

Appendix 3: Capital Improvements Budget

The Capital Improvements Budget and Capital Spending Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement, construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the **Capital Improvements Budget (CIB)** must be prepared annually to “include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter...”

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs. The CIB is prepared annually by the Planning and Finance Departments.

Departments submit project requests through an internet-based budgeting system to the Planning staff. The Planning Department, Finance Director, and staff along with the Mayor review the CIB requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is strictly a planning document; it does not appropriate funds or authorize or approve any projects. The **Capital Spending Plan (CSP)** is where funding and approval to commence a project is authorized. The CIB document is available separately from the [Planning Department web site](#).

The FY 2024 CIB Ordinance was approved June 15, 2023 [BL2023-1880]. The FY 2025 CIB Ordinance will not be approved until after publication of this book. Tables and charts on the FY 2024 CIB are provided below and on the page that follows. Again, this CIB legislation is just the long-range planning document. It does not appropriate funds or authorize or approve any projects. Capital projects are approved and funded through the Capital Spending Plan (CSP).

FY2023-2024 to FY2028-2029 Capital Improvements Budget – Final – By Agency									
Departments	FY2023-2024	% of '23-'24 Total	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29	Total	% of '24-'29 Total
Administrative	\$285,500,000	2.664%	\$5,150,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	300,650,000	1.183%
Arts Commission	9,475,000	0.088%	5,850,000	1,000,000				16,325,000	0.064%
Assessor of Property	20,000	0.000%						20,000	0.000%
Council Office	967,936,700	9.032%	548,779,000	122,503,500	51,065,000			1,690,284,200	6.650%
County Clerk	2,000,000	0.019%						2,000,000	0.008%
District Energy System (DES)	3,419,800	0.032%	495,000					3,914,800	0.015%
Election Commission	1,402,000	0.013%						1,402,000	0.006%
Farmers Market	1,390,000	0.013%						1,390,000	0.005%
Finance	20,000,000	0.187%	10,000,000	5,000,000	5,000,000	5,000,000	5,000,000	50,000,000	0.197%
Fire Department - GSD	471,300,000	4.398%	92,000,000	77,000,000	2,000,000	2,000,000	2,000,000	646,300,000	2.543%
General Hospital	29,106,400	0.272%						29,106,400	0.115%
General Services	1,135,526,000	10.595%	61,000,000	10,000,000	10,000,000			1,216,526,000	4.786%
Health Department	2,800,000	0.026%	30,000,000					32,800,000	0.129%
Historical Commission	275,000	0.003%						275,000	0.001%
Human Relations Commission	28,000,000	0.261%						28,000,000	0.110%
Info Technology Services	17,125,400	0.160%	20,251,000	4,541,000	2,927,000			44,844,400	0.176%
Justice Integration Services	200,000	0.002%						200,000	0.001%
MDHA	87,850,000	0.820%	88,000,000	10,000,000	10,000,000	10,000,000	10,000,000	215,850,000	0.849%
Metro Action Commission	46,585,000	0.435%	29,025,000	27,200,000	27,200,000			130,010,000	0.512%
MNPS (Schools)	1,398,438,300	13.048%	931,069,800	812,874,000	768,954,200	588,386,100	760,880,900	5,260,603,300	20.697%
Metro Transit Authority	562,362,000	5.247%	58,710,700	54,058,400	74,284,000	68,264,000	72,539,000	890,218,100	3.502%
Municipal Auditorium	7,090,000	0.066%						7,090,000	0.028%
Office of Emergency Mgmt	400,000	0.004%	400,000	400,000	400,000	400,000	400,000	2,400,000	0.009%
Parks & Recreation	1,295,360,300	12.087%	531,637,300	513,437,300	505,617,300	454,837,300	454,837,300	3,755,726,800	14.776%
Planning	89,800,000	0.838%	18,500,000	13,500,000	3,500,000	3,500,000	3,500,000	132,300,000	0.521%
Police	98,930,000	0.923%	27,588,000					126,518,000	0.498%
Public Library	210,227,500	1.962%	182,785,900	83,316,400	204,168,000	5,663,900	10,800,000	696,961,700	2.742%
Public Works / NDOT	647,947,300	6.046%	518,327,600	533,894,900	497,330,600	447,937,700	261,280,600	2,906,718,700	11.436%
Sheriff's Office	3,000,000	0.028%						3,000,000	0.012%
Social Services	772,500	0.007%						772,500	0.003%
Sports Authority	2,103,640,400	19.628%	400,000	400,000	850,000	850,000	850,000	2,106,990,400	8.290%
State Trial Courts	600,000	0.006%						600,000	0.002%
Fairgrounds Nashville	165,000,000	1.540%						165,000,000	0.649%
Water & Sewer - GSD	1,002,955,000	9.358%	1,304,199,000	760,770,000	694,065,000	678,225,000	458,675,000	4,898,889,000	19.274%
Water & Sewer - USD	20,855,000	0.195%	7,650,000	5,935,000	2,965,000	10,715,000	5,350,000	53,470,000	0.210%
Totals	\$10,717,289,600	100.000%	\$4,471,818,300	\$3,038,330,500	\$2,862,826,100	\$2,278,279,000	\$2,048,612,800	\$25,417,156,300	100.00%

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Capital Spending Plan

The FY 2024 Capital Spending Plan was approved on February 21, 2024 [RS2024-194] in the amount of \$514,055,000. The FY 2023 Capital Spending Plan was approved on February 23, 2023 [RS2023-1978] in the amount of \$478,540,000. Details on the FY 2024 and FY 2023 Capital Spending Plans are provided at the end of this section.

Areas of Emphasis

The Administration has announced three priorities for the capital program of Metro Nashville / Davidson County. How Nashville Moves, How Nashville Works, and How Nashville Grows. For more details on the Mayor's priorities go to the [Mayor's Office Website](#).

