

**MINUTES OF THE
FINANCE & AUDIT COMMITTEE MEETING OF THE
CONVENTION CENTER AUTHORITY OF THE
METROPOLITAN GOVERNMENT OF NASHVILLE &
DAVIDSON COUNTY**

The Finance & Audit Committee Meeting of the Convention Center Authority of the Metropolitan Government of Nashville and Davidson County (CCA) was held on January 27, 2011 at 8:09 a.m., in Room 210 at the Nashville Convention Center, Nashville, Tennessee.

FINANCE COMMITTEE MEMBERS PRESENT: Mark Arnold, Willie McDonald and Marty Dickens

FINANCE COMMITTEE MEMBERS NOT PRESENT: Darrell Drumwright and Ken Levitan

OTHERS PRESENT: Debbie Frank, Scott Black, Natasha Blackshear, Bob Lackey, Patrick Holcombe, Larry Atema, Charles Starks, and Harriett Royer

The meeting was opened for business by Chairman Mark Arnold.

Scott Black presented budget summary as of December 31, 2010 (Attachment #1). There were questions and discussion including discussion about the land acquisition for the Music City Center site, invoices and cash flow.

Scott Black reviewed the DBE Progress Report (Attachment #1) and there was discussion. There were additional questions and discussion on procurement and local spending and workers.

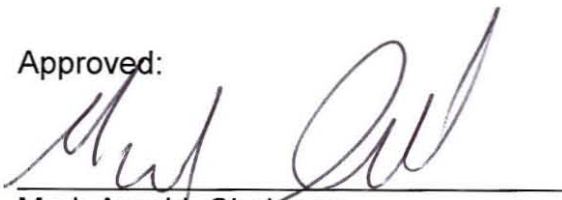
With no additional business a motion was made to adjourn, with no objection the Finance & Audit committee of the CCA adjourned at 9:02 a.m.

Respectfully submitted,



Charles L. Starks
Executive Director
Nashville Convention Center

Approved:



Mark Arnold, Chairman
Finance & Audit Committee
Of January 27, 2011

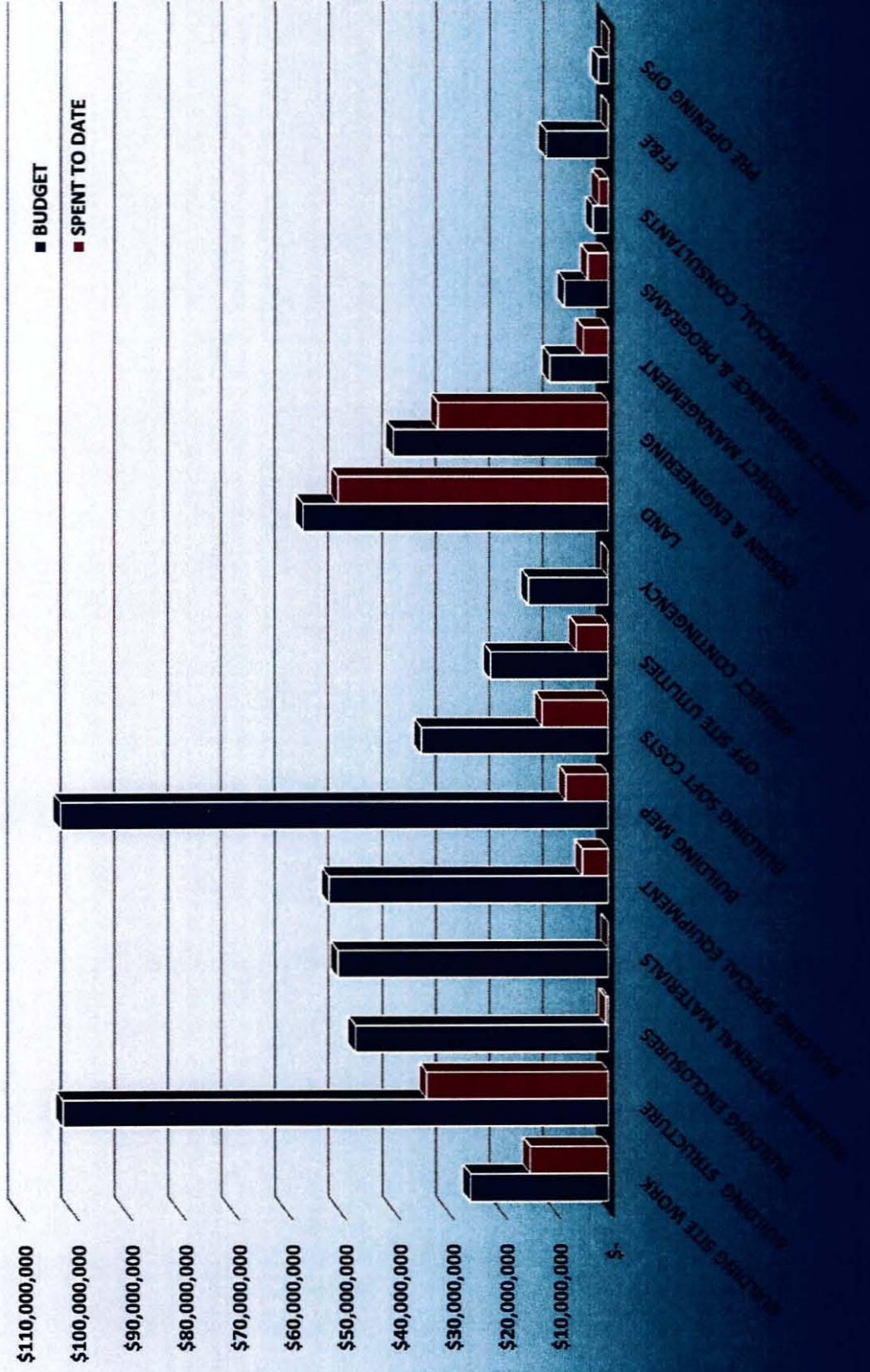
MUSIC CITY CENTER BUDGET SUMMARY

As of: Dec. 31st 2010

| MCC MASTER BUDGET | BUDGET | SPENT TO DATE | REMAINING BUDGET | COST TO COMPLETE | VARIANCE |
|------------------------------|--------------------|--------------------|--------------------|--------------------|----------|
| BUILDING SITE WORK | 25,861,273 | 14,677,895 | 11,183,378 | 11,183,378 | - |
| BUILDING STRUCTURE | 101,908,944 | 33,979,964 | 67,928,980 | 67,928,980 | - |
| BUILDING ENCLOSURES | 47,213,271 | 553,397 | 46,659,874 | 46,659,874 | - |
| BUILDING INTERNAL MATERIALS | 50,531,049 | - | 50,531,049 | 50,531,049 | - |
| BUILDING SPECIAL EQUIPMENT | 52,159,250 | 4,904,230 | 47,255,020 | 47,255,020 | - |
| BUILDING MEP | 102,324,850 | 7,967,853 | 94,356,997 | 94,356,997 | - |
| BUILDING SOFT COSTS | 35,001,363 | 12,407,369 | 22,593,994 | 22,593,994 | - |
| CONSTRUCTION SUBTOTAL | 415,000,000 | 74,490,708 | 340,509,292 | 340,509,292 | - |
| OFF SITE UTILITIES | 22,044,757 | 5,998,621 | 16,046,136 | 16,046,136 | - |
| PROJECT CONTINGENCY | 15,000,000 | - | 15,000,000 | 15,000,000 | - |
| LAND | 57,000,000 | 50,454,035 | 6,545,965 | 6,545,965 | - |
| DESIGN & ENGINEERING | 40,189,684 | 31,888,526 | 8,301,158 | 8,301,158 | - |
| PROJECT MANAGEMENT | 10,993,758 | 4,700,230 | 6,293,528 | 6,293,528 | - |
| PROJECT INSURANCE & PROGRAMS | 8,252,322 | 3,901,552 | 4,350,769 | 4,350,769 | - |
| LEGAL FINANCIAL CONSULTANTS | 1,859,400 | 1,733,714 | 1,076,767 | 1,076,767 | - |
| FF&E | 11,650,000 | 50,000 | 11,600,000 | 11,600,000 | - |
| TOTAL | 585,000,000 | 173,276,390 | 411,723,610 | 411,723,610 | - |

