	0	0.0%
Total	\$14,229,400	\$13,737,125	\$14,397,900	\$13,474,400	-\$923,500	-6.4%
FTEs: GSD General Fund	154.00	154.00	154.00	154.00	0.00	0.0%
Total	154.00	154.00	154.00	154.00	0.00	0.0%

Madison Precinct Program

The purpose of the Madison Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	10,910,600	10,608,424	11,097,600	10,803,900	-293,700	-2.6%
Total	\$10,910,600	\$10,608,424	\$11,097,600	\$10,803,900	-\$293,700	-2.6%
FTEs: GSD General Fund	116.00	116.00	116.00	116.00	0.00	0.0%
Total	116.00	116.00	116.00	116.00	0.00	0.0%

Mid-Town Precinct Program

The purpose of the Mid-Town Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 8th Precinct.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	12,087,300	12,022,066	12,384,500	11,164,600	-1,219,900	-9.9%
Total	\$12,087,300	\$12,022,066	\$12,384,500	\$11,164,600	-\$1,219,900	-9.9%
FTEs: GSD General Fund	134.00	134.00	134.00	134.00	0.00	0.0%
Total	134.00	134.00	134.00	134.00	0.00	0.0%

Ninth Precinct Program

The purpose of the Ninth Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 9th Precinct.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	0	0	3,781,900	3,781,900	100.0%
	Total	\$0	\$0	\$0	\$3,781,900	\$3,781,900	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	40.00	40.00	100.0%
	Total	0.00	0.00	0.00	40.00	40.00	100.0%

North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	11,380,500	11,499,894	11,563,300	11,555,900	-7,400	-0.1%
	Total	\$11,380,500	\$11,499,894	\$11,563,300	\$11,555,900	-\$7,400	-0.1%
FTEs:	GSD General Fund	122.00	122.00	122.00	122.00	0.00	0.0%
	Total	122.00	122.00	122.00	122.00	0.00	0.0%

Park Police Program

To provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	170,900	168,085	171,000	178,400	7,400	4.3%
	Total	\$170,900	\$168,085	\$171,000	\$178,400	\$7,400	4.3%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Patrol Task Force Program

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	1,129,000	915,853	1,204,000	1,234,000	30,000	2.5%
	Total	\$1,129,000	\$915,853	\$1,204,000	\$1,234,000	\$30,000	2.5%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

S.W.A.T. Program

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,652,300	1,641,819	1,662,700	1,650,400	-12,300	-0.7%
Total	\$1,652,300	\$1,641,819	\$1,662,700	\$1,650,400	-\$12,300	-0.7%
FTEs: GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
Total	13.00	13.00	13.00	13.00	0.00	0.0%

School Crossing Guard Program

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,947,300	2,140,772	2,948,400	3,078,800	130,400	4.4%
Total	\$2,947,300	\$2,140,772	\$2,948,400	\$3,078,800	\$130,400	4.4%
FTEs: GSD General Fund	88.47	88.47	88.47	88.47	0.00	0.0%
Total	88.47	88.47	88.47	88.47	0.00	0.0%

School Resources Program

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	6,869,100	6,511,368	6,918,700	7,263,600	344,900	5.0%
Total	\$6,869,100	\$6,511,368	\$6,918,700	\$7,263,600	\$344,900	5.0%
FTEs: GSD General Fund	74.00	74.00	74.00	74.00	0.00	0.0%
Total	74.00	74.00	74.00	74.00	0.00	0.0%

South Precinct Program

The purpose of the South Precinct Program is to provide community patrols, investigative assistance, rapid first response, proactive enforcement, and community based policing products to the public, so they can enjoy a safe and peaceful environment through a partnership of trust within the South Precinct.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	14,945,100	14,435,550	15,175,800	14,736,500	-439,300	-2.9%
Total	\$14,945,100	\$14,435,550	\$15,175,800	\$14,736,500	-\$439,300	-2.9%
FTEs: GSD General Fund	157.00	157.00	157.00	157.00	0.00	0.0%
Total	157.00	157.00	157.00	157.00	0.00	0.0%

Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to ensure a safe and secure event for all participants, and to limit disruptions to normal community and business operations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	5,343,000	9,754,209	5,355,400	5,534,700	179,300	3.3%
	Total	\$5,343,000	\$9,754,209	\$5,355,400	\$5,534,700	\$179,300	3.3%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	4,274,700	4,091,449	4,292,900	4,600,400	307,500	7.2%
Budget:	Special Purpose Fund	6,400	8,380	0	0	0	0.0%
	Total	\$4,281,100	\$4,099,829	\$4,292,900	\$4,600,400	\$307,500	7.2%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,126,800	2,395,315	3,095,700	4,549,800	1,454,100	47.0%
Budget:	Special Purpose Fund	892,000	510,126	876,700	876,700	0	0.0%
	Total	\$4,018,800	\$2,905,441	\$3,972,400	\$5,426,500	\$1,454,100	36.6%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	11,157,800	10,525,001	11,251,400	9,872,800	-1,378,600	-12.3%
	Total	\$11,157,800	\$10,525,001	\$11,251,400	\$9,872,800	-\$1,378,600	-12.3%
FTEs:	GSD General Fund	120.00	120.00	120.00	120.00	0.00	0.0%
	Total	120.00	120.00	120.00	120.00	0.00	0.0%

Investigative Services Line of Business

The Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Crime Lab Program

The purpose of the Crime Lab Program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies so to assist in case resolution, victim/suspect identification and DNA profiling.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	7,276,400	6,400,968	7,298,400	7,915,300	616,900	8.5%
Budget: Special Purpose Fund	250,000	0	250,000	250,000	0	0.0%
Total	\$7,526,400	\$6,400,968	\$7,548,400	\$8,165,300	\$616,900	8.2%
FTEs: GSD General Fund	61.24	61.24	61.24	63.24	2.00	3.3%
Total	61.24	61.24	61.24	63.24	2.00	3.3%

Criminal Investigations Program

The purpose of the Criminal Investigations Program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	5,347,300	5,272,403	5,380,900	7,815,800	2,434,900	45.3%
Budget: Special Purpose Fund	477,400	384,500	477,400	477,400	0	0.0%
Total	\$5,824,700	\$5,656,903	\$5,858,300	\$8,293,200	\$2,434,900	41.6%
FTEs: Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs: GSD General Fund	58.96	58.96	58.96	58.96	0.00	0.0%
Total	59.96	59.96	59.96	59.96	0.00	0.0%

Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,310,400	2,304,325	2,327,800	2,386,500	58,700	2.5%
Total	\$2,310,400	\$2,304,325	\$2,327,800	\$2,386,500	\$58,700	2.5%
FTEs: GSD General Fund	23.48	23.48	23.48	23.48	0.00	0.0%
Total	23.48	23.48	23.48	23.48	0.00	0.0%

Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	874,300	828,885	885,000	818,300	-66,700	-7.5%
Budget:	Special Purpose Fund	45,400	35,789	45,400	45,400	0	0.0%
	Total	\$919,700	\$864,674	\$930,400	\$863,700	-\$66,700	-7.2%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Interpersonal Crimes Program

The purpose of the Interpersonal Crimes Program is to provide coordinated services from MNPD units including Family Intervention, Domestic Violence, Youth Services, Special Victims, and Human Trafficking.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	7,603,600	7,544,944	7,661,600	12,276,100	4,614,500	60.2%
Budget:	Special Purpose Fund	431,300	139,815	431,300	0	-431,300	-100.0%
	Total	\$8,034,900	\$7,684,759	\$8,092,900	\$12,276,100	\$4,183,200	51.7%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
FTEs:	GSD General Fund	80.32	80.32	80.32	80.32	0.00	0.0%
	Total	82.32	82.32	82.32	82.32	0.00	0.0%

Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	8,511,800	8,137,027	8,616,700	10,450,100	1,833,400	21.3%
Budget:	Special Purpose Fund	5,067,000	2,179,194	4,243,100	3,348,100	-895,000	-21.1%
	Total	\$13,578,800	\$10,316,221	\$12,859,800	\$13,798,200	\$938,400	7.3%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	81.48	81.48	81.48	81.48	0.00	0.0%
	Total	82.48	82.48	82.48	82.48	0.00	0.0%

Warrants Program

The purpose of the Warrants Program is to provide housing, modification and warrant service products to the MNPD, citizens and other law enforcement agencies both within and outside of Davidson County.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,154,700	2,140,319	2,161,300	2,256,800	95,500	4.4%
	Total	\$2,154,700	\$2,140,319	\$2,161,300	\$2,256,800	\$95,500	4.4%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

Operational Support Line of Business

The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	381,500	224,118	383,100	245,100	-138,000	-36.0%
Total	\$381,500	\$224,118	\$383,100	\$245,100	-\$138,000	-36.0%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	994,400	1,067,197	997,200	1,566,700	569,500	57.1%
Budget: Special Purpose Fund	656,600	453,678	656,600	656,600	0	0.0%
Total	\$1,651,000	\$1,520,876	\$1,653,800	\$2,223,300	\$569,500	34.4%
FTEs: Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
FTEs: GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
Total	17.00	17.00	17.00	17.00	0.00	0.0%

Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	714,600	757,806	717,300	980,300	263,000	36.7%
Total	\$714,600	\$757,806	\$717,300	\$980,300	\$263,000	36.7%
FTEs: GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
Total	9.00	9.00	9.00	9.00	0.00	0.0%

Crime Analysis Program

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	557,400	476,325	561,300	517,400	-43,900	-7.8%
Total	\$557,400	\$476,325	\$561,300	\$517,400	-\$43,900	-7.8%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Facility Security Program

The purpose of the Facility Security Program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPD Criminal Justice Center to ensure a safe location and work environment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,535,800	1,293,635	1,537,600	1,413,700	-123,900	-8.1%
	Total	\$1,535,800	\$1,293,635	\$1,537,600	\$1,413,700	-\$123,900	-8.1%
FTEs:	GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Inspections Program

The purpose of the Safety and Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	851,100	813,517	851,700	801,100	-50,600	-5.9%
	Total	\$851,100	\$813,517	\$851,700	\$801,100	-\$50,600	-5.9%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Office of Professional Accountability Program

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,492,500	1,622,621	1,490,800	1,704,100	213,300	14.3%
	Total	\$1,492,500	\$1,622,621	\$1,490,800	\$1,704,100	\$213,300	14.3%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Property and Evidence Program

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,467,700	1,325,127	1,475,200	1,562,700	87,500	5.9%
	Total	\$1,467,700	\$1,325,127	\$1,475,200	\$1,562,700	\$87,500	5.9%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	598,800	581,531	600,300	865,800	265,500	44.2%
Total	\$598,800	\$581,531	\$600,300	\$865,800	\$265,500	44.2%
FTEs: GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	14,508,000	13,360,216	16,351,400	18,132,700	1,781,300	10.9%
Budget: Special Purpose Fund	2,988,700	460,931	1,683,800	1,967,000	283,200	16.8%
Total	\$17,496,700	\$13,821,146	\$18,035,200	\$20,099,700	\$2,064,500	11.4%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	29.48	29.48	29.48	29.48	0.00	0.0%
Total	29.48	29.48	29.48	29.48	0.00	0.0%

Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	375,000	975,000	375,000	500,000	125,000	33.3%
Budget: GSD General Fund	533,100	550,671	533,600	597,300	63,700	11.9%
Total	\$908,100	\$1,525,671	\$908,600	\$1,097,300	\$188,700	20.8%
FTEs: GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

Fire

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Administration Program

The purpose of the Administration Program is to provide business policy and decision products to the Nashville Fire Department so it can deliver results for customers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,906,300	1,847,006	2,074,700	2,480,100	405,400	19.5%
Budget: USD General Fund	701,100	542,848	701,100	764,100	63,000	9.0%
Total	\$2,607,400	\$2,389,854	\$2,775,800	\$3,244,200	\$468,400	16.9%
FTEs: GSD General Fund	17.49	17.49	17.49	17.49	0.00	0.0%
Total	17.49	17.49	17.49	17.49	0.00	0.0%

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to the Nashville Fire Department so it can constantly function in a clean and operational work environment.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,796,800	1,649,584	1,667,500	1,431,000	-236,500	-14.2%
Budget: USD General Fund	48,100	117,642	48,100	78,100	30,000	62.4%
Total	\$1,844,900	\$1,767,226	\$1,715,600	\$1,509,100	-\$206,500	-12.0%
FTEs: GSD General Fund	5.49	5.49	5.49	5.49	0.00	0.0%
Total	5.49	5.49	5.49	5.49	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to the Nashville Fire Department so it can efficiently and securely meet its business needs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,418,700	2,872,349	2,605,600	3,409,500	803,900	30.9%
Total	\$2,418,700	\$2,872,349	\$2,605,600	\$3,409,500	\$803,900	30.9%
FTEs: GSD General Fund	6.00	6.00	6.00	7.00	1.00	16.7%
Total	6.00	6.00	6.00	7.00	1.00	16.7%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	653,700	0	0	0	0	0.0%
Budget:	USD General Fund	1,200,000	0	0	0	0	0.0%
	Total	\$1,853,700	\$0	\$0	\$0	\$0	0.0%

Safety Program

The purpose of the Safety Program is to provide safety enhancements and risk management to the Nashville Fire Department employees so it can prevent accidents and injuries and effectively respond to accidents and injuries that do occur.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	574,700	499,920	416,900	666,300	249,400	59.8%
Budget:	Special Purpose Fund	0	0	0	200,000	200,000	100.0%
	Total	\$574,700	\$499,920	\$416,900	\$866,300	\$449,400	107.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	5.00	1.00	25.0%
	Total	4.00	4.00	4.00	5.00	1.00	25.0%

Emergency Operations Logistics Line of Business

The purpose of the Emergency Operations Logistics Line of Business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire, illness, or injury.

EMS Support Program

The purpose of the EMS Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,354,200	2,228,026	2,438,000	2,643,300	205,300	8.4%
	Total	\$2,354,200	\$2,228,026	\$2,438,000	\$2,643,300	\$205,300	8.4%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Fire Support Program

The purpose of the Fire Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,060,200	1,034,434	1,103,500	1,150,500	47,000	4.3%
Total	\$1,060,200	\$1,034,434	\$1,103,500	\$1,150,500	\$47,000	4.3%
FTEs: GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Logistics Program

The purpose of the Logistics Program is to provide equipment and supply products to the employees of the Nashville Fire Department so they can have their orders processed in a timely manner.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	4,155,900	3,931,784	2,481,800	2,564,900	83,100	3.3%
Budget: USD General Fund	4,178,400	4,250,047	6,273,300	6,832,300	559,000	8.9%
Total	\$8,334,300	\$8,181,831	\$8,755,100	\$9,397,200	\$642,100	7.3%
FTEs: USD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
FTEs: GSD General Fund	12.00	12.00	14.00	14.00	0.00	0.0%
Total	19.00	19.00	21.00	21.00	0.00	0.0%

Emergency Response Line of Business

The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and products so they can receive scene stabilization in a timely manner.

EMS Operations Program

The purpose of the EMS Operations Program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	31,409,100	31,841,780	31,481,200	36,534,400	5,053,200	16.1%
Budget: Special Purpose Fund	0	23,954	0	0	0	0.0%
Total	\$31,409,100	\$31,865,734	\$31,481,200	\$36,534,400	\$5,053,200	16.1%
FTEs: GSD General Fund	332.00	332.00	332.00	362.00	30.00	9.0%
Total	332.00	332.00	332.00	362.00	30.00	9.0%

Fire Operations Program

The purpose of the Fire Operations Program is to provide emergency mitigation products to the citizens and visitors within our community so they can have emergencies mitigated within a reasonable time frame.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	11,704,500	11,995,405	11,118,900	14,110,300	2,991,400	26.9%
Budget: USD General Fund	66,050,800	67,361,326	66,356,300	73,533,500	7,177,200	10.8%
Total	\$77,755,300	\$79,356,730	\$77,475,200	\$87,643,800	\$10,168,600	13.1%
FTEs: USD General Fund	671.00	671.00	677.00	697.00	20.00	3.0%
FTEs: GSD General Fund	111.00	111.00	111.50	146.50	35.00	31.4%
Total	782.00	782.00	788.50	843.50	55.00	7.0%

Specialized Services Program

The purpose of the Specialized Services Program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to any critical systems.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	825,500	889,355	807,900	875,100	67,200	8.3%
Total	\$825,500	\$889,355	\$807,900	\$875,100	\$67,200	8.3%
FTEs: GSD General Fund	7.49	7.49	7.49	7.49	0.00	0.0%
Total	7.49	7.49	7.49	7.49	0.00	0.0%

Training Program

The purpose of the Training Program is to provide professional development products to the employees of the Nashville Fire Department so they can be knowledgeable on handling the various types of emergencies encountered in our city and/or knowledgeable in handling assigned administrative duties.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,709,900	1,832,279	1,740,000	2,288,600	548,600	31.5%
Total	\$1,709,900	\$1,832,279	\$1,740,000	\$2,288,600	\$548,600	31.5%
FTEs: GSD General Fund	17.00	17.00	17.00	23.00	6.00	35.3%
Total	17.00	17.00	17.00	23.00	6.00	35.3%

Prevention and Risk Reduction Line of Business

The purpose of the Prevention and Risk Reduction Line of Business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards, and property loss associated with fire as well as promote information associated with health and safety.

Fire Prevention Program

The purpose of the Fire Prevention Program is to provide NFPA/IFC code enforcement products to the business owners within our community so they can eliminate code violations in their work environment that can create fire and/or other dangers for employees and patrons.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,695,300	1,654,291	1,684,900	2,015,400	330,500	19.6%
Budget:	Special Purpose Fund	0	0	903,300	0	-903,300	-100.0%
Budget:	USD General Fund	2,202,400	1,940,350	2,250,700	2,266,300	15,600	0.7%
	Total	\$3,897,700	\$3,594,641	\$4,838,900	\$4,281,700	-\$557,200	-11.5%
FTEs:	USD General Fund	22.49	22.49	22.49	22.49	0.00	0.0%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	38.49	38.49	38.49	38.49	0.00	0.0%

Public Education Program

The purpose of the Public Education Program is to provide hazard prevention products to the citizens and visitors within our community so they can eliminate hazards in their home and work environment that can lead to an accident, fire, or medical emergency.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	16,500	5,020	16,500	16,500	0	0.0%
Budget:	USD General Fund	244,400	335,823	321,700	172,300	-149,400	-46.4%
	Total	\$260,900	\$340,843	\$338,200	\$188,800	-\$149,400	-44.2%
FTEs:	USD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Codes Administration

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	625,300	604,706	804,000	1,284,500	480,500	59.8%
Budget: Special Purpose Fund	275,000	48,049	275,000	275,000	0	0.0%
Total	\$900,300	\$652,756	\$1,079,000	\$1,559,500	\$480,500	44.5%
FTEs: GSD General Fund	2.05	2.05	5.00	6.00	1.00	20.0%
Total	2.05	2.05	5.00	6.00	1.00	20.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-287,900	0	0	0	0	0.0%
Total	-\$287,900	\$0	\$0	\$0	\$0	0.0%

Alarm Registration Line of Business

The purpose of the Alarm Registration Line of Business is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations.

Alarm Registration Program

The purpose of the Alarm Registration program is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations. An alarm permit begins and expires in April of each year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	279,900	235,755	277,900	278,500	600	0.2%
	Total	\$279,900	\$235,755	\$277,900	\$278,500	\$600	0.2%
FTEs:	GSD General Fund	0.00	0.00	4.20	4.20	0.00	0.0%
	Total	0.00	0.00	4.20	4.20	0.00	0.0%

Better Neighborhoods Line of Business

The purpose of the Better Neighborhoods Line of Business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods Program

The purpose of the Better Neighborhoods Program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,195,000	2,632,743	2,822,100	3,161,000	338,900	12.0%
	Total	\$3,195,000	\$2,632,743	\$2,822,100	\$3,161,000	\$338,900	12.0%
FTEs:	GSD General Fund	21.50	21.50	30.50	32.50	2.00	6.6%
	Total	21.50	21.50	30.50	32.50	2.00	6.6%

Building Safety Line of Business

The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety Program

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	3,592,500	3,611,173	4,079,900	4,885,300	805,400	19.7%
	Total	\$3,592,500	\$3,611,173	\$4,079,900	\$4,885,300	\$805,400	19.7%
FTEs:	GSD General Fund	29.45	29.45	46.00	50.00	4.00	8.7%
	Total	29.45	29.45	46.00	50.00	4.00	8.7%

Code Enforcement Notification Line of Business

The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	471,900	337,887	386,300	101,000	-285,300	-73.9%
	Total	\$471,900	\$337,887	\$386,300	\$101,000	-\$285,300	-73.9%
FTEs:	GSD General Fund	11.25	11.25	0.00	0.00	0.00	0.0%
	Total	11.25	11.25	0.00	0.00	0.00	0.0%

Construction and Land Use Line of Business

The purpose of the Construction and Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction and Land Use Program

The purpose of the Construction and Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,354,600	2,211,058	2,216,700	3,279,000	1,062,300	47.9%
	Total	\$2,354,600	\$2,211,058	\$2,216,700	\$3,279,000	\$1,062,300	47.9%
FTEs:	GSD General Fund	24.15	24.15	29.00	32.00	3.00	10.3%
	Total	24.15	24.15	29.00	32.00	3.00	10.3%

Information Services Line of Business

The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services Program

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	105,900	103,663	110,200	110,200	0	0.0%
	Total	\$105,900	\$103,663	\$110,200	\$110,200	\$0	0.0%
FTEs:	GSD General Fund	2.60	2.60	0.00	0.00	0.00	0.0%
	Total	2.60	2.60	0.00	0.00	0.00	0.0%

Information Sharing Program

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,289,100	955,140	1,029,100	230,600	-798,500	-77.6%
	Total	\$1,289,100	\$955,140	\$1,029,100	\$230,600	-\$798,500	-77.6%
FTEs:	GSD General Fund	23.70	23.70	0.00	0.00	0.00	0.0%
	Total	23.70	23.70	0.00	0.00	0.00	0.0%

Beer Board

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	24,500	2,129	0	0	0	0.0%
Total	\$24,500	\$2,129	\$0	\$0	\$0	0.0%

Inspection Line of Business

The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Inspection Program

The purpose of the Inspection Program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	273,600	188,191	268,700	236,500	-32,200	-12.0%
Total	\$273,600	\$188,191	\$268,700	\$236,500	-\$32,200	-12.0%
FTEs: GSD General Fund	3.23	3.23	2.48	2.48	0.00	0.0%
Total	3.23	3.23	2.48	2.48	0.00	0.0%

Permit Application Line of Business

The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Permit Application Program

The purpose of the Permit Application Program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	242,100	349,812	261,800	379,500	117,700	45.0%
	Total	\$242,100	\$349,812	\$261,800	\$379,500	\$117,700	45.0%
FTEs:	GSD General Fund	2.25	2.25	3.00	3.00	0.00	0.0%
	Total	2.25	2.25	3.00	3.00	0.00	0.0%

Agricultural Extension

4-H and Youth Development Line of Business

The purpose of the 4-H and Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

4-H and Youth Development Program

The purpose of the 4-H and Youth Development Program is to provide life skills training to youth so they can develop career decision making skills.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	74,200	75,043	73,500	80,600	7,100	9.7%
	Total	\$74,200	\$75,043	\$73,500	\$80,600	\$7,100	9.7%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-4,600	0	0	0	0	0.0%
	Total	-\$4,600	\$0	\$0	\$0	\$0	0.0%

Agriculture and Horticulture Line of Business

The purpose of Agriculture and Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

Agriculture and Horticulture Program

The purpose of the Agriculture and Horticulture Program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	183,800	175,575	175,500	188,400	12,900	7.4%
Total	\$183,800	\$175,575	\$175,500	\$188,400	\$12,900	7.4%
FTEs: GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
Total	3.00	3.00	3.00	3.00	0.00	0.0%

Family and Consumer Sciences Line of Business

The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Family and Consumer Sciences Program

The purpose of the Family and Consumer Sciences Program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	82,100	84,827	82,900	100,900	18,000	21.7%
Total	\$82,100	\$84,827	\$82,900	\$100,900	\$18,000	21.7%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Social Services

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business, policy and decision products to MSS so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to Metro Social Services so it can deliver results for customers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	961,900	778,789	902,600	969,900	67,300	7.5%
Budget: Special Purpose Fund	0	774	0	0	0	0.0%
Total	\$961,900	\$779,563	\$902,600	\$969,900	\$67,300	7.5%
FTEs: GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
Total	7.00	7.00	7.00	7.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-192,800	0	0	0	0	0.0%
Total	-\$192,800	\$0	\$0	\$0	\$0	0.0%

Family Support Services Line of Business

The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

Burial Assistance Program

The purpose of the Burial Assistance Program is to provide burial/cremation services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	351,900	485,405	452,000	448,000	-4,000	-0.9%
Total	\$351,900	\$485,405	\$452,000	\$448,000	-\$4,000	-0.9%
FTEs: GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Extreme Weather Overflow Shelter

The Homeless Impact Division of Metro Social Services serves as the Metro coordination entity to bring partners together and plan that in extreme cold weather situations all people have access to shelter. If necessary, Metro Social Services in partnership with other Metro departments (including as needed Metro Parks, the Office of Emergency Management, Mayor's Office, WeGo, Sheriff's Office, Metro Police, and Public Works) operates an extreme cold weather shelter.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	51,500	59,543	144,300	144,300	0	0.0%
	Total	\$51,500	\$59,543	\$144,300	\$144,300	\$0	0.0%
FTEs:	GSD General Fund	0.98	0.98	1.76	1.76	0.00	0.0%
	Total	0.98	0.98	1.76	1.76	0.00	0.0%

Family Support Services Program

The purpose of the Family Support Services Program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,432,100	2,009,055	2,164,600	2,398,600	234,000	10.8%
	Total	\$2,432,100	\$2,009,055	\$2,164,600	\$2,398,600	\$234,000	10.8%
FTEs:	GSD General Fund	26.00	26.00	26.00	27.00	1.00	3.8%
	Total	26.00	26.00	26.00	27.00	1.00	3.8%

Homeless Services Program

The purpose of the Homeless Services Program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	545,000	378,354	495,000	420,800	-74,200	-15.0%
	Total	\$545,000	\$378,354	\$495,000	\$420,800	-\$74,200	-15.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Nutrition Program

The purpose of the Nutrition Program is to provide nutritionally sound meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	709,600	709,600	709,600	709,600	0	0.0%
Budget:	Special Purpose Fund	1,754,200	1,579,257	2,523,200	709,600	-1,813,600	-71.9%
	Total	\$2,463,800	\$2,288,857	\$3,232,800	\$1,419,200	-\$1,813,600	-56.1%
FTEs:	Special Purpose Fund	13.90	13.90	16.43	16.43	0.00	0.0%
	Total	13.90	13.90	16.43	16.43	0.00	0.0%

Planning and Coordination Line of Business

The purpose of the Planning and Coordination Line of Business is to establish partnerships, provide information and processes for the long-term planning, community awareness and implementation of evidenced-based social services to the community.

Homeless Impact Division Program

The Homeless Impact Division of Metro Social Services has an unwavering commitment to a single vision: to end homelessness in Nashville. Together with community partners including people who have experienced homelessness, we lead efforts to create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals, families, and unaccompanied youth. The Metro Homeless Impact Division serves as the Nashville-Davidson County Continuum of Care Homeless Management Information System (HMIS) Lead as part of this work, the Homeless Impact Division supports initiatives of the Continuum of Care Homelessness Planning Council as it relates to ending homelessness.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,062,200	1,886,439	1,511,700	2,411,800	900,100	59.5%
Budget:	Special Purpose Fund	517,100	311,331	805,900	0	-805,900	-100.0%
	Total	\$2,579,300	\$2,197,770	\$2,317,600	\$2,411,800	\$94,200	4.1%
FTEs:	Special Purpose Fund	3.00	3.00	4.75	4.75	0.00	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	14.00	5.00	55.6%
	Total	12.00	12.00	13.75	18.75	5.00	36.4%

Strategic Planning and Research Program

The purpose of the Strategic Planning and Research unit is to benefit the community by anticipating future issues and service needs based on the evolving community and providing information to facilitate development of the most effective and coordinated social/human service infrastructure for Davidson County

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	558,400	554,212	560,600	580,100	19,500	3.5%
	Total	\$558,400	\$554,212	\$560,600	\$580,100	\$19,500	3.5%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Health

Clinic Operations Line of Business

The purpose of the Clinical Operations Line of Business is to provide immunizations for children and adults, family planning services, head lice evaluations, newborn screening, and pregnancy testing and referral to those who need the services.

Clinical Operations Program

The purpose of the Clinical Services Program is to provide immunizations for children and adults, family planning services, head lice evaluations, newborn screening, and pregnancy testing and referral to those who need the services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,798,400	2,711,156	2,812,900	2,995,400	182,500	6.5%
Budget:	Special Purpose Fund	1,187,600	1,050,072	1,187,600	1,187,600	0	0.0%
	Total	\$3,986,000	\$3,761,228	\$4,000,500	\$4,183,000	\$182,500	4.6%
FTEs:	Special Purpose Fund	12.28	12.28	12.30	12.30	0.00	0.0%
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%
	Total	43.28	43.28	43.30	43.30	0.00	0.0%

Clinical Services Line of Business

The purpose of the Clinical Services Line of Business is to provide Pharmacy Services, Occupational Health and Wellness Services, Civil Service Medical Examiner services, and to provide oversight of Correctional Care services

Correctional Health Services Program

The purpose of the Correctional Health Services Program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	216,300	646,995	218,300	204,100	-14,200	-6.5%
	Total	\$216,300	\$646,995	\$218,300	\$204,100	-\$14,200	-6.5%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Occupational Health & Wellness Services

The purpose of the Occupational Health and Wellness Program is to provide pre-employment and annual wellness physicals, immunizations and Fit-for-Duty exams to Metro Government Departments upon which an informed and appropriate employment and benefit decision can be made.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	765,500	765,564	781,100	774,800	-6,300	-0.8%
Budget: Special Purpose Fund	0	25	0	0	0	0.0%
Total	\$765,500	\$765,589	\$781,100	\$774,800	-\$6,300	-0.8%
FTEs: Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs: GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Pharmacy Services Program

The purpose of the Pharmacy Services Program is to provide medications to MPHD Clinics and patients.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	197,000	204,310	196,900	199,000	2,100	1.1%
Total	\$197,000	\$204,310	\$196,900	\$199,000	\$2,100	1.1%
FTEs: GSD General Fund	1.48	1.48	1.48	1.48	0.00	0.0%
Total	1.48	1.48	1.48	1.48	0.00	0.0%

Communicable Disease and Emergency Preparedness Line of Business

The purpose of the Communicable Disease and Emergency Preparedness Line of Business is to provide disease prevention and emergency preparation services.

Immunizations Program

The purpose of the Immunization Program is to identify individuals with needed immunizations, coordinate immunization delivery, and provide completed immunization certificates citizens of Davidson County.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	667,500	334,873	1,147,100	815,900	-331,200	-28.9%
Total	\$667,500	\$334,873	\$1,147,100	\$815,900	-\$331,200	-28.9%
FTEs: Special Purpose Fund	6.70	6.70	5.70	5.70	0.00	0.0%
Total	6.70	6.70	5.70	5.70	0.00	0.0%

Public Health Emergency Preparedness Program

The purpose of the Public Health Emergency Preparedness Program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	469,500	494,361	505,100	558,700	53,600	10.6%
Budget:	Special Purpose Fund	834,300	842,276	968,500	884,600	-83,900	-8.7%
	Total	\$1,303,800	\$1,336,637	\$1,473,600	\$1,443,300	-\$30,300	-2.1%
FTEs:	Special Purpose Fund	7.00	7.00	7.00	7.00	0.00	0.0%
FTEs:	GSD General Fund	4.00	4.00	6.00	6.00	0.00	0.0%
	Total	11.00	11.00	13.00	13.00	0.00	0.0%

STD and HIV Prevention and Intervention Program

The purpose of the STD and HIV Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	1,362,300	1,379,525	1,362,300	1,327,300	-35,000	-2.6%
	Total	\$1,362,300	\$1,379,525	\$1,362,300	\$1,327,300	-\$35,000	-2.6%
FTEs:	Special Purpose Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	626,400	561,564	609,200	585,200	-24,000	-3.9%
Budget:	Special Purpose Fund	1,627,600	1,692,399	1,563,600	1,482,700	-80,900	-5.2%
	Total	\$2,254,000	\$2,253,962	\$2,172,800	\$2,067,900	-\$104,900	-4.8%
FTEs:	Special Purpose Fund	17.60	17.60	17.00	17.00	0.00	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	23.60	23.60	23.00	23.00	0.00	0.0%

Community Health Line of Business

The purpose of the Community Health Line of Business is to provide direct services and improve service delivery systems for preventive care, supplemental nutrition, and medical care for people in need so that they can be healthier.