The three areas of emphasis:

- **How Nashville Moves** – Mayor O'Connell took office at a time of incredible opportunity for transit and transportation infrastructure in Nashville. His administration has a mandate to pursue a bold vision for a modern transportation system that reduces Nashvillians' transportation costs and helps them get where they need to go. At the same time, it must maintain its focus on implementing and accelerating existing projects that will benefit Nashvillians today.
- **How Nashville Works** – Nashvillians want affordable housing, safe neighborhoods, and equitable educational opportunities. Underlying each of these issues – and decisions about other big topics that impact Nashvillians' quality of life – is the need for city services that work well.
- **How Nashville Grows** – Nashville is a growing city, and with that growth comes real challenges and opportunities. Today, too many Nashvillians feel they have not experienced enough of the latter. Building a Nashville for Nashvillians will take intention and consistency. Mayor O'Connell charged this committee with making recommendations to help maintain that focus. He also tasked us with making recommendations to ensure that the East Bank process and guiding principles serve as a prototype for what neighborhoods throughout Nashville can be – and a demonstration of how community members can be empowered to shape decisions that impact them.

The alignment of the capital spending plan to the Administration's priorities is detailed on the following pages.

Capital Funding Sources

Metro has fourteen different types of proposed funding for capital projects.

The "Capital Improvement Budget Funding Sources" table [following page] and "Funding Type Distribution" graph below it show the amounts estimated by type and year in the *2022-2023 to 2027-2028 CIB*.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in Section I of this book) for the Debt Service funds, approved by the Council, including:
 - Approved General Obligation (B) and,
 - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section I of this book) appropriations by the Council throughout the year, including:
 - Approved 4% (L) and,
 - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
 - Federal (F) and,
 - State (G).
 - Approved Community Development (I) and,
 - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution, including:
 - Approved Revenue (D),
 - Proposed Revenue (E) and,
 - Enterprise (H) funds.
- Other sources, including:
 - Miscellaneous funds (A) and,
 - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
 - Operating budget funds (P).

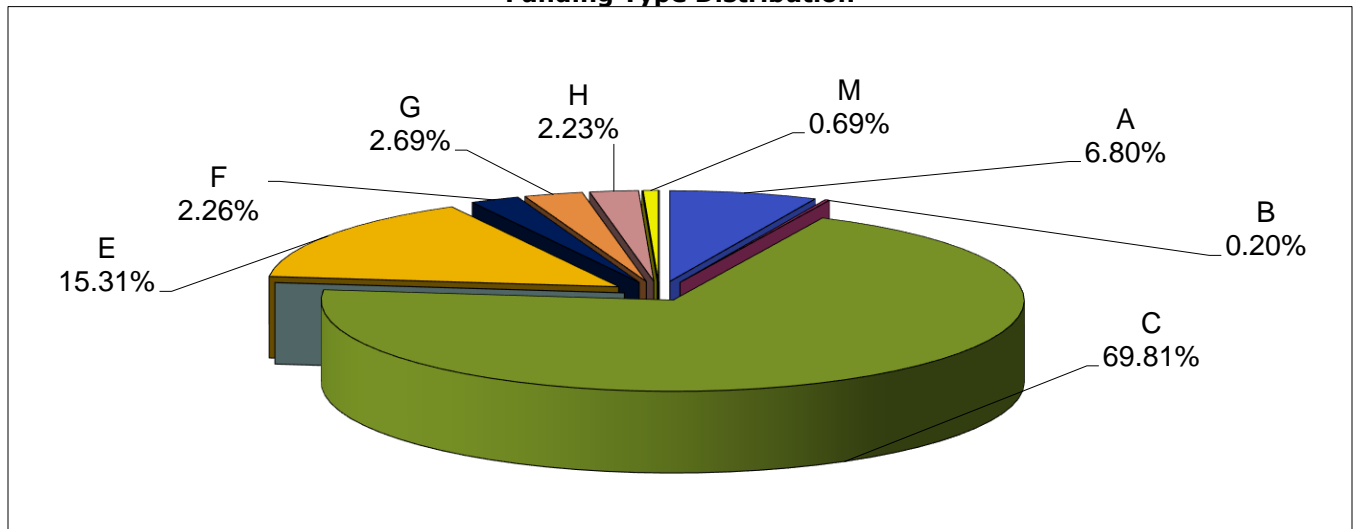
The proposed funding for these requests is summarized on the following table and pie chart.

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Capital Improvement Budget (CIB) Requested Funding Sources 2023-24 through 2028-29

FUND DESCRIPTION	TYPE	FY2023-24	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29	TOTAL
Miscellaneous	A	\$1,653,040,000	\$25,000,000	\$25,000,000	\$25,000,000			\$1,728,040,000
Approved General Obligation Bonds	B	44,475,000	5,850,000	1,000,000				\$51,325,000
Proposed General Obligation Bonds	C	7,060,813,800	3,101,117,600	2,220,033,800	2,139,471,100	\$1,610,714,000	\$1,611,662,800	\$17,743,813,100
Approved Revenue Bonds	D							\$0
Proposed Revenue Bonds	E	1,000,840,000	973,190,000	578,735,000	438,025,000	540,275,000	360,110,000	\$3,891,175,000
Federal Funds	F	163,341,700	205,816,700	80,816,700	125,000,000			\$574,975,100
State Funds	G	568,700,000	81,700,000	13,700,000	13,200,000	6,200,000	700,000	\$684,200,000
Enterprise	H	79,275,000	70,244,000	114,095,000	117,130,000	115,790,000	71,040,000	\$567,574,000
Approved Community Development	I							\$0
Proposed Community Development	K							\$0
Approved 4%	L							\$0
Proposed 4%	M	146,804,100	8,900,000	4,950,000	5,000,000	5,300,000	5,100,000	\$176,054,100
Approved Miscellaneous	O							\$0
Operating	P							\$0
Totals by Year		\$10,717,289,600	\$4,471,818,300	\$3,038,330,500	\$2,862,826,100	\$2,278,279,000	\$2,048,612,800	\$25,417,156,300

Funding Type Distribution



Financial Considerations

Metro’s short- and medium-term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax-level resources; the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

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The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize spending or approve any projects.