Music City Center Budget vs. Actual

As of: Dec. 31st 2010



DBE PROGRESS REPORT

| As of: December 31st 2010 | Forecasted DBE % (1) | ACTUAL DBE % (2) |
|---|---------------------------------|-----------------------------|
| DIRECT CONSTRUCTION | 28.4% | 18.6% |
| LAND (Relocation and Legal Costs) | 11.2% | 12.1% |
| DESIGN & ENGINEERING | 32.2% | 30.8% |
| PRE DEVELOPMENT PROJECT MGMT | 9.9% | 9.9% |
| INSURANCE BROKERAGE & PROGRAMS | 46.4% | 57.4% |
| LEGAL, FINANCIAL, CONSULTANTS | 29.2% | 36.9% |
| TOTAL | 28.7% | 22.4% |

(1) Forecasted DBE % is calculated based on contracts awarded to date.

(2) Actual DBE % is calculated based on amounts paid to date.

MUSIC CITY CENTER

DBE PARTICIPATION



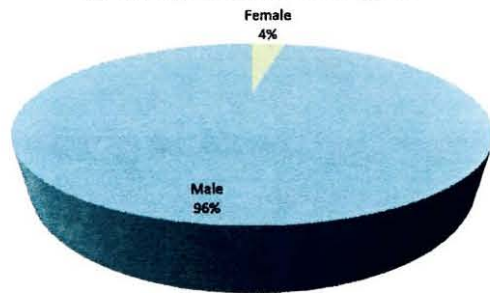
PROJECT TO DATE
As of 12/31/2010

| ETHNIC MINORITY MALE ONLY | | | | | ETHNIC MINORITY FEMALE ONLY | | | | | Total Minority Business Enterprise | TOTAL DBE PARTICIPATION | | | GRAND TOTAL | | | | |
|--|----------|---------------|-----------------|--------------|-----------------------------|-----------------|---------------|-----------------|------------------------------|------------------------------------|-------------------------|---------------------------|-----------------|-------------------------|------------------------------|--------------|---------------|------|
| African American | Hispanic | Asian Pacific | Native American | Hasidic Jews | African American | Hispanic Female | Asian Pacific | Native American | Total Female Ethnic Minority | | Woman Owned Business | Small Business Enterprise | Total Other DBE | Total DBE Participation | Non Diversity Large Business | GRAND TOTAL | | |
| \$8,390,233 | \$77,919 | \$845,398 | \$0 | \$0 | \$9,313,550 | \$338,102 | \$0 | \$0 | \$0 | \$338,102 | \$9,651,653 | \$4,190,141 | \$9,366,183 | \$13,556,323 | \$23,207,976 | \$80,322,313 | \$103,530,288 | |
| Percentage of Minority Business Enterprise | | | | | 96.5% | | | | | | 3.5% | 100% | | | | | | |
| Percentage of All DBE Participation | | | | | 40.1% | | | | | | 1.5% | 41.6% | | 58.4% | 100% | | | |
| Percentage of Grand Total | | | | | 9.00% | | | | | | 0.33% | 9.32% | 4.05% | 9.05% | 13.09% | 22.42% | 77.58% | 100% |

DBE PARTICIPATION SUMMARY

| | |
|---------------------------|---------------|
| MINORITY OWNED BUSINESSES | 9.32% |
| WOMEN OWNED BUSINESSES | 4.05% |
| SMALL BUSINESS ENTERPRISE | 9.05% |
| TOTAL | 22.42% |

Minority Business Enterprise



Total Participation