Community Health Admin Program

not established

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	309,300	278,534	309,500	326,000	16,500	5.3%
	Total	\$309,300	\$278,534	\$309,500	\$326,000	\$16,500	5.3%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	3,131	0	0	0	0.0%
Budget:	Special Purpose Fund	4,716,800	4,740,807	4,716,800	4,716,800	0	0.0%
	Total	\$4,716,800	\$4,743,938	\$4,716,800	\$4,716,800	\$0	0.0%
FTEs:	Special Purpose Fund	68.30	68.30	68.00	68.00	0.00	0.0%
	Total	68.30	68.30	68.00	68.00	0.00	0.0%

Oral Health Services Program

The purpose of the Oral Health Services Program is to provide preventive, educational, clinical and outreach services to the citizens of Davidson County so they can enjoy optimal oral health.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	730,800	671,209	699,200	732,600	33,400	4.8%
Budget:	Special Purpose Fund	902,100	807,788	902,100	902,100	0	0.0%
	Total	\$1,632,900	\$1,478,997	\$1,601,300	\$1,634,700	\$33,400	2.1%
FTEs:	Special Purpose Fund	9.25	9.25	11.00	11.00	0.00	0.0%
FTEs:	GSD General Fund	7.60	7.60	7.60	7.60	0.00	0.0%
	Total	16.85	16.85	18.60	18.60	0.00	0.0%

School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	938,600	881,039	942,700	964,200	21,500	2.3%
Budget:	Special Purpose Fund	5,134,600	4,973,569	9,752,200	9,766,500	14,300	0.1%
	Total	\$6,073,200	\$5,854,608	\$10,694,900	\$10,730,700	\$35,800	0.3%
FTEs:	Special Purpose Fund	63.55	63.55	85.60	116.60	31.00	36.2%
FTEs:	GSD General Fund	10.93	10.93	15.00	15.00	0.00	0.0%
	Total	74.48	74.48	100.60	131.60	31.00	30.8%

Environmental Health Line of Business

The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality Program

The purpose of the Air Quality Program is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	293,600	300,753	292,000	309,800	17,800	6.1%
Budget:	Special Purpose Fund	907,000	868,331	908,000	958,000	50,000	5.5%
	Total	\$1,200,600	\$1,169,084	\$1,200,000	\$1,267,800	\$67,800	5.7%
FTEs:	Special Purpose Fund	11.00	11.00	10.00	10.00	0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	14.00	14.00	13.00	13.00	0.00	0.0%

Animal Care and Control Program

The purpose of the Animal Care and Control Program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,864,600	2,752,641	2,777,800	3,130,800	353,000	12.7%
Budget:	Special Purpose Fund	113,300	91,238	122,800	51,000	-71,800	-58.5%
	Total	\$2,977,900	\$2,843,878	\$2,900,600	\$3,181,800	\$281,200	9.7%
FTEs:	GSD General Fund	36.50	36.50	36.50	40.50	4.00	11.0%
	Total	36.50	36.50	36.50	40.50	4.00	11.0%

Environmental Engineering Program

The purpose of the Engineering Program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	224,600	215,243	222,500	172,800	-49,700	-22.3%
	Total	\$224,600	\$215,243	\$222,500	\$172,800	-\$49,700	-22.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Food and Public Facilities Program

The purpose of the Food Public Facilities Program is to provide inspections, training, assessment, and information services to hotels, pools, tattoo studios, day care centers, schools (K – 12), campgrounds and Bed & Breakfasts that are frequented by the public so they can reduce environmental health and safety hazards.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,816,000	1,706,952	1,773,900	1,810,800	36,900	2.1%
Budget: Special Purpose Fund	104,500	17,027	6,000	2,000	-4,000	-66.7%
Total	\$1,920,500	\$1,723,979	\$1,779,900	\$1,812,800	\$32,900	1.8%
FTEs: GSD General Fund	26.00	26.00	25.00	25.00	0.00	0.0%
Total	26.00	26.00	25.00	25.00	0.00	0.0%

Office of Environmental Health

The purpose of the Office of Environmental Health is to provide administration services for the environmental programs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	186,600	170,905	188,100	201,400	13,300	7.1%
Total	\$186,600	\$170,905	\$188,100	\$201,400	\$13,300	7.1%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	296,200	287,888	298,100	329,100	31,000	10.4%
Total	\$296,200	\$287,888	\$298,100	\$329,100	\$31,000	10.4%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Vehicle Inspection Program

The purpose of the Vehicle Inspection Program is to reduce the emission of harmful pollutants produced by motor vehicles by determining which vehicles have malfunctioning exhaust systems. Emissions testing leads to reduced exposure to environmental pollution in the ambient air for all citizens of Nashville.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	306,200	313,499	294,000	289,000	-5,000	-1.7%
Total	\$306,200	\$313,499	\$294,000	\$289,000	-\$5,000	-1.7%
FTEs: GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
Total	3.00	3.00	4.00	4.00	0.00	0.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

Epidemiology and Data Program

The purpose of the Epidemiology and Data Program is to provide health information, data, and consultation to the Director and community so they can create sound public health policy and assure best practices.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	659,100	530,711	583,400	582,400	-1,000	-0.2%
	Total	\$659,100	\$530,711	\$583,400	\$582,400	-\$1,000	-0.2%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Metro Health Department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,544,700	1,215,681	1,562,400	1,777,100	214,700	13.7%
	Total	\$1,544,700	\$1,215,681	\$1,562,400	\$1,777,100	\$214,700	13.7%
FTEs:	GSD General Fund	12.00	12.00	12.00	11.00	-1.00	-8.3%
	Total	12.00	12.00	12.00	11.00	-1.00	-8.3%

Finance and Administration Line of Business

The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,766,800	1,748,096	1,781,200	1,687,700	-93,500	-5.2%
	Total	\$1,766,800	\$1,748,096	\$1,781,200	\$1,687,700	-\$93,500	-5.2%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,440,500	1,299,607	1,019,200	916,600	-102,600	-10.1%
Budget: Special Purpose Fund	725,200	745,329	725,200	725,200	0	0.0%
Total	\$2,165,700	\$2,044,936	\$1,744,400	\$1,641,800	-\$102,600	-5.9%
FTEs: Special Purpose Fund	9.12	9.12	10.19	10.19	0.00	0.0%
FTEs: GSD General Fund	10.00	10.00	9.00	9.00	0.00	0.0%
Total	19.12	19.12	19.19	19.19	0.00	0.0%

Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	355,200	325,294	355,200	355,200	0	0.0%
Total	\$355,200	\$325,294	\$355,200	\$355,200	\$0	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	462,800	414,155	438,500	474,000	35,500	8.1%
Total	\$462,800	\$414,155	\$438,500	\$474,000	\$35,500	8.1%
FTEs: GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,097,000	2,030,709	2,240,300	3,093,600	853,300	38.1%
Total	\$2,097,000	\$2,030,709	\$2,240,300	\$3,093,600	\$853,300	38.1%
FTEs: GSD General Fund	5.00	5.00	6.00	7.00	1.00	16.7%
Total	5.00	5.00	6.00	7.00	1.00	16.7%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-560,000	40,010	49,000	49,000	0	0.0%
Total	-\$560,000	\$40,010	\$49,000	\$49,000	\$0	0.0%

Office of Forensic Medical Examiner Program

The purpose of the Office of Forensic Medical Examiner is to perform forensic procedures, investigations, examinations, and death determinations for Metro Government so that the correct cause of death can be determined.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	565,556	0	0	0	0.0%
Total	\$0	\$565,556	\$0	\$0	\$0	0.0%

Vital and Medical Records Program

The purpose of the Vital and Medical Records Program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	852,700	913,746	899,200	1,076,600	177,400	19.7%
Total	\$852,700	\$913,746	\$899,200	\$1,076,600	\$177,400	19.7%
FTEs: GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
Total	10.00	10.00	10.00	10.00	0.00	0.0%

Health Equity Line of Business

The purpose of the Health Equity Line of Business is to establish collaboration with MPHD Bureaus, Metro agencies, and with local and national partners, to advance practices, strategies and policies that promote health equity in Davidson County.

Health Equity Program

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Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	325,100	325,100	100.0%
Total	\$0	\$0	\$0	\$325,100	\$325,100	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	4.00	4.00	100.0%
Total	0.00	0.00	0.00	4.00	4.00	100.0%

Population Health Line of Business

The purpose of the Population Health Line of Business is to provide awareness, advocacy, education, and care coordination services to individuals and communities in Nashville so that everyone can have the necessary support and opportunities for healthy living.

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so that they may experience a healthy life.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,083,600	929,017	1,014,700	3,097,700	2,083,000	205.3%
Budget: Special Purpose Fund	500,900	134,164	1,063,700	1,063,700	0	0.0%
Total	\$1,584,500	\$1,063,182	\$2,078,400	\$4,161,400	\$2,083,000	100.2%
FTEs: Special Purpose Fund	3.00	3.00	7.00	7.00	0.00	0.0%
FTEs: GSD General Fund	7.00	7.00	6.00	6.00	0.00	0.0%
Total	10.00	10.00	13.00	13.00	0.00	0.0%

Community Development and Planning Program

The purpose of the Community Development and Planning Program is to provide health education sessions, information, health risk assessments and policy related research and advice to the Nashville community to promote physical activity, access to healthy foods, lactation support and tobacco free environments.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	278,100	252,852	261,900	243,600	-18,300	-7.0%
Budget: Special Purpose Fund	420,900	433,504	331,800	299,200	-32,600	-9.8%
Total	\$699,000	\$686,356	\$593,700	\$542,800	-\$50,900	-8.6%
FTEs: Special Purpose Fund	3.80	3.80	3.80	3.80	0.00	0.0%
FTEs: GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
Total	6.80	6.80	6.80	6.80	0.00	0.0%

Community Health Access and Navigation in TN (CHANT) Program

The purpose of CHANT is to identify and address risk factors at both the individual and community population level. This is done by engaging and navigating families through appropriate pathways to assure that the needs of children and families are adequately met.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	2,150,700	1,912,511	2,150,700	2,150,700	0	0.0%
Total	\$2,150,700	\$1,912,511	\$2,150,700	\$2,150,700	\$0	0.0%
FTEs: Special Purpose Fund	28.58	28.58	28.08	28.08	0.00	0.0%
Total	28.58	28.58	28.08	28.08	0.00	0.0%

Maternal Child and Adolescent Health Program

The Division of Maternal, Child and Adolescent Health (MCAH) works to eliminate maternal, child and adolescent health inequities related to infant mortality, child fatality and reproductive morbidity.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	700,100	475,060	617,700	678,200	60,500	9.8%
Budget: Special Purpose Fund	1,861,700	1,405,145	1,933,800	1,963,800	30,000	1.6%
Total	\$2,561,800	\$1,880,205	\$2,551,500	\$2,642,000	\$90,500	3.5%
FTEs: Special Purpose Fund	17.50	17.50	20.50	20.50	0.00	0.0%
FTEs: GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
Total	24.50	24.50	27.50	27.50	0.00	0.0%

Population Health Admin Program

The purpose of the Population Health Bureau is to provide awareness, advocacy, education, and care coordination services to individuals and communities in Nashville so that everyone can have the necessary support and opportunities for healthy living.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	229,800	233,606	232,700	261,700	29,000	12.5%
Total	\$229,800	\$233,606	\$232,700	\$261,700	\$29,000	12.5%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Ryan White Program

The Ryan White program provides HIV-related services to residents of thirteen counties of Middle Tennessee. The program serves person with HIV disease who do not have sufficient health care coverage or financial resources for coping with HIV disease and fills gaps in care not met by other payers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	3,925,100	3,914,020	4,842,900	5,111,600	268,700	5.5%
Total	\$3,925,100	\$3,914,020	\$4,842,900	\$5,111,600	\$268,700	5.5%
FTEs: Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

Public Library

Administrative Line of Business

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library

Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,042,400	1,948,532	2,031,200	2,290,000	258,800	12.7%
Budget: Special Purpose Fund	0	1,515	6,800	0	-6,800	-100.0%
Total	\$2,042,400	\$1,950,047	\$2,038,000	\$2,290,000	\$252,000	12.4%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	17.75	17.75	17.75	17.75	0.00	0.0%
Total	17.75	17.75	17.75	17.75	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-812,200	0	0	0	0	0.0%
Total	-\$812,200	\$0	\$0	\$0	\$0	0.0%

Operations and Maintenance Program

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	3,836,600	4,635,414	3,823,400	3,815,400	-8,000	-0.2%
Budget: Special Purpose Fund	1,900	5,249	1,900	10,000	8,100	426.3%
Total	\$3,838,500	\$4,640,663	\$3,825,300	\$3,825,400	\$100	0.0%
FTEs: GSD General Fund	40.00	40.00	42.00	43.00	1.00	2.4%
Total	40.00	40.00	42.00	43.00	1.00	2.4%

Production Services

The library department that oversees the audiovisual conservation initiative as well as providing AV at live events at the Main Library and overseeing maintenance of AV system wide.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	153,000	190,809	154,200	218,000	63,800	41.4%
	Total	\$153,000	\$190,809	\$154,200	\$218,000	\$63,800	41.4%
FTEs:	GSD General Fund	2.00	2.00	2.00	3.00	1.00	50.0%
	Total	2.00	2.00	2.00	3.00	1.00	50.0%

Public Relations Program

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	403,200	469,432	467,300	584,000	116,700	25.0%
	Total	\$403,200	\$469,432	\$467,300	\$584,000	\$116,700	25.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	6.00	1.00	20.0%
	Total	5.00	5.00	5.00	6.00	1.00	20.0%

Research and Special Projects Program

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	182,000	220,496	180,400	187,600	7,200	4.0%
Budget:	Special Purpose Fund	0	94,875	119,000	13,500	-105,500	-88.7%
	Total	\$182,000	\$315,371	\$299,400	\$201,100	-\$98,300	-32.8%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Branch Library Line of Business

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

Bellevue Library Program

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	897,600	959,655	841,100	1,083,900	242,800	28.9%
Budget: Special Purpose Fund	7,000	7,894	24,400	5,000	-19,400	-79.5%
Total	\$904,600	\$967,549	\$865,500	\$1,088,900	\$223,400	25.8%
FTEs: GSD General Fund	17.48	17.48	17.48	20.48	3.00	17.2%
Total	17.48	17.48	17.48	20.48	3.00	17.2%

Bordeaux Library Program

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	737,800	746,423	738,800	876,300	137,500	18.6%
Budget: Special Purpose Fund	1,300	1,366	1,000	600	-400	-40.0%
Total	\$739,100	\$747,789	\$739,800	\$876,900	\$137,100	18.5%
FTEs: GSD General Fund	10.00	10.00	10.00	13.00	3.00	30.0%
Total	10.00	10.00	10.00	13.00	3.00	30.0%

Donelson Library Program

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	377,400	380,777	376,800	384,900	8,100	2.1%
Budget: Special Purpose Fund	4,000	318	7,000	5,000	-2,000	-28.6%
Total	\$381,400	\$381,095	\$383,800	\$389,900	\$6,100	1.6%
FTEs: GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

East Library Program

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	218,600	271,453	219,000	314,400	95,400	43.6%
Budget: Special Purpose Fund	1,500	680	1,700	1,500	-200	-11.8%
Total	\$220,100	\$272,133	\$220,700	\$315,900	\$95,200	43.1%
FTEs: GSD General Fund	4.00	4.00	4.00	6.00	2.00	50.0%
Total	4.00	4.00	4.00	6.00	2.00	50.0%

Edgehill Library Program

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	207,300	234,411	207,700	282,100	74,400	35.8%
Budget: Special Purpose Fund	4,200	298	4,200	2,000	-2,200	-52.4%
Total	\$211,500	\$234,709	\$211,900	\$284,100	\$72,200	34.1%
FTEs: GSD General Fund	4.00	4.00	4.00	5.00	1.00	25.0%
Total	4.00	4.00	4.00	5.00	1.00	25.0%

Edmondson Pike Library Program

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	797,100	846,596	798,900	866,700	67,800	8.5%
Budget: Special Purpose Fund	8,200	1,059	9,800	3,600	-6,200	-63.3%
Total	\$805,300	\$847,655	\$808,700	\$870,300	\$61,600	7.6%
FTEs: GSD General Fund	15.96	15.96	16.96	18.96	2.00	11.8%
Total	15.96	15.96	16.96	18.96	2.00	11.8%

Goodlettsville Library Program

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	554,900	464,659	543,400	546,800	3,400	0.6%
Budget: Special Purpose Fund	5,400	6,631	5,400	3,000	-2,400	-44.4%
Total	\$560,300	\$471,291	\$548,800	\$549,800	\$1,000	0.2%
FTEs: GSD General Fund	9.47	9.47	9.47	9.47	0.00	0.0%
Total	9.47	9.47	9.47	9.47	0.00	0.0%

Green Hills Library Program

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,320,600	1,166,687	1,256,600	1,323,900	67,300	5.4%
Budget: Special Purpose Fund	11,000	40,209	10,300	8,100	-2,200	-21.4%
Total	\$1,331,600	\$1,206,895	\$1,266,900	\$1,332,000	\$65,100	5.1%
FTEs: GSD General Fund	18.96	18.96	18.96	23.96	5.00	26.4%
Total	18.96	18.96	18.96	23.96	5.00	26.4%

Hadley Park Library Program

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	148,800	187,106	149,200	216,800	67,600	45.3%
Budget: Special Purpose Fund	700	735	700	700	0	0.0%
Total	\$149,500	\$187,841	\$149,900	\$217,500	\$67,600	45.1%
FTEs: GSD General Fund	3.00	3.00	3.00	4.49	1.49	49.7%
Total	3.00	3.00	3.00	4.49	1.49	49.7%

Hermitage Library Program

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	886,900	861,792	838,500	951,500	113,000	13.5%
Budget: Special Purpose Fund	5,000	6,742	9,000	15,000	6,000	66.7%
Total	\$891,900	\$868,533	\$847,500	\$966,500	\$119,000	14.0%
FTEs: GSD General Fund	14.49	14.49	14.49	17.49	3.00	20.7%
Total	14.49	14.49	14.49	17.49	3.00	20.7%

Inglewood Library Program

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	337,600	389,204	338,300	432,400	94,100	27.8%
Budget: Special Purpose Fund	3,500	1,698	3,500	1,500	-2,000	-57.1%
Total	\$341,100	\$390,903	\$341,800	\$433,900	\$92,100	26.9%
FTEs: GSD General Fund	6.00	6.00	6.00	7.49	1.49	24.8%
Total	6.00	6.00	6.00	7.49	1.49	24.8%

Looby Library Program

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	256,400	155,964	255,600	308,800	53,200	20.8%
Budget: Special Purpose Fund	1,700	389	1,600	1,600	0	0.0%
Total	\$258,100	\$156,353	\$257,200	\$310,400	\$53,200	20.7%
FTEs: GSD General Fund	3.00	3.00	3.00	5.00	2.00	66.7%
Total	3.00	3.00	3.00	5.00	2.00	66.7%

Madison Library Program

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	879,700	830,097	815,700	904,300	88,600	10.9%
Budget:	Special Purpose Fund	1,200	1,320	800	800	0	0.0%
	Total	\$880,900	\$831,417	\$816,500	\$905,100	\$88,600	10.9%
FTEs:	GSD General Fund	12.98	12.98	12.98	13.98	1.00	7.7%
	Total	12.98	12.98	12.98	13.98	1.00	7.7%

North Library Program

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	143,100	191,566	143,200	238,600	95,400	66.6%
Budget:	Special Purpose Fund	1,500	1,510	800	800	0	0.0%
	Total	\$144,600	\$193,076	\$144,000	\$239,400	\$95,400	66.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	5.00	2.00	66.7%
	Total	3.00	3.00	3.00	5.00	2.00	66.7%

Old Hickory Library Program

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	222,500	206,584	222,100	275,900	53,800	24.2%
Budget:	Special Purpose Fund	600	682	1,200	1,200	0	0.0%
	Total	\$223,100	\$207,267	\$223,300	\$277,100	\$53,800	24.1%
FTEs:	GSD General Fund	3.00	3.00	3.00	5.00	2.00	66.7%
	Total	3.00	3.00	3.00	5.00	2.00	66.7%

Pruitt Library Program

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	199,400	236,828	199,600	284,400	84,800	42.5%
Budget:	Special Purpose Fund	1,400	0	1,400	1,400	0	0.0%
	Total	\$200,800	\$236,828	\$201,000	\$285,800	\$84,800	42.2%
FTEs:	GSD General Fund	3.00	3.00	3.00	5.00	2.00	66.7%
	Total	3.00	3.00	3.00	5.00	2.00	66.7%

Richland Park Library Program

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	374,600	348,494	373,400	452,500	79,100	21.2%
Budget: Special Purpose Fund	6,500	4,804	6,700	6,300	-400	-6.0%
Total	\$381,100	\$353,298	\$380,100	\$458,800	\$78,700	20.7%
FTEs: GSD General Fund	6.50	6.50	6.50	7.50	1.00	15.4%
Total	6.50	6.50	6.50	7.50	1.00	15.4%

Southeast Library Program

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	956,100	857,046	915,500	925,800	10,300	1.1%
Budget: Special Purpose Fund	3,900	2,707	6,900	8,000	1,100	15.9%
Total	\$960,000	\$859,753	\$922,400	\$933,800	\$11,400	1.2%
FTEs: GSD General Fund	14.50	14.50	15.50	15.50	0.00	0.0%
Total	14.50	14.50	15.50	15.50	0.00	0.0%

Thompson Lane Library Program

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	315,700	293,161	315,900	319,200	3,300	1.0%
Budget: Special Purpose Fund	3,000	895	3,000	3,000	0	0.0%
Total	\$318,700	\$294,056	\$318,900	\$322,200	\$3,300	1.0%
FTEs: GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
Total	6.00	6.00	6.00	6.00	0.00	0.0%

Watkins Park Library Program

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	76,100	108,110	76,300	106,400	30,100	39.4%
Budget: Special Purpose Fund	1,400	285	1,400	1,400	0	0.0%
Total	\$77,500	\$108,395	\$77,700	\$107,800	\$30,100	38.7%
FTEs: GSD General Fund	2.00	2.00	2.00	3.00	1.00	50.0%
Total	2.00	2.00	2.00	3.00	1.00	50.0%

Community Outreach Line of Business

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

Bringing Books to Life

A preschool literacy outreach program, centered on the Library's literature-based puppet shows, that promotes a whole-child approach to learning with components for children, their teachers, and families.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	149,000	137,120	150,400	174,800	24,400	16.2%
Total	\$149,000	\$137,120	\$150,400	\$174,800	\$24,400	16.2%
FTEs: GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
Total	3.00	3.00	3.00	3.00	0.00	0.0%

Digital Inclusion

Community-wide educational initiative that promotes computer relevancy and literacy as well as providing and encouraging Internet use.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	228,100	101,878	229,200	229,800	600	0.3%
Total	\$228,100	\$101,878	\$229,200	\$229,800	\$600	0.3%
FTEs: GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	3,118,900	3,105,753	3,118,800	3,121,400	2,600	0.1%
Budget: Special Purpose Fund	99,900	116,686	118,600	0	-118,600	-100.0%
Total	\$3,218,800	\$3,222,439	\$3,237,400	\$3,121,400	-\$116,000	-3.6%
FTEs: Special Purpose Fund	1.00	1.00	1.00	0.00	-1.00	-100.0%
FTEs: GSD General Fund	2.00	2.00	2.00	8.00	6.00	300.0%
Total	3.00	3.00	3.00	8.00	5.00	166.7%

Performing Arts Program

Produces sophisticated, award-winning, literature-based, puppetry storytelling for children.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	262,800	340,905	265,800	366,600	100,800	37.9%
Total	\$262,800	\$340,905	\$265,800	\$366,600	\$100,800	37.9%
FTEs: GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
Total	5.00	5.00	5.00	5.00	0.00	0.0%

Emerging Technologies Line of Business

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

Interlibrary Loan Program

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	66,000	58,654	65,000	87,200	22,200	34.2%
Total	\$66,000	\$58,654	\$65,000	\$87,200	\$22,200	34.2%
FTEs: GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Limitless Libraries Program

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,931,100	1,798,102	1,791,100	1,909,000	117,900	6.6%
Total	\$1,931,100	\$1,798,102	\$1,791,100	\$1,909,000	\$117,900	6.6%
FTEs: GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Shared Systems Program

The purpose of the Shared Systems Program is to manage the systems and technology necessary to allow students and teachers, across the city, access to shared library materials, records and services, through system integration.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	428,200	600,773	428,200	534,200	106,000	24.8%
Total	\$428,200	\$600,773	\$428,200	\$534,200	\$106,000	24.8%
FTEs: GSD General Fund	4.88	4.88	5.00	5.00	0.00	0.0%
Total	4.88	4.88	5.00	5.00	0.00	0.0%

Technical Service Program

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	3,504,600	3,102,076	3,632,900	4,000,500	367,600	10.1%
Budget: Special Purpose Fund	800	341,057	386,700	9,000	-377,700	-97.7%
Total	\$3,505,400	\$3,443,133	\$4,019,600	\$4,009,500	-\$10,100	-0.3%
FTEs: GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
Total	16.00	16.00	16.00	16.00	0.00	0.0%

Virtual Information Services

not established

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	6,175	0	0	0	0.0%
	Total	\$0	\$6,175	\$0	\$0	\$0	0.0%

Web and ILS Program

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	878,600	697,681	878,300	815,700	-62,600	-7.1%
Budget:	Special Purpose Fund	0	0	18,300	0	-18,300	-100.0%
	Total	\$878,600	\$697,681	\$896,600	\$815,700	-\$80,900	-9.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Literacy Community Enhancement

not established

Literacy Community Enhancement

not established

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	200,000	177,401	0	0	0	0.0%
	Total	\$200,000	\$177,401	\$0	\$0	\$0	0.0%

Main Library Line of Business

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

Children's Services Program

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	535,500	465,408	484,100	492,200	8,100	1.7%
	Total	\$535,500	\$465,408	\$484,100	\$492,200	\$8,100	1.7%
FTEs:	GSD General Fund	7.47	7.47	7.47	7.47	0.00	0.0%
	Total	7.47	7.47	7.47	7.47	0.00	0.0%

Circulation Program

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,117,800	442,212	971,000	879,400	-91,600	-9.4%
Budget:	Special Purpose Fund	800	51,900	52,700	1,000	-51,700	-98.1%
	Total	\$1,118,600	\$494,112	\$1,023,700	\$880,400	-\$143,300	-14.0%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Conference Center Program

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	228,500	191,485	228,000	230,800	2,800	1.2%
Budget:	Special Purpose Fund	20,000	2,371	20,000	20,000	0	0.0%
	Total	\$248,500	\$193,856	\$248,000	\$250,800	\$2,800	1.1%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Equal Access Program

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	349,400	356,944	348,400	521,700	173,300	49.7%
Budget:	Special Purpose Fund	97,000	88,332	97,000	9,000	-88,000	-90.7%
	Total	\$446,400	\$445,275	\$445,400	\$530,700	\$85,300	19.2%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	0.00	-1.00	-100.0%
FTEs:	GSD General Fund	4.49	4.49	4.49	5.49	1.00	22.3%
	Total	5.49	5.49	5.49	5.49	0.00	0.0%

Public Technology Services Program

The purpose of the Public Technology Service Program is to provide public computer access, technology and digital literacy training and online job search help for the public at the Main Library.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	141,900	232,521	144,000	289,100	145,100	100.8%
Total	\$141,900	\$232,521	\$144,000	\$289,100	\$145,100	100.8%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Reference Services Program

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,326,800	856,579	1,151,500	1,112,100	-39,400	-3.4%
Total	\$1,326,800	\$856,579	\$1,151,500	\$1,112,100	-\$39,400	-3.4%
FTEs: GSD General Fund	14.94	14.94	14.94	14.94	0.00	0.0%
Total	14.94	14.94	14.94	14.94	0.00	0.0%

Special Collections Program

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	848,200	720,918	849,800	929,200	79,400	9.3%
Budget: Special Purpose Fund	0	2,500	0	0	0	0.0%
Total	\$848,200	\$723,418	\$849,800	\$929,200	\$79,400	9.3%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	10.00	10.00	10.00	11.00	1.00	10.0%
Total	10.00	10.00	10.00	11.00	1.00	10.0%

Studio NPL

NPL's initiative to provide youth with free access to 21st century digital and creative technology and STEAM programming supported by skilled and caring mentors.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	223,900	235,829	226,100	242,800	16,700	7.4%
Total	\$223,900	\$235,829	\$226,100	\$242,800	\$16,700	7.4%
FTEs: GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
Total	3.00	3.00	3.00	3.00	0.00	0.0%

Teen Services Program

The purpose of the Teen Services program is to provide a welcoming space for teens to receive developmentally appropriate support to create, collaborate, learn, access library materials, and attend workshops and programs at the Main Library.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	234,600	241,804	236,700	238,100	1,400	0.6%
	Total	\$234,600	\$241,804	\$236,700	\$238,100	\$1,400	0.6%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Metro Archives Line of Business

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Metro Archives Program

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	283,200	303,922	283,900	295,100	11,200	3.9%
Budget:	Special Purpose Fund	1,000	1,000	1,000	1,000	0	0.0%
	Total	\$284,200	\$304,922	\$284,900	\$296,100	\$11,200	3.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Parks

Community Outreach and Resource Development Line of Business

The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	141,400	135,329	186,000	221,400	35,400	19.0%
	Total	\$141,400	\$135,329	\$186,000	\$221,400	\$35,400	19.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Community Recreation Line of Business

The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Organized Sports and Athletics Program

The purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	34,500	9,909	34,500	34,500	0	0.0%
Budget:	Special Purpose Fund	0	1,102	0	0	0	0.0%
	Total	\$34,500	\$11,011	\$34,500	\$34,500	\$0	0.0%
FTEs:	GSD General Fund	9.12	9.12	9.12	9.12	0.00	0.0%
	Total	9.12	9.12	9.12	9.12	0.00	0.0%

Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	9,425,900	6,917,622	9,555,000	9,875,600	320,600	3.4%
Budget: Special Purpose Fund	398,900	165,333	447,800	203,100	-244,700	-54.6%
Total	\$9,824,800	\$7,082,954	\$10,002,800	\$10,078,700	\$75,900	0.8%
FTEs: Special Purpose Fund	1.67	1.67	1.67	1.67	0.00	0.0%
FTEs: GSD General Fund	170.86	170.86	173.99	178.74	4.75	2.7%
Total	172.53	172.53	175.66	180.41	4.75	2.7%

Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	494,300	775,692	470,900	498,700	27,800	5.9%
Budget: Special Purpose Fund	1,500	890	544,200	131,400	-412,800	-75.9%
Total	\$495,800	\$776,582	\$1,015,100	\$630,100	-\$385,000	-37.9%
FTEs: Special Purpose Fund	0.00	0.00	0.00	2.88	2.88	100.0%
Total	0.00	0.00	0.00	2.88	2.88	100.0%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Facilities Management and Development Line of Business

The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Greenways Program

The purpose of the Greenways Program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	174,900	136,446	175,200	277,600	102,400	58.4%
Budget:	Special Purpose Fund	28,100	0	37,600	0	-37,600	-100.0%
	Total	\$203,000	\$136,446	\$212,800	\$277,600	\$64,800	30.5%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	2.00	1.00	100.0%
	Total	1.00	1.00	1.00	2.00	1.00	100.0%

Parks and Facilities Maintenance Program

The purpose of the Parks and Facilities Maintenance Program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	15,023,300	14,305,510	14,941,500	17,219,300	2,277,800	15.2%
Budget:	Special Purpose Fund	400	1,720	9,500	0	-9,500	-100.0%
	Total	\$15,023,700	\$14,307,230	\$14,951,000	\$17,219,300	\$2,268,300	15.2%
FTEs:	GSD General Fund	161.58	161.58	161.58	180.58	19.00	11.8%
	Total	161.58	161.58	161.58	180.58	19.00	11.8%

Parks Usage Permits Program

The purpose of the Parks Usage Permits Program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	275,900	248,941	273,200	300,100	26,900	9.8%
Budget:	Special Purpose Fund	3,500	1,435	3,500	0	-3,500	-100.0%
	Total	\$279,400	\$250,376	\$276,700	\$300,100	\$23,400	8.5%
FTEs:	Special Purpose Fund	0.21	0.21	0.20	0.20	0.00	0.0%
FTEs:	GSD General Fund	3.48	3.48	3.48	3.48	0.00	0.0%
	Total	3.69	3.69	3.68	3.68	0.00	0.0%

Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	365,000	310,440	364,400	295,300	-69,100	-19.0%
Budget:	Special Purpose Fund	326,100	169,383	319,700	229,000	-90,700	-28.4%
	Total	\$691,100	\$479,823	\$684,100	\$524,300	-\$159,800	-23.4%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	3.00	-1.00	-25.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	2.00	-1.00	-33.3%
	Total	7.00	7.00	7.00	5.00	-2.00	-28.6%

Metro Park Police Line of Business

The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,179,900	1,859,862	2,165,600	2,525,700	360,100	16.6%
	Total	\$2,179,900	\$1,859,862	\$2,165,600	\$2,525,700	\$360,100	16.6%
FTEs:	GSD General Fund	23.98	23.98	23.96	28.96	5.00	20.9%
	Total	23.98	23.98	23.96	28.96	5.00	20.9%

Natural and Cultural Resources Line of Business

The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,326,900	974,571	1,258,300	1,283,100	24,800	2.0%
Budget: Special Purpose Fund	19,900	20,013	20,900	0	-20,900	-100.0%
Total	\$1,346,800	\$994,584	\$1,279,200	\$1,283,100	\$3,900	0.3%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs: GSD General Fund	12.23	12.23	12.23	12.23	0.00	0.0%
Total	12.23	12.23	12.23	12.23	0.00	0.0%

Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,388,800	1,276,056	1,371,400	1,580,700	209,300	15.3%
Budget: Special Purpose Fund	132,800	116,177	92,300	29,600	-62,700	-67.9%
Total	\$1,521,600	\$1,392,232	\$1,463,700	\$1,610,300	\$146,600	10.0%
FTEs: Special Purpose Fund	2.63	2.63	2.74	2.68	-0.06	-2.2%
FTEs: GSD General Fund	19.02	19.02	18.14	21.94	3.80	20.9%
Total	21.65	21.65	20.88	24.62	3.74	17.9%

Revenue Producing Recreation Enhancement Line of Business

The purpose of the Revenue Producing Recreation Line of Business is to provide fee-based recreational opportunities, admissions, membership, and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

Hamilton Creek Marina Program

The purpose of the Hamilton Creek Marina Program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	212,600	177,293	206,700	229,900	23,200	11.2%
Total	\$212,600	\$177,293	\$206,700	\$229,900	\$23,200	11.2%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Harpeth Hills Golf Program

The purpose of the Harpeth Hills Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,129,100	1,013,398	1,069,500	1,247,800	178,300	16.7%
	Total	\$1,129,100	\$1,013,398	\$1,069,500	\$1,247,800	\$178,300	16.7%
FTEs:	GSD General Fund	19.30	19.30	18.80	21.50	2.70	14.4%
	Total	19.30	19.30	18.80	21.50	2.70	14.4%

McCabe Golf Program

The purpose of the McCabe Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,381,500	1,305,348	1,334,700	1,477,300	142,600	10.7%
	Total	\$1,381,500	\$1,305,348	\$1,334,700	\$1,477,300	\$142,600	10.7%
FTEs:	GSD General Fund	23.23	23.23	23.41	24.63	1.22	5.2%
	Total	23.23	23.23	23.41	24.63	1.22	5.2%

Parthenon Program

The purpose of the Parthenon Program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	980,200	702,602	944,600	980,300	35,700	3.8%
	Total	\$980,200	\$702,602	\$944,600	\$980,300	\$35,700	3.8%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	12.83	12.83	12.83	12.83	0.00	0.0%
	Total	12.83	12.83	12.83	12.83	0.00	0.0%

Shelby Golf Program

The purpose of the Shelby Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	593,400	545,808	592,900	749,400	156,500	26.4%
	Total	\$593,400	\$545,808	\$592,900	\$749,400	\$156,500	26.4%
FTEs:	GSD General Fund	10.86	10.86	10.36	12.36	2.00	19.3%
	Total	10.86	10.86	10.36	12.36	2.00	19.3%

Sportsplex Program

The purpose of the Sportsplex Program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors so they can utilize the Centennial Sportsplex at an established rate.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,929,600	2,524,540	2,754,800	3,113,900	359,100	13.0%
Budget: Special Purpose Fund	60,000	25,447	57,700	0	-57,700	-100.0%
Total	\$2,989,600	\$2,549,987	\$2,812,500	\$3,113,900	\$301,400	10.7%
FTEs: Special Purpose Fund	0.50	0.50	0.50	0.50	0.00	0.0%
FTEs: GSD General Fund	35.92	35.92	35.24	42.89	7.65	21.7%
Total	36.42	36.42	35.74	43.39	7.65	21.4%

Ted Rhodes Golf Program

The purpose of the Ted Rhodes Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Ted Rhodes Golf Course at an established rate.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	853,100	722,448	807,800	913,100	105,300	13.0%
Total	\$853,100	\$722,448	\$807,800	\$913,100	\$105,300	13.0%
FTEs: GSD General Fund	15.86	15.86	15.36	17.76	2.40	15.6%
Total	15.86	15.86	15.36	17.76	2.40	15.6%

Two Rivers Golf Program

The purpose of the Two Rivers Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Two Rivers Golf Course at an established rate.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	890,000	872,187	870,000	1,010,500	140,500	16.1%
Total	\$890,000	\$872,187	\$870,000	\$1,010,500	\$140,500	16.1%
FTEs: GSD General Fund	16.87	16.87	15.69	17.19	1.50	9.6%
Total	16.87	16.87	15.69	17.19	1.50	9.6%

VinnyLinks Golf Program

The purpose of the VinnyLinks Golf Program is to provide educational programs through golf activities to Nashville's youth so they can enhance their character development and life skills.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	144,400	85,166	110,300	125,500	15,200	13.8%
Total	\$144,400	\$85,166	\$110,300	\$125,500	\$15,200	13.8%
FTEs: GSD General Fund	2.18	2.18	2.18	2.18	0.00	0.0%
Total	2.18	2.18	2.18	2.18	0.00	0.0%

Warner Golf Program

The purpose of the Warner Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	289,900	245,813	277,600	316,700	39,100	14.1%
	Total	\$289,900	\$245,813	\$277,600	\$316,700	\$39,100	14.1%
FTEs:	GSD General Fund	6.36	6.36	5.86	6.58	0.72	12.3%
	Total	6.36	6.36	5.86	6.58	0.72	12.3%

Wave Country Program

The purpose of the Wave Country Program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave Country at an established rate.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	591,200	448,312	573,100	580,100	7,000	1.2%
	Total	\$591,200	\$448,312	\$573,100	\$580,100	\$7,000	1.2%
FTEs:	GSD General Fund	24.72	24.72	24.72	24.72	0.00	0.0%
	Total	24.72	24.72	24.72	24.72	0.00	0.0%

Support Services Line of Business

The purpose of the Support Services Line of Business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	660,000	561,250	681,600	847,400	165,800	24.3%
	Total	\$660,000	\$561,250	\$681,600	\$847,400	\$165,800	24.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Finance and Accounting Program

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,599,300	1,551,529	1,795,900	2,201,900	406,000	22.6%
Budget:	Special Purpose Fund	2,159,500	1,424,506	2,309,800	2,150,000	-159,800	-6.9%
	Total	\$3,758,800	\$2,976,035	\$4,105,700	\$4,351,900	\$246,200	6.0%
FTEs:	GSD General Fund	6.48	6.48	6.48	8.48	2.00	30.9%
	Total	6.48	6.48	6.48	8.48	2.00	30.9%

Human Resources and Payroll Program

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	252,000	214,849	316,000	450,000	134,000	42.4%
	Total	\$252,000	\$214,849	\$316,000	\$450,000	\$134,000	42.4%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-1,065,000	323	0	0	0	0.0%
Budget:	Special Purpose Fund	0	341	0	0	0	0.0%
	Total	-\$1,065,000	\$664	\$0	\$0	\$0	0.0%

Safety Management Program

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	169,900	140,910	189,700	282,700	93,000	49.0%
	Total	\$169,900	\$140,910	\$189,700	\$282,700	\$93,000	49.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	3.00	1.00	50.0%
	Total	2.00	2.00	2.00	3.00	1.00	50.0%

Arts Commission

Community Engagement Line of Business

The purpose of the Community Engagement Line of Business is to manage a series of programs that increase citizen and visitor access to quality community arts.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-97,300	0	0	0	0	0.0%
Total	-\$97,300	\$0	\$0	\$0	\$0	0.0%

Special Projects Program

The purpose of the Special Projects Program is to lead month long program and series of events that increases citizen and visitor access to quality art and art performances.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	243,000	192,130	296,700	406,200	109,500	36.9%
Budget: Special Purpose Fund	117,000	124,389	121,200	0	-121,200	-100.0%
Total	\$360,000	\$316,518	\$417,900	\$406,200	-\$11,700	-2.8%
FTEs: GSD General Fund	2.05	2.05	2.75	2.75	0.00	0.0%
Total	2.05	2.05	2.75	2.75	0.00	0.0%

Grants Coordination Line of Business

The purpose of the Grants Coordination Line of Business is to provide funds to community agencies that increase citizen and visitor access to quality art, artists and art participation. Particular emphasis is placed on engaging typically underserved populations, such as economically at risk youth and adults, senior citizens, people of color, and those with disabilities.