The **Capital Spending Plan** is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director, and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$300 million to \$500 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Highlights of the FY 2023-2024 and FY 2022-2023 Capital Spending Plans – The FY 2023-24 Capital Spending Plan [RS2024-194] was approved on February 21, 2024, in the amount of \$514,055,000. The FY 2022-23 Capital Spending Plan [RS2023-1978] was approved on February 23, 2023, in the amount of \$478,540,000. The plans align with the current Administration's priorities as follows:

FY 2023-2024:

How Nashville Moves - \$140,962,000
 How Nashville Works - \$333,143,000
 How Nashville Grows - \$39,950,000

FY 2022-2023: [Previous Administration's Priorities]

Education - \$139,020,000
 Effective Government - \$52,100,000
 Neighborhoods - \$75,250,000
 Public Safety - \$108,250,000
 Transportation / Infrastructure - \$103,920,000

Details on these FY 2023-24 and FY 2022-23 Capital Spending Plan allocations follow on the pages below.

FY 2023-24: How Nashville Moves – 17 projects totaling \$140,962,000. [Operating Budget Impact - \$1,200,000]

- State of Good Repair - \$39,100,000
- Safety / Vision Zero / Traffic Calming - \$12,500,000
- Sidewalk Program - \$10,000,000
- Active Transportation / Bikeways - \$5,000,000
- Traffic Mgmt Systems / Signal Upgrades - \$2,500,000
- Connect Downtown - \$2,500,000
- East Bank Infrastructure & Grid - \$20,000,000
- Transportation Planning - \$500,000
- Restoration & Resiliency / Partnership Fund - \$2,500,000
- MTA Grant Match for State/Fed Grants - \$6,000,000
- RTA Grant Match for MTA State/Fed Grants - \$1,250,000
- WeGo Access Paratransit Vehicle Replace - \$3,174,000
- Replacement Buses/Chassis - \$8,600,000
- Transit stops and Shelter improvements - \$3,000,000
- Neighborhood Transit Centers - \$4,000,000
- Better Bus Fleet Expansion - \$4,838,000
- Office of Fleet Mgmt-Fleet Replace/Additions - \$15,500,000



FY 2023-24: How Nashville Works – 49 projects totaling \$333,143,000. [Operating Budget Impact - \$2,000,000]

- Lakeview Elementary - FF&E and Project Closeout \$22,050,000
- Paragon Mills Elementary - FF&E and Project Closeout \$14,640,000
- Percy Priest Elementary - FF&E and Project Closeout \$19,390,000
- Glenclyff High Solar Installation - \$1,908,000
- MLK Magnet Solar Installation - \$390,000
- Emergency Constrctn & Contngncy - \$5,000,000
- Environmental Remediation - \$300,000
- ADA Compliance - \$500,000
- Athletic Facility Upgrades - \$6,230,000
- Exterior Building Improvements - \$1,400,000
- District-Wide Projs - Genl Maint - \$22,520,000
- Central Srvcs - Furniture & Equipmnt - \$150,000
- School - Safety & Security - \$1,000,000
- Bus & Fleet Vehicle Replacement - \$2,500,000
- Nutrition Services Equipment - \$400,000
- Tech - Facility Infrastrctr Imprvmnt Projs - \$6,500,000
- Casework, Furniture, Lab Upgrades - \$500,000
- Office of School Imprvmnts - Small Projs - \$500,000

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FY 2023-24: How Nashville Works [Cont.]

- New Juvenile Justice Ctr – Constrctn Phase 2 – \$60,000,000
- Waste Collection - \$1,000,000
- Customer Information System (CIS) - \$1,000,000
- Waste Diversion Pilot - 2nd Avenue - \$1,500,000
- DES - Engineering - \$45,000
- DES - Tunnels Repairs - \$935,000
- DES - Service Connections and Repairs - \$1,565,000
- Green Hills Library Branch – Renovation - \$4,341,000
- Hermitage Library Branch – Renovation - \$4,306,000
- Facility Master Plan - Major Maint & Repairs - \$5,028,000
- Richland Library - Design Phases - \$750,000
- Hadley Park Library - Design Phases - \$750,000
- Fire Master Plan - New Fire Station #24 - \$15,000,000
- Fire Master Plan - Fire Station #25 Closeout - \$6,000,000
- Major Repair / Maintenance - \$2,000,000
- Master Space Planning Phase 2 - MSE Campus and Fulton Campus - \$21,000,000
- New Emergency Comms Ctr Design - \$5,000,000
- Major Maintenance - \$17,500,000
- Training Academy - Berm Remediation - \$200,000
- Roofing - \$11,000,000
- Office of Fleet Mgmt - Fleet Replace & Fleet Additions - \$15,500,000
- Woodbine Health Clinic - Property Acquisition & Design Phase - \$9,000,000
- Metro Animal Care & Control - New Facility Planning - \$500,000
- New Facility Planning, Site Eval., Acquisition & Unexpected Relocations - \$2,000,000
- Migration to Oracle Cloud ERP - Phase 1 - \$16,500,000
- Replace End-of-Life Police Records Mgmt System - \$3,000,000
- Radio System Upgrades - \$2,545,000
- Metro Private Fiberoptic Cable Network - \$800,000
- Capital Construction / Remedial Maint - \$13,000,000
- GSD Contingency - \$17,000,000
- MNPS Contingency - \$4,000,000

FY 2023-24: How Nashville Grows – 15 projects totaling \$39,950,000. [Operating Budget Impact - \$380,000]

- East Bank Infrastructure Program Mgmt / Coordination - \$5,000,000
- Neighborhood Planning and Infrastructure Studies - \$2,000,000
- Greenways Bridges - \$1,000,000
- Update to Parks Master Plan - \$750,000
- Building Mechanicals - \$3,100,000
- Roof Replacement - \$3,500,000
- Restroom Replacement - \$1,200,000
- Paving - \$2,350,000
- Electronic Gates Systemwide - \$3,000,000
- Emerald Ash Borer - \$1,500,000
- Mill Ridge Park - \$8,300,000
- Mariposa Park - \$5,000,000
- Parthenon HVAC / Building Seal - \$2,200,000
- Public Sq Park Repairs and Improvements - \$500,000
- Parkwood Community Center Repairs - \$550,000



FY 2022-23: Education – 12 projects totaling \$139,020,000. [Operating Budget Impact - \$1,000,000]

- Lakeview Elementary - Replacement - \$39,320,000
- Paragon Mills Elem – Renovation - \$33,420,000
- Percy Priest Elem – Replacement - \$39,280,000
- ADA Compliance - \$200,000
- Environmental Remediation - \$100,000
- Emergency Construction & Contingency - \$5,000,000
- Bus and Fleet Replacement - \$1,300,000



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FY 2022-23: Education [Cont.]

- Office of School Improvement-Small Projs. - \$2,375,000
- Tech - Facility Infrastructure Projects - \$6,534,000
- Schools - Safety & Security - \$250,000
- High School Competition Artificial Turf Fields - \$3,000,000
- District-Wide Projects – Maintenance - \$11,675,000



FY 2022-23: Effective Government – 6 projects totaling \$52,100,000. [Operating Budget Impact - \$25,000]

- Gen. Svcs: Project Closeouts – Donelson Library, Southeast Precinct, PSH & Others - \$10,000,000
- Gen. Svcs: Master Space Planning – Phase 1 Implementation: Social Services, MAC, Postal Services, and Parkway Towers - \$14,100,000
- Gen. Svcs: Metro Southeast Office Bldg - \$1,000,000
- Gen. Svcs: Property Acquisition - \$1,000,000
- Admin: GSD Project Contingency - \$18,000,000
- Admin: MNPS Project Contingency - \$8,000,000



FY 2022-23: Neighborhoods – 19 projects totaling \$75,250,000. [Operating Budget Impact - \$350,000]

- Fairgrounds: Infrastructure - \$22,000,000
- Library: Major Maintenance - System-wide - \$4,275,000
- Library: PEG Studio – Planning/Design Relo. - \$500,000
- Library: Hadley Park Branch – Design - \$500,000
- Library: Cohn School – Design - \$500,000
- Parks: Old Hickory Commty Ctr - Closeout - \$7,900,000
- Parks: Sunnyside Renovation – Closeout - \$550,000
- Parks: Fort Negley – Stonework / Reconstruct – \$17,500,000
- Parks: Riverfront Dock – Design / Engineering / Construct - \$1,500,000
- Parks: Naval Reserve Bldg Renovation - \$2,500,000
- Parks: Ted Rhodes Football Field – Construct – \$1,500,000

FY 2022-23: Neighborhoods [Cont.]

- Parks: Madison Station Park – Design/Planning – \$525,000
- Parks: Mill Ridge Park – Completion of Phase 2 Construction - \$8,700,000
- Parks: Wharf Park – Conceptual Design - \$500,000
- Planning Dept: East Bank Infrastructure – Program Mgmt / Coordination - \$5,000,000
- Planning Dept: Neighborhood Planning & Infrastructure – \$1,000,000
- Planning Dept: Urban Core Multimodal & Corridor Planning Study - \$500,000
- Planning Dept: Planning / Design for Multipurpose Buildings / Property - \$500,000
- Admin: Participatory Budget – North Nashville – \$2,000,000



FY 2022-23: Public Safety and Justice – 5 projects totaling \$108,250,000. [Operating Budget Impact - \$0]

- Juvenile Court: New Juvenile Justice Campus – Engineering & Construction - \$92,000,000
- Fire: Fire Station #2 – Cost Escalation / Mixed Use Developmt - \$11,000,000
- Fire: Fire Master Plan – New Stations – Planning / Design / Engineering - \$250,000
- Police: Training Academy – Gun Range – Planning / Design / Site - \$1,000,000
- Police: Police Mounted Patrol Barn – Completion – \$4,000,000



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FY 2022-23: Transportation Plan / Infrastructure – 12 projects totaling \$103,920,000. [Oper. Budget Impact - \$0]

- NDOT: State of Good Repair – Paving / Sidewalks – \$38,076,000
- NDOT: Safety / Vision Zero / Traffic Calming – \$13,736,000
- NDOT: Active Transportation / Bikeways – \$5,346,000
- NDOT: Traffic Mgmt / Signal Upgrades – \$6,026,000
- NDOT: Sidewalk Program – New & Replacement – \$13,806,000
- NDOT: Roadways – Improvements / Paving / Repairs – \$500,000
- NDOT: Restoration & Resiliency – Partnership Funding – East Bank Improvements - \$1,500,000
- MTA: MTA Grant Matching Funds - \$6,000,000
- MTA: RTA Grant Matching Funds - \$1,250,000
- MTA: Neighborhood Transits Ctr - Upgrades - \$8,000,000
- MTA: Better Bus Service – Fleet Expansion - \$8,180,000
- MTA: Transit Stops / Shelter Improvements - \$1,500,000



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Operating Budget Impacts

Approved capital expenditures affect the budget in three ways.

- First, Operating Capital Reserve Fund expenditures are drawn from a reserve pool historically representing 4% of the locally generated revenues to the GSD General Fund. The Mayor's FY22 Recommended Budget increased the Operating Capital Reserve Fund to 5%, but the Council returned the reserve pool to the original 4% in the FY23 Operating Budget.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Operating costs for completed or soon-to-be-completed capital plan projects are identified in that respective department's operating budget section elsewhere in this budget book.

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project are noted in the *Capital Improvements Budget* (CIB) book available on the Planning Department's as well as the Finance Department's Capital Improvements webpages. The estimated operating budget impact for recently approved capital projects are noted in the tables presented below.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process, the estimated operating budget impacts of the FY 2023-24 and the FY 2022-23 Capital Spending Plans projects, and their approved project lists are presented on the following pages.