Metro Arts Grants Program

Metro Arts Grants support a diverse range of artistic and cultural activities from theatrical, dance and musical productions, visual arts activities and exhibits, neighborhood festivals, film, after-school arts education and more. All grants are required to demonstrate alignment with three of the Commission's impact areas; Expanding and improving the creative workforce, increasing availability and participation in creative activities, enhancing the creative quality and innovation. Potential grantees must have strong organizational foundations and be committed to demonstrable community results with special emphasis on engaging underserved populations, such as senior citizens, at-risk youth and people of color, people with disabilities.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	2,686,900	2,599,557	2,441,300	2,711,000	269,700	11.0%
Total	\$2,686,900	\$2,599,557	\$2,441,300	\$2,711,000	\$269,700	11.0%
FTEs: GSD General Fund	2.20	2.20	1.00	1.48	0.48	48.0%
Total	2.20	2.20	1.00	1.48	0.48	48.0%

Public Art Line of Business

The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

Public Art & Placemaking Program

The purpose of the Public Art & Placemaking Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio to public art.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	866,500	616,160	719,000	950,100	231,100	32.1%
Budget: Special Purpose Fund	85,000	45,000	85,000	383,400	298,400	351.1%
Total	\$951,500	\$661,160	\$804,000	\$1,333,500	\$529,500	65.9%
FTEs: Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
FTEs: GSD General Fund	3.50	3.50	3.55	5.55	2.00	56.3%
Total	7.50	7.50	7.55	9.55	2.00	26.5%

Public Works / NDOT

Nashville Department of Transportation and Multimodal Infrastructure

Public Works/ NDOT programs were restructured for FY22, therefore no historical information is presented.

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Administration Program

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works/NDOT so they can focus on operational issues while still having their administrative needs met.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	7,024,200	7,024,200	100.0%
Budget: USD General Fund	0	0	0	20,759,100	20,759,100	100.0%
Total	\$0	\$0	\$0	\$27,783,300	\$27,783,300	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	22.00	22.00	100.0%
Total	0.00	0.00	0.00	22.00	22.00	100.0%

Hub Line of Business

The purpose of the Hub Line of Business is to provide informational products to the public and to provide a portal for public requests or reports on various services that the Metro Nashville Government provides.

Hub Program

The purpose of the Hub Program is to provide information and to process and track requests or reports received from the public so that timely responses can be completed.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	802,300	802,300	100.0%
Total	\$0	\$0	\$0	\$802,300	\$802,300	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	9.00	9.00	100.0%
Total	0.00	0.00	0.00	9.00	9.00	100.0%

Infrastructure Development & Delivery Line of Business

The purpose of this line of business is to provide transportation system plans, designs, development, and infrastructure delivery to transportation users.

Deliver Program

The purpose of the Deliver Program is to construct bridge, paving, neighborhood transportation, and large capital project infrastructure.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	0	0	2,209,700	2,209,700	100.0%
	Total	\$0	\$0	\$0	\$2,209,700	\$2,209,700	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	18.00	18.00	100.0%
	Total	0.00	0.00	0.00	18.00	18.00	100.0%

Design Program

The purpose of the Design Program is to provide active transportation designs for sidewalks and bikeways , to acquire right of way for transportation projects and to provide traffic safety engineering designs.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	0	0	1,094,100	1,094,100	100.0%
	Total	\$0	\$0	\$0	\$1,094,100	\$1,094,100	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	11.00	11.00	100.0%
	Total	0.00	0.00	0.00	11.00	11.00	100.0%

Plan Program

The purpose of the Plan Program is to pursue funding opportunities based on proposed plans, to provide planning functions for transportation system development and to plan for further smart mobility development.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	0	0	0	1,438,600	1,438,600	100.0%
	Total	\$0	\$0	\$0	\$1,438,600	\$1,438,600	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	14.00	14.00	100.0%
	Total	0.00	0.00	0.00	14.00	14.00	100.0%

Infrastructure Operations & Asset Management Line of Business

The purpose of this line of business is to operate and maintain or repair current transportation infrastructure and to regulate and enforce commercial and citizen usage of this infrastructure.

Maintain Program

The purpose of the Maintain Program is to perform repair and maintenance functions for roadway, shoulder, ally, guardrail, lighting, and various other infrastructure items. This program also provides, emergency response service and brush collection service.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	20,894,300	20,894,300	100.0%
Budget: USD General Fund	0	0	0	10,188,600	10,188,600	100.0%
Total	\$0	\$0	\$0	\$31,082,900	\$31,082,900	100.0%
FTEs: USD General Fund	0.00	0.00	0.00	23.00	23.00	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	212.00	212.00	100.0%
Total	0.00	0.00	0.00	235.00	235.00	100.0%

Operate Program

The purpose of the Operate program is to install, maintain and repair signs, signals, and traffic markings, to operate the traffic control center, to provide utilities coordination, to provide permitted usage of the transportation infrastructure and to manage infrastructure for special events.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	5,752,800	5,752,800	100.0%
Total	\$0	\$0	\$0	\$5,752,800	\$5,752,800	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	61.00	61.00	100.0%
Total	0.00	0.00	0.00	61.00	61.00	100.0%

Regulate & Enforce Program

The purpose of the Regulate & Enforce Program is to provide on-street and off-street Metro parking asset regulation and enforcement, to manage curbside infrastructure and to provide micromobility and ground transportation enforcement and regulation.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	0	0	0	1,484,800	1,484,800	100.0%
Total	\$0	\$0	\$0	\$1,484,800	\$1,484,800	100.0%
FTEs: GSD General Fund	0.00	0.00	0.00	17.00	17.00	100.0%
Total	0.00	0.00	0.00	17.00	17.00	100.0%

Paving Line of Business

The purpose of this line of business is to provide roadway infrastructure paving in coordination with Metro Water in the Metro right of way.

Patch Paving Program

The purpose of this program is to provide roadway infrastructure patch paving services for the Water Department after water line repair roadway cuts have been made.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	0	4,000,000	4,000,000	100.0%
	Total	\$0	\$0	\$0	\$4,000,000	\$4,000,000	100.0%

Sidewalk in Lieu Line of Business

The purpose of this line of business is to account for money collected from contractors who do not want to construct sidewalks in the USD as part of their permitted project.

Pedestrian Benefit Zone Program

The purpose of this program is to track the sidewalk in-lieu money to a specific area and then use that money to provide pedestrian enhancements in that same area.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	0	3,500,000	3,500,000	100.0%
	Total	\$0	\$0	\$0	\$3,500,000	\$3,500,000	100.0%

Surplus Parking Line of Business

The purpose of this line of business is to provide parking infrastructure located at Metro buildings for employees and citizens.

NDOT Parking Garage Program

The purpose of this program is to provide parking infrastructure at the Downtown Library and the Historic Courthouse. This program tracks all revenue and expenditures to provide infrastructure debt repayment as well as services such as a shuttle bus program, inner loop landscape beautification, and additional downtown cleaning.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	0	5,925,900	5,925,900	100.0%
	Total	\$0	\$0	\$0	\$5,925,900	\$5,925,900	100.0%

Human Relations Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-6,600	0	0	0	0	0.0%
Total	-\$6,600	\$0	\$0	\$0	\$0	0.0%

Advocacy, Compliance, and Education Line of Business

The purpose of the Advocacy, Compliance, and Education Line of Business is to support the Commissions strategic goals encompassed by the Advocacy, Compliance, and Education program.

Advocacy, Compliance, and Education Program

The goal of the Advocacy, Compliance, and Education Program is to 1) engage in data-gathering to produce and support evidence-based policy recommendations related to human and civil rights, including in the areas of employment, housing, financial services, commercial transactions, public accommodations, and the provision of city activities and services; 2) to receive and investigate inquiries, allegations, and complaints of perceived discrimination and discriminatory misconduct in the general services area and by metropolitan government employees; and 3) to promote and foster improved human relations through educational programming.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	527,400	520,701	521,300	554,800	33,500	6.4%
Total	\$527,400	\$520,701	\$521,300	\$554,800	\$33,500	6.4%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Criminal Justice Planning

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-13,800	0	0	0	0	0.0%
	Total	-\$13,800	\$0	\$0	\$0	\$0	0.0%

Reporting Line of Business

The purpose of the Reporting Line of Business is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Reporting Program

The purpose of the Reporting Program is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	557,800	543,831	545,800	587,700	41,900	7.7%
	Total	\$557,800	\$543,831	\$545,800	\$587,700	\$41,900	7.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Internal Audit

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-40,200	0	0	0	0	0.0%
Total	-\$40,200	\$0	\$0	\$0	\$0	0.0%

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Advisory Services Program

The purpose of the Advisory Services Program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	129,900	37,022	129,900	129,900	0	0.0%
Total	\$129,900	\$37,022	\$129,900	\$129,900	\$0	0.0%
FTEs: GSD General Fund	0.50	0.50	0.50	0.50	0.00	0.0%
Total	0.50	0.50	0.50	0.50	0.00	0.0%

Audit Assurance Services Program

The purpose of the Audit Assurance Services Program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,236,800	1,031,477	1,189,000	1,254,900	65,900	5.5%
Total	\$1,236,800	\$1,031,477	\$1,189,000	\$1,254,900	\$65,900	5.5%
FTEs: GSD General Fund	8.50	8.50	8.50	8.50	0.00	0.0%
Total	8.50	8.50	8.50	8.50	0.00	0.0%

Integrity Hotline and Innovation Suggestion Box Program

The purpose of the Integrity Hotline and Innovation Suggestion Box Program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	248,400	72,644	248,400	248,400	0	0.0%
	Total	\$248,400	\$72,644	\$248,400	\$248,400	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Office of Emergency Management

Office of Emergency Management Line of Business

The purpose of the Office of Emergency Management Line of Business is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-7,900	0	0	0	0	0.0%
	Total	-\$7,900	\$0	\$0	\$0	\$0	0.0%

Office of Emergency Management

The purpose of the Office of Emergency Management is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	929,400	692,944	940,200	1,495,200	555,000	59.0%
Budget:	Special Purpose Fund	1,673,700	991,965	1,640,900	230,700	-1,410,200	-85.9%
	Total	\$2,603,100	\$1,684,909	\$2,581,100	\$1,725,900	-\$855,200	-33.1%
FTEs:	GSD General Fund	12.96	12.96	12.96	16.96	4.00	30.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	12.96	12.96	12.96	16.96	4.00	30.9%

Office of Family Safety

Office of Family Safety

The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to improve victim safety and offender accountability through the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government, its Family Justice Centers and nonprofit partners.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	-46,300	0	0	0	0	0.0%
	Total	-\$46,300	\$0	\$0	\$0	\$0	0.0%

Office of Family Safety

The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to improve victim safety and offender accountability through the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government, its Family Justice Centers and nonprofit partners.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	2,405,300	2,158,759	1,830,900	3,058,500	1,227,600	67.0%
Budget:	Special Purpose Fund	1,003,500	985,383	1,179,700	1,064,000	-115,700	-9.8%
	Total	\$3,408,800	\$3,144,142	\$3,010,600	\$4,122,500	\$1,111,900	36.9%
FTEs:	Special Purpose Fund	15.00	15.00	14.40	14.40	0.00	0.0%
FTEs:	GSD General Fund	21.00	21.00	22.00	27.00	5.00	22.7%
	Total	36.00	36.00	36.40	41.40	5.00	13.7%

Community Oversight Board

Community Oversight Board

The mission of the Board is to provide in Metro a respectful and effective forum for community participation in the investigation and resolution of complaints of Metropolitan Nashville Police Department ("MNPD") misconduct; to examine and issue policy advisory recommendations regarding local law enforcement policies and practices; to encourage open and constructive communication and cooperation between local law enforcement and Metro's residents; and to protect civilians' rights and promote professionalism and best practices in the MNPD, enhancing community-police relations and creating a safer Nashville.

Community Oversight Board

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Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	1,537,700	1,093,039	1,513,000	1,565,800	52,800	3.5%
	Total	\$1,537,700	\$1,093,039	\$1,513,000	\$1,565,800	\$52,800	3.5%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Farmer's Market

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Enterprise Fund	3,000	293,464	0	0	0	0.0%
	Total	\$3,000	\$293,464	\$0	\$0	\$0	0.0%

Facility Management Line of Business

The purpose of the Facility Management Line of Business is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Facility Management Program

The purpose of the Facility Management Program is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Enterprise Fund	1,782,900	1,918,787	1,816,400	1,798,700	-17,700	-1.0%
Budget:	Special Purpose Fund	0	0	250,000	0	-250,000	-100.0%
	Total	\$1,782,900	\$1,918,787	\$2,066,400	\$1,798,700	-\$267,700	-13.0%
FTEs:	Enterprise Fund	7.48	7.48	7.48	7.48	0.00	0.0%
	Total	7.48	7.48	7.48	7.48	0.00	0.0%

Marketing Service Line of Business

The purpose of the Marketing Service Line of Business is to provide marketing guidance and support to Farmers' Market vendors so they can develop their business and increase foot traffic to the market and its merchants.

Marketing Service Program

The purpose of the Marketing Service Program is to provide marketing guidance and support to Farmers' Market vendors to promote their business and increase foot traffic to the market and its merchants.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	266,400	120,584	235,900	247,900	12,000	5.1%
Total	\$266,400	\$120,584	\$235,900	\$247,900	\$12,000	5.1%
FTEs: Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Municipal Auditorium

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	0	0	0	0	0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	0.0%

Operations Line of Business

The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

Administration Program

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	2,012,900	1,866,645	2,000,000	2,128,000	128,000	6.4%
Total	\$2,012,900	\$1,866,645	\$2,000,000	\$2,128,000	\$128,000	6.4%
FTEs: Enterprise Fund	9.00	9.00	9.00	9.00	0.00	0.0%
Total	9.00	9.00	9.00	9.00	0.00	0.0%

Board of Fair Commissioners

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	0	0	0	0	0	0.0%
Total	\$0	\$0	\$0	\$0	\$0	0.0%

Corporate Sales Line of Business

The purpose of the Corporate Sales Line of business is to provide facilities/equipment rental and marketing products to prospective event organizers so that they can book an event at the Nashville Expo Center. In addition, the purpose of the Corporate Sales line of business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Corporate Sales Program

The purpose of the Corporate Sales line of business is to provide facilities/equipment rental for events at the Nashville Expo Center. Produce a monthly Flea Market.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	3,297,400	4,121,341	3,121,400	3,173,700	52,300	1.7%
Total	\$3,297,400	\$4,121,341	\$3,121,400	\$3,173,700	\$52,300	1.7%
FTEs: Enterprise Fund	24.31	24.31	24.31	25.31	1.00	4.1%
Total	24.31	24.31	24.31	25.31	1.00	4.1%

Sports Authority

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	-18,800	3,500	0	0	0	0.0%
Total	-\$18,800	\$3,500	\$0	\$0	\$0	0.0%

Facilities Management Line of Business

The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Enterprise Fund	876,900	839,534	1,369,800	1,519,600	149,800	10.9%
Budget: GSD General Fund	846,700	846,700	896,600	1,519,600	623,000	69.5%
Total	\$1,723,600	\$1,686,234	\$2,266,400	\$3,039,200	\$772,800	34.1%
FTEs: Enterprise Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Water and Sewer

Administration Line of Business

The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	9,958,600	19,145,250	10,830,700	11,407,400	576,700	5.3%
	Total	\$9,958,600	\$19,145,250	\$10,830,700	\$11,407,400	\$576,700	5.3%
FTEs:	Operations Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	3,088,500	2,121,904	3,164,000	3,285,100	121,100	3.8%
	Total	\$3,088,500	\$2,121,904	\$3,164,000	\$3,285,100	\$121,100	3.8%
FTEs:	Operations Fund	8.00	8.00	18.00	18.00	0.00	0.0%
	Total	8.00	8.00	18.00	18.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety training products that are designed to prevent accidents and injuries more effectively and respond to accidents and injuries that occur.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	798,100	619,066	861,100	816,000	-45,100	-5.2%
	Total	\$798,100	\$619,066	\$861,100	\$816,000	-\$45,100	-5.2%
FTEs:	Operations Fund	8.00	8.00	6.00	6.00	0.00	0.0%
	Total	8.00	8.00	6.00	6.00	0.00	0.0%

IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	4,873,700	4,309,169	5,223,200	5,449,200	226,000	4.3%
	Total	\$4,873,700	\$4,309,169	\$5,223,200	\$5,449,200	\$226,000	4.3%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	5,000	18,041	5,000	5,000	0	0.0%
	Total	\$5,000	\$18,041	\$5,000	\$5,000	\$0	0.0%

Operations Administration Program

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	2,130,200	1,324,830	2,211,500	2,246,300	34,800	1.6%
	Total	\$2,130,200	\$1,324,830	\$2,211,500	\$2,246,300	\$34,800	1.6%
FTEs:	Operations Fund	18.50	18.50	12.00	12.00	0.00	0.0%
	Total	18.50	18.50	12.00	12.00	0.00	0.0%

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	415,900	315,402	368,900	442,800	73,900	20.0%
	Total	\$415,900	\$315,402	\$368,900	\$442,800	\$73,900	20.0%
FTEs:	Operations Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections Program

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	1,859,100	1,803,544	2,052,600	2,042,300	-10,300	-0.5%
Total	\$1,859,100	\$1,803,544	\$2,052,600	\$2,042,300	-\$10,300	-0.5%
FTEs: Operations Fund	15.00	15.00	13.00	13.00	0.00	0.0%
Total	15.00	15.00	13.00	13.00	0.00	0.0%

Field Activities Program

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	4,110,500	3,220,572	4,095,300	4,756,200	660,900	16.1%
Total	\$4,110,500	\$3,220,572	\$4,095,300	\$4,756,200	\$660,900	16.1%
FTEs: Operations Fund	17.50	17.50	48.00	56.00	8.00	16.7%
Total	17.50	17.50	48.00	56.00	8.00	16.7%

Lobby and Cash Program

The purpose of the Lobby and Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	365,900	302,937	296,200	322,900	26,700	9.0%
Total	\$365,900	\$302,937	\$296,200	\$322,900	\$26,700	9.0%
FTEs: Operations Fund	36.00	36.00	2.00	2.00	0.00	0.0%
Total	36.00	36.00	2.00	2.00	0.00	0.0%

Meter Reading Program

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	856,800	970,231	934,000	979,700	45,700	4.9%
Total	\$856,800	\$970,231	\$934,000	\$979,700	\$45,700	4.9%
FTEs: Operations Fund	10.00	10.00	12.00	12.00	0.00	0.0%
Total	10.00	10.00	12.00	12.00	0.00	0.0%

Permits and Customer Connections Program

The purpose of the Permits and Customer Connections Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	0	-75	0	0	0	0.0%
Total	\$0	-\$75	\$0	\$0	\$0	0.0%

Phone Center Program

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	1,897,100	1,674,982	2,077,000	2,706,500	629,500	30.3%
Total	\$1,897,100	\$1,674,982	\$2,077,000	\$2,706,500	\$629,500	30.3%
FTEs: Operations Fund	40.00	40.00	31.00	38.00	7.00	22.6%
Total	40.00	40.00	31.00	38.00	7.00	22.6%

Distribution and Collection Line of Business

The purpose of the Distribution and Collection Line of Business is to provide planning, and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Planning Program

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	16,240,100	14,165,323	11,152,100	11,398,200	246,100	2.2%
Total	\$16,240,100	\$14,165,323	\$11,152,100	\$11,398,200	\$246,100	2.2%
FTEs: Operations Fund	10.50	10.50	16.00	16.00	0.00	0.0%
Total	10.50	10.50	16.00	16.00	0.00	0.0%

Sewer Maintenance Program

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	3,372,000	2,805,785	6,148,200	6,266,300	118,100	1.9%
	Total	\$3,372,000	\$2,805,785	\$6,148,200	\$6,266,300	\$118,100	1.9%
FTEs:	Operations Fund	52.00	52.00	24.00	24.00	0.00	0.0%
	Total	52.00	52.00	24.00	24.00	0.00	0.0%

Water Maintenance Program

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	8,116,500	7,370,111	11,235,100	12,093,700	858,600	7.6%
	Total	\$8,116,500	\$7,370,111	\$11,235,100	\$12,093,700	\$858,600	7.6%
FTEs:	Operations Fund	105.50	105.50	127.00	127.00	0.00	0.0%
	Total	105.50	105.50	127.00	127.00	0.00	0.0%

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration Program

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	1,676,500	1,413,554	1,828,100	1,757,000	-71,100	-3.9%
	Total	\$1,676,500	\$1,413,554	\$1,828,100	\$1,757,000	-\$71,100	-3.9%
FTEs:	Operations Fund	36.00	36.00	55.00	55.00	0.00	0.0%
	Total	36.00	36.00	55.00	55.00	0.00	0.0%

Design and Development Review Program

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	1,362,300	956,999	1,257,700	1,507,700	250,000	19.9%
Total	\$1,362,300	\$956,999	\$1,257,700	\$1,507,700	\$250,000	19.9%
FTEs: Operations Fund	18.00	18.00	44.00	44.00	0.00	0.0%
Total	18.00	18.00	44.00	44.00	0.00	0.0%

Inspection Program

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	0	6	0	0	0	0.0%
Total	\$0	\$6	\$0	\$0	\$0	0.0%

System Improvements and Planning Program

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Operations Fund	0	5,439	0	0	0	0.0%
Total	\$0	\$5,439	\$0	\$0	\$0	0.0%

Stormwater Line of Business

The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting Program

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Stormwater Fund	1,773,700	1,936,295	1,960,300	1,833,900	-126,400	-6.4%
Total	\$1,773,700	\$1,936,295	\$1,960,300	\$1,833,900	-\$126,400	-6.4%
FTEs: Stormwater Fund	21.00	21.00	14.00	14.00	0.00	0.0%
Total	21.00	21.00	14.00	14.00	0.00	0.0%

Master Planning Program

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Stormwater Fund	280,300	450,361	571,100	439,300	-131,800	-23.1%
Total	\$280,300	\$450,361	\$571,100	\$439,300	-\$131,800	-23.1%
FTEs: Stormwater Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Stormwater Fund	421,100	176,228	345,000	170,000	-175,000	-50.7%
Total	\$421,100	\$176,228	\$345,000	\$170,000	-\$175,000	-50.7%

Remedial Maintenance Program

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Stormwater Fund	12,548,800	12,154,950	14,123,400	14,361,900	238,500	1.7%
Total	\$12,548,800	\$12,154,950	\$14,123,400	\$14,361,900	\$238,500	1.7%
FTEs: Stormwater Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Routine Maintenance Program

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Stormwater Fund	7,185,300	5,791,008	7,328,200	7,592,200	264,000	3.6%
	Total	\$7,185,300	\$5,791,008	\$7,328,200	\$7,592,200	\$264,000	3.6%
FTEs:	Stormwater Fund	57.00	57.00	65.00	65.00	0.00	0.0%
	Total	57.00	57.00	65.00	65.00	0.00	0.0%

Water Quality Program

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Stormwater Fund	2,726,800	2,287,766	3,368,200	4,291,500	923,300	27.4%
	Total	\$2,726,800	\$2,287,766	\$3,368,200	\$4,291,500	\$923,300	27.4%
FTEs:	Stormwater Fund	18.00	18.00	27.00	29.00	2.00	7.4%
	Total	18.00	18.00	27.00	29.00	2.00	7.4%

Wastewater Operations Line of Business

The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance Program

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	9,330,500	10,284,528	11,576,100	12,040,800	464,700	4.0%
	Total	\$9,330,500	\$10,284,528	\$11,576,100	\$12,040,800	\$464,700	4.0%
FTEs:	Operations Fund	37.50	37.50	48.00	50.00	2.00	4.2%
	Total	37.50	37.50	48.00	50.00	2.00	4.2%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	2,418,500	2,558,985	2,595,500	2,659,600	64,100	2.5%
	Total	\$2,418,500	\$2,558,985	\$2,595,500	\$2,659,600	\$64,100	2.5%
FTEs:	Operations Fund	40.50	40.50	28.00	28.00	0.00	0.0%
	Total	40.50	40.50	28.00	28.00	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	7,083,500	6,323,297	6,966,600	7,238,000	271,400	3.9%
	Total	\$7,083,500	\$6,323,297	\$6,966,600	\$7,238,000	\$271,400	3.9%
FTEs:	Operations Fund	99.00	99.00	57.00	57.00	0.00	0.0%
	Total	99.00	99.00	57.00	57.00	0.00	0.0%

Wastewater Treatment Plant Operation Program

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	24,512,500	24,829,053	31,896,800	32,651,200	754,400	2.4%
	Total	\$24,512,500	\$24,829,053	\$31,896,800	\$32,651,200	\$754,400	2.4%
FTEs:	Operations Fund	49.00	49.00	99.00	99.00	0.00	0.0%
	Total	49.00	49.00	99.00	99.00	0.00	0.0%

Water Operations Line of Business

The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance Program

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	4,845,900	5,109,171	6,913,800	6,881,000	-32,800	-0.5%
	Total	\$4,845,900	\$5,109,171	\$6,913,800	\$6,881,000	-\$32,800	-0.5%
FTEs:	Operations Fund	15.00	15.00	4.00	4.00	0.00	0.0%
	Total	15.00	15.00	4.00	4.00	0.00	0.0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	989,800	997,666	1,007,200	1,048,600	41,400	4.1%
	Total	\$989,800	\$997,666	\$1,007,200	\$1,048,600	\$41,400	4.1%
FTEs:	Operations Fund	15.00	15.00	0.00	0.00	0.00	0.0%
	Total	15.00	15.00	0.00	0.00	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	2,831,800	2,879,330	2,842,000	3,141,600	299,600	10.5%
	Total	\$2,831,800	\$2,879,330	\$2,842,000	\$3,141,600	\$299,600	10.5%
FTEs:	Operations Fund	42.00	42.00	18.00	18.00	0.00	0.0%
	Total	42.00	42.00	18.00	18.00	0.00	0.0%

Water Treatment Plant Operation Program

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Operations Fund	17,260,900	16,383,915	19,570,200	19,572,000	1,800	0.0%
	Total	\$17,260,900	\$16,383,915	\$19,570,200	\$19,572,000	\$1,800	0.0%
FTEs:	Operations Fund	33.00	33.00	51.00	51.00	0.00	0.0%
	Total	33.00	33.00	51.00	51.00	0.00	0.0%

Waste Services

Waste Services programs were restructured for FY22, therefore no historical information is presented.

Countywide Convenience Line of Business

The purpose of the Countywide Convenience line of business is to provide waste disposal opportunities and education across Davidson County.

Convenience Centers and Drop Off Locations Program

The purpose of the Convenience Centers and Drop Off Locations Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	0	600,000	600,000	100.0%
Budget:	Waste Management Fu	0	0	0	3,906,000	3,906,000	100.0%
	Total	\$0	\$0	\$0	\$4,506,000	\$3,906,000	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	28.00	28.00	100.0%
	Total	0.00	0.00	0.00	28.00	28.00	100.0%

Recycling and Education Program

The purpose of the Recycling and Education Program is to provide waste handling information products to people in Davidson County so they can receive more cost efficient services due to their compliance with proper procedures.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	0	0	0	0.0%
Budget:	Waste Management Fu	0	0	0	443,400	443,400	100.0%
	Total	\$0	\$0	\$0	\$443,400	\$443,400	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	2.00	2.00	100.0%
	Total	0.00	0.00	0.00	2.00	2.00	100.0%

Waste Collection Line of Business

The purpose of the Waste Collection line of business is to provide waste and recycling services in the Urban Services District.

Downtown Recycling

The purpose of the Downtown Recycling Program is to provide recycling services to businesses in the downtown district.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Waste Management Fu	0	0	0	123,000	123,000	100.0%
	Total	\$0	\$0	\$0	\$123,000	\$123,000	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	2.00	2.00	100.0%
	Total	0.00	0.00	0.00	2.00	2.00	100.0%

Downtown Waste Collections

The purpose of the Downtown Waste Collections to provide waste collection services in the downtown district.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Waste Management Fu	0	0	0	594,000	594,000	100.0%
	Total	\$0	\$0	\$0	\$594,000	\$594,000	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	8.00	8.00	100.0%
	Total	0.00	0.00	0.00	8.00	8.00	100.0%

Residential Collections

The purposes of the Residential Collections program is to provide curbside waste collection in the Urban Services District.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Waste Management Fu	0	0	0	16,829,900	16,829,900	100.0%
	Total	\$0	\$0	\$0	\$16,829,900	\$16,829,900	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	28.00	28.00	100.0%
	Total	0.00	0.00	0.00	28.00	28.00	100.0%

Residential Recycling

The purposes of the Residential Recycling program is to provide curbside recycling collection in the Urban Services District.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Waste Management Fu	0	0	0	3,812,900	3,812,900	100.0%
	Total	\$0	\$0	\$0	\$3,812,900	\$3,812,900	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	45.00	45.00	100.0%
	Total	0.00	0.00	0.00	45.00	45.00	100.0%

Waste Services Administration Line of Business

The purpose of the Waste Services Administration line of business is to provide central support to the operations of Waste Services.

Waste Services Administration and Planning Program

The purpose of the Waste Services Administration and Planning program is to provide cenral support to the operations of Waste Services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Waste Management Fu	0	0	0	5,610,300	5,610,300	100.0%
	Total	\$0	\$0	\$0	\$5,610,300	\$5,610,300	100.0%
FTEs:	Waste Management Fu	0.00	0.00	0.00	8.00	8.00	100.0%
	Total	0.00	0.00	0.00	8.00	8.00	100.0%

DES-District Energy System

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Enterprise Fund	20,389,000	19,564,609	19,009,200	19,672,900	663,700	3.5%
	Total	\$20,389,000	\$19,564,609	\$19,009,200	\$19,672,900	\$663,700	3.5%

Metro Action Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Administration and Leasehold Program

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	6,702,500	7,337,539	7,461,200	8,767,700	1,306,500	17.5%
Total	\$6,702,500	\$7,337,539	\$7,461,200	\$8,767,700	\$1,306,500	17.5%
FTEs: Special Purpose Fund	18.00	18.00	20.48	20.48	0.00	0.0%
Total	18.00	18.00	20.48	20.48	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	0	0	0	135,500	135,500	100.0%
Total	\$0	\$0	\$0	\$135,500	\$135,500	100.0%

Child and Family Development Line of Business

The purpose of the Child and Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

Child Health and Wellness Program

The purpose of the Child Health and Wellness Program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	1,891,000	1,669,681	4,078,900	2,942,400	-1,136,500	-27.9%
Total	\$1,891,000	\$1,669,681	\$4,078,900	\$2,942,400	-\$1,136,500	-27.9%
FTEs: Special Purpose Fund	17.00	17.00	25.00	25.00	0.00	0.0%
Total	17.00	17.00	25.00	25.00	0.00	0.0%

Educational Child Development Program

The purpose of the Educational Child Development Program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	16,077,900	16,100,186	16,862,000	18,708,400	1,846,400	11.0%
Total	\$16,077,900	\$16,100,186	\$16,862,000	\$18,708,400	\$1,846,400	11.0%
FTEs: Special Purpose Fund	267.84	267.84	266.64	266.64	0.00	0.0%
Total	267.84	267.84	266.64	266.64	0.00	0.0%

Families and Communities as Partners Program

The purpose of the Families and Communities as Partners Program is to provide training, educational, and resource products to eligible families and caregivers so they can better provide for children.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	4,500	4,565	4,500	4,500	0	0.0%
Total	\$4,500	\$4,565	\$4,500	\$4,500	\$0	0.0%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in HeadStart/Early Head Start and their families so they can make food choices that benefit them and facilitate a healthy lifestyle.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	1,896,200	1,931,295	1,971,100	3,419,400	1,448,300	73.5%
Total	\$1,896,200	\$1,931,295	\$1,971,100	\$3,419,400	\$1,448,300	73.5%
FTEs: Special Purpose Fund	13.95	13.95	16.40	16.40	0.00	0.0%
Total	13.95	13.95	16.40	16.40	0.00	0.0%

Community Empowerment Line of Business

The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

Community Advocacy Program

The purpose of the Community Advocacy Program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	75,100	64,420	75,100	174,000	98,900	131.7%
Total	\$75,100	\$64,420	\$75,100	\$174,000	\$98,900	131.7%

Community Partnership and Linkages Line of Business

The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low incomes to assist them in achieving family and individual goals.

Service Coordination Program

The purpose of the Service Coordination Program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	1,500	0	1,500	1,500	0	0.0%
Total	\$1,500	\$0	\$1,500	\$1,500	\$0	0.0%

Self-Sufficiency Line of Business

The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

Low-Income Home Energy and Emergency Assistance Program

The purpose of the Low-Income Home Energy and Emergency Assistance Program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: Special Purpose Fund	8,438,700	8,076,867	35,667,994	30,420,400	-5,247,594	-14.7%
Total	\$8,438,700	\$8,076,867	\$35,667,994	\$30,420,400	-\$5,247,594	-14.7%
FTEs: Special Purpose Fund	32.00	32.00	26.00	26.00	0.00	0.0%
Total	32.00	32.00	26.00	26.00	0.00	0.0%

VOCA Line of Business

The purpose of the Victims of Crime Act (VOCA) Line of Business is to extend and enhance services to crime victims and crime survivors.

VOCA Program

The purpose of the Victims of Crime Act (VOCA) program is to extend and enhance services to crime victims and crime survivors.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	0	730,000	629,100	-100,900	-13.8%
	Total	\$0	\$0	\$730,000	\$629,100	-\$100,900	-13.8%
FTEs:	Special Purpose Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

Workforce Line of Business

The purpose of the Workforce Line of Business is to provide workforce development services.