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Again, currently, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Estimated Operating Budget Impacts of the recently approved Capital Spending Plans:

FY 2023-2024 Capital Spending Plan = \$ 3,580,000 Estimated Operating Budget Impact

FY 2022-2023 Capital Spending Plan = \$ 1,375,000 Estimated Operating Budget Impact

FY2023-2024 Capital Projects – Estimated Operating Budget Impact Details:

How Nashville Moves - \$1,200,000

- General Services – Office of Fleet Management – Fleet Additions - \$1,200,000 Mechanics, Supplies, Maintenance

How Nashville Works - \$2,000,000

- Paragon Mills Elementary School – New Construction - \$500,000 Yearly Utility Costs and General Operation of the Facility
- Finance – Migration to Oracle Cloud ERP – Phase 1 - \$1,500,000 for annual maintenance, warranty, license fee

How Nashville Grows - \$380,000

- Parks – Upgrade to Parks Master Plan - \$50,000 Consultant Fees.
- Parks – Restroom Replacements - \$25,000 Maintenance and Utility Costs
- Parks – Electronic Gates Systemwide – Installation and Repairs - \$25,000 Staff and Utility Costs
- Parks – Mill Ridge Park – Phase 2 - \$110,000 Staff, Maintenance and Utility Costs
- Parks – Mariposa Park – New - \$50,000 Staff, Maintenance and Utility Costs
- Parks – Parthenon – HVAC and Building Seal - \$20,000 Supplies and Utility Costs
- Parks – Parkwood Community Center – Repairs - \$100,000 Maintenance, Supplies, Utility Costs

FY2022-2023 Capital Projects – Estimated Operating Budget Impact Details:

Education - \$1,000,000

- Lakeview Elementary School – New Construction - \$500,000 Yearly Utility Costs and General Operation of the Facility.
- Percy Priest Elementary School – New Construction - \$500,000 Yearly Utility Costs and General Operation of the Facility.

Effective Government - \$25,000

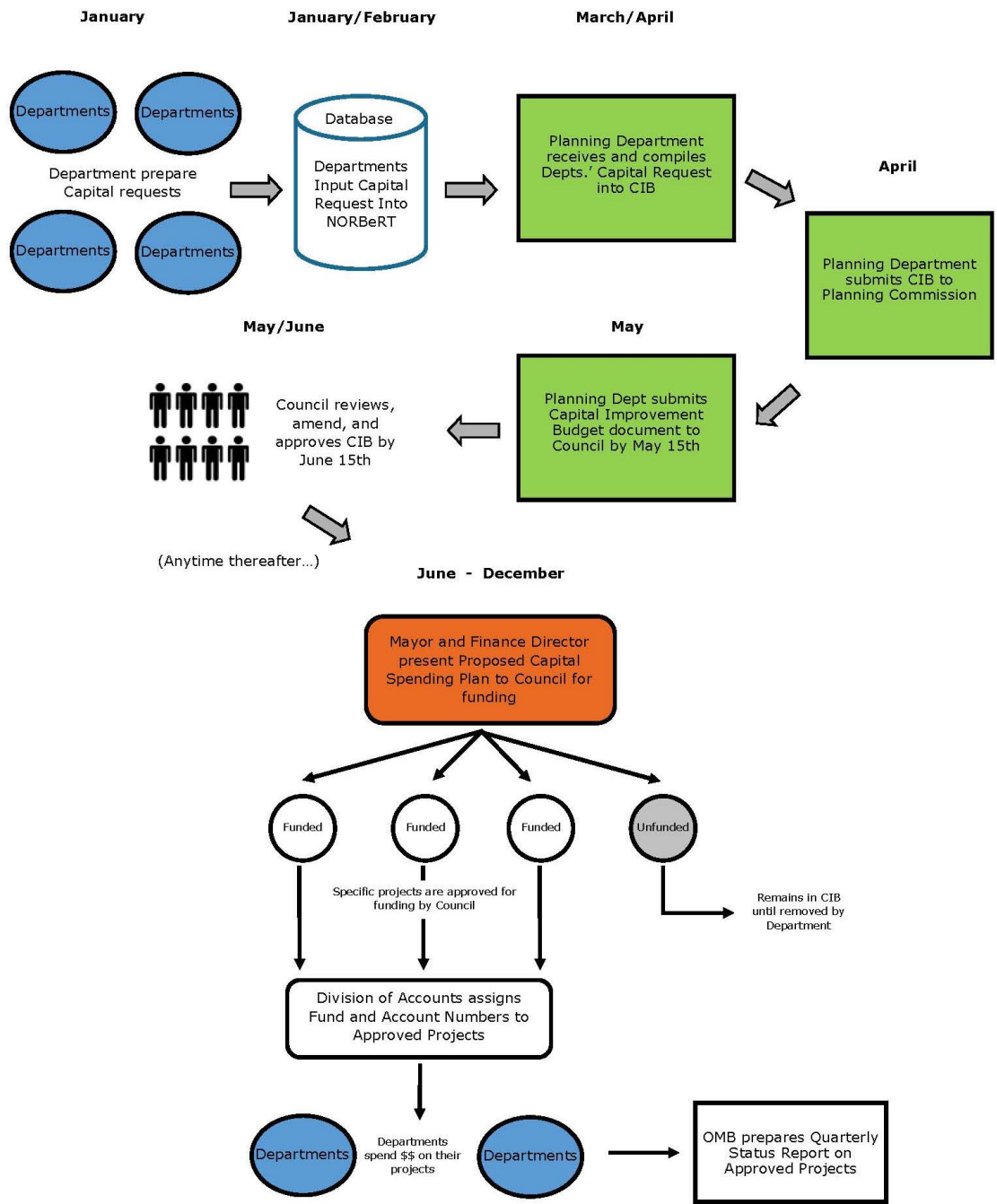
- Relocation of Depts from Leased Space – \$25,000 Parking.

Neighborhoods - \$350,000

- Parks – Old Hickory Community Center – Improvements, & Upgrades - \$200,000 Annual Maintenance & Support Fees.
- Parks – Sunnyside Mansion & Outbuilding – Renovation - \$20,000 Additional Utility Costs & Annual Maintenance.
- Parks – Fort Negley – Stonework and Construction - \$20,000 Annual Maintenance & Support.
- Parks – Mill Ridge Park – Completion of Phase 2 Construction - \$110,000 Annual Maintenance & Support and Utilities.