Workforce Program

The purpose of the Workforce Program is to provide workforce development services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	823	405,300	321,100	-84,200	-20.8%
	Total	\$0	\$823	\$405,300	\$321,100	-\$84,200	-20.8%
FTEs:	Special Purpose Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

Youth Employment Line of Business

The purpose of the Youth Employment Line of Business is to provide employment programs to youth and young adults.

Youth Employment

The purpose of the Youth Employment Program is to provide employment programs to youth and young adults.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	Special Purpose Fund	0	14,975	3,279,100	3,202,000	-77,100	-2.4%
	Total	\$0	\$14,975	\$3,279,100	\$3,202,000	-\$77,100	-2.4%
FTEs:	Special Purpose Fund	0.00	0.00	8.50	8.50	0.00	0.0%
	Total	0.00	0.00	8.50	8.50	0.00	0.0%

Emergency Communications

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Leadership and Accreditation Program

The purpose of the Leadership and Accreditation Program is to provide key results and accreditation products as well as education and community involvement products to the public so their needs are met using the highest industry standards.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	1,026,800	877,728	1,084,800	1,442,300	357,500	33.0%
Total	\$1,026,800	\$877,728	\$1,084,800	\$1,442,300	\$357,500	33.0%
FTEs: GSD General Fund	2.30	2.30	2.30	2.30	0.00	0.0%
Total	2.30	2.30	2.30	2.30	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget: GSD General Fund	-174,000	0	0	0	0	0.0%
Total	-\$174,000	\$0	\$0	\$0	\$0	0.0%

Communications Operational Support Line of Business

The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, Human Resources, Finance, Payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management Program

The purpose of the 911 Communications Systems and Equipment Management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	882,000	930,783	796,900	1,026,600	229,700	28.8%
	Total	\$882,000	\$930,783	\$796,900	\$1,026,600	\$229,700	28.8%
FTEs:	GSD General Fund	8.15	8.15	8.15	8.15	0.00	0.0%
	Total	8.15	8.15	8.15	8.15	0.00	0.0%

HR, Payroll & Financial Services Program

The purpose of the HR, Payroll, & Financial Program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	361,700	357,137	333,000	358,000	25,000	7.5%
	Total	\$361,700	\$357,137	\$333,000	\$358,000	\$25,000	7.5%
FTEs:	GSD General Fund	3.65	3.65	3.65	3.65	0.00	0.0%
	Total	3.65	3.65	3.65	3.65	0.00	0.0%

Quality Assurance Program

The purpose of the Quality Assurance Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	460,700	437,986	446,900	489,800	42,900	9.6%
	Total	\$460,700	\$437,986	\$446,900	\$489,800	\$42,900	9.6%
FTEs:	GSD General Fund	4.80	4.80	4.80	4.80	0.00	0.0%
	Total	4.80	4.80	4.80	4.80	0.00	0.0%

Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	400,600	457,790	367,500	506,000	138,500	37.7%
	Total	\$400,600	\$457,790	\$367,500	\$506,000	\$138,500	37.7%
FTEs:	GSD General Fund	3.80	3.80	3.80	3.80	0.00	0.0%
	Total	3.80	3.80	3.80	3.80	0.00	0.0%

Information and Non-Emergency Services Line of Business

The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Non-Emergency Responses Program

The purpose of the Non-Emergency Services Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	6,506,300	6,088,240	6,589,900	7,038,600	448,700	6.8%
	Total	\$6,506,300	\$6,088,240	\$6,589,900	\$7,038,600	\$448,700	6.8%
FTEs:	GSD General Fund	84.15	84.15	84.15	84.15	0.00	0.0%
	Total	84.15	84.15	84.15	84.15	0.00	0.0%

Life Safety Line of Business

The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected, and risk reduced for everyone involved.

Operations Public Life Safety Program

The purpose of the Operations Public Life Safety Program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS, and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

Budget	Staffing Summary	2020 Budget	2020 Actuals	2021 Budget	2022 Budget	FY21-FY22 Difference	FY21-FY22 % Change
Budget:	GSD General Fund	6,491,700	5,979,684	6,577,500	7,028,100	450,600	0.0%
	Total	\$6,491,700	\$5,979,684	\$6,577,500	\$7,028,100	\$450,600	0.0%
FTEs:	GSD General Fund	84.15	84.15	84.15	84.15	0.00	0.0%
	Total	84.15	84.15	84.15	84.15	0.00	0.0%

Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY 2018 data through the FY 2022 budget. It also shows how revenues and expenditures contribute to fund balances in each fund.

SCHEDULE 2 - FY2021 DEPARTMENTAL BUDGET BY FUND TYPE

This schedule presents each department's combined FY2022 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY 2019 through FY 2022.

* Gross total dollar amounts include duplications due to interfund transfers.

** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

GENERAL FUND – GSD	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	432,476,740	452,663,093	483,648,840	624,547,100	621,435,200
Local Option Sales Tax	133,884,975	141,902,355	113,464,491	122,814,300	161,049,600
Other Taxes, Licenses, & Permits	139,025,207	149,658,678	158,087,737	100,480,600	142,965,000
Fines, Forfeits & Penalties	9,311,162	6,855,593	5,014,278	5,619,600	4,744,200
Revenues from the Use of Money or Property	971,572	1,532,269	236,764	0	0
Revenues from Other Governmental Agencies	110,256,590	122,686,048	138,644,210	132,950,500	123,937,400
Commissions and Fees	17,257,045	17,058,875	13,437,944	11,093,000	12,847,300
Charges for Current Services	40,807,084	42,116,416	36,380,429	43,375,900	43,277,300
Compensation from Loss, Sale or Damage to Property	903,657	13,096,344	513,104	631,300	698,500
Contributions & Gifts	562,551	318,780	406,680	0	0
Miscellaneous	3,023,042	897,243	1,079,381	915,300	1,011,700
Transfers In	26,219,861	28,805,712	26,417,866	20,307,300	23,111,800
TOTAL REVENUES:	914,699,486	977,591,405	977,331,724	1,062,734,900	1,135,078,000
EXPENDITURES:					
General Government	178,310,532	185,703,344	178,180,192	244,360,300	253,117,800
Fiscal Administration	23,703,880	24,085,812	24,620,446	28,385,000	31,650,900
Administration of Justice	65,009,542	66,262,245	69,317,149	73,803,500	81,711,200
Law Enforcement and Care of Prisoners	269,716,575	274,588,165	286,253,225	303,607,300	329,647,500
Fire Prevention and Control	56,959,068	59,557,323	62,281,231	61,019,200	70,185,900
Regulation and Inspection	47,917,673	41,210,701	30,213,428	41,704,100	46,315,700
Public Welfare	7,419,267	7,377,125	7,382,098	7,461,700	8,637,900
Public Health and Hospitals	91,858,210	89,176,049	92,180,426	103,150,800	108,517,600
Public Library System	30,793,711	31,282,141	31,369,260	31,765,300	34,660,300
Infrastructure and Transportation	81,102,960	81,555,315	82,745,504	62,619,100	94,356,900
Recreation and Cultural	57,004,044	59,645,187	55,226,525	62,695,100	76,276,300
Education	0	0	0	0	0
Debt Services	0	0	0	0	0
Transfers Out	36,813,700	49,069,800	70,321,600	24,408,200	0
General Government	178,310,532	185,703,344	178,180,192	244,360,300	253,117,800
TOTAL EXPENDITURES:	946,609,161	969,513,207	990,091,085	1,044,979,600	1,135,078,000
Excess (deficiency) of Revenues over Expenditures	(31,909,676)	8,078,198	(12,759,361)	17,755,300	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

DEBT SERVICE – GSD	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	91,762,381	95,105,678	97,033,163	188,054,000	206,117,900
Local Option Sales Tax	2,331,521	2,876,685	15,151,591	1,202,000	0
Other Taxes, Licenses, & Permits	0	0	0	0	0
Fines, Forfeits & Penalties	323,999	207,489	316,378	241,000	170,000
Revenues from the Use of Money or Property	0	0	0	0	0
Revenues from Other Governmental Agencies	10,905,103	10,468,177	14,645,061	4,596,000	4,843,400
Commissions and Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	0
Compensation from Loss, Sale or Damage to Property	0	0	0	0	0
Contributions & Gifts	0	0	0	0	0
Miscellaneous	12	0	0	4,843,400	0
Transfers In	45,568,316	56,262,595	50,317,401	14,555,600	13,943,400
TOTAL REVENUES:	150,891,333	164,920,623	177,463,594	213,492,000	225,074,700
EXPENDITURES:					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforcement and Care of Prisoners	0	0	0	0	0
Fire Prevention and Control	0	0	0	0	0
Regulation and Inspection	0	0	0	0	0
Public Welfare	0	0	0	0	0
Public Health and Hospitals	0	0	0	0	0
Public Library System	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Education	0	0	0	0	0
Debt Services	154,666,095	164,306,912	166,691,584	206,848,500	225,074,700
Transfers Out	0	0	0	0	0
TOTAL EXPENDITURES:	154,666,095	164,306,912	166,691,584	206,848,500	225,074,700
Excess (deficiency) of Revenues over Expenditures	(3,774,762)	613,711	10,772,009	6,643,500	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

GENERAL PURPOSE SCHOOL FUND	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	310,191,334	321,751,332	328,038,370	431,608,100	458,308,900
Local Option Sales Tax	224,215,780	242,006,117	242,743,133	178,361,400	250,083,200
Other Taxes, Licenses, & Permits	16,202,427	22,325,385	18,472,591	17,182,100	12,995,600
Fines, Forfeits & Penalties	450	1,050	1,362	1,200	1,200
Revenues from the Use of Money or Property	0	0	328,313	0	0
Revenues from Other Governmental Agencies	294,370,930	287,868,235	288,468,264	288,977,800	286,129,700
Commissions and Fees	0	0	0	0	0
Charges for Current Services	2,019,185	2,643,899	3,151,402	2,220,000	2,220,000
Compensation from Loss, Sale or Damage to Property	2,314,983	7,283,230	1,913,557	1,640,000	2,443,000
Contributions & Gifts	232,225	157,741	345,239	150,000	150,000
Miscellaneous	104,113	20,374	0	30,000	30,000
Transfers In	2,283,318	5,413,265	1,174,669	13,481,500	2,300,000
TOTAL REVENUES:	851,934,745	889,470,628	884,636,901	933,652,100	1,014,661,600
EXPENDITURES:					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforcement and Care of Prisoners	0	0	0	0	0
Fire Prevention and Control	0	0	0	0	0
Regulation and Inspection	0	0	0	0	0
Public Welfare	0	0	0	0	0
Public Health and Hospitals	0	0	0	0	0
Public Library System	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Education	880,281,629	883,034,362	896,353,100	933,652,100	1,014,661,600
Debt Services	0	0	0	0	0
Transfers Out	0	0	0	0	0
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
TOTAL EXPENDITURES:	880,281,629	883,034,362	896,353,100	933,652,100	1,014,661,600
Excess (deficiency) of Revenues over Expenditures	(28,346,884)	6,436,266	(11,716,199)	0	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

SCHOOL DEBT SERVICE	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	38,928,698	40,347,595	41,162,853	68,147,300	70,832,100
Local Option Sales Tax	53,723,716	63,449,269	71,258,340	49,745,100	43,510,500
Other Taxes, Licenses, & Permits	0	0	0	0	0
Fines, Forfeits & Penalties	0	0	0	0	0
Revenues from the Use of Money or Property	440,719	992,583	651,221	0	0
Revenues from Other Governmental Agencies	0	0	0	0	0
Commissions and Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	0
Compensation from Loss, Sale or Damage to Property	0	0	0	0	0
Contributions & Gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfers In	1,607,356	3,018,699	1,619,422	1,599,600	1,599,600
TOTAL REVENUES:	94,700,488	107,808,147	114,691,836	119,492,000	115,942,200
EXPENDITURES:					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforcement and Care of Prisoners	0	0	0	0	0
Fire Prevention and Control	0	0	0	0	0
Regulation and Inspection	0	0	0	0	0
Public Welfare	0	0	0	0	0
Public Health and Hospitals	0	0	0	0	0
Public Library System	0	0	0	0	0
Public Works, Highway and Streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Education	0	0	0	0	0
Debt Services	96,786,884	101,081,927	109,726,915	115,895,500	115,942,200
Other Appropriations	0	0	0	0	0
Transfers Out	0	0	0	0	0
TOTAL EXPENDITURES:	96,786,884	101,081,927	109,726,915	115,895,500	115,942,200
Excess (deficiency) of Revenues over Expenditures	(2,086,396)	6,726,220	4,964,921	3,596,500	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

GENERAL FUND – USD	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	106,866,729	112,546,624	114,180,181	125,591,600	131,050,500
Local Option Sales Tax	0	0	0	0	0
Other Taxes, Licenses, & Permits	16,800,858	11,222,978	1,831,115	11,923,900	9,152,900
Fines, Forfeits & Penalties	0	0	0	0	0
Revenues from the Use of Money or Property	3,922	166,115	139,889	0	0
Revenues from Other Governmental Agencies	1,893,600	1,774,600	543,200	402,600	522,600
Commissions and Fees	0	0	0	0	0
Charges for Current Services	310,256	117,558	118,523	1,458,500	106,000
Compensation from Loss, Sale or Damage to Property	0	0	0	100,000	0
Contributions & Gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfers In	0	0	0	0	0
TOTAL REVENUES:	125,875,366	125,827,875	116,812,909	139,476,600	140,832,000
EXPENDITURES:					
General Government	21,473,609	20,809,212	19,998,104	22,448,600	23,260,900
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforcement and Care of Prisoners	481,000	481,000	481,000	481,000	481,000
Fire Prevention and Control	74,880,557	71,063,960	74,548,036	77,426,900	83,646,600
Regulation and Inspection	2,963,822	2,163,615	934,907	2,222,500	2,030,300
Public Welfare	0	0	0	0	0
Public Health and Hospitals	0	0	0	0	0
Public Library System	0	0	0	0	0
Infrastructure and Transportation	23,948,094	24,287,335	25,507,173	30,646,700	30,947,700
Recreation and Cultural	253,807	262,360	254,200	465,500	465,500
Education	0	0	0	0	0
Debt Services	0	0	0	0	0
Transfers Out	0	0	0	0	0
General Government	21,473,609	20,809,212	19,998,104	22,448,600	23,260,900
Fiscal Administration	0	0	0	0	0
TOTAL EXPENDITURES:	124,000,889	119,067,483	121,723,420	133,691,200	140,832,000
Excess (deficiency) of Revenues over Expenditures	1,874,477	6,760,392	(4,910,511)	5,785,400	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

DEBT SERVICE – USD	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	15,496,415	16,096,626	16,452,400	19,026,600	17,019,300
Local Option Sales Tax	0	0	1,250,000	0	0
Other Taxes, Licenses, & Permits	0	0	239,243	215,300	187,100
Fines, Forfeits & Penalties	0	0	0	0	0
Revenues from the Use of Money or Property	0	0	0	0	0
Revenues from Other Governmental Agencies	0	0	0	0	0
Commissions and Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	0
Compensation from Loss, Sale or Damage to Property	0	0	0	0	0
Contributions & Gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfers In	1,841,600	3,808,600	1,775,700	1,742,600	1,847,300
TOTAL REVENUES:	17,338,015	19,905,226	19,717,343	20,984,500	19,053,700
EXPENDITURES:					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforcement and Care of Prisoners	0	0	0	0	0
Fire Prevention and Control	0	0	0	0	0
Regulation and Inspection	0	0	0	0	0
Conservation of Natural Resources	0	0	0	0	0
Public Welfare	0	0	0	0	0
Public Health and Hospitals	0	0	0	0	0
Public Library System	0	0	0	0	0
Public Works, Highway and Streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Education	21,300,294	20,143,999	19,091,023	20,367,300	19,053,700
Debt Services	0	0	0	0	0
Other Appropriations	0	0	0	0	0
Transfers Out	0	0	0	0	0
TOTAL EXPENDITURES:	21,300,294	20,143,999	19,091,023	20,367,300	19,053,700
Excess (deficiency) of Revenues over Expenditures	(3,962,279)	(238,773)	626,320	617,200	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

TOTAL - ALL BUDGETARY FUNDS	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 ACTUAL	FY2021 BUDGET	FY2022 BUDGET
REVENUES:					
Property Taxes	995,722,298	1,038,510,948	1,080,515,807	1,456,974,700	1,504,763,900
Local Option Sales Tax	414,155,993	450,234,426	443,867,556	352,122,800	454,643,300
Other Taxes, Licenses, & Permits	172,028,492	183,207,042	178,630,687	129,801,900	165,300,600
Fines, Forfeits & Penalties	9,635,611	7,064,132	5,332,018	5,861,800	4,915,400
Revenues from the Use of Money or Property	1,416,213	2,690,968	1,356,187	0	0
Revenues from Other Governmental Agencies	417,426,223	422,797,060	442,300,735	426,926,900	415,433,100
Commissions and Fees	17,257,045	17,058,875	13,437,944	11,093,000	12,847,300
Charges for Current Services	43,136,526	44,877,873	39,650,354	47,054,400	45,603,300
Compensation from Loss, Sale or Damage to Property	3,218,640	20,379,573	2,426,661	2,371,300	3,141,500
Contributions & Gifts	794,775	476,520	751,919	150,000	150,000
Miscellaneous	3,127,167	917,617	1,079,381	5,788,700	1,041,700
Transfers In	77,520,451	97,308,872	81,305,059	51,686,600	42,802,100
TOTAL REVENUES:	2,155,439,432	2,285,523,904	2,290,654,307	2,489,832,100	2,650,642,200
EXPENDITURES:					
General Government	199,784,141	206,512,556	198,178,296	266,808,900	276,378,700
Fiscal Administration	23,703,880	24,085,812	24,620,446	28,385,000	31,650,900
Administration of Justice	65,009,542	66,262,245	69,317,149	73,803,500	81,711,200
Law Enforcement and Care of Prisoners	270,197,575	275,069,165	286,734,225	304,088,300	330,128,500
Fire Prevention and Control	131,839,624	130,621,284	136,829,267	138,446,100	153,832,500
Regulation and Inspection	50,881,495	43,374,316	31,148,336	43,926,600	48,346,000
Public Welfare	7,419,267	7,377,125	7,382,098	7,461,700	8,637,900
Public Health and Hospitals	91,858,210	89,176,049	92,180,426	103,150,800	108,517,600
Public Library System	30,793,711	31,282,141	31,369,260	31,765,300	34,660,300
Public Works, Highway and Streets	105,051,054	105,842,650	108,252,677	93,265,800	125,304,600
Recreation and Cultural	57,257,851	59,907,547	55,480,725	63,160,600	76,741,800
Education	880,281,629	883,034,362	896,353,100	933,652,100	1,014,661,600
Debt Services	272,753,274	285,532,838	295,509,523	343,111,300	360,070,600
Other Appropriations	36,813,700	49,069,800	70,321,600	24,408,200	0
Transfers Out	199,784,141	206,512,556	198,178,296	266,808,900	276,378,700
TOTAL EXPENDITURES:	2,223,644,953	2,257,147,890	2,303,677,128	2,455,434,200	2,650,642,200
Excess (deficiency) of Revenues over Expenditures	(68,205,521)	28,376,014	(13,022,822)	34,397,900	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2021 DEPARTMENTAL BUDGET BY FUND TYPE

Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures:						
01101104 ADM County Retire Match	3,501,900	0	0	0	0	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	0	0	0	0	6,900,400
01101109 ADM Health Insurance Match	58,162,800	0	0	0	0	58,162,800
01101110 ADM Death Benefit Payments	200,000	0	0	0	0	200,000
01101113 ADM Pens IOD Medical Expense	10,213,500	0	0	0	0	10,213,500
01101114 ADM Unemployment Compensation	289,200	0	0	0	0	289,200
01101115 ADM Life Insurance Match	3,253,300	0	0	0	0	3,253,300
01101117 ADM Regional Transit Authority	320,200	0	0	0	0	320,200
01101118 ADM Econ/Job Incentive Dell	500,000	0	0	0	0	500,000
01101120 ADM Employee IOD Med Expense	7,467,300	0	0	0	0	7,467,300
01101127 ADM Contingency FacilityRental	967,400	0	0	0	0	967,400
01101137 ADM Econ/Job Incentive HCA Cap	1,234,500	0	0	0	0	1,234,500
01101140 ADM Benefit Adjustments	6,679,300	0	0	0	0	6,679,300
01101141 ADM Econ/Job Incentive Warner	60,500	0	0	0	0	60,500
01101144 ADM Econ/Job Incnt Bridgestone	387,500	0	0	0	0	387,500
01101145 ADM TCRS Pension Contribution	39,000	0	0	0	0	39,000
01101146 ADM Econ/Job Incentive Philips Hldg	383,000	0	0	0	0	383,000
01101147 ADM Nashville St Cmty Coll Fnd	1,000,000	0	0	0	0	1,000,000
01101153 ADM Business Incubation Ctr	90,000	0	0	0	0	90,000
01101159 ADM Gen Srvc Energy Prgm	583,700	0	0	0	0	583,700
01101204 ADM Metro Action Commission	7,794,500	0	0	0	0	7,794,500
01101218 ADM District Energy System	630,700	0	0	0	0	630,700
01101222 ADM Stadium Maintenance	1,000,000	0	0	0	0	1,000,000
01101224 ADM Contingency Subrogation	100,000	0	0	0	0	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	0	0	0	(3,200,000)	0
01101227 ADM HIPPA Compliance	40,000	0	0	0	0	40,000
01101228 ADM Affordable Housing Develop	500,000	0	0	0	0	500,000
01101237 ADM Commuter Rail	1,500,000	0	0	0	0	1,500,000
01101298 ADM Contingency Local Match	50,000	0	0	0	0	50,000
01101301 ADM Insurance Reserve	9,290,000	0	0	0	0	9,290,000
01101303 ADM Corp Dues/Contribution	784,000	0	0	0	0	784,000
01101304 ADM Subsidy MTA	51,835,900	0	0	0	0	51,835,900
01101308 ADM Judgments and Losses	6,814,800	0	0	0	0	6,814,800
01101315 ADM PayPlan Improvements	1,598,700	0	0	0	0	1,598,700
01101326 ADM Property Tax Relief Progm	5,721,500	0	0	0	0	5,721,500
01101336 ADM TIF History Review	25,000	0	0	0	0	25,000
01101339 ADM Cure Violence - N Nashville Pilot	1,000,000	0	0	0	0	1,000,000
01101344 ADM Contgcy Crimnl Fees and Fines	662,500	0	0	0	0	662,500
01101412 ADM Post Audit	2,286,000	0	0	0	0	2,286,000
01101416 ADM Subsidy Advance Planning	206,900	0	0	0	0	206,900
01101426 ADM Subsidy Hospital Authority	49,560,000	0	0	0	0	49,560,000
01101432 ADM Subsidy BLTC Mgmt Contract	320,000	0	0	0	0	320,000
01101433 ADM Knowles Home Mgmt Contract	2,000,000	0	0	0	0	2,000,000
01101502 ADM Contr Nashville Symphony	15,000	0	0	0	0	15,000
01101503 ADM Contr Adventure Sci Ctr	125,000	0	0	0	0	125,000
01101506 ADM Contr Partnership 2020	175,000	0	0	0	0	175,000
01101521 ADM Contr Humane Assoc	12,500	0	0	0	0	12,500
01101534 ADM Contr Sister Citys	40,000	0	0	0	0	40,000
01101566 ADM Contingency Utility Incr	450,000	0	0	0	0	450,000
01101578 ADM Barnes Affordable HsgTrust	12,500,000	0	0	0	0	12,500,000
01101587 ADM Contr Alignment Nashville	150,000	0	0	0	0	150,000
01101613 ADM Correctional Healthcare	22,511,700	0	0	0	0	22,511,700
01101614 ADM Forensic Medical Examiner	5,923,700	0	0	0	0	5,923,700
01101645 ADM Entrepreneur Center	75,000	0	0	0	0	75,000
01101650 ADM Small Business Incentive	150,000	0	0	0	0	150,000
01101658 ADM Self-Insured Excise Tax	75,000	0	0	0	0	75,000
01101667 ADM Election Day & EarlyVoting	952,000	0	0	0	0	952,000
01101678 ADM Ballpark Debt Srvc Contrib	500,000	0	0	0	0	500,000
01101686 ADM Public Educ Fndtn	137,500	0	0	0	0	137,500
01101687 ADM SummerYouth Employ Prg	2,079,100	0	0	0	0	2,079,100
01101691 ADM NCAC Nash Constr Readiness	315,300	0	0	0	0	315,300
01101692 REG Housing Incentive Pilot	200,000	0	0	0	0	200,000
01101693 ADM MDHA VASH Pilot Program	100,000	0	0	0	0	100,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2021 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101995 ADM Tax Increment Payment-IDB	1,270,700	0	0	0	0	1,270,700
01101996 ADM Transfer 4% Funding	50,444,800	0	0	0	0	50,444,800
01101998 ADM MDHA Prop Tax Increments	10,163,100	0	0	0	0	10,163,100
01102151 ADM Schools Paraprof/APTesting	1,200,000	0	0	0	(1,200,000)	0
01102154 ADM MNPS Advocacy Centers	1,400,000	0	0	0	0	1,400,000
01102155 ADM MNPS Psychologists	545,900	0	0	0	0	545,900
01103200 ADM HOT General Fund 1%	0	0	7,958,000	0	0	7,958,000
01103250 ADM HOT Convention Ctr 1% Tax	0	0	7,958,000	0	0	7,958,000
01103255 ADM HOT Conv Ctr 2007 1% Tax	0	0	7,103,100	0	0	7,103,100
01103260 ADM HOT 2007 1% Secondary TDZ	0	0	854,900	0	0	854,900
01103280 ADM HOT Tourist Promotion	0	0	15,916,200	0	0	15,916,200
01103290 ADM HOT Tourist Related	0	0	7,958,000	0	0	7,958,000
01103300 ADM HOT Tourist Promotion DS	0	0	1,130,600	0	0	1,130,600
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	0	0	11,391,100	0	0	11,391,100
01103510 ADM HOT Event and MarketingTax	0	0	3,700,000	0	0	3,700,000
01104100 ADM CBID Fee Event & Marketing	0	0	1,023,600	0	0	1,023,600
01105100 ADM Contr Mediation Services	0	0	54,000	0	0	54,000
01191102 ADM Police/Fire Retire Match	0	8,873,000	0	0	0	8,873,000
01191103 ADM Civil Service Retire Match	0	5,424,700	0	0	0	5,424,700
01191106 ADM Teacher Pens Match	0	4,592,400	0	0	0	4,592,400
01191109 ADM Health Ins Match	0	1,527,700	0	0	0	1,527,700
01191112 ADM Pensioner IOD	0	245,000	0	0	0	245,000
01191113 ADM Employee IOD	0	1,089,700	0	0	0	1,089,700
01191115 ADM Life Ins Match	0	47,800	0	0	0	47,800
01191140 ADM Benefit Adjustments	0	915,400	0	0	0	915,400
01191153 ADM USD ITS Services	0	11,300	0	0	0	11,300
01191224 ADM Contingency Subrogation	0	100,000	0	0	0	100,000
01191301 ADM Insurance and Reserve	0	123,800	0	0	0	123,800
01191308 ADM Judgments and Losses	0	8,400	0	0	8,400	8,400
01191309 ADM Contingency Account	0	50,000	0	0	0	50,000
01191315 ADM PayPlan Improvements	0	246,700	0	0	0	246,700
01191326 ADM Property Tax Relief	0	465,500	0	0	0	465,500
01191566 ADM Contingency Utility Incr	0	5,000	0	0	0	5,000
01191998 ADM MDHA Prop Tax Increments	0	2,030,300	0	0	0	2,030,300
01701000 ADM Cntrl Business Imp Distrct	0	0	3,672,200	0	0	3,672,200
01781000 ADM Gulch Cntrl Business ImpDt	0	0	583,900	0	0	583,900
01791000 ADM So Nash Cntrl Bus Imp Dstr	0	0	100,000	0	0	100,000
01701095 ADM CBID Additional Sales Fee	0	0	2,400,000	0	0	2,400,000
001 Administrative	360,665,300	25,756,700	71,803,600	0	(4,400,000)	453,825,600
002 Metropolitan Council	3,187,000	0	0	0	0	3,187,000
003 Metropolitan Clerk	1,155,800	0	0	0	0	1,155,800
004 Mayor's Office	5,152,700	0	27,500,300	0	0	32,653,000
005 Election Commission	3,253,900	0	0	0	0	3,253,900
006 Law	7,446,900	0	0	0	0	7,446,900
007 Planning Commission	7,118,900	0	321,600	0	0	7,440,500
008 Human Resources	6,629,100	0	0	0	0	6,629,100
009 Register of Deeds	293,200	0	2,300	0	0	295,500
010 General Services	26,165,900	0	0	26,813,400	0	52,979,300
011 Historical Commission	1,349,100	0	0	0	0	1,349,100
014 Information Technology Service	0	0	0	37,431,300	0	37,431,300
015 Finance	12,317,000	0	340,800	1,166,600	0	13,824,400
016 Assessor of Property	9,210,200	0	0	0	0	9,210,200
017 Trustee	2,873,800	0	0	0	0	2,873,800
018 County Clerk	5,616,700	0	145,000	0	0	5,761,700
019 District Attorney	9,992,500	0	1,350,800	0	0	11,343,300
021 Public Defender	10,840,900	0	0	0	0	10,840,900
022 Juvenile Court Clerk	2,184,600	0	33,600	0	0	2,218,200
023 Circuit Court Clerk	3,495,000	0	0	0	0	3,495,000
024 Criminal Court Clerk	6,991,900	0	266,400	0	0	7,258,300
025 Clerk and Master - Chancery	1,744,700	0	0	0	0	1,744,700
026 Juvenile Court	14,798,700	0	2,547,100	0	0	17,345,800
027 General Sessions Court	13,339,100	0	216,800	0	0	13,555,900
028 State Trial Courts	10,032,800	0	3,524,000	0	0	13,556,800
029 Justice Integration Services	3,982,300	0	0	0	0	3,982,300
030 Sheriff	92,104,100	0	0	0	0	92,104,100
031 Police	235,977,600	481,000	9,135,700	500,000	(481,000)	245,613,300
032 Fire	70,185,900	83,646,600	200,000	0	0	154,032,500
033 Codes Administration	13,330,100	0	275,000	0	0	13,605,100
034 Beer Board	616,000	0	0	0	0	616,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2021 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
035 Agricultural Extension	369,900	0	0	0	0	369,900
037 Social Services	8,083,100	0	709,600	0	0	8,792,700
038 Health	28,202,200	0	33,408,700	0	0	61,610,900
039 Public Library	34,660,300	0	134,000	0	0	34,794,300
040 Parks	48,638,500	0	2,743,100	0	(188,900)	51,192,700
041 Arts Commission	4,067,300	0	383,400	0	0	4,450,700
042 Public Works	40,700,800	30,947,700	13,425,900	0	0	85,074,400
044 Human Relations Commission	554,800	0	0	0	0	554,800
047 Criminal Justice Planning	587,700	0	0	0	0	587,700
048 Internal Audit	1,633,200	0	0	0	0	1,633,200
049 Office of Emergency Management	1,495,200	0	230,700	0	0	1,725,900
051 Office of Family Safety	3,058,500	0	1,064,000	0	0	4,122,500
052 Community Oversight Board	1,565,800	0	0	0	0	1,565,800
060 Farmer's Market	0	0	0	2,046,600	0	2,046,600
061 Municipal Auditorium	0	0	0	2,128,000	0	2,128,000
062 State Fair Board	0	0	0	3,173,700	0	3,173,700
064 Sports Authority	1,519,600	0	22,936,300	1,519,600	0	25,975,500
065 Water and Sewer	0	0	231,608,400	553,160,900	0	784,769,300
068 DES-District Energy System	0	0	0	19,672,900	0	19,672,900
071 Convention Center Authority	0	0	0	31,543,600	0	31,543,600
075 Metro Action Commission	0	0	68,726,000	0	0	68,726,000
080 MNPS	1,130,603,800	0	535,503,700	600,000	(192,000)	1,666,515,500
090 Debt Service	225,074,700	19,053,700	0	0	0	244,128,400
091 Emergency Communication Center	17,889,400	0	0	0	0	17,889,400
TOTAL	2,490,756,500	159,885,700	1,028,536,800	679,756,600	(5,261,900)	4,353,673,700