Appendix 3: Capital Improvements Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Appendix 3: Capital Improvements Budget

FY 2023-2024 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
<i>DESIGN / CONSTRUCTION PROJECTS :</i>				
LAKEVIEW ELEMENTARY	Furniture, Fixtures & Equipment, and Project Closeout	\$13,690,000	Works	
PARAGON MILLS ELEMENTARY	Furniture, Fixtures & Equipment, and Project Closeout	13,620,000	Works	\$500,000
PERCY PRIEST ELEMENTARY	Furniture, Fixtures & Equipment, and Project Closeout	3,470,200	Works	
GLENCLIFF HS SOLAR INSTALLATION	Glenclyff High Solar Installation	1,908,000	Works	
MLK MAGNET SOLAR INSTALLATION	MLK Magnet Solar Installation	390,000	Works	
<i>DISTRICT-WIDE DEFERRED MAINTENANCE PROJECTS :</i>				
ADA COMPLIANCE	ADA Compliance	500,000	Works	
ENVIRONMENTAL REMEDIATION	Environmental Remediation	300,000	Works	
EMERGENCY CONSTRCTN & CONTINGCY	Emergency Construction & Contingncy	5,000,000	Works	
BUS AND FLEET REPLACEMENT	Bus and Fleet Replacement	2,500,000	Works	
OFFICE OF SCHOOL IMPRVMTS	Office of School Imprvmnts-Projcts	500,000	Works	
TECH - FACILITY INFRASTRCTR PROJ	Tech - Facility Infrastructure Imprvmt	6,500,000	Works	
SCHOOL - SAFETY AND SECURITY	School - Safety and Security	1,000,000	Works	
ATHLETIC FACILITIES UPGRADES	Fields, Tracks, Restrooms	6,230,000	Works	
EXTERIOR BUILDING IMPROVEMENTS	Exterior Building Improvements	1,400,000	Works	
CENTRAL SERVICES - F F & E	Furniture, Fixtures & Equipment	150,000	Works	
NUTRITION SERVICES EQUIPMENT	Kitchen Equipment	400,000	Works	
CASEWORK, FURNITURE LAB UPGRADES	Furniture, Fixtures & Equipment	500,000	Works	
DISTRICT-WIDE PROJ-MAINTENANCE	District-Wide Maint Projects	22,520,000	Works	
TOTAL -- MNPS Projects		\$105,878,000		\$500,000
JUVENILE JUSTICE				
NEW JUVENILE JUSTICE CENTER	Engineering and Construction	60,000,000	Works	
NASHVILLE DEPT OF TRANSPORTATION				
STATE OF GOOD REPAIR	Annual Repairs - Paving/Sidewalks	39,100,000	Moves	
SAFETY/VISION ZERO/TRAFFIC MGMT	Safety Imprvts-High Accdnt Areas	12,500,000	Moves	
SIDEWALK PROGRAM	New and Replacement Sidewalks	10,000,000	Moves	
ACTIVE TRANSPORTATION/BIKEWAYS	Imprvmnts Bikeways/Walkways	5,000,000	Moves	
TRAFFIC MGMT / SIGNAL UPGRADES	Traffic Mgmt and Signal Upgrades	2,500,000	Moves	
CONNECT DOWNTOWN	Traffic Mgmt/Signal Upgrade/Parking	2,500,000	Moves	
EAST BANK INFRASTRUCTURE / GRID	Infrastructure Construction / Layout	20,000,000	Moves	
TRANSPORTATION PLANNING	Master Plans for Transportation	500,000	Moves	
RESTORATION & RESILIENCY - PARTNERSHIP FUNDING	East Bank and County-Wide Improvements	2,500,000	Moves	
MTA				
MTA GRANT MATCH - FED / STATE	Funds for Fed / State Grant Matches	6,000,000	Moves	
RTA GRANT MATCH THRU MTA	Funds for Fed / State Grant Matches	1,250,000	Moves	
ACCESS PARATRANSIT VEHICLES	WeGo Paratransit Vehicle Replace	3,174,000	Moves	
REPLACEMENT BUSES/CHASSIS	Bus Replacements and Chassis	8,600,000	Moves	
TRANSIT STOPS/SHELTER IMPRVMTS	Build/Improve Transit Stops	3,000,000	Moves	
NEIGHBORHOOD TRANSIT CENTERS	Improvements at Transit Centers	4,000,000	Moves	
BETTER BUS FLEET EXPANSION	Additional Buses / Replacements	4,838,000	Moves	
PLANNING DEPARTMENT				
EAST BANK INFRASTRUCTURE	Infrastructure Progm Mgmt / Coord	5,000,000	Grows	
NEIGHBORHOOD PLANNING / INFRASTR	N'hood Planning / Infrastructure Studies	2,000,000	Grows	

Appendix 3: Capital Improvements Budget

FY 2023-2024 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
WATER - WASTE SERVICES / DISTRICT ENERGY SYSTEMS (DES)				
WASTE COLLECTION	Waste Collection and Disposal	\$1,000,000	Works	
CUSTOMER INFO SYSTEM (CIS)	Update Customer Info Software	1,000,000	Works	
WASTE DIVERSION PILOT - 2ND AVE	2nd Ave Trash / Recycle Plan	1,500,000	Works	
DISTRICT ENERGY SYSTEM (DES)				
DES - ENGINEERING		45,000	Works	
DES - TUNNELS REPAIRS		935,000	Works	
DES - SERVICE CONNECT/REPAIRS		1,565,000	Works	
PARKS AND RECREATION				
GREENWAY BRIDGES	Bridge Repair in Greenways	1,000,000	Grows	
UPDATE TO PARKS MASTER PLAN	Update to the Master Plan for Parks	750,000	Grows	\$50,000
BUILDING MECHANICALS	Repairs to Building Mechanicals	3,100,000	Grows	
ROOF REPLACEMENT	Replacement of Roofs	3,500,000	Grows	
RESTROOM REPLACEMENT	Replacement of Restrooms	1,200,000	Grows	25,000
PAVING	Paving Projects System-wide	2,350,000	Grows	
ELECTRONIC GATES SYSTEMWIDE	Install and Replace Gates	3,000,000	Grows	25,000
EMERALD ASH BORER	Emerald Ash Borer Program	1,500,000	Grows	
MILL RIDGE PARK	Mill Ridge Park Completion	8,300,000	Grows	110,000
MARIPOSA PARK	Mariposa Park Construction	5,000,000	Grows	50,000
PARTHENON HVAC / BUILDING SEAL	Repairs to Parthenon	2,200,000	Grows	20,000
PUBLIC SQ PARK REPAIRS / IMPROVEMENTS	Repairs to Public Square Park	500,000	Grows	100,000
PARKWOOD COMMUNITY CENTER REPAIRS	Parkwood Repairs	550,000		
PUBLIC LIBRARY				
GREEN HILLS LIBRARY RENOVATION	Renovation to Green Hills Library	4,341,000	Works	
HERMITAGE LIBRARY RENOVATION	Renovation to Hermitage Library	4,306,000	Works	
FACILITIES MASTER PLAN - REPAIRS	Major Maintenance & Repairs	5,028,000	Works	
RICHLAND LIBRARY - DESIGN PHASE	Design, Engineering and Planning	750,000	Works	
HADLEY PARK LIBRARY - DESIGN	Design, Engineering and Planning	750,000	Works	
GENERAL SERVICES				
MASTER SPACE PLANNING - PHASE 2	Space Planning for Metro Southeast			
METRO SOUTHEAST CAMPUS	and Fulton Campus	15,000,000	Works	
FULTON CAMPUS		6,000,000	Works	
NEW EMERGENCY COMMS CTR DESIGN	New ECC Design and Planning	5,000,000	Works	
MAJOR MAINTENANCE	Major Maintenance All Buildings	17,500,000	Works	
TRAINING ACADEMY - BERM REPAIRS	Repairs to Shooting Range Berm	200,000	Works	
ROOFING	Roofing Repairs	11,000,000	Works	
OFFICE OF FLEET MANANGEMENT	Fleet Replacements and Additions	15,500,000	Works	1,200,000
FLEET REPLACEMENTS / ADDITIONS				
WOODBINE HEALTH CLINIC - PROPERTY ACQUISITION / DESIGN	Property Acquisition and Design for Woodbine Health Clinic	9,000,000	Works	
METRO ANIMAL CARE & CONTROL - NEW FACILITY PLANNING	MACC New Facility Planning	500,000	Works	
NEW FACILITY PLANNING, SITE EVAL	Planning, Site Evaluations,	2,000,000	Works	
ACQUISITION & UNEXPECTED RELO	Acquisition & Unexpected Reloctns			
FIRE				
MASTER PLAN - NEW STATION #24	New Station #24 - Construction	15,000,000	Works	
MASTER PLAN - STN #25 CLOSEOUT	Closeout of Station #25 Construction	6,000,000	Works	
MAJOR REPAIR / MAINTENANCE	Major Repair & Maintenance	2,000,000	Works	

Appendix 3: Capital Improvements Budget

FY 2023-2024 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
FINANCE				
MIGRATION TO ORACLE CLOUD - ERP	Phase 1 Migration to Oracle Cloud	\$16,500,000	Works	\$1,500,000
POLICE				
REPLACE END-OF-LIFE RECORDS MANAGEMENT SYSTEM	Update to Records Mgmt System	3,000,000	Works	
INFO TECHNOLOGY SERVICES				
RADIO SYSTEM UPGRADES	Prog Mgmt / Coordintn / Studies	2,545,000	Works	
METRO PRIVATE FIBEROPTIC CABLE NETWORK	Installation of Fiberoptic Cabling	800,000	Works	
<i>OTHER / DEBT PAYBACK</i>				
METRO WATER SERVICES - STORMWATER PROJECTS				
CAPITAL CONSTRUCTION - REMEDIAL MAINTENANCE	Construction and Maintenance Projs	13,000,000	Works	
TOTAL -- General Government Projects		\$387,177,000		\$3,080,000
CONTINGENCY ACCOUNTS / 1% FOR THE ARTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$17,000,000	Works	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	4,000,000	Works	
GRAND TOTAL		\$514,055,000		\$3,580,000
<i>OTHER / SELF FUNDING</i>				
METRO WATER SERVICES - STORMWATER PROJECTS				
ENGINEERING	Engineering for Stormwater Projects	3,675,000		
COMPLIANCE ASSISTANCE - MASTER PLANNING	Compliance Asst & Master Planning	1,325,000		
TOTAL -- SELF FUNDING PROJECTS		\$5,000,000		