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
GENERAL SERVICES								
DISTRICT:								
001 Administrative Expenditures:								
01101104 ADM County Retire Match	3,501,900	3,501,900	3,501,900	3,501,900	0.00	0.00	0.00	0.00
01101107 ADM Cnty Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400	0.00	0.00	0.00	0.00
01101109 ADM Health Insurance Match	54,192,256	56,455,500	58,162,800	58,162,800	0.00	0.00	0.00	0.00
01101110 ADM Death Benefit Payments	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101113 ADM Pens IOD Medical Expense	5,435,400	0	5,806,900	10,213,500	0.00	0.00	0.00	0.00
01101114 ADM Unemployment Compensation	93,813	100,000	100,000	289,200	0.00	0.00	0.00	0.00
01101115 ADM Life Insurance Match	3,145,607	3,121,200	3,121,200	3,253,300	0.00	0.00	0.00	0.00
01101117 ADM Regional Transit Authority	320,200	320,200	320,200	320,200	0.00	0.00	0.00	0.00
01101118 ADM Econ/Job Incentive Dell	500,000	500,000	250,000	500,000	0.00	0.00	0.00	0.00
01101120 ADM Employee IOD Med Expense	3,664,000	0	4,121,900	7,467,300	0.00	0.00	0.00	0.00
01101127 ADM Contingency FacilityRental	974,191	763,700	758,300	967,400	0.00	0.00	0.00	0.00
01101131 ADM Study Formulating Comm	0	150,000	100,000	0	0.00	0.00	0.00	0.00
01101136 ADM Econ/Job Incentive UBS	360,500	410,500	210,000	0	0.00	0.00	0.00	0.00
01101137 ADM Econ/Job Incentive HCA Cap	764,500	668,500	648,500	1,234,500	0.00	0.00	0.00	0.00
01101140 ADM Benefit Adjustments	1,104,550	8,002,400	10,687,000	6,679,300	0.00	0.00	0.00	0.00
01101141 ADM Econ/Job Incentive Warner	14,000	60,500	34,700	60,500	0.00	0.00	0.00	0.00
01101142 JUS Youth Violence Init	50,000	0	0	0	0.00	0.00	0.00	0.00
01101143 ADM Coordntd Pre-K Initiative	354,029	0	0	0	0.00	0.00	0.00	0.00
01101144 ADM Econ/Job Incnt Bridgestone	0	500,000	215,300	387,500	0.00	0.00	0.00	0.00
01101145 ADM TCRS Pension Contribution	37,620	39,000	39,000	39,000	0.00	0.00	0.00	0.00
01101146 ADM Econ/Job Incentive Philips Hldg	0	0	158,800	383,000	0.00	0.00	0.00	0.00
01101147 ADM Nashville St Cmty Coll Fnd	0	1,000,000	1,000,000	1,000,000	0.00	0.00	0.00	0.00
01101148 ADM Body Worn Cameras Implemen	0	1,899,600	436,200	0	0.00	0.00	0.00	0.00
01101151 ADM Bridgeway Connections	0	10,000	0	0	0.00	0.00	0.00	0.00
01101152 ADM Justice for Our Neighbors	0	50,000	0	0	0.00	0.00	0.00	0.00
01101153 ADM Business Incubation Ctr	0	100,000	90,000	90,000	0.00	0.00	0.00	0.00
01101154 ADM St Thomas Foundation	0	25,000	0	0	0.00	0.00	0.00	0.00
01101155 ADM Sexual Assault Ctr	0	100,000	0	0	0.00	0.00	0.00	0.00
01101156 ADM TN Immigrant Refugee Right	0	50,000	0	0	0.00	0.00	0.00	0.00
01101159 ADM Gen Srvc Energy Prgm	0	0	0	583,700	0.00	0.00	0.00	0.00
01101204 ADM Metro Action Commission	5,474,900	5,474,900	6,311,000	7,794,500	0.00	0.00	0.00	0.00
01101212 ADM Rainy Day Fund Transfer	0	0	3,932,400	0	0.00	0.00	0.00	0.00
01101213 ADM NCAC Local Match	416,643	417,300	125,000	0	0.00	0.00	0.00	0.00
01101218 ADM District Energy System	1,640,300	0	630,700	630,700	0.00	0.00	0.00	0.00
01101221 ADM Subsidy Nashville Arena	1,867,542	0	0	0	0.00	0.00	0.00	0.00
01101222 ADM Stadium Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	0.00	0.00	0.00	0.00
01101224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000	0.00	0.00	0.00	0.00
01101227 ADM HIPPA Compliance	0	40,000	40,000	40,000	0.00	0.00	0.00	0.00
01101228 ADM Affordable Housing Develop	0	0	0	500,000	0.00	0.00	0.00	0.00
01101237 ADM Commuter Rail	1,500,000	1,500,000	500,000	1,500,000	0.00	0.00	0.00	0.00
01101244 ADM Disaster Response	0	0	2,708,300	0	0.00	0.00	0.00	0.00
01101298 ADM Contingency Local Match	0	0	38,000	50,000	0.00	0.00	0.00	0.00
01101301 ADM Insurance Reserve	625,100	625,100	2,871,900	9,290,000	0.00	0.00	0.00	0.00
01101303 ADM Corp Dues/Contribution	716,149	713,500	779,000	784,000	0.00	0.00	0.00	0.00
01101304 ADM Subsidy MTA	48,635,900	48,635,900	27,315,700	51,835,900	0.00	0.00	0.00	0.00
01101308 ADM Judgments and Losses	1,760,100	1,760,100	9,419,800	6,814,800	0.00	0.00	0.00	0.00
01101309 ADM Contingency Account	0	0	100,000	0	0.00	0.00	0.00	0.00
01101315 ADM PayPlan Improvements	12,800	1,274,200	320,900	1,598,700	0.00	0.00	0.00	0.00
01101326 ADM Property Tax Relief Progrm	2,604,009	3,550,000	4,721,500	5,721,500	0.00	0.00	0.00	0.00
01101336 ADM TIF History Review	0	0	0	25,000	0.00	0.00	0.00	0.00
01101344 ADM Contgcy Crimnl Fees and Fines	0	0	0	662,500	0.00	0.00	0.00	0.00
01101408 ADM Budget Adjustment Savings	0	(3,612,600)	0	0	0.00	0.00	0.00	0.00
01101412 ADM Post Audit	1,103,972	1,768,000	2,036,000	2,286,000	0.00	0.00	0.00	0.00
01101416 ADM Subsidy Advance Planning	223,700	241,300	205,400	206,900	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
01101426 ADM Subsidy Hospital Authority	44,006,005	43,112,100	43,112,100	49,560,000	0.00	0.00	0.00	0.00
01101432 ADM Subsidy BLTC Mgmt Contract	3,492,008	3,500,000	6,000,000	320,000	0.00	0.00	0.00	0.00
01101433 ADM Knowles Home Mgmt Contract	1,851,390	2,000,000	2,000,000	2,000,000	0.00	0.00	0.00	0.00
01101499 ADM GSD General Revenue	0	0	0	0	0.00	0.00	0.00	0.00
01101502 ADM Contr Nashville Symphony	15,000	15,000	15,000	15,000	0.00	0.00	0.00	0.00
01101503 ADM Contr Adventure Sci Ctr	175,000	175,000	75,000	125,000	0.00	0.00	0.00	0.00
01101505 ADM Contr Legal Aid Society	168,976	0	0	0	0.00	0.00	0.00	0.00
01101506 ADM Contr Partnership 2020	349,998	350,000	175,000	175,000	0.00	0.00	0.00	0.00
01101521 ADM Contr Humane Assoc	12,500	12,500	12,500	12,500	0.00	0.00	0.00	0.00
01101534 ADM Contr Sister Citys	80,000	80,000	40,000	40,000	0.00	0.00	0.00	0.00
01101555 ADM Contr Second Harvest	200,000	200,000	0	0	0.00	0.00	0.00	0.00
01101557 ADM Contr Hermitage	125,000	125,000	0	0	0.00	0.00	0.00	0.00
01101566 ADM Contingency Utility Incr	0	0	2,995,000	450,000	0.00	0.00	0.00	0.00
01101578 ADM Barnes Affordable HsgTrust	10,000,000	5,000,000	10,000,000	12,500,000	0.00	0.00	0.00	0.00
01101587 ADM Contr Alignment Nashville	150,000	150,000	150,000	150,000	0.00	0.00	0.00	0.00
01101613 ADM Correctional Healthcare	12,323,376	13,322,100	22,349,000	22,511,700	0.00	0.00	0.00	0.00
01101614 ADM Forensic Medical Examiner	4,884,213	5,370,000	5,713,000	5,923,700	0.00	0.00	0.00	0.00
01101620 ADM Contr Boy Girls Club	29,900	0	0	0	0.00	0.00	0.00	0.00
01101631 ADM Contr Fifty Foward	125,000	125,000	0	0	0.00	0.00	0.00	0.00
01101638 ADM TSU Foundation	50,000	50,000	50,000	0	0.00	0.00	0.00	0.00
01101645 ADM Entrepreneur Center	125,000	125,000	75,000	75,000	0.00	0.00	0.00	0.00
01101646 ADM State Fair Subsidy	300,000	1,374,200	2,321,100	0	0.00	0.00	0.00	0.00
01101650 ADM Small Business Incentive	200,000	200,000	150,000	150,000	0.00	0.00	0.00	0.00
01101658 ADM Self-Insured Excise Tax	70,204	75,000	75,000	75,000	0.00	0.00	0.00	0.00
01101661 ADM Nashville Civic Design Ctr	125,000	125,000	75,000	0	0.00	0.00	0.00	0.00
01101662 ADM Nashville Educ Comm ArtsTV	50,000	0	0	0	0.00	0.00	0.00	0.00
01101663 ADM In Full Motion	249,873	250,000	0	0	0.00	0.00	0.00	0.00
01101667 ADM Election Day & EarlyVoting	2,129,599	2,525,000	2,313,100	952,000	0.00	0.00	0.00	0.00
01101670 ADM Nash LGBT Chamber	25,000	25,000	25,000	0	0.00	0.00	0.00	0.00
01101671 ADM Nash Black Chamber	25,000	25,000	25,000	0	0.00	0.00	0.00	0.00
01101672 ADM TN Latin American Chmbr	25,000	25,000	25,000	0	0.00	0.00	0.00	0.00
01101673 ADM Nash Area Hispanic Chmbr	25,000	25,000	25,000	0	0.00	0.00	0.00	0.00
01101675 ADM Educ Equal Opportunity	5,000	0	0	0	0.00	0.00	0.00	0.00
01101676 ADM Internal Services	0	0	466,000	0	0.00	0.00	0.00	0.00
01101678 ADM Ballpark Debt Srvc Contrib	600,000	775,000	1,549,400	500,000	0.00	0.00	0.00	0.00
01101686 ADM Public Educ Fndtn	275,000	275,000	137,500	137,500	0.00	0.00	0.00	0.00
01101687 ADM SummerYouth Employ Prg	2,900,000	2,908,800	2,079,100	2,079,100	4.00	0.00	0.00	0.00
01101688 ADM Plant the Seed Garden Prog	50,000	0	0	0	0.00	0.00	0.00	0.00
01101691 ADM NCAC Nash Constr Readiness	448,189	630,600	315,300	315,300	3.10	0.00	0.00	0.00
01101692 REG Housing Incentive Pilot	85,749	300,000	200,000	200,000	0.00	0.00	0.00	0.00
01101693 ADM MDHA VASH Pilot Program	65,154	100,000	0	100,000	0.00	0.00	0.00	0.00
01101995 ADM Tax Increment Payment-IDB	1,009,901	1,247,000	1,270,700	1,270,700	0.00	0.00	0.00	0.00
01101996 ADM Transfer 4% Funding	32,472,605	33,575,600	36,572,300	50,444,800	0.00	0.00	0.00	0.00
01101998 ADM MDHA Prop Tax Increments	9,280,782	13,525,700	9,662,000	10,163,100	0.00	0.00	0.00	0.00
01102151 ADM Schools Paraprof/APTesting	2,000,000	0	0	1,200,000	0.00	0.00	0.00	0.00
01102152 ADM MNPS Pay \$15 Hour Minimum	0	0	4,896,200	0	0.00	0.00	0.00	0.00
01102153 ADM MNPS Pay Step Increases	0	0	8,158,500	0	0.00	0.00	0.00	0.00
01102160 ADM Operating Xfer Debt Servic	49,069,800	70,321,600	0	0	0.00	0.00	0.00	0.00
01102162 ADM GSD Transfer to MNPS Gen Fund	0	0	20,475,800	0	0.00	0.00	0.00	0.00
01101339 ADM Cure Violence - N Nashville Pilot	0	0	0	1,000,000	0.00	0.00	0.00	0.00
01102154 ADM MNPS Advocacy Centers	0	0	0	1,400,000	0.00	0.00	0.00	0.00
01102155 ADM MNPS Psychologists	0	0	0	545,900	0.00	0.00	0.00	0.00
001 Administrative	332,044,305	353,636,300	346,797,300	360,665,300	7.10	0.00	0.00	0.00
002 Metropolitan Council	2,108,718	2,629,200	2,757,000	3,187,000	53.00	53.00	55.00	2.00
003 Metropolitan Clerk	777,215	892,600	923,300	1,155,800	7.00	7.00	9.00	2.00
004 Mayor's Office	4,229,802	4,688,300	4,712,200	5,152,700	32.00	32.00	33.00	1.00
005 Election Commission	2,535,637	2,985,300	3,170,400	3,253,900	33.00	33.00	33.00	0.00
006 Law	5,987,572	6,427,600	6,445,600	7,446,900	47.50	47.50	50.50	3.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
007 Planning Commission	4,717,823	4,945,100	5,459,900	7,118,900	47.00	52.25	58.25	6.00
008 Human Resources	5,117,235	5,653,200	5,839,400	6,629,100	62.49	64.49	67.49	3.00
009 Register of Deeds	254,753	262,800	253,700	293,200	0.00	0.00	0.00	0.00
010 General Services	23,434,073	25,509,500	25,913,000	26,165,900	50.00	50.00	52.00	2.00
011 Historical Commission	1,112,527	1,171,700	1,161,600	1,349,100	11.50	11.50	12.50	1.00
015 Finance	8,766,656	10,516,400	10,759,300	12,317,000	107.50	108.50	115.50	7.00
016 Assessor of Property	7,497,323	8,087,800	8,531,300	9,210,200	80.50	84.00	85.00	1.00
017 Trustee	2,056,835	2,367,100	2,608,600	2,873,800	25.20	24.20	25.20	1.00
018 County Clerk	4,371,713	4,877,200	4,918,500	5,616,700	76.35	76.35	78.35	2.00
019 District Attorney	7,397,093	8,144,300	8,934,600	9,992,500	83.22	89.22	93.22	4.00
021 Public Defender	8,150,983	9,238,000	9,958,300	10,840,900	88.49	92.99	99.49	6.50
022 Juvenile Court Clerk	1,801,391	1,963,600	2,069,900	2,184,600	30.00	31.00	31.00	0.00
023 Circuit Court Clerk	2,946,440	3,465,400	3,446,600	3,495,000	43.45	43.45	42.45	(1.00)
024 Criminal Court Clerk	6,056,977	6,453,200	6,465,200	6,991,900	87.11	87.11	89.11	2.00
025 Clerk and Master - Chancery	1,337,735	1,649,800	1,669,600	1,744,700	18.00	18.00	18.00	0.00
026 Juvenile Court	12,826,010	13,461,900	14,169,100	14,798,700	97.00	100.50	100.50	0.00
027 General Sessions Court	11,934,455	12,368,500	12,502,800	13,339,100	127.26	127.34	128.34	1.00
028 State Trial Courts	8,735,843	9,206,000	9,303,400	10,032,800	96.47	96.47	97.47	1.00
029 Justice Integration Services	2,889,865	2,767,200	2,907,300	3,982,300	19.50	19.50	20.50	1.00
030 Sheriff	75,050,829	78,511,400	87,547,200	92,104,100	933.00	953.00	953.00	0.00
031 Police	199,473,564	207,222,100	214,110,900	235,977,600	1,948.65	1,948.65	1,999.65	51.00
032 Fire	59,557,323	62,281,300	61,019,200	70,185,900	551.47	553.97	626.97	73.00
033 Codes Administration	9,993,600	11,626,300	11,726,200	13,330,100	114.70	114.70	124.70	10.00
034 Beer Board	445,114	540,200	558,200	616,000	5.48	5.48	5.48	0.00
035 Agricultural Extension	322,263	335,500	343,700	369,900	7.00	7.00	7.00	0.00
037 Social Services	6,882,350	7,479,800	6,940,400	8,083,100	52.98	53.76	59.76	6.00
038 Health	22,619,057	23,950,000	23,976,700	28,202,200	231.51	235.58	243.58	8.00
039 Public Library	31,282,141	31,770,300	31,765,300	34,660,300	342.86	346.99	390.97	43.98
040 Parks	39,606,264	42,442,000	43,321,200	48,638,500	593.88	592.43	646.17	53.74
041 Arts Commission	3,564,983	3,699,100	3,457,000	4,067,300	7.75	7.30	9.78	2.48
042 Public Works	31,099,215	32,408,200	34,483,200	40,700,800	279.00	286.50	364.00	77.50
044 Human Relations Commission	494,775	520,800	521,300	554,800	4.00	4.00	4.00	0.00
047 Criminal Justice Planning	504,990	544,000	545,800	587,700	4.00	4.00	4.00	0.00
048 Internal Audit	1,393,285	1,574,900	1,567,300	1,633,200	10.00	10.00	10.00	0.00
049 Office of Emergency Management	777,663	921,500	940,200	1,495,200	12.96	12.96	16.96	4.00
051 Office of Family Safety	1,680,464	2,359,000	1,830,900	3,058,500	21.00	22.00	27.00	5.00
052 Community Oversight Board	63,772	1,537,700	1,513,000	1,565,800	10.00	10.00	10.00	0.00
064 Sports Authority	843,200	846,700	896,600	1,519,600	0.00	0.00	0.00	0.00
070 Community Education Commission	478,319	521,600	0	0	4.00	0.00	0.00	0.00
091 Emergency Communication Center	14,346,057	15,955,800	16,237,400	17,889,400	191.00	191.00	191.00	0.00
10101 GSD General	969,568,207	1,030,416,200	1,044,979,600	1,135,078,000	6,655.88	6,708.69	7,088.89	380.20
20115 GSD Debt Service	164,306,912	207,650,400	206,848,500	225,074,700	0.00	0.00	0.00	0.00
25104 MNPS Debt Service	101,081,927	110,554,700	115,895,500	115,942,200	0.00	0.00	0.00	0.00
35131 MNPS General Purpose**	883,034,362	922,053,604	933,652,100	1,014,661,600	9,051.90	8,733.30	8,804.80	71.50
Total GSD Budgetary:	2,117,991,409	2,270,674,904	2,301,375,700	2,490,756,500	15,707.78	15,441.99	15,893.69	451.70

URBAN SERVICES DISTRICT:

001 Administrative:								
01191102 ADM Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.00	0.00	0.00	0.00
01191103 ADM Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700	0.00	0.00	0.00	0.00
01191106 ADM Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.00	0.00	0.00	0.00
01191109 ADM Health Ins Match	1,089,303	1,239,300	1,527,700	1,527,700	0.00	0.00	0.00	0.00
01191112 ADM Pensioner IOD	130,400	0	139,300	245,000	0.00	0.00	0.00	0.00
01191113 ADM Employee IOD	534,700	0	601,500	1,089,700	0.00	0.00	0.00	0.00
01191115 ADM Life Ins Match	42,410	47,800	47,800	47,800	0.00	0.00	0.00	0.00
01191140 ADM Benefit Adjustments	0	891,300	847,100	915,400	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
01191152 ADM Health and Public Safety - USD	0	0	126,700	0	0.00	0.00	0.00	0.00
01191153 ADM USD ITS Services	0	0	(12,500)	11,300	0.00	0.00	0.00	0.00
01191224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01191301 ADM Insurance and Reserve	114,500	114,500	117,900	123,800	0.00	0.00	0.00	0.00
01191308 ADM Judgments and Losses	7,800	7,800	8,000	8,400	0.00	0.00	0.00	0.00
01191309 ADM Contingency Account	0	50,000	50,000	50,000	0.00	0.00	0.00	0.00
01191315 ADM PayPlan Improvements	0	0	0	246,700	0.00	0.00	0.00	0.00
01191326 ADM Property Tax Relief	262,360	350,000	465,500	465,500	0.00	0.00	0.00	0.00
01191408 ADM Budget Adjustment Savings	0	(126,700)	0	0	0.00	0.00	0.00	0.00
01191566 ADM Contingency Utility Incr	0	0	5,000	5,000	0.00	0.00	0.00	0.00
01191998 ADM MDHA Prop Tax Increments	2,163,615	2,835,700	2,222,500	2,030,300	0.00	0.00	0.00	0.00
001 Administrative	23,235,187	24,399,800	25,136,600	25,756,700	0.00	0.00	0.00	0.00
031 Police	481,000	481,000	481,000	481,000	0.00	0.00	0.00	0.00
032 Fire	71,063,960	74,625,200	77,426,900	83,646,600	703.49	709.49	729.49	20.00
042 Public Works	24,287,335	25,790,200	30,646,700	30,947,700	31.00	31.00	23.00	(8.00)
18301 USD General Fund	119,067,483	125,296,200	133,691,200	140,832,000	734.49	740.49	752.49	12.00
28315 USD Debt Service	20,143,999	18,667,600	20,367,300	19,053,700	0.00	0.00	0.00	0.00
TOTAL USD BUDGETARY:	139,211,482	143,963,800	154,058,500	159,885,700	734.49	740.49	752.49	12.00
GROSS BUDGETARY FUNDS	2,257,202,890	2,414,638,704	2,455,434,200	2,650,642,200	16,442.27	16,182.48	16,646.18	463.70

SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS

20283 SPA Stadium Debt Srvc 04/13B	4,700,638	0	0	0	0.00	0.00	0.00	0.00
20299 SPA Arena Debt Service 2012B	1,638,900	0	0	0	0.00	0.00	0.00	0.00
20300 SPA Stadium Debt Service 2012A	1,706,487	0	0	0	0.00	0.00	0.00	0.00
20301 SPA Arena Debt Service 2013A	1,084,338	0	0	0	0.00	0.00	0.00	0.00
20302 SPA Ballpark Debt Service 2013A	3,547,069	0	0	0	0.00	0.00	0.00	0.00
20303 SPA Ballpark Debt Service 2013B	777,551	0	0	0	0.00	0.00	0.00	0.00
20304 SPA Stadium DS Reserve 15	1,290,737	0	0	0	0.00	0.00	0.00	0.00
23100 CCA Debt Service 2010A-1	5,588,419	0	0	0	0.00	0.00	0.00	0.00
23101 CCA Debt Srvc Reserve 2010A-1	53,186	0	0	0	0.00	0.00	0.00	0.00
23200 CCA Debt Service 2010A-2	11,324,472	0	0	0	0.00	0.00	0.00	0.00
23201 CCA Debt Srvc Reserve 2010A-2	159,520	0	0	0	0.00	0.00	0.00	0.00
23300 CCA Debt Service 2010B	35,054,622	0	0	0	0.00	0.00	0.00	0.00
23301 CCA Debt Service Reserve 2010B	426,955	0	0	0	0.00	0.00	0.00	0.00
27312 W&S Debt Service	44,376,512	78,360,900	72,048,600	75,859,000	0.00	0.00	0.00	0.00
28203 DES Debt Service 2012A	1,384,141	0	0	0	0.00	0.00	0.00	0.00
28204 DES Debt Service GO Bonds	1,639,531	0	0	0	0.00	0.00	0.00	0.00
29999 CCA Debt Service CAFR	(12,563,441)	0	0	0	0.00	0.00	0.00	0.00
30003 General Fund 4% Reserve	42,916,962	0	0	0	0.00	0.00	0.00	0.00
30004 Register's Computer	1,693	2,300	2,300	2,300	0.00	0.00	0.00	0.00
30005 Central Business Imp District	2,852,988	2,858,900	4,107,100	3,672,200	0.00	0.00	0.00	0.00
30006 Animal Control Donations	40,369	40,000	40,000	40,000	0.00	0.00	0.00	0.00
30020 State Trial Court Drug Enforce	554,314	466,400	353,500	305,000	4.94	4.94	4.94	0.00
30027 General Sessions Drug Court Tr	31,654	30,000	14,300	12,000	0.00	0.00	0.00	0.00
30031 Hotel Occ Convention Ctr 2007	21,269,192	20,967,200	11,356,000	11,391,100	0.00	0.00	0.00	0.00
30034 Criminal Ct Clerk Computerizat	179,161	215,900	215,900	215,900	0.00	0.00	0.00	0.00
30035 Circuit Court Clerk Fees	6,378,633	0	0	0	0.00	0.00	0.00	0.00
30036 Register of Deeds Fees	2,338,008	0	0	0	0.00	0.00	0.00	0.00
30039 Flood 2010	674,172	0	0	0	0.00	0.00	0.00	0.00
30041 HOT Event and Marketing	4,175,000	4,087,000	2,141,300	3,700,000	0.00	0.00	0.00	0.00
30042 Hotel Occ Conv Ctr 1% Tax	14,540,228	14,982,400	7,455,700	7,958,000	0.00	0.00	0.00	0.00
30043 Hotel Occ Conv Ctr 2007 1% Tax	12,995,528	13,039,600	6,632,100	7,103,100	0.00	0.00	0.00	0.00
30044 Hotel Tourist Promotion	25,964,224	26,200,000	11,592,600	15,916,200	0.00	0.00	0.00	0.00
30045 Hotel Occupancy Tourist Relate	14,540,222	14,982,400	7,455,700	7,958,000	0.00	0.00	0.00	0.00
30046 Hotel Occupancy General Fnd 1%	14,555,496	14,982,400	7,455,700	7,958,000	0.00	0.00	0.00	0.00
30047 Hotel Occ 2007 1% SecondaryTDZ	1,544,687	1,942,800	823,500	854,900	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
30048 FIR Fire Dept Donations	64,314	0	0	0	0.00	0.00	0.00	0.00
30053 POL ARRA 2009 JAG Grant	21,627	0	0	0	0.00	0.00	0.00	0.00
30064 CBID Fee Event and Marketing	1,100,000	2,375,400	1,591,800	1,023,600	0.00	0.00	0.00	0.00
30068 POL 2015 JAG GRANT	156,644	0	0	0	0.00	0.00	0.00	0.00
30072 Animal Education and Welfare	625	5,000	5,000	1,000	0.00	0.00	0.00	0.00
30075 POL 2016 JAG Grant	46,727	20,600	0	0	0.00	0.00	0.00	0.00
30076 Mayor's Office Donations	5,538	6,100	800	300	0.00	0.00	0.00	0.00
30077 Finance Department Grants	4,786	52,600	2,600	2,600	0.00	0.00	0.00	0.00
30080 Housing Incentive Grant Prgm	13	0	0	0	0.00	0.00	0.00	0.00
30081 Hurricane Harvey Texas 2017	144	0	0	0	0.00	0.00	0.00	0.00
30082 Hurricane Irma Florida 2017	894	0	0	0	0.00	0.00	0.00	0.00
30083 Industrial Development Brd-CU	27,342,294	0	0	0	0.00	0.00	0.00	0.00
30084 POL 2017 JAG Grant	211,702	439,500	349,900	0	0.00	0.00	0.00	0.00
30085 Hurricane Florence 2018	191,631	0	0	0	0.00	0.00	0.00	0.00
30086 POL JAG Grant 2018	35,896	495,300	402,400	42,000	0.00	0.00	0.00	0.00
30087 Parks Donations Fund	21,673	0	9,100	0	0.00	0.00	0.00	0.00
30088 Hotel Occ Tourist Promotion DS	0	3,764,800	1,130,600	1,130,600	0.00	0.00	0.00	0.00
30090 POL 2019 JAG Grant	0	481,600	481,600	373,300	0.00	0.00	0.00	0.00
30091 POL DNA CEBR Program Grant	0	250,000	250,000	250,000	0.00	0.00	0.00	0.00
30100 Finance MCC Administration	100,454	0	0	0	0.00	0.00	0.00	0.00
30101 Metro Major Drug Program	859,749	900,000	900,000	900,000	3.50	3.50	3.50	0.00
30102 DUI Offender	66,315	58,000	51,000	52,000	0.00	0.00	0.00	0.00
30103 DA Fraud & Economic Crime	9,510	60,000	60,000	60,000	2.00	2.00	2.00	0.00
30104 DA Special Operations	52,214	40,000	40,000	40,000	0.00	0.00	0.00	0.00
30107 DA EVAP Act	0	10,000	10,000	10,000	0.00	0.00	0.00	0.00
30113 Finance CU Administration	119,785	0	0	0	0.00	0.00	0.00	0.00
30114 Barnes Fund for Affordable Hsg	12,617,002	36,866,500	24,915,500	27,500,000	0.00	0.00	0.00	0.00
30118 County Clerk Computer	46,700	85,000	85,000	85,000	0.00	0.00	0.00	0.00
30122 Juvenile Court Clerk Computer	12,359	16,000	16,000	33,600	0.00	0.00	0.00	0.00
30130 DA Mediation Services Fund	101,749	120,000	83,500	54,000	0.00	0.00	0.00	0.00
30137 SOC MHC Special Donations	13,847	15,600	10,000	0	0.00	0.00	0.00	0.00
30141 Percent for Public Art Staff	0	0	0	383,400	0.00	0.00	4.00	4.00
30145 Sheriff CCA Contract	14,444,958	17,046,100	17,046,100	0	0.00	0.00	0.00	0.00
30146 Police Unauth Substance Abuse	0	2,300	2,300	2,300	0.00	0.00	0.00	0.00
30147 Police Drug Enforcement	1,943,939	2,875,600	2,575,000	1,800,000	0.00	0.00	0.00	0.00
30149 Police Federal Drug Enforcemen	66,730	310,000	310,000	310,000	0.00	0.00	0.00	0.00
30151 Victim Witness Protection	0	5,800	5,800	5,800	0.00	0.00	0.00	0.00
30154 POL State Felony Forfeiture	73,833	87,000	87,000	87,000	0.00	0.00	0.00	0.00
30155 POL State Gambling Forfeiture	177,883	1,212,300	960,000	960,000	1.00	1.00	1.00	0.00
30156 Police Federal Forfeitures	0	491,000	220,000	100,000	0.00	0.00	0.00	0.00
30157 Police Sex Offender Registrati	108,720	120,500	120,500	120,500	0.00	0.00	0.00	0.00
30158 Police Donations Fund	16,574	14,900	8,500	8,500	0.00	0.00	0.00	0.00
30159 Police StateAnti-Human Traffic	0	40,000	40,000	40,000	0.00	0.00	0.00	0.00
30170 Community Education Commission	41,121	288,000	347,600	0	0.00	3.00	3.00	0.00
30171 CCA Surplus Revenue 2010B	26,507,407	0	0	0	0.00	0.00	0.00	0.00
30195 CBID Safety & Assessment Fund	0	0	0	2,400,000	0.00	0.00	0.00	0.00
30200 Police Task Force Fund	1,379,018	1,586,800	1,661,800	1,691,800	6.00	6.00	6.00	0.00
30201 POL 2020 JAG Grant	0	0	449,900	0	0.00	0.00	0.00	0.00
30204 Health Title V Clean Air Act	109,649	100,000	50,000	50,000	1.00	1.00	1.00	0.00
30206 Health Clean Air Permit Prgm	223,699	225,000	270,000	320,000	3.00	3.00	3.00	0.00
30215 Finance Innovation Investment	90,150	338,600	338,400	338,200	0.00	0.00	0.00	0.00
30218 County Clerk Title Fees	23,244	45,000	55,000	55,000	0.00	0.00	0.00	0.00
30219 FIR Titans Stadium Special Events	0	0	0	200,000	0.00	0.00	0.00	0.00
30260 Farmers' Market Grant Fund	0	0	250,000	0	0.00	0.00	0.00	0.00
30276 SPA Pub Fac Arena Revenue 98	12,703,389	0	0	0	0.00	0.00	0.00	0.00
30277 SPA Stadium Capital	(42,297)	0	0	0	0.00	0.00	0.00	0.00
30281 SPA Stadium \$2 Ticket Tax	1,708,961	0	0	0	0.00	0.00	0.00	0.00
30286 SPA Arena Capital Improv Rev	2,540,319	0	0	0	0.00	0.00	0.00	0.00
30287 SPA Stadium Improv 15 Revenue	1,598,171	0	0	0	0.00	0.00	0.00	0.00
30288 SPA Arena Account 2019	0	0	21,738,400	21,738,400	0.00	0.00	0.00	0.00
30289 SPA Arena Revenue 2019	0	0	1,197,900	1,197,900	0.00	0.00	0.00	0.00
30318 County Clerk EIVS Fees	0	5,000	5,000	5,000	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
30319 POL COVID-19 2020 Emergency Supplement	0	1,551,700	0	1,551,700	0.00	0.00	0.00	0.00
30350 SPA Ballpark Revenue 2013A	1,782,743	0	0	0	0.00	0.00	0.00	0.00
30351 SPA Ballpark Revenue 2013B	1,072,008	0	0	0	0.00	0.00	0.00	0.00
30360 Rainy Day Fund	0	0	3,932,400	0	0.00	0.00	0.00	0.00
30401 Library Services	235,427	88,000	254,500	0	2.00	2.00	1.00	(1.00)
30404 Library Special Projects	792,277	106,500	549,700	134,000	0.00	0.00	0.00	0.00
30406 CCA CMHOF Maintenance Reserve	206,647	0	0	0	0.00	0.00	0.00	0.00
30407 LIB NAZA JAG Grant	33,598	99,900	118,600	0	1.00	1.00	0.00	(1.00)
30501 Solid Waste Operations	29,129,469	29,988,600	34,052,500	31,319,500	137.50	132.48	121.00	(11.48)
30502 Solid Waste Grant	488,981	210,700	211,000	0	0.00	0.00	0.00	0.00
30503 Public Works Tire Waste	559,967	550,000	550,000	600,000	0.00	0.00	0.00	0.00
30508 Public Works Sidewalk	3,601,688	3,000,000	3,040,000	3,500,000	0.00	0.00	0.00	0.00
30509 PW Surplus Parking Fund	7,835,327	12,606,800	12,883,100	5,925,900	0.00	0.00	0.00	0.00
30511 Public Works Paving	5,005,913	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
30600 Demolition Fund	96,487	275,000	275,000	275,000	0.00	0.00	0.00	0.00
30702 Advance Planning & Research	12,932	50,000	190,000	240,000	0.00	0.00	0.00	0.00
30704 Planning Grant Fund	389,120	966,000	728,300	0	3.00	3.00	0.00	(3.00)
30706 X-Regional Transportation Plan'g	206,325	0	0	0	0.00	0.00	0.00	0.00
30764 Metro Area Computer Mapping	67,117	81,600	81,600	81,600	0.00	0.00	0.00	0.00
30801 Parks Special Projects	397,412	688,700	714,300	203,100	2.17	2.17	2.17	0.00
30802 Parks Resale Inventory	2,457,189	2,000,000	2,150,000	2,150,000	0.00	0.00	0.00	0.00
31000 X-NCAC Expenditure Clearing	162,316	0	0	0	4.49	0.00	0.00	0.00
31005 X-NCAC One Stop Operations	37,437	0	0	0	0.00	0.00	0.00	0.00
31009 X-NCAC Other Grants	926,300	1,281,800	0	0	1.00	(0.00)	(0.00)	0.00
31200 X-NCAC WIA Youth PY13	(300)	0	0	0	0.00	0.00	0.00	0.00
31241 X-NCAC Incumbent Worker FY17	(10,145)	0	0	0	0.00	0.00	0.00	0.00
31243 X-NCAC DSLWK PY17	8,475	0	0	0	0.00	0.00	0.00	0.00
31245 X-NCAC Youth PY18	521,167	0	0	0	0.00	0.00	0.00	0.00
31246 X-NCAC Adult FY18	217,565	0	0	0	0.00	0.00	0.00	0.00
31247 X-NCAC DSLWK FY18	532,931	0	0	0	0.00	0.00	0.00	0.00
31249 X-NCAC SNAP 18	44,035	0	0	0	0.00	0.00	0.00	0.00
31250 X-NCAC NMTWDB Grant	3,508,972	0	0	0	0.00	0.00	0.00	0.00
31251 X-NCAC Transition Funds	210,225	0	0	0	0.00	0.00	0.00	0.00
31252 X-NCAC Admin Transition Funds	53,114	0	0	0	0.00	0.00	0.00	0.00
31253 X-NCAC RESEA FY19	2,899	0	0	0	0.00	0.00	0.00	0.00
31282 SPA Pub Imp Stadium Revenue 04	4,715,909	0	0	0	0.00	0.00	0.00	0.00
31500 MAC Admin & Leasehold	1,411,995	6,452,500	7,211,200	8,310,900	15.00	17.48	17.48	0.00
31501 MAC Local Programs	1,735	1,500	1,500	1,500	0.00	0.00	0.00	0.00
31502 MAC Headstart Grant	16,541,368	17,632,100	20,029,900	20,485,500	272.84	285.84	285.84	0.00
31503 MAC LIHEAP Grant	5,054,153	6,506,000	9,600,800	7,073,800	3.00	3.00	3.00	0.00
31504 MAC CSBG Grant	1,517,365	1,732,700	3,570,294	3,006,900	29.00	17.00	17.00	0.00
31505 MAC Summer Food Program	422,166	750,000	750,700	1,739,300	5.95	7.40	7.40	0.00
31506 MAC CACFP	1,131,943	1,146,200	1,220,400	1,680,100	8.00	9.00	9.00	0.00
31508 MAC BF/AF Care Program	330,329	336,800	911,000	1,165,300	12.00	5.80	5.80	0.00
31511 MAC Parent Club Federal Funds	4,585	4,500	4,500	4,500	0.00	0.00	0.00	0.00
31512 MAC Community Srvc Assistance	204,694	200,000	200,000	200,000	0.00	0.00	0.00	0.00
31514 MAC ComSrv Poverty Summit	15,938	25,100	25,100	25,100	0.00	0.00	0.00	0.00
31519 MAC Share the Warmth	9,164	50,000	50,000	148,900	0.00	0.00	0.00	0.00
31521 MAC The Kresge Foundation Grant	0	250,000	250,000	456,800	3.00	3.00	3.00	0.00
31522 MAC Youth Grant	0	0	3,279,100	3,202,000	0.00	8.50	8.50	0.00
31523 MAC Workforce	0	0	405,300	456,600	0.00	1.00	1.00	0.00
31524 MAC VOCA	0	0	730,000	629,100	0.00	1.00	1.00	0.00
31525 MAC CDBG-CV - MDHA	0	0	1,408,300	0	0.00	0.00	0.00	0.00
31526 MAC Federal COVID Rent-Utility Asst	0	0	20,888,600	20,139,700	0.00	6.00	6.00	0.00
32004 Mayor's Office Grants	0	162,600	22,700	0	1.00	0.00	0.00	0.00
32051 OFS Grant Fund	499,790	688,700	1,179,700	1,064,000	8.00	14.40	14.40	0.00
32104 OFS Donations Fund	119	0	0	0	0.00	0.00	0.00	0.00
32137 Social Srv Homelessness Grant	192,704	501,500	795,900	0	3.00	4.75	4.75	0.00
32200 HEA Health Dept Grant Fund	23,761,828	26,772,100	33,320,100	32,997,700	281.68	309.17	340.17	31.00
32211 HIS Historical Comm Grant Fund	13,656	24,000	0	0	0.00	0.00	0.00	0.00
32219 DA District Atty Grant Fund	258,665	317,200	340,800	340,800	4.00	4.00	4.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
32226 JUV Juv Court Grant Fund	2,143,665	2,596,300	1,858,400	2,547,100	26.20	29.70	29.70	0.00
32227 GSC Gen Sess Ct Grant Fund	114,744	206,700	207,600	145,400	1.00	0.00	0.00	0.00
32228 STC St Trial Ct Grant Fund	3,007,761	3,119,500	3,219,000	3,219,000	49.45	49.45	49.45	0.00
32229 GSC Veteran's Treatment Ct Ops	27,597	17,500	7,000	7,400	0.00	0.00	0.00	0.00
32230 SHE Sheriff Grant Fund	271,076	117,700	0	0	0.00	0.00	0.00	0.00
32231 Police Grant Fund	1,062,280	1,808,100	1,792,800	1,792,800	8.00	8.00	8.00	0.00
32232 FIR Fire Grant Fund	190,933	0	903,300	0	0.00	0.00	0.00	0.00
32233 Police VOCA OFS Grant	704,261	746,100	431,300	0	9.00	2.00	2.00	0.00
32237 Social Services Grant Fund	1,760,237	1,754,200	2,523,200	709,600	13.90	16.43	16.43	0.00
32241 ART Arts Commission Grant Fund	109,535	202,000	206,200	0	0.00	0.00	0.00	0.00
32250 OEM Grant Fund	875,872	1,673,700	1,640,900	230,700	0.00	0.00	0.00	0.00
32300 PAR Parks Dept Grant Fund	169,389	173,300	700,900	161,000	2.83	2.94	5.76	2.82
32305 MAY ECD Financial Empowerment	34,891	41,200	25,800	0	1.00	0.00	0.00	0.00
33000 PAR Parks Master Plan	153,963	268,700	268,700	229,000	4.00	4.00	3.00	(1.00)
33024 Criminal Crt Clk Victims Asst	67,771	150,000	52,000	50,500	0.00	0.00	0.00	0.00
33064 x SPA * Sports Auth Grant Fund	2,843	0	0	0	0.00	0.00	0.00	0.00
34155 Nash Educ Comm & ArtsTVCapital	28,465	0	0	0	0.00	0.00	0.00	0.00
35039 MNPS Flood 2010	24,036	0	0	0	0.00	0.00	0.00	0.00
35119 MNPS Special Projects	21,199,143	0	0	0	0.00	0.00	0.00	0.00
35132 X-MNPS Federal/State Grants	0	89,480,000	121,181,200	323,133,400	0.00	0.00	0.00	0.00
35133 MNPS Unemployment Comp	317,272	0	0	0	0.00	0.00	0.00	0.00
35135 MNPS Charter School	129,579,576	139,474,400	163,525,100	164,934,300	0.00	0.00	0.00	0.00
35137 MNPS IDEA	20,783,524	0	0	0	0.00	0.00	0.00	0.00
35154 MNPS Title I	34,592,176	0	0	0	0.00	0.00	0.00	0.00
35158 MNPS School Lunchroom	53,536,606	50,511,902	47,589,000	47,436,000	0.00	0.00	0.00	0.00
35160 MNPS Other Title Grants	8,566,427	0	0	0	0.00	0.00	0.00	0.00
35164 MNPS ROTC	333,795	0	0	0	0.00	0.00	0.00	0.00
35200 MNPS Other State Grants	8,028,569	0	0	0	0.00	0.00	0.00	0.00
35300 MNPS Other Federal Grants	12,368,594	0	0	0	0.00	0.00	0.00	0.00
35400 MNPS Other Federal Direct	6,019,589	0	0	0	0.00	0.00	0.00	0.00
37039 W&S SW Flood 2010 Home Buyouts	1,353,377	0	0	0	0.00	0.00	0.00	0.00
38005 Gulch Central Business Imp Dst	472,132	507,500	838,200	583,900	0.00	0.00	0.00	0.00
39005 So Nash Central Business ImpDt	28,811	100,000	100,000	100,000	0.00	0.00	0.00	0.00
40009 GSD FY10 Capital Projects Fund	1,043,313	0	0	0	4.00	4.00	0.00	(4.00)
47335 W&S Extension & Replacement	94,433,287	29,086,400	104,708,300	123,829,900	0.00	0.00	0.00	0.00
50109 Property Loss	2,620,325	0	0	0	0.00	0.00	0.00	0.00
50122 Metro Self-Insured Liability	3,908,547	0	0	0	0.00	0.00	0.00	0.00
50123 Employee Blanket Bond	19,935	0	0	0	0.00	0.00	0.00	0.00
50135 Employee ProfessionalLiability	150,000	0	0	0	0.00	0.00	0.00	0.00
50267 Judgments & Losses	3,400,212	0	0	0	0.00	0.00	0.00	0.00
51137 Information Technology Service	27,737,639	29,510,500	32,301,700	37,431,300	148.49	148.49	157.99	9.50
51138 ITS Technology Revolving	1,568,901	0	0	0	0.00	0.00	0.00	0.00
51154 Office of Fleet Management	38,146,919	22,770,700	24,477,500	25,593,700	105.00	63.00	63.00	0.00
51180 Treasury Management	834,921	909,600	914,400	1,166,600	7.00	7.00	8.00	1.00
52177 Employees Med Benefit Trust	120,445,603	0	0	0	0.00	0.00	0.00	0.00
52180 Cigna Choice Fund	129,347,491	0	0	0	0.00	0.00	0.00	0.00
52200 IOD Network (Injured-On-Duty)	15,605,971	0	0	0	0.00	0.00	0.00	0.00
55143 MNPS Self-Insured Liability	2,074,039	0	0	0	0.00	0.00	0.00	0.00
55145 MNPS Prof Employees Trust	125,385,060	0	0	0	0.00	0.00	0.00	0.00
55146 MNPS Print Shop	392,708	600,000	600,000	600,000	0.00	0.00	0.00	0.00
60002 MTA-Component Unit	270,398	0	0	0	1.00	1.00	1.00	0.00
60008 SPA Sports Authority - CU	825,862	858,100	1,369,800	1,519,600	4.00	4.00	4.00	0.00
60152 Farmers Market	2,131,269	2,052,300	2,052,300	2,046,600	7.48	7.48	7.48	0.00
60156 State Fair	3,635,743	3,297,400	3,121,400	3,173,700	24.31	24.31	25.31	1.00
60161 Municipal Auditorium	2,271,873	2,012,900	2,000,000	2,128,000	9.00	9.00	9.00	0.00
60271 Music City Center Operations	40,327,594	42,822,100	49,833,000	31,543,600	0.00	0.00	0.00	0.00
60287 SPA Arena Working Capital	5,889,258	0	0	0	0.00	0.00	0.00	0.00
61190 Surplus Property Auction	928,399	1,126,300	1,164,100	1,219,700	8.00	8.00	8.00	0.00
61200 Police Impound	375,000	375,000	375,000	500,000	0.00	0.00	0.00	0.00
63100 CCA Revenue 2010A	73,426,069	0	0	0	0.00	0.00	0.00	0.00
63300 CCA Revenue 2010B	113,326,449	0	0	0	0.00	0.00	0.00	0.00
67311 W&S Revenue	(130,587,323)	218,300,500	293,854,100	323,598,000	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

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SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2019 Actuals	FY2020 Budget	FY2021 Budget	FY2022 Budget	FTE FY20	FTE FY21	FTE FY22	FTE FY22- FY21
67331 W&S Operating	120,561,129	130,400,200	147,108,900	152,715,100	727.00	741.00	758.00	17.00
67332 W&S Operating Reserve	0	33,000	668,300	224,000	0.00	0.00	0.00	0.00
67411 W&S SW Stormwater Revenue	1,420,481	34,652,000	36,801,400	47,935,000	0.00	0.00	0.00	0.00
67431 W&S SW Stormwater Operating	22,723,760	24,936,000	27,696,200	28,688,800	114.00	118.00	120.00	2.00
68200 DES Revenue Account (Oper)	(7,170,845)	0	0	0	0.00	0.00	0.00	0.00
68201 DES Oper General Acct	22,135,656	20,389,000	19,009,200	19,672,900	0.00	0.00	0.00	0.00
68202 DES Oper EDS Repair&Replace	312,161	0	0	0	0.00	0.00	0.00	0.00
68206 DES Operating Reserve	130,861	0	0	0	0.00	0.00	0.00	0.00
TOTAL SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS FTEs	1,639,313,129	1,242,193,702	1,474,881,394	1,708,293,400	2,093.73	2,110.23	2,157.07	46.84
GROSS FTEs					18,536.00	18,292.71	18,731.75	510.54

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Term	Definition
Account Code	The combination of a business unit and object account that classifies all revenues and expenditures within a fund.
Accrual Accounting	A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.
Active Position	A position that is budgeted and funded, whether filled or not.
Actual	Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.
Accountability	The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.
Accounting System	The total set of records and procedures that are used to record, classify, and report information on financial status and operations.
Activity	An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.
Adjusted Budget or Adjusted Final Budget	The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund.
Agency	See Department.
Allot	To divide an appropriation into amounts that may be encumbered or expended during an allotment period.
Allotment	A part of an appropriation that may be encumbered or expended during an allotment period.
Allotment Period	A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.
Annual Budget	A budget for a fiscal year.
Annual Financial Report	The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The report is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.
Appraise	To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.
Appraisal	A valuation of property based on current market values.
Appraisal Ratio	The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80%

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	(80,000/100,000). Using statistical techniques, the state recalculates appraisal ratios for the entire county every two years.
Appropriation	A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.
Appropriation Ordinance	An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.
Assess	To value property officially for the purpose of taxation.
Assessment	The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. In Tennessee, Residential property is assessed at 25%, Commercial/Industrial property is assessed at 40%, and Personal property is assessed at 30%. For example, a Residential property appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).
Assessment rate	The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).
Available (Undesignated) Fund Balance	The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.
Authorized Positions	Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.
Balanced Budget	All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.
Baseline Budget	An estimate of the funding required to continue existing programs at the currently budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.
Bond	A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.
Bond, General Obligation	A bond that is secured by the full faith, credit, and taxing power of the city.
Bond, Revenue	A bond that is paid from the earnings of an enterprise fund.
Bonded Debt	That portion of indebtedness represented by outstanding bonds.
Budget	A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets," it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.
Budgetary Basis	This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

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Budget Calendar	The schedule that is followed in preparing, adopting, and administering a budget.
Budgetary Control	The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.
Budgetary Fund	<p>Any of the primary tax-supported funds:</p> <ul style="list-style-type: none"> • GSD General Fund (10101), • USD General Fund (18301), • GSD Debt Service Fund (20115), • USD Debt Service Fund (28315), • GSD Schools Operating Fund (35131), and • Schools Debt Service Fund (25104). <p>The sum of the funds' expenditures, less transfers between them, is usually cited as the total size of the budget.</p>
Budget Message	The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.
Budget Method	<p>A code that presents whether and how Metro budgets each fund. Common codes are:</p> <ul style="list-style-type: none"> • ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 – June 30 standard. • MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 – June 30 standard fiscal year and which typically are not included in this document. • NOB - Other funds whose spending is authorized by something other than the operating budget.
Budget Ordinance	The legal document that sets the annual operating budget for a fiscal year.
Budgeted Positions	The number of full and part time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.
Budget Projection	A projection of revenues and/or expenditures for the coming fiscal year(s).
Business Unit	Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.
Comprehensive Annual Financial Report	See Annual Financial Report.
Capital Budget	A plan of proposed capital outlays and the means of financing them. Metro's Capital Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.
Capital Improvements	Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.
Capital Outlays	Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

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Capital Spending Plan	The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.
Capital Program	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.
CATV (Metropolitan Cable Television)	Special Committee is responsible for oversight of cable franchises in Nashville and Davidson County
CBID (Central Business Improvement District)	Established by Metro Ordinance in 1999, is an annual assessment, in the form of a tax, from the Nashville District Management Corporation, a 501 (c) (3), of privately owned properties within the CBID boundaries. The CBID includes 424 acres. The Nashville Downtown Partnership manages the programs that CBID property owners have prioritized. These initiatives include clean and safe services supplementing those provided by the Metro Government, landscaping, other public space management initiatives, downtown economic development (including business, retail and residential), and marketing downtown Nashville
Certified Tax Rate	After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates but will be known to the public. The certified rate is calculated using state forms and guidelines and is approved by the state Board of Equalization and the Council.
CBER	The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.
CBO	The federal Congressional Budget Office.
Class Code	A code number assigned to positions within the city's classification and compensation plan.
Commercial Paper	A form of note (q.v.) with generally a shorter term and more flexible terms of issuance and payment.
Component Unit	<p>An organization that is legally separate from Metro, but Metro has the ultimate financial responsibility for the organization (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:</p> <ul style="list-style-type: none"> • Nashville District Management Corporation • Sports Authority • Metropolitan Development and Housing Agency (MDHA) • Electric Power Board (Nashville Electric Service, NES) • Metropolitan Transit Authority (MTA) / WeGo • Metropolitan Nashville Airport Authority • Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals) • Emergency Communications District • Industrial Development Board • Gulch Business Improvement District, Inc. • Convention Center Authority <p>More information on these component units is available in Note 1 of the Annual Financial Report.</p>

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Constant or Real Dollars	The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.
Contingency Account	Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.
Contingency for State, Federal, or Other Reimbursable Program Funds	An account in the budget ordinance that allows transfer of new, unbudgeted grants and other reimbursable funds into the general funds of departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object account 406100.
Continuation Budget	A budget at a level of funding required to maintain current service levels during the coming year.
Cost	<p>The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for:</p> <ul style="list-style-type: none"> • Direct costs can be identified specifically with a particular final cost objective (e.g. direct service, program, or product) and usually appear in the budget of the program that provides the product or service. • Indirect costs are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program, or product) but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department. • Full cost or total cost is comprised of the allowable direct cost of the program, plus its allocable portion of allowable indirect costs, less applicable credits.
Cost Allocation Plan	The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or LOCAP , allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.
Current Year	The fiscal year in progress.
Debt Service	(1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.
Debt Service Fund	A fund established to account for the accumulation of resources for, and the payment of, debt service.
Deficit	(1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in proprietary funds, the excess of expense over income) during a fiscal period.
Department	The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elected offices.
DES (District Energy System)	Provides heating and cooling services to multiple users, essentially taking the place of each building's self-contained HVAC unit. District energy plants are usually located in large urban areas and supply downtown customers. At the Metro Nashville DES facility, natural gas and electricity are used to produce steam and chilled water. The steam and chilled water are then distributed through a series of underground pipes to about 42 individual buildings in the downtown area. These

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	buildings don't require boilers, furnaces, chillers or use fuel or electricity in water heaters; the DES does that work for them.
Direct Cost	See Cost.
Encumbrances	The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.
Enterprise Fund	A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also internal service fund.
Estimated Revenue	The amount of revenue that is projected for collection during the fiscal year.
Expenditures	Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provisions for debt retirement that is not reported as a liability of the fund from which it was retired, and capital outlays.
Fiduciary Fund	Fund containing resources held in trust for individuals or agencies outside of Metro Nashville and Davidson County government.
Final Budget	<p>The budget appropriations approved by the Council, usually based on:</p> <ul style="list-style-type: none"> • the Mayor's recommended budget, • a substitute budget containing changes to the Mayor's budget and replacing that budget, and/or amendments to one of the above. <p>Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."</p>
Fiscal Year	A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.
Four Percent Reserve Fund	See General Fund Reserve Fund.
Fringe Benefits	Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers' compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.
Full-Time Equivalent (FTE)	<p>A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded.</p> <p>$FTE = (\text{hours worked per week}/40) \times (\text{months funded}/12)$.</p> <p>A year-round full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20 hours-per-week, 12-month position.</p>
Function	A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

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Fund	A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.
Fund Balance	Uncommitted cash or other liquid/cash convertible assets in excess of fund liabilities. The fund balance in any given fund is essentially what is left over after the fund's assets have been used to meet its liabilities.
GAAP <i>(Generally Accepted Accounting Principles)</i>	Nationally recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.
GAGAS <i>(Generally Accepted Governmental Auditing Standards)</i>	Standards for conducting governmental audits as determined by the latest revision of the booklet <i>Government Auditing Standards</i> (the "yellow book") published by the Comptroller General of the United States through the GAO.
GAO	The Federal General Accounting Office.
GASB <i>(Governmental Accounting Standards Board)</i>	The oversight body that establishes governmental GAAP, equivalent to the private sector FASB.
GCBID <i>(Gulch Central Business Improvement District)</i>	A district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee and by Metro Charter for the purpose of administering within and for the GCBID district. The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.
General Fund	The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.
General Fund Reserve Fund (Four Percent Reserve Fund)	A capital projects fund for relatively small or short lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.
General Obligation (GO) Debt	Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to Revenue Debt .
GFOA <i>(Government Finance Officers Association)</i>	Represents public finance officials throughout the United States and Canada
Governmental Fund	A fund used to account for the acquisition, use, and balance of expendable financial resources and the related current liabilities except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

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Grant	A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non profit organizations are considered grants unless specifically excluded by the Division of Accounts.
Grant Match	Costs or in kind services required to match grantors' shares of grant program costs.
GSD <i>(General Services District)</i>	One of the two primary tax districts. This district encompasses all of Davidson County. See also Services Districts. See also Urban Service District.
Hyperion	The Metropolitan Government's budget preparation system.
Impoundments	Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments. <ul style="list-style-type: none"> • Administrative impoundments are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure. • Charter impoundments are actual reductions of budget appropriations in accordance with §6.09 of the Charter.
Independent Audit	An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.
Indirect Costs	See Cost .
Infrastructure	The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utilities, and similar systems.
Internal Service Fund	A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.
JIS <i>(Justice Integration Services)</i>	Provides a combination of desktop support, network services, and application development and support to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community
Lapse	The automatic termination of an appropriation, except for indeterminate or continuing appropriations, or as otherwise provided by law. Any unexpended balance of an appropriation and the authority to spend it lapses at the end of the fiscal year.
Levy	In reference to the budget as a whole, either the total amount of taxes due or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.
Liability	Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.
Line-Item Budget	A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.
Line of Business	A group of programs with a common purpose that produce key results for citizens.
LOCAP	See Cost Allocation Plan .
Longevity	Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments

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	range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years. The payment of longevity pay and longevity pay supplement for employees of the Metropolitan Government of Nashville and Davidson County, including employees of the Metropolitan Board of Health, is repealed for fiscal year 2021. Longevity pay and longevity pay supplement will be reinstated and paid beginning fiscal year 2022.
Long Term Debt	Debt that matures more than one year after it is issued.
Major Fund	Major funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.
Mayor's Recommended Budget	The budget proposed to the Council by the Mayor.
MDHA <i>(Metro Development and Housing Agency)</i>	Responsible for providing affordable housing opportunities in a safe environment.
Measures	Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.
Mission	A clear, concise purpose for an entire agency, focusing on the broad, yet distinct, results that it will achieve for its customers.
MNPS <i>(Metro Nashville Public Schools)</i>	Provides public education services for early learning through high school
Modified Accrual Basis	<p>The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when incurred, i.e., when the related fund liability is incurred, except for:</p> <ul style="list-style-type: none"> * inventories of materials and supplies, which may be considered expenditures either when purchased or used; * prepaid insurance and similar items, which need not be reported; * accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but larger-than-normal accumulations must be disclosed in the notes to the financial statements; • interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and • principal and interest on long-term debt are generally recognized when due. <p>All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.</p>
MSA <i>(Metropolitan Statistical Area)</i>	A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the Federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman Counties.

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MTA <i>(Metro Transit Authority)</i>	Metro Transit Authority provides public transportation services for Nashville and Davidson County
Note	A form of debt that is shorter in term than bonds and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."
NCAC <i>(Nashville Career Advancement Center)</i>	Works with individuals to explore career options, decide on a direction, target a career or industry, then strategize and market oneself for the job search.
Object Account	A code that describes a specific expenditure or revenue item.
Objective	A desired, specific, output oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.
OMB <i>(Office of Management and Budget)</i>	A unit of the Metro Department of Finance. When modified by the word "federal," a unit of the executive branch of the United States government.
OMB Circular A-87	The Federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.
OMB Circular A-128	The Federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.
OPEB <i>(Other Post Employee Benefits)</i>	Any retirement benefits a public employee is promised other than his or her pension. Benefits under the OPEB umbrella include anything from life insurance premiums to post retirement healthcare costs to deferred compensation arrangements.
Open Position	See Vacant Position .
Operating Budget	A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.
Ordinance	Legislation that is approved on three readings by the Council and signed by the Mayor.
Original Revenues	The revenues from which 4% is transferred to the General Fund Reserve Fund (Four Percent Reserve Fund) . This includes all revenues to the GSD General Fund except transfers; interdepartmental payments and receipts; federal and state financial assistance (except Medicaid and Medicare payments); and compensation for loss, sale, or damage to property.
Overdraft	The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.
Part Time Employee	For the purpose of budgeting, a part time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

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Pay Plan	A schedule of each classification used by the Civil Service Commission, along with the pay grades, rates, ranges, and longevity based steps for each class.
Performance Budget	A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs. A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.
Performance Indicators	Specific quantitative measures of a division's, program's, or activity's work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.
Permanent Fund	Fund containing resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the program for which it was created.
Position	A tracking unit representing the authority to hire an employee; may be full-time (funded all day every workday), part-time (funded less than all day every workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring annually).
Position Headcount	The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are: <ul style="list-style-type: none"> • Full-time and funded in June, plus • Part-time and funded in June, plus • Seasonal, regardless of months funded.
Prior Year	The fiscal year immediately preceding the current year.
Prior-Year Encumbrances	Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.
Product	A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency performs. "Circulating library books" is a process, a library book checked out is a product, and "library book check outs" is an output or demand measure of what is delivered to customers
Program	A group of services with a common purpose or result.
Program Budget	A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization and secondarily on character and object.
Property Tax	An <i>ad valorem</i> (value based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.
R12	The government's integrated financial and administrative computer system. R12 encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.
Reappraisal	A county wide revaluation of real property based on current market values. See Certified Tax Rate
Reserve	An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.
Revenue	Funds that the government receives as income to support expenditures.

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Revenue Code	A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.
Revenue Debt	Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.
Revenue, Nonrecurring	Revenues that are not expected to repeat over time and generally should not be used to support ongoing expenditures.
Satellite Cities	The seven smaller cities and towns totally or partially in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services but also provide their own city services instead of or in addition to GSD services. Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.
Services Districts	The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD; it receives more services in return for paying a higher property tax rate.
Single Audit Act	The federal law requiring a comprehensive government wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.
Special Revenue Fund	A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).
Stakeholder	Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.
Strategic Goal	A significant result to be achieved by an agency over the next two to five years.
Structural Balance	The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.
Subledger	An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.
Subsidiary	An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.
Supplemental Appropriation	A resolution appropriating funds (increasing budget authority) above and beyond previously approved levels.
Target Budget	A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.
Tax Levy	The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.
TCA	Tennessee Code Annotated, state law.

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Transfer, Budget	A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.
Transfer, Operating	All interfund transfers other than residual equity transfers (which are nonrecurring or non routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.
Unencumbered Allotment (unencumbered balance)	The portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."
Unencumbered Appropriation	The portion of an appropriation not yet expended or encumbered.
Unexpended Allotment	The portion of an allotment not yet expended.
Unexpended Appropriation	The portion of an appropriation not yet expended.
Unreserved Fund Balance	The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.
USD (Urban Services District)	One of the two primary tax districts in Davidson County. This district pays a higher property tax rate. The USD tax covers the more extensive services provided to property owners, such as garbage pickup, streetlights and sidewalks provision not provided to those in the General Service District.
Vacant Position	A position that is active (available and funded) but unoccupied.
Working Capital	A financial measure which represents the amount of day-by-day operating liquidity available to the government.

Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6 - THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the first day of July of each year and shall end on the thirtieth day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions appertaining to the general services district, as set out by this Charter, or by ordinance of the council.

Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district, as set out in this Charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

- (a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.
- (b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.
- (c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies. -- The mayor shall review the operating budget submitted to him or her by the director of finance and may make any revisions in such budget as he or she may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1st, the mayor shall submit to the metropolitan council the operating budget as approved by him or her in the form and with the contents specified in Section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall further provide the following:

- (a) performance and efficiency measurements, as determined by the director of finance, for departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government. The director of finance shall have discretion to omit those departments, boards, commissions and other agencies whose functions, duties and/or responsibilities are not conducive to quantifiable performance and efficiency measurements;

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(b) the total principal amount of debt of the metropolitan government then outstanding, excluding those items set forth in subsection (E) herein;

(c) a comparison of such total principal amount of debt to the total principal amount of debt outstanding as of the same date of the previous calendar year (expressed in both dollar and percentage terms);

(d) a calculation of debt per capita, based on such total principal amount of debt and the population of the metropolitan government, as most recently published; and

(e) a summary of the total amount of authorized but unissued general obligation bonds for which short term debt has been issued in the form of commercial paper, bond anticipation notes, or capital outlay notes; and a summary of all debt authorized pursuant to an initial general obligation bond resolution for which no short term debt has been issued.

(f) As used herein, the term "debt" shall include only (i) general obligation indebtedness and (ii) indebtedness which does not constitute general obligation indebtedness but which is payable from and/or secured by a pledge or other commitment of all or any portion of the metropolitan government's general fund; in either case, whether such indebtedness is in the form of bonds, notes, commercial paper, or other instrument.

The mayor shall promptly cause copies of the budget and the budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Section 6.06. Action by Council on Operating Budget. -- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor; except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this Charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the thirtieth day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services,

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as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the mayor or by a majority vote of the council no more than once each calendar year pursuant to Tennessee Code Annotated section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006, shall be the maximum rates allowed until the first referendum occurs.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation, or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds, covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the fifteenth day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

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Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made therefrom for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any of its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three-member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR AND VICE MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his or her consideration. If he or she approves, he or she shall sign the same, and it shall become effective according to the terms thereof. If he or she disapproves, he or she shall return the same to the council without his or her signature, which return may be accompanied by a message indicating the reasons for his or her disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his or her office for consideration.

The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one

Appendix 3: The Law and the Budget

or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable and tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.
- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120

Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of *ad valorem* taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance, the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers and agencies of the metropolitan government in relation to their organization, personnel and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year. ...

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts. ... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments. ...

Section 8.121. Division of metropolitan audit. --

A.) There shall be, as an independent agency of the metropolitan government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well-founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, through education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial reporting, and the audit functions of a governmental entity.

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ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...*(f)* Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09 (a)—(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2019-2023)

Rule 7 - Committee referrals -- All resolutions, and all ordinances upon their first reading, must be referred to the appropriate committee(s) of the Council by the Vice Mayor. The Vice Mayor may delegate this responsibility to the Clerk.

The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

Rule 14 - Certification by Director of Finance on funds availability requirement -- Upon the filing of any ordinance or resolution requiring the appropriation or expenditure of money, the Director of Finance shall be afforded a period of twenty (20) days to furnish a statement to the Council certifying the availability of funds. No committee may consider the legislation until such time as the Director of Finance has furnished such statement, or twenty (20) days has elapsed since the legislation filing.

Rule 15 - Capital Improvements Budget -- By October 31 of each year, members of Council shall submit all of their Capital Improvements Budget requests for the ensuing fiscal year to the Council Office for review by the Department of Finance, Planning Department, and implementing departments in order to identify costs, timeline and alignment with the General Plan. By December 16 of each year, a report of the reviewed requests shall be prepared by the Planning Department for review by the Budget and Finance Committee and Planning, Zoning, and Historical Committee. Prior to the Capital Improvements submittal date established by the Director of Finance, the Budget and Finance Committee and Planning, Zoning, and Historical Committee shall hold at least one joint meeting to prioritize Capital Improvement Budget requests on behalf of the Council in order to submit the requests in the format and timeline established by the Director of Finance for the Capital Improvements Budget development for the ensuing fiscal year. No Capital Improvements Budget requests shall be considered by the Council unless submitted in accordance with this rule.

Rule 21 - Legislation concerning appropriation of funds -- The Council's consideration of any resolution which issues, determines to issue, or otherwise approves any bond or other debt obligation shall be subject to the following requirements:

1. No such resolution shall be considered during the pendency of any ordinance adopting the Annual Operating Budget of the Metropolitan Government;
2. Following initial introduction, the resolution shall be deferred for at least one (1) Council meeting to allow for thorough consideration;
3. The resolution, or an attachment thereto, shall include the following information:
 - (a) the total amount to be financed;
 - (b) each of the purposes of the amount to be financed;

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- (c) for each purpose, the portion of the total amount to be financed being allocated for that purpose;
- (d) for each purpose, a description with reasonable specificity of any subparts or categories within that purpose, and the portion of the total amount to be financed being allocated for each subpart or category;
- (e) the Capital Improvements Budget project number related to the proposed purpose, subpart, or category (if available);
- (f) identification of where the proposed purpose appears (if at all) on the Metro Council's CIB Project Prioritization List.

No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvements projects (including the issuance of bonds or notes) shall be considered by the Council unless and until said legislation shall list the projects to be funded and the estimated cost of each project. Additionally, no such resolution or ordinance shall be considered if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty (30) or more days to respond to a request for information submitted by the Council or any committee of the Council.

Rule 36 – Motion to reconsider -- A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only on a final reading and an affirmative vote and then only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action.

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

Rule 39 – Special rules on consideration of operating budget ordinance -- At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a motion for the previous question on the budget ordinance cannot be made until members have been allowed at least thirty minutes for debate.

A motion to table a substitute budget ordinance cannot be made until members have been allowed at least fifteen minutes for debate.

A motion to table an amendment to either the budget ordinance or a substitute budget ordinance cannot be made until members have been allowed at least five minutes for debate.

Rule 41 - Amendments to legislation and substitute legislation -- Except for zoning matters, budget, revenue service charges, economic development incentive ordinances or tax ordinances, no ordinance may be amended or substituted after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year, with the exception of the deletion of projects, shall be entertained by the Council unless such amendment was submitted in compliance with Rule 15.

Written copies of all amendments or substitutes to resolutions and ordinances, other than substitute resolutions awarding the sale of Metropolitan Government debt by public bid, must be distributed to all members not later than 9:00 a.m. on the Monday preceding a Tuesday regular meeting of the Council prior to any action being taken upon such matters by the Council or by any committee to which the matter has been referred. Distribution shall be made by electronic mail to all members, on-line posting on the Council website, and placement of hard copies on members' chamber desks.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds. *(adopted November 21, 1991)*

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

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WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue:

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

DEBT MANAGEMENT POLICY

Purpose and Use of Debt Issuance:

Debt is to be issued pursuant to the authority of and in full compliance with provisions, restrictions and limitations of the Charter and the Constitution and laws of the State of Tennessee (including without limitation Title9, Chapter 21, Tennessee Code Annotated, and Title 7, Chapter 34, Tennessee Code Annotated (together, the "State Debt Statutes")), pursuant to resolutions adopted by the Metropolitan Council.

1. Debt may be issued for public purposes of the Metropolitan Government as permitted by the State Debt Statutes.
2. Debt may be used to finance capital projects authorized by resolutions of the Metropolitan Council and to fund costs of issuance, capitalized interest and debt service reserves, all as set forth in the resolution(s) of the Metropolitan Council.
3. Debt may only be used to fund operating expenditures when such debt is repaid in the fiscal year issued.
4. Bonds may be issued to refinance outstanding debt.

TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general assembly or the appropriate governing body of a political subdivision.

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TENNESSEE CODE ANNOTATED 7-3-314 Financial assistance to nonprofit organizations.

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

RECENTLY PASSED LEGISLATION AFFECTING METROPOLITAN FINANCIAL MANAGEMENT

Bill BL2018-1238 (as amended)

Section 5.04.140 – Prohibition on use of real property proceeds.

Proceeds from the sale of real property owned by the metropolitan government shall not be used for operating expenses of the metropolitan government.

Proceeds from the sale of real property owned by the metropolitan government, other than real property acquired pursuant to section 67-5-2501 of the Tennessee Code Annotated, shall not be relied upon as a funding source for operating expenses in any proposed operating budget.

Any proceeds from the sale of real property owned by the metropolitan government, other than real property acquired pursuant to section 67-5-2501 of the Tennessee Code Annotated, shall be used exclusively for the payment of debt services or the purchase other real property.

This section is not intended to interfere with the procedures for the disposition of property for the Metropolitan Government pursuant to Chapter 2.24, Part II, of the Metropolitan Code of Laws.

Bill BL2019-1487

5.04.110 – Annual reports to the metropolitan council.

The director of finance shall submit annual reports to the metropolitan council as follows:

1. Not later than May 1 of each year, the director of finance shall submit a report to the metropolitan council providing a summary of the metropolitan government's outstanding debt.
2. Such report shall be presented to the metropolitan council in conjunction with the presentation of the mayor's proposed operating budget...
3. Not later than November 30 of each year, the director of finance shall submit a report to the metropolitan council providing a summary of all Lending Fund transactions involving an appropriation of funding from one such fund to the other.

Bill BL2019-1486

An ordinance requiring the Metropolitan Government of Nashville and Davidson County to provide an online link to any Report on Debt Obligation that it is required to file with the State of Tennessee.

Bill BL2019-43 (as amended)

An ordinance to amend Chapter 5.04 of the Metropolitan Code to require certain financial communications from the State of Tennessee to be submitted to the Metropolitan Council by adding the following new subsection 5.04.115.

Subsection 5.04.115 – Submission of finance communications from the State of Tennessee to the Metropolitan Council.

- A. Copies of all financial communications from the State of Tennessee to the metropolitan government that are a disclosable public record under T.C.A. § 10-7-503 shall be submitted to the director of the metropolitan council office within seven days of receipt, provided that such communications that reflect negatively on the finances of the metropolitan government shall also be emailed directly to the councilmembers within seven days of receipt.
- B. The department head for the applicable department, board, commission, office, or agency shall be responsible for ensuring such communication is submitted to the director of the council office as required by this section. The department head for the applicable department, board, commission, office, or agency shall be responsible for ensuring such communication is submitted to the director of the council office as required by this section.

Bill BL2020-336 (as amended)

An ordinance requiring the Director of Finance to provide recommendations to the Metropolitan Council regarding revisions to the Metropolitan Government's Debt Management Policy.

Section 1– The Director of Finance shall recommend to the Metropolitan Council not later than January 1, 2021, revisions to the Metropolitan Government's Debt Management Policy, if any are appropriate, which may include without limitation: (a) the impact of unfunded Other Post-Employment Benefits (OPEB) liability on Metro's capacity to obtain debt; (b) whether it would be considered prudent to set limits regarding the general amounts, terms, and conditions of each major category of debt for the General Fund of the General Services District, General Fund of the Urban Services District, and Schools General Fund; and (c) other matters that should be updated in the existing policy.

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Bill BL2020-534

An ordinance to require a debt report from the Director of Finance each time a capital spending plan is filed containing specific information about the impact the capital spending plan will have on the Metropolitan Government's debt levels.

Section 5.04.110 of the Metropolitan Code is hereby amended by adding the following new subsection C.:

C. In addition to the annual debt report required by this section, the Director of Finance shall provide the Metropolitan Council with a report at the time a capital spending plan initial general obligation bond resolution is filed.

Such report shall at a minimum include the following:

1. Total CSP amount
2. Annual debt requirement projections for the CSP
3. Percentage of CSP debt of general government expenditures
4. The percentage of the annual operating budget appropriated for the payment of commercial paper and general obligation bond debt service for the current fiscal year and for each of the prior five fiscal years
5. Total debt compared to assessed value after adoption of the CSP
6. Projected capital spending plan amounts for each of the next five years if known

Appendix 4: Welcome to Nashville!

From the very beginning, Nashville grew out of a foundation built on music. Being known as Music City USA and Home of the Grand Old Opry has attracted visitors from around the world. And Nashville is proud of its musical roots, but Nashville is more than music. Nashville has a growing economy, well-educated population, diverse neighborhoods, and culture. Located in the heart of middle Tennessee, Nashville is home to more than 711,000 residents. According to the Nashville Chamber of Commerce, Nashville’s economic market encompasses 10 counties and a population of more than two million making it the largest Metro area in a five-state region. Nashville is home to numerous colleges and universities, and is a major center for the transportation, healthcare, banking and investment, and technology industries. Nissan North America, Bridgestone Americas, Mitsubishi Motors North America, HCA Healthcare, Alliance Bernstein and iHeartMedia all call Nashville home.