Appendix 3: Capital Improvements Budget

FY 2022-2023 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
<i>DESIGN / CONSTRUCTION PROJECTS :</i>				
LAKEVIEW ELEM - REPLACEMENT	Construction	\$39,320,000	Education	\$500,000
PARAGON MILLS ELEM-RENOVATION	Renovation Construction	33,420,000	Education	
PERCY PRIEST ELEM-REPLACEMENT	Construction	39,280,000	Education	500,000
<i>DISTRICT-WIDE DEFERRED MAINTENANCE PROJECTS :</i>				
ADA COMPLIANCE	ADA Compliance	200,000	Education	
ENVIRONMENTAL REMEDIATION	Environmental Remediation	100,000	Education	
EMERGENCY CONSTRUCTN & CONTINGCY	Emergency Construction & Contingncy	5,000,000	Education	
BUS AND FLEET REPLACEMENT	Bus and Fleet Replacement	1,300,000	Education	
OFFICE OF SCHOOL IMPRVMENTS	Office of School Imprvmnts-Projcts	2,375,000	Education	
TECH - FACILITY INFRASTRCTR PROJES	Tech - Facility Infrastructure Imprvmt	3,100,000	Education	
SCHOOL - SAFETY AND SECURITY	School - Safety and Security	250,000	Education	
HIGH SCHOOL COMPETITION FIELDS	Artificial Turf Fields	3,000,000	Education	
DISTRICT-WIDE PROJES-MAINTENANCE	District-Wide Maint Projects	11,675,000	Education	
TOTAL -- MNPS Projects		\$139,020,000		\$1,000,000
JUVENILE JUSTICE				
NEW JUVENILE JUSTICE CENTER	Engineering and Construction	92,000,000	Public Safety	
NASHVILLE DEPT OF TRANSPORTATION				
STATE OF GOOD REPAIR	Annual Repairs - Paving/Sidewalks	38,076,000	Transportation	
SAFETY / VISION ZERO / TRAFFIC	Safety Imprvts-High Accdnt Areas	13,736,000	Transportation	
ACTIVE TRANSPRTN / BIKEWAYS	Imprvmts Bikeways/Walkways	5,346,000	Transportation	
TRAFFIC MGMT / SIGNAL UPGRADES	Traffic Mgmt and Signal Upgrades	6,026,000	Transportation	
SIDEWALK PROGRAM	New and Replacement Sidewalks	13,806,000	Transportation	
ROADWAYS	Improvements, Paving & Repairs	500,000	Transportation	
RESTORATION & RESILIENCY - PARTNERSHIP FUNDING	East Bank Improvements	1,500,000	Transportation	
MTA				
MTA GRANT MATCH - FED / STATE	Funds for Fed / State Grant Matches	6,000,000	Transportation	
RTA GRANT MATCH THRU MTA	Funds for Fed / State Grant Matches	1,250,000	Transportation	
NEIGHBORHOOD TRANSIT CENTERS	Improvements at Transit Centers	8,000,000	Transportation	
BETTER BUS FLEET EXPANSION	Additional Buses / Replacements	8,180,000	Transportation	
TRANSIT STOPS/SHELTER IMPRVMTS	Build/Improve Transit Stops	1,500,000	Transportation	
FAIRGROUNDS - NASHVILLE				
FAIRGROUNDS CAMPUS COMPLETION	Infrastructure Improvements	19,300,000	Neighborhoods	
PUBLIC LIBRARY				
MAJOR MAINTENANCE	Maintnc & Repairs - All Facilities	4,275,000	Neighborhoods	
PEG STUDIO RELOCATION - PLANNING & DESIGN	Planning & Design PEG Relo	500,000	Neighborhoods	
HADLEY PARK BRANCH - DESIGN	Design, Engineering and Planning	500,000	Neighborhoods	
COHN SCHOOL - DESIGN	Design, Engineering and Planning	500,000	Neighborhoods	
GENERAL SERVICES				
PROJECT CLOSEOUTS - DONELSON LIBRARY/SE PRECNT/PSH/OTHERS	Completion / Closeout of Projes	10,000,000	Effective Govt	
<i>MASTER SPACE PLANNING - PHASE 1 IMPLEMENTATION :</i>				
SOCIAL SERVICES / MAC / POSTAL SERVICES / PARKWAY TOWERS	Planning / Design / Relocation	14,100,000	Effective Govt	25,000
METRO SOUTHEAST	Planning / Design / Relocation	1,000,000	Effective Govt	
PROPERTY ACQUISITIONS	Purchase of Buildings, Land, etc.	1,000,000	Effective Govt	

Appendix 3: Capital Improvements Budget

FY 2022-2023 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
FIRE DEPARTMENT				
FIRE STATION #2 COST ESCALATN	Cost Escalation / Mixed Use Devlp	11,000,000	Public Safety	
FIRE MASTER PLAN - NEW STATIONS	Planning, Design & Engineering	250,000	Public Safety	
PARKS				
OLD HICKORY COMMTY CTR	Project Completion / Closeout	7,900,000	Neighborhoods	\$200,000
SUNNYSIDE RENOVATION	Project Completion / Closeout	550,000	Neighborhoods	20,000
FORT NEGLEY - RECONSTRUCTION	Stonework and Construction	17,500,000	Neighborhoods	20,000
RIVERFRONT DOCK	Design, Engineering & Constrctn	1,500,000	Neighborhoods	
NAVAL RESERVE BLDG RENOVATION	Renovation of Naval Resrv Bldg	2,500,000	Neighborhoods	
TED RHODES FOOTBALL FIELD	Construction of Playing Field	1,500,000	Neighborhoods	
MADISON STATION PARK DESIGN	Design & Planning	525,000	Neighborhoods	
MILL RIDGE PARK - CONSTRUCTION	Completion of Phase 2 Constrctn	8,700,000	Neighborhoods	110,000
WHARF PARK-CONCEPTUAL DESIGN	Design & Planning	500,000	Neighborhoods	
POLICE				
TRAINING ACADEMY - GUN RANGE PLANNING / DESIGN / SITE	Construct New Gun Range Facility	1,000,000	Public Safety	
POLICE MOUNTED PATROL BARN	Completion of New Horse Barn	4,000,000	Public Safety	
PLANNING DEPARTMENT				
EAST BANK INFRASTRUCTURE - PROGRAM MGMT/COORDINATION	Prog Mgmt / Coordintn / Studies	5,000,000	Neighborhoods	
NEIGHBORHOOD PLANNING AND INFRASTRUCTURE STUDIES	Neighborhood Studies	1,000,000	Neighborhoods	
URBAN CORE MULTIMODAL AND CORRIDOR PLANNING STUDY	Master Plan Study	500,000	Neighborhoods	
PLANNING / DESIGN FOR MULTIPURPOSE BLDGS / PROPTY	Master Plan Study	500,000	Neighborhoods	
ADMINISTRATIVE				
PARTICIPATORY BUDGET / N NASH	North Nashville Capital Projects	2,000,000	Neighborhoods	
TOTAL -- General Government Projects		\$313,520,000		\$375,000
CONTINGENCY ACCOUNTS / 1% FOR THE ARTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$18,000,000	Effective Govt	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	8,000,000	Effective Govt	
GRAND TOTAL		\$478,540,000		\$1,375,000