Employment

Top Area Employers

(excluding government agencies)

- Vanderbilt University Medical Center
- Nissan North America
- HCA Healthcare Inc.
- Vanderbilt University
- Saint Thomas Health
- Community Health Systems
- Randstad
- Asurion
- The Kroger Co.
- National Healthcare Corp.
- Shoney's
- Electrolux Home Products
- Bridgestone Americas
- Lowe's Cos.
- Cracker Barrel Old Country Store
- Amazon.com
- Gaylord Opryland Resort
- AT&T Inc.
- Dollar General Corp.
- Middle Tennessee State University
- UnitedHealthcare
- Goodwill Industries of Middle TN
- Verizon Wireless A.O. Smith Corp.
- Ingram Content Group Inc.
- Tyson Foods
- State Farm Insurance
- Schneider Electric
- Walgreens
- Dell
- UBS
- Geodis
- Deloitte
- Genesco
- Gap
- Regions Bank
- LifeWay Christian Resources

Household Income

Per capita income	\$35,253
Median Household income	\$59,828

(Source: U.S. Census Bureau, 2019 QuickFacts)

Average Hourly Wages for Selected Occupations

Occupation	Nashville Area	United States
All Occupations	\$23.98	\$25.72
General and Operation Managers	58.08	59.15
Musicians and Singers	42.76	39.96
Registered Nurses	31.28	37.24
Heavy and Tractor-Trailer Truck Drivers	23.19	22.52
Bookkeeping, Accounting and Auditing Clerks	21.28	20.65
Retail Salespersons	14.46	14.12

(Source: U.S. BLS, Occupational Employment Statistics, May 2019)

Unemployment Rate (%)

Year	Nashville	United States
2020	7.0	10.2
2019	2.7	3.7
2018	2.7	3.9
2017	2.9	4.3
2016	3.7	4.9
2015	4.5	5.3
2014	5.2	6.2
2013	6.2	7.4
2012	6.4	8.1
2011	7.8	8.9
2010	8.6	9.6
2009	8.9	9.3
2020	7.0	10.2

(Source: Bureau of Labor Statistics)

Appendix 4: Welcome to Nashville!

Education

The Nashville region is defined by its well-educated population, low cost of living and doing business, and a creative culture. Cultural diversity, unique neighborhoods, a variety of industries, and a thriving creative community make Middle Tennessee among the nation’s best locations for relocating, expanding, and startup companies.

Metro Nashville Public Schools

Early Learning	4
Elementary	70
Middle School	29
High School	23
Special Education	3
Alternative	3
Charter School	27

(Source: mnps.org Quick Guide)

Other Schools in Davidson County

Private and Parochial	77
Four Year and Post Graduate Institutions	30
Community Colleges	12
Vocational and Technical Schools	20

Higher Education Facilities

- Vanderbilt University
- Belmont University
- Tennessee State University
- Bethel University
- Lipscomb University
- Trevecca University
- Meharry Medical College
- Fisk University
- Nashville State Community College
- Tennessee College of Applied Technology



Financial Assistance

Nashville GRAD

Nashville State Community College provides financial and academic support for full-time students pursuing higher education. Nashville GRAD offers eligible students financial assistance with textbooks, transportation, industry certification fees, emergency needs and additional tools or equipment while they are pursuing a full-time education at Nashville State. Full-time students also receive wraparound services including academic and career counseling and advisory. For more information visit: nsc.edu/admissions/nashville-grad

Free College for All

Tennessee’s Drive to 55 initiative provides free tuition to technical and community colleges for all Tennesseans. Tennessee is the first state in the nation to offer tuition-free community or technical college to high school students and adults.

Tennessee Reconnect

Started in 2018, the Tennessee Reconnect program helps adults attend a community college or technical college and complete a postsecondary degree or credential, tuition-free. The joint effort includes public and private nonprofit higher education institutions, the region’s workforce development boards, and community and employer partners. For more information, visit toreconnect.gov/

Appendix 4: Welcome to Nashville!

Unique Neighborhoods and Infrastructure Information

Nashvillians often identify themselves by their neighborhood or their part of the community. VisitMusicCity.Com has compiled a description of each one of our unique neighborhoods to assist visitors in finding the perfect location to stay when one either rents an Airbnb or is looking for their forever home.

The Gulch

Just south of downtown lies this once-abandoned industrial area that's undergone an urban revitalization in recent years sparking an intoxicating new energy. The exceedingly walkable LEED-certified community is teeming with boutique hotels, high-rise condos, instagrammable murals, shops, live music venues, breweries, and diverse culinary offerings spanning everything from biscuits and Nashville Hot Chicken to Detroit-style pizza, traditional ramen, and Indian food.

Belmont/Hillsboro Village

Conveniently located near Vanderbilt and Belmont Universities, Hillsboro Village is a collection of shops, boutiques, and restaurants perfect for a day's stroll. Adjacent to Hillsboro Village is the Belmont area, which is home to Belmont University, a historic home, shops, and some great eating.

West End/Elliston Place

The epicenter of West End is Centennial Park, one of Nashville's premier urban parks located adjacent to Vanderbilt University and home to a full-scale replica of the Parthenon in Greece. Just up the way is Elliston Place where some of the city's most storied rock clubs can be located – hence the microneighborhood's "Elliston Place Rock Block" nickname – as well as several eclectic dining options. Further south down West End is Belle Meade, a wealthy residential community known for its stately homes including two historic properties that can be toured by visitors: Belle Meade Plantation and Cheekwood Estate & Gardens.

SoBro

The south side of downtown Nashville's Broadway is called SoBro. Unlike its neighbor North of Broadway up the hill, this area is known for all things new – the city's sprawling convention center, live music venues, major hotel brands, boutique properties, restaurants, bars, and even the just under 15-year-old Schermerhorn Symphony Center designed to look like it's been there for decades.

Berry Hill

At first glance, Berry Hill looks like a purely residential neighborhood until you realize funky independent shops, restaurants, recording studios and music publishers occupy many of the homes. Technically its own city, Berry Hill is treated as a distinct neighborhood of Nashville and is located just south of Downtown beyond Eighth Avenue South.

Germantown

Named for the European immigrants who first settled here in the mid-19th century, Germantown is a historic community on the National Register of Historic Places located just a few blocks northwest of downtown Nashville. The area is home to the Tennessee State Museum and Bicentennial Capitol Mall State Park, local boutiques and many of Nashville's most critically-acclaimed restaurants making it a culinary destination in its own right.

Green Hills

Considered one of the most desirable areas to live in Nashville, Green Hills is an affluent suburban enclave known for upscale brands and boutiques. Hidden within an inconspicuous strip mall is the famed Bluebird Cafe, home to both established and up-and-coming songwriters.

Midtown/Vanderbilt

Sandwiched between downtown, Music Row, West End and Hillsboro Village is Midtown, an area adjacent to the prestigious Vanderbilt University. Here, students, music industry folks and business executives converge with visitors in the neighborhood's many chef-driven restaurants and bustling bars. Its walkability, multitude of hotel options and proximity to both downtown and other unique neighborhoods make it an exceptionally convenient area to stay in Nashville.

Airport/Donelson

The Nashville International Airport isn't the only thing to experience in Donelson, located just 10 miles east of downtown. Diverse eateries and interesting attractions including Andrew Jackson's Hermitage, home of the 7th US president, can be found here and in the surrounding areas. Budget-friendly hotels abound within proximity of the airport, making it a convenient place to stay during a visit to Nashville.

8th Avenue/Melrose

Eighth Avenue and Melrose, just south of downtown and the Gulch, is home to some of the best antique shops in town. Refuel after digging for a one-of-a-kind find at one of the areas many budget-friendly corner cafes, chef-driven restaurants, and family-friendly eateries.

Appendix 4: Welcome to Nashville!

Downtown Nashville

The sound of Nashville reverberates from the city's downtown core where honky-tonks play world-class live music 365 days a year, historic buildings have been reimagined into music attractions, boutique hotels, art galleries, and chef-driven restaurants, and newly constructed hotels, eateries, music venues, and attractions pop up all over.

12South

A half-mile stretch along 12th Avenue South called the 12South neighborhood with a vintage clothing store on one end, a gourmet restaurant on the other, and many unique Nashville businesses in between. One of the most walkable neighborhoods in Nashville, 12South is a shopping and dining destination full of restaurants, coffee houses, bakeries, bars, and boutiques featuring local designers and makers.

Opryland/Music Valley

Just ten miles east of downtown and seven miles north of the Nashville International Airport is Music Valley where world-class country music entertainment, family-friendly dining establishments, and bargain shopping can be found. This area is home to the Grand Ole Opry, Opry Mills shopping center, Gaylord Opryland Resort and Convention Center, SoundWaves, and some fantastic country-music themed attractions and restaurants.

Wedgewood-Houston

Wedgewood-Houston "WeHo" neighborhood is located a few blocks south of downtown Nashville with borders defined by Houston Street to the north, Wedgewood Avenue to the south, Eighth Avenue South to the west and Fourth Avenue South/Nolensville Pike to the east. The proximity to downtown, relatively affordable rents and real estate prices, and the number of old warehouses, factories and garages have attracted artists, musicians and entrepreneurs to open restaurants, distilleries, breweries, galleries, studios and workshops in the area. Look for major growth in the years to come: Apple Music's Nashville office and a SoHo House Hotel are slated to open here soon.

North Nashville

Located a few miles from downtown, North Nashville is a neighborhood steeped in rich history. Home to three historically black universities, Fisk University with its famed art galleries and Fisk Jubilee Singers, Meharry Medical College, and Tennessee State University, North Nashville has long been the hub of the city's black community. Jefferson Street is known for its musical past, once the epicenter of Nashville's thriving R&B and jazz scene. Today, visitors can explore the shops, bars, and restaurants lining Buchanan Street.

Marathon Village

A cluster of buildings that formerly housed Marathon Motor Works in the early 1900's makes up the area known as Marathon Village just minutes from downtown. Today, a creative community of unique retail, business and entertainment facilities reside here, including a bourbon distillery, gourmet confectionary and Antique Archaeology, home base for the American Pickers show on the History Channel.

Music Row/Demonbreun/Edgehill

This neighborhood is considered the heart of Nashville's entertainment industry. Nestled within homes and buildings are the recording studios from which your favorite songs came to be. Including everything from Elvis Presley's "How Great Thou Art" (recorded at Historic RCA Studio B) to Foo Fighters' "Congregation" (recorded at Southern Ground Nashville).

East Nashville

Located across the Cumberland River from downtown Nashville is the stomping ground of Nashville's creative class, attracted to the area's culturally diverse and eclectic vibe and historic homes dating back to the early 1900s. In the early aughts, East Nashville helped put Nashville on the map as a culinary destination with beloved restaurants like Margot Cafe & Bar and Marche Artisan Foods, a reputation the neighborhood maintains today. Locals frequent the many dive bars, craft cocktail joints, coffee shops, and vintage stores sprinkled throughout the neighborhood.

Sylvan Park

Southwest of downtown Nashville lies the quaint and quiet neighborhood of Sylvan Park, a largely residential area brimming with locally-owned restaurants, bars and shops that have stood the test of time. The neighborhood's main thoroughfare is Murphy Road that ends at McCabe Park where locals and visitors alike enjoy McCabe Golf Course and the surrounding Richland Creek Greenway. The Nations and West End neighborhoods flank either side of Sylvan Park.

(Source: visitmusiccity.com)



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To support our unique neighborhoods and industries, Metro Nashville/Davidson County offers different services depending on where a person resides. In the Urban Service District, residents receive more amenities which include curbside recycling, streetlights, and trash pickup. Those in the General Service District which is all of Davidson County receive assistance from the police and fire departments, access to recycling centers, and access to Piedmont Gas and the Nashville Electric Service.

FY2020 Service Statistics

Police provides community-based police products to the public so they can experience a safe and peaceful Nashville.

Ratio of officers per 1,000 Population	2.03
Total calls for police services	928,515
# of calls – Field initiate by Dispatch	131,465
# of calls – Mobile/Laptop	338,358
# of calls - Emergency (Code 3)	130,642
# of calls - Non-emergency	326,060
# of calls – Other calls	1,990
Average Urgent call, proceed directly to scene * Use emergency equipment * Receive to arrive time in minutes	10.4
Average Urgent call, proceed directly to scene * No emergency equipment * Receive to arrive time in minutes	37.7
Average Routine call * Receive to arrive time in minutes	69.3

Public Works delivers a wide range of services that help define the quality of life for Nashville and Davidson County's residents, businesses and visitors by ensuring a safe and convenient complete streets transportation infrastructure; protecting the environment; and creating cleaner, beautiful, and more livable neighborhoods.

Roads Maintained (Lane Miles)	5,930
Signs In Metro	105,000
Streetlights	55,108
Curbside Recycling	11,053.89 tons
Household Hazardous Waste Collected	153.79 tons
Brush Collected	35,755.60 tons
Convenience Center Recycling	1,909.48 tons
Trash Collected	179,135.55

Water, Sewer, and Stormwater supplies, treats, manages, and protects our water resources in a sustainable manner for the benefit of all who live, work and play in our community.

Treated Water Source	Cumberland River
Daily Capacity	180,000,000 gal
Average Daily Water Deliver	90.34 MG
Peak Water Delivery was on 5.29.18	115.07 MG
Average Daily Wastewater Treatment	188.4 MG
Peak Wastewater Treatment was on 2.23.19	457 MG
Customer Bills Generated	2,572,363
Number of Calls Taken	668,458
Miles of Streets Swept	18,055

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Fire Protection provides high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all-hazard response minimizes harm to life, property and environment

	General Service District	Urban Service District
Square miles covered	362	171
Number of Stations	10	29
Average Response Time (minutes)	7:35	6:07
Employees (full-time)	542.98	696.00
Total Incidents	22,297	94,044



Piedmont Natural Gas Company is a business unit of Duke Energy and the trusted natural gas provider for residential and business customers in North Carolina, South Carolina, and Tennessee.

Month	Residential Price (Monthly Charge)	Rate/Therm
January 2020	\$17.45	0.77165
April 2020	\$17.45	0.63336
July 2020	\$17.45	0.60461
October 2020	\$17.45	0.60461

Nashville Electric Service provides safe and reliable power to the city we call home.

Peak High for Fiscal Year 2020 (Winter): January 20,2020	2,160,955 kW
Peak High for Fiscal Year 2020 (Summer): August 13,2019	2,483,295 kW
Number of Customers	411,643
Millions of kWh Sold Residential	4,862
Millions of kWh Sold Small Commercial	791
Millions of kWh Sold Large Commercial	5,900
Square Miles of Service (Approximate)	700
Power Purchased from Tennessee Valley Authority	\$887,729

Appendix 4: Welcome to Nashville!

A Creative Community

Metro Nashville/Davidson County is home to many unique festivals, industries, and houses an impressive park system which has a replica of the Parthenon. Below you will find a few of the things that make Nashville so unique. For a complete listing of festivals, businesses, and industries, visit Nashville Chamber of Commerce's website (<https://www.nashvillechamber.com/>) or VisitMusicCity's website (<https://www.visitmusiccity.com/>).

Creative Festivals

- **Hot Chicken Festival:** The annual Music City Hot Chicken Festival, created in 2007, brings together the local community and visitors to celebrate the uniquely-Nashville dish - Hot Chicken. The FREE event is held in East Park on July 4th each year and starts with the Fire Truck Parade through the streets of East Nashville.
 - Website: <http://hotchickenfestival.com>
- **Tomato Art Fest** is free to attend and wide open to the public. It is dedicated to uniting the community and its visiting guests for a day of inspired art, wacky contests, great live music, unique vendors, creative kids activities, favorite local food trucks, and is committed to ensuring that the fest is green in every possible aspect and maintains Nashville and community traditions.
 - Website: <https://www.tomatoartfest.com>
- **CMA Music Festival** is a four-day music festival centered on country music hosted each June by the Country Music Association in Nashville, Tennessee. Beginning in 1972 as Fan Fair, the event now draws over 400 artists and celebrities who hold autograph sessions and perform in concerts offered throughout the festival.
 - Website: <https://cmafest.com/>
- **The Rock 'n' Roll Nashville Marathon**, previously known as the Country Music Marathon, is an annual marathon, half marathon, and 5K run that has been held in Nashville, Tennessee, since 2000. The marathon is followed by an evening country music concert.
 - Website: <https://www.runrocknroll.com/nashville/>
- **The Nashville Film Festival (NashFilm)** is a globally-recognized non-profit organization and cultural event presenting the best in world cinema, American independent films and documentaries by veteran masters, up-and-coming directors, and first-time filmmakers. With Academy Award® qualifying status, the Nashville Film Festival celebrates innovation, music and the many voices of the human spirit through the art of film. Originally founded in 1969, the Nashville Film Festival is one of the first film festivals in the United States.
 - Website: <https://nashvillefilmfestival.org/>
- **Live On The Green** is a free outdoor concert series usually held on Thursdays in August. Presented by local radio station *WRLT* at Public Square Park in downtown Music City. The stage is always set up on the steps of the Plaza and the crowd gathers in the grassy area of Public Square Park to watch performances from local, regional, and national artists.
 - Website: <https://liveonthegreen.com>
- **Music City Brewer's Festival** is the Original Beer Fest in Nashville! Grab your friends, your pretzel necklace and get ready to sample from some of the best local, regional, national and imported breweries as well as a variety of seltzers and spirits! We have live music early, a DJ later and tons of fun and games throughout the day.
 - Website: <https://www.musiccitybrewersfest.com/>

Creative Industries

- **Hatch Show Print** was established more than 140 years ago. The Hatch Show Print has designed custom prints and posters for every event, milestone, industry, and idea imaginable, from show posters and product packaging to celebratory keepsakes and simple save-the-dates.
 - Website: <https://hatchshowprint.com>
- **United Record Pressing** was founded as Southern Plastics. This business is a vinyl pressing plant located in Nashville, Tennessee, that has been in operation since 1949.
 - Website: <http://www.urpressing.com/>
- **The Cupcake Collection** is an invitation into the lives of the Francois family. They do their best to welcome all the customers like guest. After all, our bakery is housed right inside the family living room.
 - Website: <https://www.thecupcakecollection.com/>

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Creative Music History

- **Ryman Auditorium:** When you walk through the doors of historic Ryman Auditorium, one thing becomes clear right away: this isn't just another nightly music venue, and it's so much more than a daytime tourist stop. This place is hallowed ground. This is the exact spot where bluegrass was born—where Johnny Cash met June Carter, where souls were saved, and a slice of history was nearly lost. It was right here that country music found an audience beyond its own back porch, and countless careers took off as deals were signed on napkins and paper scraps backstage. This is a building where anything is possible: a soul can find redemption, a crumbling building can find salvation, and an unknown kid with a guitar can find his or her name in lights.
 - Website: <https://ryman.com/>
- **The Grand Ole Opry:** The stage that showcases the past, present, and future of country music. For 95 years, the radio show has been the home to the art form's growth and change, from the first broadcast in the National Life Building on WSM's Barn Dance in 1925 to the move into the new Opry House in 1974, and now to audiences across the globe on Circle TV and host to the 55th Annual ACM Awards in 2020. The Opry remains the platform that connects artists and fans to the music they love.
 - Website: <https://www.opry.com/>
- **Country Music Hall of Fame and Museum:** This organization seeks to collect, preserve, and interpret the evolving history and traditions of country music. Through exhibits, publications, and educational programs, the museum teaches its diverse audiences about the enduring beauty and cultural importance of country music.
 - Website: <https://countrymusichalloffame.org/>
- **National Museum of African American Music:** This is the only museum dedicated to preserving and celebrating the many music genres created, influenced, and inspired by African Americans. The museum's expertly-curated collections will share the story of the American soundtrack by integrating history and interactive technology to bring the musical heroes of the past into the present.
 - Website: <https://nmaam.org/>
- **Tootsies Orchid Lounge:** A honky-tonk bar located in Nashville, Tennessee behind the Ryman Auditorium. Tootsie's has three stages that host live local talent each night covering modern day country music artists such as Jason Aldean, Taylor Swift, and other popular country music artists, as well as original work. Some of its early famous first customers were Willie Nelson, Patsy Cline, Mel Tillis, Kris Kristofferson, Waylon Jennings, Roger Miller and numerous others country musicians. According to www.tootsies.net, Willie Nelson received his first songwriting gig after singing at Tootsie's.
 - Website: <http://www.tootsies.net/>
- **The Johnny Cash Museum:** This establishment opened in April 2013 in Nashville, Tennessee, to honor the life and music of the country superstar often referred to as the "Man in Black." It houses the world's largest collection of Johnny Cash memorabilia and artifacts, including a stone wall taken from his lake house in Hendersonville, Tennessee, and is officially authorized by Cash's estate.
 - Website: <https://www.johnnycashmuseum.com/>
- **George Jones Museum:** Though temporarily closed due to the Nashville Christmas Bombing of 2020, the George Jones museum focuses on the man and legend of Country Music. George Jones had more country songs on the Billboard chart and more top 40 songs than any country artist in history. His influence is heard everyday through the biggest country music artists. Experience his legacy and see George Jones memorabilia up close and personal in one of Nashville's best museums. Watch performances, listen to some of his many hits, and immerse yourself in George's powerful story.
 - Website: <https://georgejones.com/museum/>
- **Printer's Alley:** A famous alley in a well-hidden corner of downtown. The alley takes its name from the early connection to the Nashville printing and publication industry. In the 1940's, the alley became a center of the city's nightclub and entertainment district through its reputation for late-night jazz music sessions and loose interpretation of the liquor laws of the period.
 - Website: <http://www.theprintersalley.com/>

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Creative Community: Parks, Galleries, and History

Nashville's municipal park system was established in April of 1901. The first park in the system was Watkins Park. This was closely followed by the acquisition of Federal Park (grounds of the Customs House) and then Centennial park in 1902. In 1963 the first Metropolitan Board of Parks and Recreation was appointed in accordance with the Metro charter. The Metro charter authorizes this board to employ a director of parks and to supervise, control, and operate the park and reservation system of the metropolitan government.

282 Metro Parks

- Open to the Public 13,638 acres
- Land Banked 1,682 acres

11 Major Greenway Corridors

- Cumberland River Greenway
- Gulch Greenway
- Harpeth River Greenway
- Mill Creek Greenway
- Richland Creek Greenway
- Seven Mile Creek Greenway
- Stones River Greenway
- Whites Creek Greenway
- 440 Greenway
- Browns Creek Greenway
- Charlotte Corridor Rail with Trail Greenway

Areas of Key Interest

- Parthenon Museum
- Two Rivers Mansion
- Centennial Art Center and Gallery
- Centennial Performing Arts Studios
- Warner Park Nature Center
- Wave Country Water Park
- Fort Negley Visitors' Center and Historic Site
- Shelby Bottoms Nature Center in Shelby Bottoms Park
- Beaman Nature Center in Beaman Park
- Bells Bend Outdoor Center
- Warner Equestrian Center in Percy Warner Park
- Stone Hall Historic Site
- Cross Country Running Courses in Percy Warner and Shelby Parks
- Looby Theater
- Hamilton Creek Sailboat Marina
- Fort Nashborough Historic Site
- Fair Park
- Nashville Zoo
- Ascend Amphitheater
- Nissan Stadium parking lots
- Music Row median and roundabout
- 5th Ave Streetscape
- Deaderick Streetscape
- Church Street Streetscape

Our Facilities Include

- 155 Playgrounds
- 100 miles of Greenway Trails – paved
- 96.5 miles Primitive/Hiking Trails
- 21 miles Horse Trails
- 36 miles Mountain Bike Trails
- 7 Golf Courses
- 10 Swimming pools
- 17 Neighborhood Community Centers
- 10 Regional Community Centers
- 3 Senior Centers
- 4 Water Spray Parks (with Azafran jets)
- 2 Skate Parks (Two Rivers & Una Park)
- 9 Dog Parks (off leash)
- 83 Baseball/Softball fields (in parks)
- 109 Multi-use Soccer/Football fields
- 101 Tennis Courts
- 37 Basketball Courts
- 118 Picnic Shelters (60 Reservable)
- 5 Sand Volleyball
- 3 Cricket
- 6 Boat Ramps
- 15 Canoe/Kayak Access Sites
- 26 Public Art Installations (outdoors in parks)
- 3 Model Airplane Flying Fields
- 5 Frisbee Disc Golf Courses
- 1,200 Street Trees




Centennial Sportsplex

- 2 Ice Rinks
- 1 Fitness Center
- 2 Swimming Pools
- 13 Outdoor Tennis Courts
- 8 Outdoor Youth Tennis Courts
- 4 Indoor Tennis Courts (full size)

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When thinking about how “Strength” and “Creativity” found a foothold in Music City, there are many other aspects for visitors and residents to view. Below you will find a few of points of interest that are often visited during the months of April and October when Music City comes to life with a variety of outdoor events and attractions.

Galleries & Museums include:

- **Cheekwood Botanical Gardens and Museum of Art** is a 55-acre botanical garden and historic estate in Nashville, featuring art galleries, seasonal festivals, and breathtaking wedding venues.
 - Website: <http://www.cheekwood.org>
- **Fisk University Galleries** maintains a permanent collection of over 4,000 objects that span three centuries of art history. Paul Cezanne, Pablo Picasso, Alexander Calder, Georgia O’Keefe, and Alfred Stieglitz are just a few of the acclaimed artists represented in the collection. A Bible presented to President Abraham Lincoln by free black of Baltimore in 1864 is in the Special Collection.
 - Website: <https://www.fisk.edu/galleries>
- **Frist Art Museum** hosts touring exhibitions from some of the most prestigious collections in the world, as well as award-winning shows organized in-house.
 - Website: <http://www.fristcenter.org>
- **Adventure Science Center** is a 44,000 square foot science and technology center featuring more than 175 hands-on exhibits focused on biology, astronomy, physics, earth science, weather, and space. Its non-profit dedicated to delivering dynamic learning experiences that open minds to the wonders of science and technology.
 - Website: <http://adventuresci.org>
- **The Parthenon** is a full-scale replica of the original Parthenon in Athens, Greece. It was designed by architect William Crawford Smith and built in 1897 as part of the Tennessee Centennial Exposition. The plaster replicas of the Parthenon Marbles found in the Naos are direct casts of the original sculptures, which adorned the pediments of the Athenian Parthenon dating back to 438 B.C. The originals of these powerful fragments are housed in the British Museum in London. The Parthenon also serves as Nashville's art museum. The focus of the Parthenon's permanent collection is a group of 63 paintings by 19th and 20th century American artists donated by James M. Cowan.
 - Website: <http://www.nashville.gov/Parks-and-Recreation/Parthenon.aspx>
- **Tennessee Performing Arts Center** is a nonprofit organization dedicated to leading with excellence in the performing arts and arts education, creating meaningful and relevant experiences to enrich lives, strengthen communities, and support economic vitality. Its three performance halls are named after the three U.S. Presidents that hailed from Tennessee. The Center is home to The Nashville Ballet, The Nashville Opera, and The Tennessee Repertory Theatre. In addition to its operations, the Center hosts a series of touring Broadway shows and special engagements.
 - Website: <http://www.tpac.org>
- **Tennessee State Museum** is a 137,000-square-foot building includes a Tennessee Time Tunnel chronicling the state's history by leading visitors through the museum's permanent collection, a hands-on children's gallery, six rotating galleries, a digital learning center, and a two-story Grand Hall. Exhibitions include significant artifacts related to the state's history, along with displays of art, furniture, textiles, and photographs produced by Tennesseans. The museum's Civil War holdings consists of uniforms, battle flags, and weapons.
 - Website: <http://www.tnmuseum.org>

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Historic sites in or near Nashville include:

- **The Battle of Nashville/Fort Negley** features exhibits, monthly activities, annual events and self-guided tours of Fort Negley Park. As the largest inland stone-fortification built during the Civil War, Fort Negley stood as the centerpiece of Union occupation of Nashville. The 4,605-square-foot, \$1 million facility includes a small multipurpose theater, exhibit space, meeting room, staff spaces, public restrooms, and an outdoor plaza. Admission to Fort Negley is free.
 - Website: <http://www.bonps.org/fort-negley>
- **Belle Meade Plantation** is a historic mansion that is now operated as an attraction dedicated to the preservation of Tennessee’s history, architecture, hospitality, and equestrian legacy. Guests can enjoy Historic Tours, Family Tours, Wine & Food Pairings, Bourbon Tastings, and Chef-Inspired Food & Wine Pairings.
 - Website: <http://www.bellemeadeplantation.com>
- **The Hermitage** was the home of Andrew Jackson, our nation’s 7th President. From Jackson’s initial purchase and major remodeling through a devastating fire and restoration, the mansion has endured to be visited by millions today.
 - Website: <http://www.thehermitage.com>
- **Travelers Rest** is the oldest historic house museum open to the public in Nashville. Our primary mission is history education and we serve more than 12,000 children and adult visitors each year. Our programs and events cover 1,000 years of history, from Mississippian period Native American settlement through the 19th century using the cultural resources John Overton’s 1799 home.
 - Website: <http://www.travellersrestplantation.org>

Whether you are interested in our local economy, relocating to our unique neighborhoods, learning about our rich history, or listening to the music that helped shape America, Nashville “Welcomes” everyone.



Appendix 5: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Calendar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2012=100	2012=100	1982-84=100	Square miles (less large bodies of water)			Population		
1974	28.76	20.77	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	31.43	22.77	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	33.16	23.87	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	35.21	25.37	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	37.68	27.02	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	40.79	29.40	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	44.48	32.58	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	48.66	35.82	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	51.62	38.01	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	53.66	39.70	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	55.56	41.41	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	57.34	43.10	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	58.50	44.34	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	59.94	46.41	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	62.04	47.96	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	64.45	50.28	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	66.84	52.78	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	69.06	54.62	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	70.63	56.60	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	72.32	58.05	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	73.85	59.59	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	75.39	61.21	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	76.77	62.62	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	78.09	64.00	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	78.94	65.29	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	80.07	67.88	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	81.89	71.16	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	83.76	73.63	177.1	501.0	170.0	331.0	578,832	397,141	181,691
2002	85.04	75.14	179.9	501.0	170.0	331.0	582,346	398,165	184,181
2003	86.74	77.76	184.0	501.0	170.0	331.0	588,512	401,005	187,507
2004	89.12	81.72	188.9	501.0	170.0	331.0	597,263	407,314	189,949
2005	91.99	86.33	195.3	501.0	170.0	331.0	607,413	411,680	195,733
2006	94.81	90.68	201.6	525.0	184.0	341.0	614,200	418,220	195,980
2007	97.34	95.43	207.34	525.0	184.0	341.0	620,267	422,352	197,915
2008	99.22	100.28	215.30	525.0	184.0	341.0	626,144	424,696	201,448
2009	100.00	100.00	214.54	525.0	184.0	341.0	629,211	431,371	197,840
2010	101.23	102.71	218.06	525.0	184.2	340.8	626,681	420,846	205,835
2011	103.32	105.92	224.94	525.0	186.7	338.3	635,799	427,119	208,356
2012	105.22	107.99	229.59	525.0	186.7	338.3	649,318	433,833	214,462
2013	106.92	110.06	232.96	525.0	186.7	338.3	659,428	440,730	217,872
2014	108.84	112.52	236.74	525.0	186.7	338.3	669,094	434,086	234,261
2015	110.01	113.17	237.02	525.0	186.7	338.3	678,889	462,201	216,688
2016	111.42	114.16	240.01	525.0	186.7	338.3	684,410	444,297	240,113
2017	113.43	117.25	245.12	525.2	197.8	327.4	691,243	495,889	195,354
2018	111.02	114.85	251.23	525.2	197.8	327.4	692,587	498,423	194,164
2019	113.57	117.26	257.01	525.2	197.8	327.4	694,144	498,007	196,137
2020	114.42	117.73	260.47	525.2	197.8	327.4	715,884	507,314	208,570

Sources: GDP: Dept of Commerce BEA (<http://www.bea.gov/>) CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)
 Area & Population: U.S. Census Bureau American Community 2018 & 2019 5-Year estimates, 2020 Decennial Census and Metro Planning Department.

GDP Price Index data reflects prices in the domestic economy. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The GDP Price Index and GDP State & Local Government Purchases reflect base year change from 2012. The percentage change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

Appendix 6: Pay Grades and Rates

This table presents Civil Service* and non-Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement.

Grade	Annual Salary		Steps	Months	Grade	Annual Salary		Steps	Months
	Min	Max				Min	Max		
BE	-----	14,000	-----	-----	SP01	11.46	15.56	Open Range	-----
CM	-----	23,100	-----	-----	SS01	13.18	16.81	Open Range	-----
CO01	38,300	49,790	10	12	ST01	22,773	29,605	10	12-24
CO02	41,767	54,297	10	12	ST02	24,834	32,284	10	12-24
CO03	45,547	59,211	10	12	ST03	27,082	35,206	10	12-24
CO04	50,311	65,401	10	12	ST04	29,533	38,393	10	12-24
CO05	55,402	72,018	10	12	ST05	32,206	41,868	10	12-24
DP01	75,763	136,373	Open Range	-----	ST06	35,121	45,658	10	12-24
DP02	101,847	193,956	Open Range	-----	ST07	38,300	49,790	10	12-24
DP03	137,944	275,887	Open Range	-----	ST08	41,767	54,297	10	12-24
ET01	-----	41,767	1	6	ST09	45,547	59,211	10	12-24
ET02	43,008	55,910	10	12-24	ST10	50,311	65,401	10	12-24
ET03	45,547	59,211	10	12-24	ST11	55,402	72,018	10	12-24
ET04	50,311	65,401	10	12-24	TG01	23,569	27,450	5	12-24
ET05	55,402	72,018	10	12-24	TG02	24,759	28,847	5	12-24
ET06	60,870	79,132	10	12-24	TG03	27,735	32,340	5	12-24
ET07	72,953	102,436	Open Range	-----	TG04	30,477	35,600	5	12-24
ET08	85,085	127,628	Open Range	-----	TG05	32,469	38,031	5	12-24
FD01	-----	43,105	1	6	TG06	34,435	40,179	5	12-24
FD02	-----	47,899	1	6	TG07	36,376	42,507	5	12-24
FD03	51,341	66,739	10	12	TG08	38,316	44,706	5	12-24
FD04	56,709	73,720	10	12	TG09	40,386	47,009	5	12-24
FD05	62,449	81,183	10	12	TG10	42,171	49,182	5	12-24
FD06	66,155	86,000	10	12	TG11	44,163	51,459	5	12-24
FD07	70,408	91,528	10	12	TG12	46,052	53,710	5	12-24
FD08	77,449	100,681	10	12	TG13	47,863	55,961	5	12-24
FD09	85,194	110,749	10	12	TG14	49,803	58,082	5	12-24
FD10	95,417	124,039	10	12	TG15	51,795	60,592	5	12-24
FD11	109,715	164,573	Open Range	-----	TG16	53,762	62,687	5	12-24
FD12	120,687	199,133	Open Range	-----	TL01	25,898	30,166	5	12-24
FD13	133,310	226,593	Open Range	-----	TL02	27,165	31,719	5	12-24
HD01	127,632	210,593	Open Range	-----	TL03	30,451	35,522	5	12-24
HD02	134,014	221,123	Open Range	-----	TL04	33,556	39,299	5	12-24
HD03	139,119	229,546	Open Range	-----	TL05	35,755	41,783	5	12-24
HD04	146,075	241,024	Open Range	-----	TL06	37,902	44,215	5	12-24
JS01	43,723	56,835	Open Range	-----	TL07	39,972	46,776	5	12-24
JS02	52,468	68,208	Open Range	-----	TL08	42,171	49,182	5	12-24
JS03	62,961	81,850	Open Range	-----	TL09	44,370	51,692	5	12-24
MM	-----	180,000	-----	-----	TL10	46,388	54,175	5	12-24
OR01	41,767	54,297	Open Range	-----	TL11	48,665	56,711	5	12-24
OR02	45,547	59,211	Open Range	-----	TL12	50,683	59,065	5	12-24
OR03	50,311	65,401	Open Range	-----	TL13	52,830	61,601	5	12-24
OR04	55,402	72,018	Open Range	-----	TL14	54,900	64,033	5	12-24
OR05	60,870	79,133	Open Range	-----	TL15	56,995	66,490	5	12-24
OR06	66,912	90,331	Open Range	-----	TL16	59,039	68,871	5	12-24
OR07	72,953	102,436	Open Range	-----	TS01	38,290	44,887	5	12-24
OR08	79,019	114,578	Open Range	-----	TS02	39,817	46,673	5	12-24
OR09	85,085	127,628	Open Range	-----	TS03	41,964	48,872	5	12-24
OR10	92,815	143,863	Open Range	-----	TS04	43,801	51,174	5	12-24
OR11	100,545	160,872	Open Range	-----	TS05	45,690	53,296	5	12-24
OR12	109,405	180,518	Open Range	-----	TS06	47,682	55,754	5	12-24
OR13	118,265	201,050	Open Range	-----	TS07	49,700	57,927	5	12-24
PD	-----	166,526	-----	-----	TS08	51,459	60,126	5	12-24
PK01	43,105	55,616	10	12	TS09	53,555	62,429	5	12-24
PK02	47,899	62,267	10	12	TS10	55,391	64,653	5	12-24
PK03	62,449	81,183	10	12	TS11	57,513	67,008	5	12-24
PK04	72,276	93,957	10	12	TS12	59,427	69,414	5	12-24
PS01	-----	43,105	1	6	TS13	62,196	72,519	5	12-24
PS02	-----	47,899	1	6	TS14	65,378	76,244	5	12-24
PS03	56,709	73,720	10	12	TS15	69,388	80,849	5	12-24
PS04	62,449	81,183	10	12	TS16	73,890	86,205	5	12-24
PS05	72,276	93,957	10	12	VM	-----	25,230	-----	-----
PS06	86,732	112,748	10	12					
PS07	99,741	129,661	10	12					
PS08	109,715	164,573	10	12					
PS09	120,687	199,133	10	12					
PS10	133,310	226,593	10	12					

*This is updated with rates as of 7/1/2021.

Appendix 7: FTMS

Financial Trend Monitoring System Indicators

In light of the COVID-19 crisis' continuing impact on Metro's revenue collections since its onset in March of FY 2020 and by virtue of this report's central focus on audited historical data, it is important to note that what follows did not form the primary basis of FY 2022's recommended budget. The financial impact of the COVID-19 crisis, coupled with the need to restore cash and fund balances, resulted in a "crisis budget" during FY 2021, as opposed to a budget built heavily upon Metro's past financial position. With public health, financial and economic recovery still uncertain, Metro has adapted to new norms established by the pandemic, delivering on considerable investments that still ensure financial stability within this new, ever-evolving environment. What follows is a review of recent historical trends.

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed and outlined by the International City/County Management Association (ICMA) in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

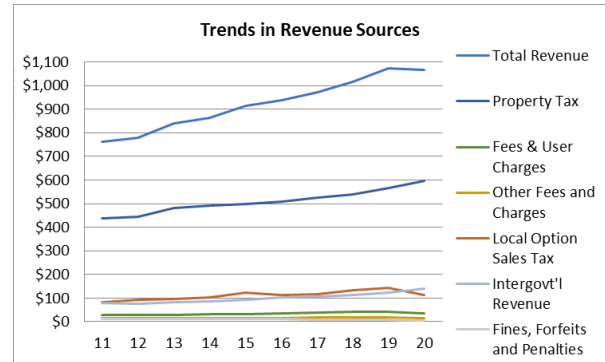
This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the ten-year time period extending from FY 2011 to FY 2020.

Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends for the largest sources of revenue received by Metro, grouped into seven categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, fines forfeits and penalties, and other fees and charges. The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.



Commentary: Total revenue grew by approximately 40.4% between FY 2011 to FY 2020, which represents a net decrease of 2.6% relative to the previous rolling ten-year period. This decrease represents the only decline in revenues during the period, highlighting the detrimental impact of COVID-19, despite its influence on just over a quarter of the fiscal year. This period coincided with Q2 2020, in which the country experienced an historically unprecedented decline in annualized GDP, as it fell by 31.4%. This dramatic and swift downward swing was the result of stay-at-home orders that swept the nation, resulting in business closures that brought economic activity to an abrupt halt. For perspective, the largest quarterly drop during the Great Recession was 8.4%, one of the many staggering economic reverberations dealt by the pandemic. Despite the financial floor created by the Great Recession during the beginning of the 10-year period being examined, and the growth that occurred throughout nearly the entirety of the timespan, the pandemic induced slowdown shifted optics with respect to this growth during separate five-year periods ranging from 2011 to 2020. During the first half, from 2011 to 2015, Metro's revenues grew by 20.1%, before falling to growth of 13.8% over the remainder of the period. This slowdown was due primarily to the pandemic's impact on sectors of the economy dependent on in-person activity, which was heavily restricted to end FY 2020. This paradigm shift lowered growth in local option sales tax, the primary activity-based tax collected by Metro, from 53.7% in period-ended 2015, to just 1.0% over the second half of the 10 years examined.

The predominant source of revenue is property taxes, which increased by approximately 36.4% between 2011 and 2020. This upward trend occurred, in-part, following an increase in property tax rates in FY 2013. A reappraisal that same calendar year lowered the rate for the following fiscal year, where it remained, until dropping to a historically low level in FY 2018, where it remained to end the period. Steady growth in property tax revenue despite this precipitous drop in rates demonstrates that Metro is benefitting from economic activity that is, in turn, driving new construction and property value appreciation. Also, indicative of this economic uptick, revenue growth over the last five years has comfortably exceeded that of the preceding five years, despite the rate decrease. While the pandemic has significantly impacted activity taxes, various economic indicators such as population growth, unmet demand due to low inventory, as well as shifting preferences related

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to work from home opportunities, suggest a continuation of this trend for the upcoming fiscal year.

Prior to the reappraisal that occurred in calendar year 2017, the tax base had grown moderately but consistently over the period. Bucking this trend, the reappraisal resulted in a 48.9% increase in total assessed values for real property. State law mandates that revenues tied to the reappraisal of existing property remain the same, irrespective of increases in property values. This is achieved by offsetting reductions in the certified tax rates, ensuring that the reappraisal serves its intended purpose, equalization based on current market value. This revenue neutrality requirement creates stability in the source, which is beneficial given its proportion relative to the overall budget. The rate increases are detailed in the property tax discussion in Section A of this book.

Intergovernmental revenues (funds received from other governments) increased by 20.1% from 2011 to 2015, primarily due to a base year that experienced reduced collections (2011). Relative to revenues from all other sources, this category's percentage of overall revenue continued to decline until about 2013, as absolute annual dollar amounts remained flat. Since then, there has been an upsurge of 33.9% over the last five years, which is a credit to economic recovery as well as increased collections of state shared revenues, to include: state sales taxes, increased gas and fuel rates due to the IMPROVE Act in 2017 and revised distribution of telecom revenue that greatly benefitted local governments. Since the recession, Metro has taken steps to ensure that it is not overly dependent on revenues from other governmental entities due to the volatility of available funds. These steps include being judicious in funding programs that align with Metro's organizational priorities and implementing a hiring freeze program that provided greater financial oversight of personnel expenses.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. To fund education, in FY 2002 a 1.0% increase to all items except unprepared foods (4% plus local option) put the state portion of the sales tax rate at 7.0%, plus the 2.25% local option rate levied by Davidson County. During the 10-year period being discussed, Davidson County has experienced a healthy 39.7% increase in local option sales tax. Although impressive, this figure dropped by nearly half, from 78.1% during the previous rolling 10-year period. As previously discussed, this drop was in direct relation to the pandemic, which resulted in collections of \$142.0M in FY 2019 falling to just \$113.5M the following year, or roughly to 2016's collection level.

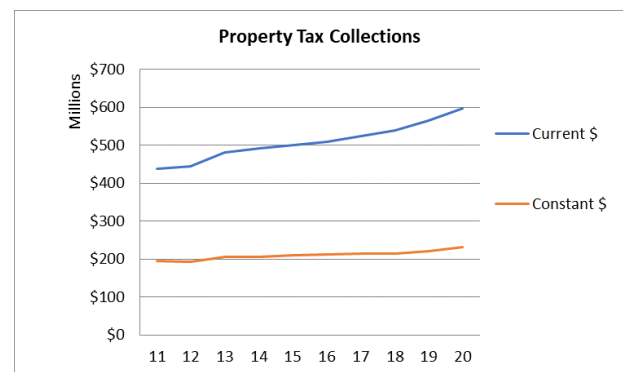
Overall, collections of fees and user charges have increased approximately 25.4% between FY 2011 and FY 2020, despite essentially remaining flat since FY 2015, before ultimately dropping in FY 2020.

Analysis: Understanding the various stages and associated defining characteristics of the business cycle is beneficial in determining the underlying components of growth in Metro's revenue sources and performance implications going forward. Following the Great Recession, which immediately preceded the timeframe being examined, the economy had been in a period of

expansion for over 10 years, which ended abruptly due to the pandemic. This period had been marked by, among other indicators: GDP growth, new housing construction and value appreciation, increased consumer confidence and low unemployment; and can be traced in the previously prominent upward trend of total revenue. Benefitting from these economic strengths, as well as state level changes in rates and Metro's population growth are intergovernmental revenues, as this growth often determines the basis for allocation among municipalities. Fees and user charges and local option sales tax revenue had also both shown typical post-recession growth, the result of the aforementioned increase in consumer confidence and higher discretionary income. However, accompanying the pandemic, a sharp contraction in economic activity and subsequent revenue collections has altered Metro's previously well-established financial footing. The pandemic's impact has far exceeded the presence of potential threats to the viability of certain revenue sources that had already inherently existed; the result of natural ties to the state and national economy in general, policy and administration changes at all three levels, as well as uncertainty with respect to the stability of revenues reliant on the tourism industry in particular. Despite this, the stability afforded by Metro's appreciating property values, federal stimulus and consumption shifts played critical roles in helping to reduce some of the pandemic's impact experienced to end FY 2020. Examining avenues for increased diversification of Metro's revenue streams would help to offset potential sluggish performance in certain revenue categories during similar economic events in the future.

Property Tax

Description: Metro relies heavily on the property tax as its single largest revenue source. In FY 2020, the property tax constituted approximately 56.0% of all revenue collected by Nashville Metropolitan Government.



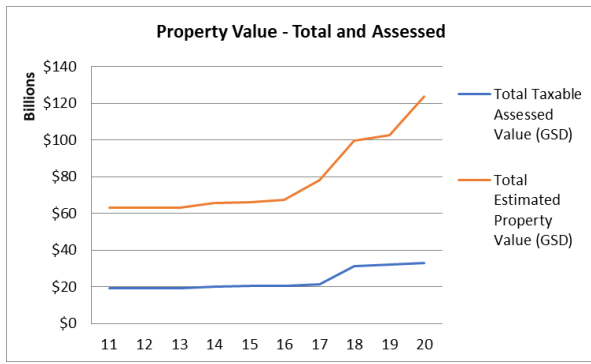
Commentary: The property tax, a comparatively stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the current buying power of the property tax revenue has varied from a low of \$438.4M in FY 2011 to a high of \$597.8M in FY 2020. Since FY 2012, as the total revenue generated has increased by roughly \$154.5M, constant buying power has failed to keep pace, increasing only \$38.7M.

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Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. The noticeable uptick in FY 2013 can be attributed to two things; a rate increase for the first time since FY 2006, as well as a reappraisal. Although the latter resulted in a \$0.14 decrease to the adjusted tax rate for the following year, the offset created by both returned the effective rate to prerecession levels. This, in-part, demonstrated economic recovery locally and produced an increase from \$438.4M in FY 2011 to \$597.8M in FY 2020.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and public utility properties in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values. Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.



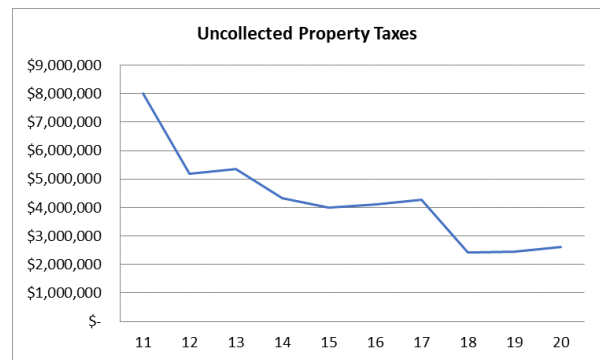
Commentary: Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro’s Assessor of Property, ensuring that there is equitable distribution across the entire tax base.

Analysis: The total assessed value of property increased steadily for much of the period, before considerable appreciation associated with favorable market conditions and 2017’s reappraisal created a significant upswing. This surge resulted in growth of 71.9% from FY 2011 to FY 2020. Over the same period, total estimated property value increased 95.9%, highlighting the disparity that existed in the final year before 2021’s reappraisal, as a direct result of considerable market appreciation. This is counter to these two figures typically nearly matching; in this ideal scenario, the market is being fairly and accurately represented for citizens and they also benefit in increased service offerings, the result of the precise assessment of the tax base. A number of factors, either in isolation or in combination, could be the source of the difference, to include: natural variance as the inherent byproduct of explosive growth in the market, the impact of commercial development and related incentive packages, adjustments to assessed values that are linked

to a greater number of appeals or citizens utilizing property tax relief programs at a higher rate. Metro has elected to undertake a four-year reappraisal cycle in an effort to keep property values in line with current market values as well as maintain equalization throughout the county. Appraised values are generally within 90% of market values.

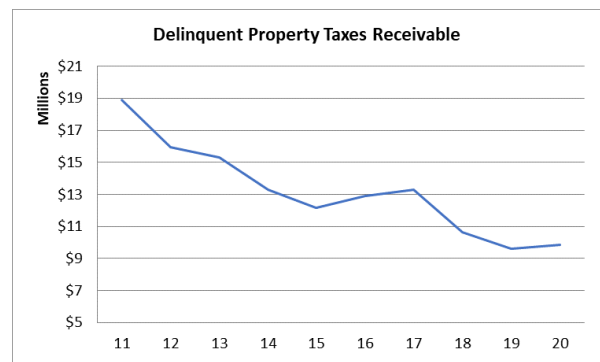
Uncollected Property Taxes

Description: Each year, a portion of assessed property taxes remain uncollected due to a variety of reasons. An increase in this percentage can indicate an overall decline in local government’s economic health. Delinquent and back property tax collections form a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year’s assessments.



Analysis: Apart from just a few years over the last ten, uncollected property tax levels have consistently hovered between just over \$4.0M to \$5.5M, most recently at \$2.6M in FY 2020. These relatively low levels can be attributed, in large part, to an annual agreement that began in FY 2006, in which Metro agreed to sell its outstanding property tax receivable to a private sector collector, which at the time stood at approximately \$22.8M.

Delinquent Property Tax Receivables



Commentary: Delinquent property tax receivables have fluctuated some during the period of analysis; however, the overall trend exhibits that of a decrease. These fluctuations typically occur during periods of economic

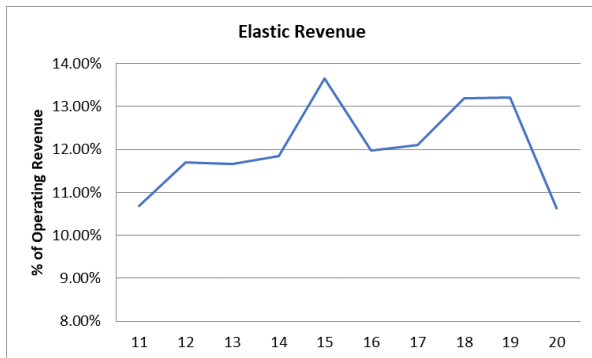
Appendix 7: FTMS

stagnation, which are often marked by declining income. This correlation serves as a possible explanation for the notable decrease that has occurred since the country left the trough of its last recession. Despite a couple of years of marginal increases, the overall trend for delinquent property tax receivables has been downward, decreasing by 47.8% from FY 2011 to FY 2020.

Analysis: Various factors, such as property tax rate increases or significant market appreciation, changes in the economic landscape, and even variability in the collection process itself have the potential to impact the volume of delinquencies. Conscious effort on the part of Metro to ensure that uncollectable balances have been accounted for has contributed to the significant decline from FY 2011 to FY 2020, with FY 2019's total of \$9.9M being the second lowest during the period.

Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.



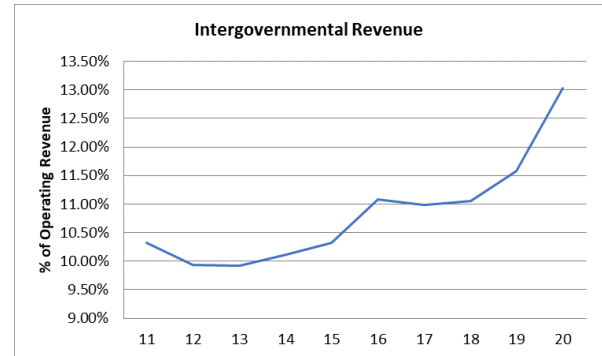
Commentary: In FY 2011, elastic operating revenues were roughly \$81.2M. For the first five years of the period, the revenues experienced an increase of 53.7% from 2011 to 2015, representing an impressive increase of 25.1% over the previous rolling five-year period. The performance over the second half of the ten-year analysis dropped significantly, down to growth of 1.0% from 2016 to 2020.

Analysis: During periods of increased inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. The category's growth, which began modestly in 2011, expectedly trails, but still mimics the slow recovery and subsequent expansion of the economy. While this growth occurred at both the national and state levels, it at times has been outpaced locally by Nashville's economy. If not for considerable growth in other operating revenues, this category's performance would not appear to be nearly as artificially suppressed as the graph suggests. Also contributing to growth is the proliferation of out-of-state and internet sales tax collections as a result of voluntary compliance due to looming statutory changes. The spike observed in FY 2015 is the result of fund allocation adjustments and not representative of the actual continued growth of the underlying source itself. The precipitous drop shown in FY 2020 represents the first

true decrease over the period, a direct result of the pandemic's historic economic impact.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, and other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.



Commentary: Intergovernmental revenue, following fairly steady growth prior to the Great Recession, declined considerably in FY 2010 in relation to total revenue and has remained comparatively flat for the majority of the period, ranging from roughly 9.9% to 13.0%, the latter occurring in FY 2020, representing the first figure greater than roughly 11%, which had been a constant since FY 2016. In part, this is due to increased property tax collections, which increased the percentage of revenue raised by the property tax relative to other sources. Along with this, during several of the years being examined there were reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. These revenues have started to trend upward since FY 2012, as fiscal tightening at the federal and state levels has lessened. As is the case for many Metro's revenues, FY 2020's increase is tied to the effects of COVID, and the downward pressure it applied on local option sales tax. Its reduction relative to overall revenues led to the marginal increase of this category.

Analysis: For context, from FY 2007 to FY 2009 a sizeable spike in intergovernmental revenue occurred, which could be attributed to an inflow of federal stimulus funds, the cumulative measures of which later became known as the American Recovery and Reinvestment Act in 2009. Since then, the category's contribution to Metro's total revenue figure has leveled off to nearly prerecession levels and has remained consistent. As previously touched on, increases in state shared taxes have occurred as a result of one of the longest periods of economic expansion in recent history, only to be matched by spikes in other sources as well, lessening the category's bottom-line impact. Nevertheless, sustained favorable market conditions have allowed for

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considerable growth in intergovernmental revenue collections since FY 2011, increasing 77.3% overall.

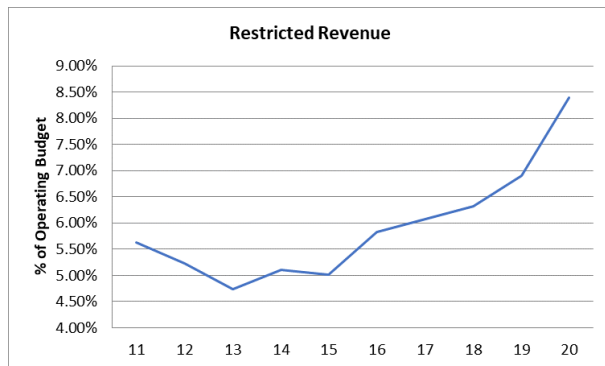
Revenue Benchmarks

Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

Restricted Revenue

Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants, or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds.

An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government’s ability to modify spending priorities in response to changing service needs and demands.



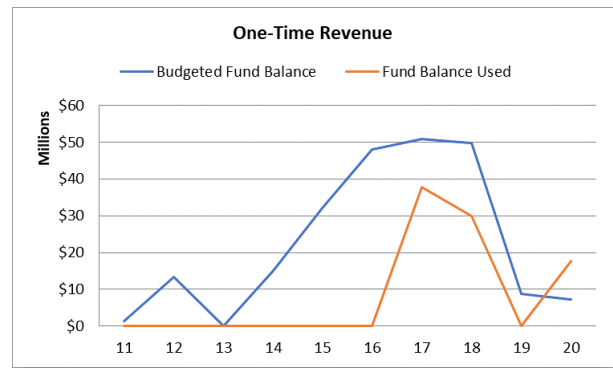
Commentary: The restricted revenue graph exhibits similarities to the overall trend that is illustrated in the intergovernmental revenue graph, declining to its lowest point of 4.7% in FY 2013 before recovering. Since then, except for FY 2015, the category has increased, exceeding its previous high for the period, 6.9% in FY 2019, this past year at 8.4% for FY 2020. This is further evidenced by absolute growth of 63.8% over the last five years. Comparatively, the previous rolling five-year period increased just 7.0%. However, this growth is to be expected following the decline in intergovernmental revenue related to the fiscal crisis of 2009 and the subsequent reduction of federal grant revenue. It is important to note that the state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation.

While specific-use revenues allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on funding from sources that cannot be guaranteed from year to year. However, as a percentage of total revenues, restricted revenues is at its highest point of 8.4% since the end of the Great Recession.

One-Time Revenue

Description: A one-time or temporary revenue source is one that is not expected to be a continuous funding source, such as the allocation of a portion of fund balance reserve, a one-time grant or gains from the sale of assets.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds that are appropriated from fund balance. Consecutive years of decreases in fund balance can serve as a warning signal, indicating a decrease in the availability of critical reserves often relied upon during economic downturns.



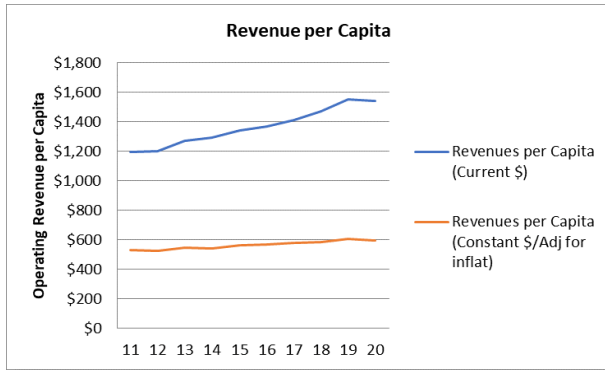
Analysis: This graph illustrates the budgeted amount of fund balance, as well as what was ultimately appropriated, to cover expenditures during the year. It demonstrates that while Metro has budgeted for the use of fund balance during much of the time period, it has managed to increase reserves rather than utilize these dollars in all but three years.

Commentary: The global economic crisis in 2008 significantly impacted local revenue, triggering declines in total revenue for the following two years. Initially, the recession limited Metro’s ability to build fund balance. These reserves did not stabilize until FY 2013, attributable to the property tax rate increase that same year. After nearly four years of budgeted increases in fund balance appropriations, a decrease in available reserves limited its budgeted amount in 2019. However, despite being budgeted, actual fund balance usage has varied, with accumulations, rather than the use of, occurring from 2011 to 2016. 2017 and 2018 utilized fund balance, but both fell short of requiring the budgeted amount, with this trend reversing in 2020 due to the pandemic. Despite the need to exceed the budgeted amount in FY 2020 to cover pandemic related losses, this amount utilized was more than manageable in relation to the overall budget.

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of *per capita* revenue will stay at least constant in real terms. The population of Davidson County has grown by 9.1% since 2011.

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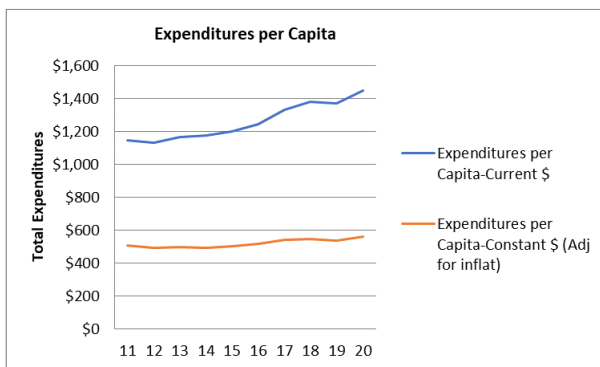


Commentary: Adjusting for inflation, revenue per capita decreased 1.4% year-over-year during FY 2020; marking the first time this occurred since an indiscernible dip occurred in FY 2014. In looking at performance in separate five-year periods, the effects of the COVID induced recession becomes apparent, as an increase of 6.2% from FY 2011 to FY 2015, fell to growth of 5.2% from FY 2016 to FY 2020. In terms of current dollars, revenue per capita saw a lesser decrease of 0.8% in FY 2020. Total revenue per capita finished at \$597 for the year.

Analysis: Fluctuations in revenues per capita can be attributed to a steadily increasing population and the lasting effects of the economic downturn just prior to the first few years being examined, as well as the pandemic's recent impact. Fiscal recovery has been a gradual process, with revenues per capita hitting its lowest point in FY 2012, at \$522. Since then, revenues per capita have narrowly outpaced expenditures per capita, 14.3% to 13.9%, due largely to FY 2020's revenue decreases.

Expenditures per Capita

Description: This indicator assumes that changes in *per capita* expenditures reflect fluctuations in the population and compares changes to the rate of inflation. The graph compares nominal (current dollar) and real (constant dollar) data.



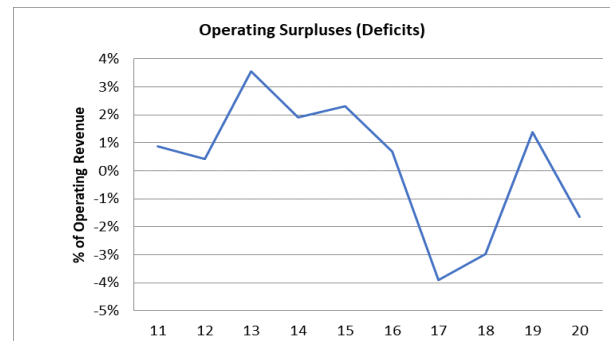
Commentary: The graph illustrates that between FY 2011 and FY 2020, actual expenditures per capita in constant dollars increased by 11.0%. In current dollars, expenditures *per capita* have increased at a quicker pace since FY 2016, totaling \$1,451, resulting in an increase of 16.6% over the duration.

Analysis: The graph illustrates that in current dollars, Metro's expenditures per capita have grown steadily since FY 2014, but in a fiscally responsible manner relative to revenue growth.

A dip in expenditures per capita in both current and constant dollars occurred prior to FY 2012, attributable to the preceding recessionary period and subsequent slow recovery during the same timeframe. A property tax increase in FY 2013 allowed for the restoration of selected expenses following expenditure cuts that were implemented in previous years. An uptick in revenue from other sources, to include local option sales and various state shared taxes has allowed for an expansion in services during the same period. A recognizable correlation exists when comparing current revenues and expenditures per capita since FY 2012, with the exception of FY 2020's understandable reversal due to the virus.

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance, since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.



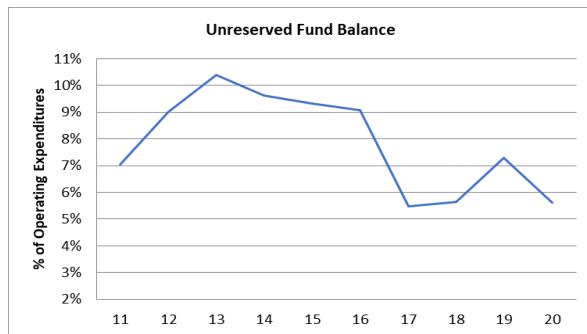
Commentary: Two or more consecutive years of operating fund deficits present a "red flag" with respect to the financial health of Metro Government. While there is some considerable variability over the last ten years, only three resulted in operational deficits of 3.9%, 3.0% and most recently, 1.7%; these finishes occurred in FY 2017, FY 2018 and FY 2020, respectively. These minimal deficits can be attributed to the planned use of fund balances to balance the operating budget, as well as FY 2020's need to cover revenue losses. Metro managed to reduce fund balance need in FY 2020 by virtue of strong revenue growth prior to the onset of the pandemic, as well as through the implementation of cost efficiency

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measures in response to it, to include departmental targeted savings and a quickly enacted hiring freeze.

Fund Balances

Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning sign occurs when unreserved fund balances decline as a percentage of operating expenditures. This may show an inability to fund emergencies.

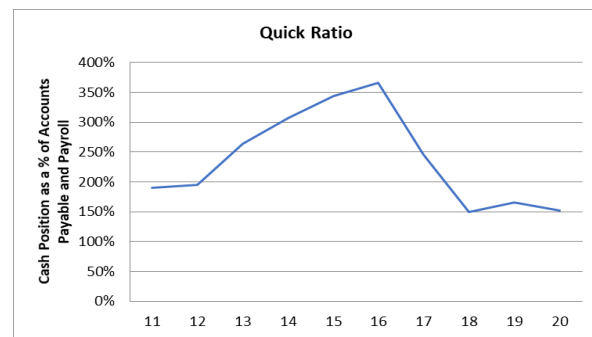
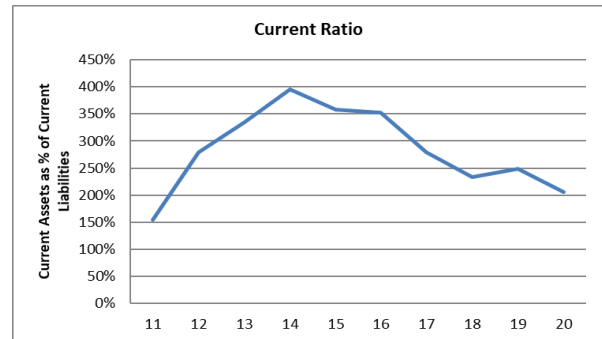


Commentary: Fund balance, as a percentage of operating expenditures, improved favorably in FY 2019, before falling in FY 2020 in response to the pandemic. Metro’s financial management policy pertaining to fund balance has established a 5.0% threshold for its three tax-supported operating funds, while state law only requires 3.0% for schools. Following difficulties in FY 2020 associated with the use of nonrecurring revenues and its impediment to a structurally balanced budget, only further exacerbated by the pandemic, management’s sentiment regarding appropriate fund balance levels has shifted. This change will be evident in FY 2021’s analysis. An increase in the property tax rate in FY 2013, which essentially remained flat following the reappraisal and associated rate reset that occurred the following year, artificially deflated apparent growth in unreserved fund balance relative to operating expenditures. This increase in reserves remained flat in nominal terms from FY 2013 to FY 2016, while decreasing in comparison to growing operating expenditures. Despite FY 2020’s decrease, fund balance remains safely above the required threshold.

Liquidity

Description: Liquidity measures a government’s ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, liquidity is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio and depicted in the graph below. The quick ratio, shown in the second graph below, takes this a step further by taking the most liquid of assets and dividing them by current liabilities. In this case, it is

determined by dividing cash and cash equivalents by accounts payable and accrued payroll.



Commentary: Over the time period of analysis, liquidity, as measured by the current ratio, has ranged from a low of 154.1% in FY 2011 to a high of 395.4% in FY 2014, before settling at 206.5% last year. This ratio indicates that Metro has current asset coverage that is greater than two times the requirements of its most immediate obligations.

A positive quick ratio indicates that Metro has adequate cash reserves for immediate unexpected needs. The trend illustrated above shows an increase for much of the ten-year period, with FY 2018’s decrease the result of higher than anticipated cash spend. Property tax revenues that fell short of budget in FY 2018 were partially responsible for the decrease, as revenues declined relative to payroll enhancements.

Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor, which has not occurred over the time period. A positive liquidity position indicates that Metro is not overextended in its financial obligations with current liquidity at more than 2.1 times that recommended level.

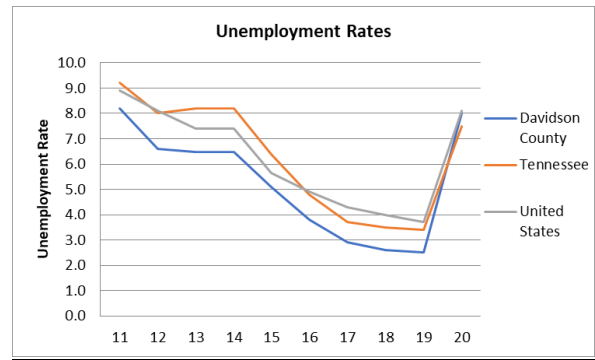
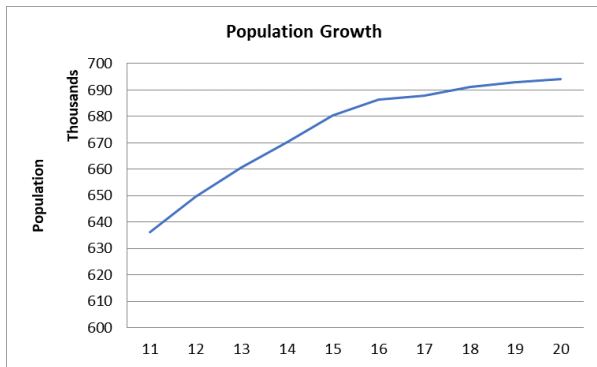
Demographic Trends

Municipal fiscal health is related to citizen needs and available resources that are often reflected in economic and demographic indicators.

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A greater variety of current demographic information is presented in Appendix 4, "About Nashville."

Population: Population growth has a significant impact on Metro’s ability to generate and capture revenue as well as the cost to provide services. The population of Davidson County has increased steadily over the past decade, from 636,083 in 2011 to 694,176 in 2020, an increase of 9.1%.



Unemployment: Over the past decade, Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The county’s unemployment rate during the last decade has ranged from a low of 2.5% in 2019 to a high of 8.2% in 2010, compared with a range of 3.4% to 9.2% for the state and 3.7% to 8.9% nationally during the same periods.

Unemployment rates at the local, state, and national level had previously been on the decline since 2014, following consistently high levels as a result of the global fiscal economic crisis that took hold between 2009 and 2010. Prior to FY 2020, active fiscal policy on the macroeconomic level by the Federal Reserve, decisive action by the U.S. government and nearly ten years of economic expansion resulted in favorable unemployment levels during the last few years of the analysis. The temporary recession created by the pandemic brought with it a number of economic ramifications, and in many cases at record levels. Among these, the labor force was decimated, as the state’s record low unemployment of 3.3% ballooned to 15.5% in the span of one month, the result of nearly 400,000 Tennesseans finding themselves out of work. Likewise, a January 2020 to January 2021 comparison of Davidson County’s unemployment rate reveals an increase of nearly twice the former’s level, indicative of the relative size of Metro’s service-providing sector, which has been slowest to recover. These factors are the driving forces in the sudden, and steep, increases illustrated in the chart.

Despite COVID’s decisive economic downturn, going forward, Davidson County’s steady economic base is likely to continue to be healthy due to its economic diversification and higher-than-average concentration of jobs in education, health care, and professional and technical services. These industries are prominent on the national level and are projected to experience high growth rates over the next decade and beyond.